

Improving Continuing Medical Education for Surgical Techniques: Applying the Lessons Learned in the First Decade of Minimal Access Surgery

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Objective

To examine the first decade of experience with minimal access surgery, with particular attention to issues of training surgeons already in practice, and to provide a set of recommendations to improve technical training for surgeons in practice.

Summary Background Data

Concerns about the adequacy of training in new techniques for practicing surgeons began almost immediately after the introduction of laparoscopic cholecystectomy. The concern was restated throughout the following decade with seemingly little progress in addressing it.

Methods

A preliminary search of the medical literature revealed no systematic review of continuing medical education for technical skills. The search was broadened to include educational, medical, and psychological databases in four general areas: surgical training curricula, continuing medical education,

learning curve, and general motor skills theory.

Results

The introduction and the evolution of minimal access surgery have helped to focus attention on technical skills training. The experience in the first decade has provided evidence that surgical skills training shares many characteristics with general motor skills training, thus suggesting several ways of improving continuing medical education in technical skills.

Conclusions

The educational effectiveness of the short-course type of continuing medical education currently offered for training in new surgical techniques should be established, or this type of training should be abandoned. At present, short courses offer a means of introducing technical innovation, and so recommendations for improving the educational effectiveness of the short-course format are offered. These recommendations are followed by suggestions for research.

Laparoscopic cholecystectomy was developed in the late 1980s.¹ This new technique represented a substantial change in the way this common surgical procedure was performed. Based on the perceived advantages of this new approach, it rapidly became the standard method for cholecystectomy.² Since the introduction of laparoscopic cholecystectomy, there has been an increase in the number of surgical procedures that can be performed using this general approach, and the term minimal access surgery (MAS) has

evolved to describe it.³ This evolution has created an ongoing continuing education need among practicing surgeons for training in these new techniques. This need has been met with short courses developed by surgeons already experienced with the new procedures.⁴ These courses have continued to expand to meet this and other technical training needs of surgeons. This type of continuing medical education, developed primarily to teach a new technique, is the focus of this review and is designated continuing medical education for surgical techniques (CMEST).

Concern about the adequacy of short courses for CMEST developed quickly and has persisted throughout the decade.^{5–12} For example, in 1991 Dent stated, “Rumors of a steep learning curve, common bile duct injuries, massive hemorrhage, and even deaths following laparoscopic sur-

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gery are rife.”⁵ That same year, Gadacz and Talamini⁶ stated, “Hands-on experience is essential and a 2- or 3-day ‘mini’ course is essential but not sufficient.” In 1992 Zucker⁷ said, “Weekend courses ... are clearly no substitute for hands-on experience.” Two years later Rock and Warshaw⁸ stated, “the presumption that new and technically demanding surgical skills can be learned in a ‘weekend course’ makes us vulnerable to the questioning of our profession and of our skill as surgeons.” Gates⁹ in 1997 stated, “Generally speaking, a weekend course in endoscopic surgery would not be adequate to provide the required level of knowledge or skill.” As the decade drew to an end, Reznick¹⁰ asked, “How can our profession avoid a repetition of the laparoscopic cholecystectomy fiasco, wherein surgeons were learning a new technique on a live animal model on Sunday and performing the procedure on Monday?”

Studies evaluating the educational impact of these CME short courses provide evidence that the concerns were well founded. A survey of practicing surgeons reported that most did not believe they were adequately trained to perform laparoscopic cholecystectomy after a 2-day workshop.¹¹ Another survey showed that the complication rate was higher in the initial experience among surgeons who performed the new procedures after having taken only one of these courses.¹³

This review examines the first decade of experience with MAS, with particular attention to training aspects. The goal was to discover, from this experience, solutions to the general challenge of providing CME to surgeons in practice. Although the changes associated with MAS have been profound, gradual technical innovation, both within and beyond MAS, can be expected,^{14,15} thus creating a lifelong need for effective CME for every surgeon.

METHOD

An initial search of the Medline database was undertaken for the years 1989 to 1999 using the search terms “laparoscopy,” “skills,” “technique,” “surgery,” “minimal access surgery,” and “continuing medical education.” This search yielded no systematic review of the general area of CME during this period. Consequently, the review was focused on four general areas: continuing medical education (CME), surgical technical curricula, surgical learning curve, and general psychomotor skills acquisition.

Seven different specific literature databases were searched covering the period 1989 to 1999 and limited to English-language publications. All titles and abstracts were reviewed and appropriate citations were selected for complete review. A manual search of the references of these citations was performed, and relevant papers and textbooks were also selected for review. This included literature in the period before 1989. For the CME literature, the term “continuing medical education” was used to search EBM Reviews, Medline, ERIC, and Education Abstracts. The search

was narrowed by selecting review articles published in the past decade. For the literature on surgical technical curricula, the terms “surgery,” “skills,” and “techniques” were used in various combinations to search Medline, EBM Reviews, ERIC, PsycFirst, and Education Abstracts. For the surgical learning curve literature, the terms “learning,” “performance,” and “curve” were used in various combinations to search Medline, Education Abstracts, ERIC, and Newspaper Abstracts. This search was narrowed by selecting only articles that addressed the learning curve associated with surgical procedures. For the motor skills literature, the terms “motor,” “psychomotor,” “skills,” and “acquisition” were used in various combinations to search ERIC, Education Abstracts, and PsycFIRST. Finally, the websites for the Society of American Gastrointestinal Endoscopic Surgeons (SAGES) and the American Council on Continuing Medical Education were searched for standards pertinent to CME.

RESULTS

The results of the literature search and analysis of those results will be presented according to the four general areas reviewed: CME, surgical technical curricula, surgical learning curve, and general psychomotor skills acquisition.

Continuing Medical Education

Early in the MAS movement, SAGES developed guidelines for CME courses¹⁶ and for granting privileges for MAS procedures.¹⁷ The recommendations stated that in addition to taking a course, a surgeon must have experience as an assistant and then perform the initial procedures on patients under the supervision of a surgeon with MAS privileges. A survey of how surgeons actually obtained training for laparoscopic cholecystectomy showed that only about half of surgeons actually satisfied all the SAGES recommendations.¹⁸ Reasons cited for the failure of surgeons to satisfy all the requirements included a lack of training opportunities, the cost of the training, and the lack of experienced colleagues.

There has been considerable research in improving the effectiveness of general CME courses in changing physician behaviors and patient outcomes. Several factors have been identified that increase the likelihood that change will occur after a physician participates in a CME course.^{19,20} Educational sessions that communicate or disseminate information are less effective than interventions that provide the information and facilitate the desired change or reinforce the change. Multifaceted interventions are more effective at producing change than are single interventions. A careful, specific needs assessment improves the effectiveness of the course. Longer programs are more effective than day-long short courses. Performance change is greater when all participants are from the same practice setting. Finally, interactive sessions that provide the opportunity for practice are more effective than didactic sessions.

Most of the research on CME involved evaluating courses designed primarily to impart new knowledge or nontechnical skills. It has been recently recognized in the CME literature that psychomotor skill acquisition is distinct from other types of learning.²¹ Consequently, it is unclear which of the above factors should be present in CME courses.

In summary, the research on creating effective CME has not included CME. Further, many surgeons are not following the existing recommendations for obtaining training in new techniques.

Surgical Technical Curricula

Before the introduction of MAS, the surgical literature addressing technical training dealt primarily with different animate and inanimate models, with little attention to specific aspects of a technical curriculum,²² except for the short courses developed in Britain for resident technical training.²³

The MAS movement has helped to focus attention on surgical technical training, perhaps because these procedures differed so significantly from the existing techniques. Several studies have examined training methods for teaching the new skills associated with the MAS approach.

Several “drills,” elemental skills that involve more complex surgical skills, have been developed, with a modest correlation between improvement in the performance of these drills and the total task.²⁴ It has been shown that clinical laparoscopy experience results in enhanced performance on training tasks in a simulated environment,²⁵ suggesting but not proving that the reverse might be true as well. Substantial evidence has been developed that performance, measured by either a subjective rating or time on task, improves with practice.^{24,26,27}

A major gap in this literature is the lack of proof of a relationship between performance in these simulated environments and actual surgery.^{25,28,29} This gap between performance in a simulated environment, either traditional or computer-based, exists because no work has yet been done demonstrating that performance of a procedure on models relates to performance of the actual procedure on patients. A first step in bridging this gap has been taken with the demonstration that performance of a laparoscopic procedure on an inanimate model translates to performance of the procedure in an animal model.³⁰

It could be argued that the findings of much of this research do not apply to experienced practicing surgeons, because most studies were done with surgical residents as study subjects. However, it has been shown that “senior surgeons” learn these skills in a fashion similar to residents.³¹

The review of technical skills curricula shows that one positive effect of the MAS movement has been to focus attention on training. That practice improves performance suggests that learning a surgical skill shares features with

general motor skills learning,³² and this appears to apply to both experienced surgeons and residents. The approach of teaching a complex surgical skill by dividing it into simpler component tasks, a strategy described in the motor skills literature,³³ has been validated.

Surgical Learning Curve

Another consequence of the MAS movement has been increased attention to the learning curve in the surgical literature.^{12,34–47} A learning curve is a graphic representation of the relationship between experience with a procedure and an outcome variable, usually a performance characteristic of clinical interest, such as operative time. Studies have generally shown that with increasing experience, operative time decreases,^{34,36,37,39–44,47} the complication rate is lower,^{34,35,37,41,42,47} and there are fewer conversions to the standard procedure.^{34,41,43,47} Learning curves have four significant implications for CME.

First, the general shape of surgical learning curves is similar to the “performance curve” described in the general motor skills literature.^{48,49} An established characteristic of performance curves is that improvement occurs more rapidly during the early experience.^{33,50} Consequently, the early part of the performance curve is steep, a feature also observed in learning curves associated with surgical procedures⁴⁷ (Fig. 1). As experience accumulates, the curve becomes flatter, with less improvement with each additional experience. From an educational perspective, a relatively small increase in the amount of practice provided during a course could substantially improve technical performance.

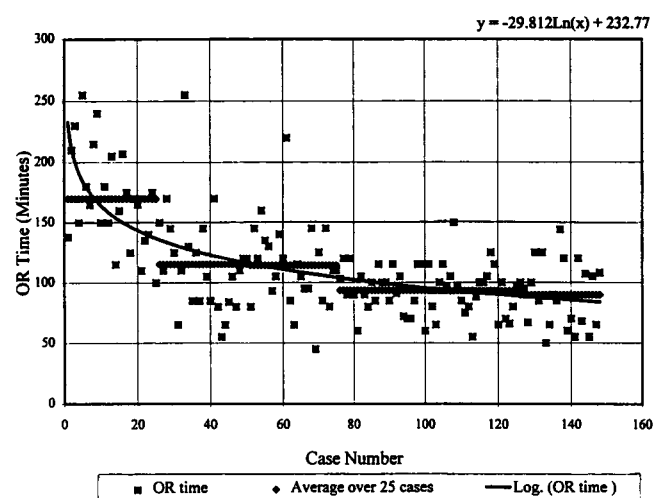


Figure 1. A learning curve showing the relationship between operative time and experience for laparoscopic fundoplication in children. (Used with permission from Meehan JJ, Georgeson KE. The learning curve associated with laparoscopic antireflux surgery in infants and children. *J Pediatr Surg* 1997; 32:426–429.)

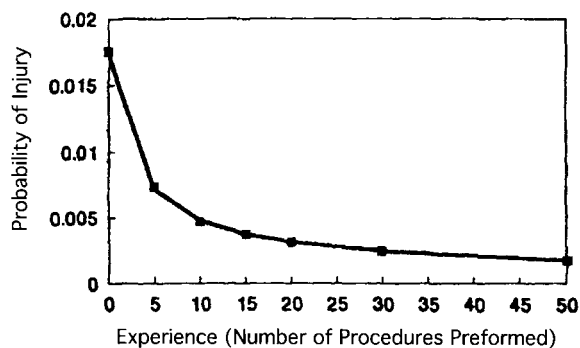


Figure 2. A graph of the calculated probability of bile duct injury during laparoscopic cholecystectomy. (Used with permission from Southern Surgeons Club, Moore MJ, Bennett CL. The learning curve for laparoscopic cholecystectomy. *Am J Surg* 1995; 170:55–59.)

Second, the curves for the declining operative time and complication rate are similar (Figs. 1 and 2). This suggests that increased familiarity with the task increases confidence and therefore increases speed and decreases errors. From the perspective of curriculum design and performance assessment, this relationship is helpful because operative time is easily measured during a course, whereas the complication rate of the actual surgical procedure is not. If the curriculum is designed to optimize the performance characteristic of operative time, then the complication rate should decrease as well, although the extent to which this is true is yet to be precisely known.

Third, there is evidence in the surgical literature that the shape of the learning curve varies for each individual learner and task,^{33,37,40,47} a phenomenon recognized for motor skills learning in the psychology literature.^{33,48} A feature of these individual performance curves is that they do not follow the smooth predictable curve generated by a group.³³ The educational implication for CME is that a course should take into consideration the performance differences among the participants.

Finally, the fact that surgical learning curves are similar to motor performance curves provides additional evidence that what is known of the psychology of learning motor skills should be applied to teaching surgical skills. This general educational strategy was suggested more than 100 years ago⁵¹ and was endorsed for surgical training in 1987 by Barnes.⁵²

Motor Skills Theory

Systematic research on motor skills acquisition has been done for more than 100 years,⁵³ and several theories have been developed to explain how motor skills are learned.⁴⁸ The theories are sufficiently divergent to be considered distinct schools.⁵⁴ For the purposes of curricular planning, frameworks that describe stages of motor learning are perhaps more useful than these general learning theories. Fitts and Posner⁵⁵ described a three-stage model of motor skills

acquisition that has received attention in the surgical literature.^{56,57} In the first stage, the cognitive phase, the learner gains an understanding of the task, a process assisted by instructor explanations and demonstrations. The second stage is the associative phase, during which the learner practices the task and eliminates error from the performance. The role of the instructor is to provide feedback, identifying errors and providing explanation for corrective actions that the learner may take. Finally, the learner moves into the autonomous stage of learning, where he or she performs the task in a relatively automatic fashion with little or no cognitive input.

To date, most theories and models of motor skills learning have been developed based on studies of extremely simple motor tasks. In this context, even a basic surgical skill, such as tying a knot, would be regarded as a complex motor skill. This is important because some aspects of optimal teaching of simple motor skills do not necessarily apply to the teaching of more complex skills. For example, it has been shown that instructor feedback given after each performance of a simple motor task results in inferior mastery of the skill compared with feedback given at intervals.⁵⁸ The opposite has been found in the acquisition of a complex motor task.⁵⁹

DISCUSSION

The question of how best to teach practicing surgeons new surgical techniques remains incompletely answered. After a decade of MAS experience, there has been seemingly little progress in developing alternatives to the CME short courses, even though the literature shows that these courses are insufficient to provide adequate training in and of themselves. Based on the present review, a set of recommendations is proposed to improve the educational content of workshops or short courses designed to teach technical skills. These include recommendations to the individual surgeon or “consumer” and to those responsible for developing and accrediting the courses. In addition, some suggestions for research are provided.

Recommendations for the Practicing Surgeon

The surgeon consumer of CME should select a course designed to move the students “further along the learning curve.”⁶⁰ In other words, by the end of the course, the surgeon should be at the point on the learning curve where error is minimized and performance is optimal. For the present, the surgeon should select a course that satisfies the SAGES requirements, now interpreted in light of what has been learned in the first decade of MAS experience:

1. **The course should provide a set of objectives and a description of the assessment methodology.** The current SAGES guidelines include the recommenda-

tion that CME courses should have objectives that describe the technical task and the method of assessment.¹⁶ These objectives and assessment criteria should include specific performance characteristics: for example, to pass the course, the participant should be able to perform the technique in a given period with a prescribed success rate.

2. **The faculty should be qualified.** The faculty should be qualified to perform and teach the procedure. Evidence of qualification to perform the procedure should be based on performance data, not simply on clinical experience or reputation. Instead, the faculty members must justify their expert status by indicating their own position on the learning curve. This performance data should include information for both the teaching models used in the course and actual patients. Proof of qualification to teach the procedure should be provided by qualitative and quantitative assessments from prior course participants. Evidence that the learner can actually master the technique during the course should be provided. This should include estimates by past participants of their ability to perform the procedure on patients after having taken the course.

In addition to being qualified, faculty members must be present in sufficient quantity to provide individualized feedback throughout the training period. There is little information to suggest an optimal faculty-to-student ratio, although a ratio of 1:4 has been shown to produce a positive training effect.³¹ The precise number could be determined by surveys of participants who assess the adequacy of feedback during the training process.

3. **The participants should possess the appropriate fundamental knowledge, skills, and clinical experience.** Participants should be surveyed before taking the course regarding their current experience and mastery level so that the course content can be adapted to their specific needs. Pretesting at the beginning of the course is recommended by SAGES and would validate the survey results. Comparison of pretest and posttest performance would provide evidence of the educational effectiveness of the course, as has been done with an ultrasound course for surgeons.⁶¹
4. **The facility should be adequate.** An adequate number of animate and inanimate models should be available for practice. There should be adequate facilities to accommodate the learning needs of all participants, allowing them to practice until they can demonstrate the desired level of performance based on a position on the learning curve.
5. **The curriculum should incorporate educational materials that will reduce the time required at the course and will enhance the learning experience.** To enhance the cognitive phase of learning, videotapes of the procedure should be sent to course participants before the course. This would allow them to

rehearse the procedure mentally before the actual practice period.⁶² The same video files could be digitized and made available to participants to download directly from the Internet. Videotape should also be used to record participant performance during practice to allow learner self-critique and review with a faculty member.^{12,63} The participant's videotapes and those of an expert's performance should be given to participants for review of the course material as they begin to perform the procedure on patients.

Recommendations for Course Developers and Accrediting Agencies

1. The course developers should perform a formal task analysis. This document describing the task should include an analysis of the important aspects of the technique, including equipment needed and environmental constraints, as has been done for microsurgery.⁶⁴ An important aspect of the analysis is an estimate of the degree to which the new technique will represent a new motor skill for participants, because this substantially influences the design of the course. This analysis should also involve an inventory of the errors that occur frequently with the technique. The task analysis leads to the development of specific goals and objectives for the course and a curriculum that allows the participants to accomplish the objectives. The description of the curriculum should include the faculty-to-student ratios, practice environment, and assessment methods.
2. The task analysis and curriculum should be approved by the accrediting agencies. The ultimate goal of accrediting agencies is to ensure that the innovation is introduced with maximal safety to patients. These groups should serve as repositories of information about course elements that must be present to produce effective training. Courses should be evaluated based on performance data during the course and in the participant's practice.
3. Reevaluate the supervised experience requirement. Even though supervised experience has been shown to be important in reducing complication rates,^{39,65} many surgeons are either unable or unwilling to arrange this supervision.¹⁸ Hospitals have shown little interest in requiring this experience, and legitimate difficulties exist when a surgeon is in a rural environment and no other surgeons are available, or when a surgeon is the first in an area to perform a procedure. If it is impossible for a surgeon to arrange a supervised experience, then he or she should bring an assistant or partner to the course, because this has been shown to reduce the incidence of complications during the initial experience.¹³

Suggested Directions for Research and Study

More research is needed to increase our understanding of the training needs for practicing surgeons. Improving CME is an important way to reduce preventable complications. Having surgeons involved in research designed to improve CME should provide evidence to the public that the profession is committed to improving the quality of surgical care by reducing errors.^{66,67}

1. **Evaluate the educational effectiveness of CME short courses.** The short courses that are currently offered do not provide adequate training in new techniques, but they are an important venue for innovations in patient care. Can this format be improved so that it may be preserved? The learning needs of practicing surgeons must be examined and the educational impact of short courses reviewed. The goal of these courses should be to produce surgeons who can perform a procedure on patients with a minimum of error. The first area of research should be to establish predictive validity between performance on models and performance with patients. If the predictive validity is low, then the courses must be either improved or eliminated. Research is needed on the effective use of computer-based instruction. This instructional tool should allow the simulation of pathologic states that is not possible in animal models. This would reduce the need for animals and might enhance the effectiveness of transferring skills from the course to patients.
2. **Develop and evaluate alternative training curricula.** In some cases, it may not be possible to teach a technique in a day-long short course. Are the longer alternatives that have been suggested^{11,68} effective? Are they practical for practicing surgeons?
3. **Determine the feasibility of a training network.** It has been argued that CME is an obligation of academic medical centers,⁶⁹ and a role for such centers has been suggested specifically for CME.^{4,70} A review of the past decade of experience with MAS reveals that academic medical centers have been slow to react. As technologic innovations continue to occur, the feasibility of establishing a network of training centers should be explored. Creating this network in academic medical centers would create an excellent opportunity to study the evolving learning needs of practicing surgeons. It would also provide an excellent opportunity for practicing surgeons to have an impact on the training of surgical residents and medical students by providing the perspective of surgeons outside academic medical centers.
4. **Determine which attributes of effective CME apply to CME.** The CME literature has identified many course attributes that will affect physician behaviors and improve patient outcomes. Similar work is needed for CME. Some of the lessons learned from general

CME would seem applicable to CME. For example, it has been shown that there is greater performance change when all participants are from the same practice setting.¹⁹ This is thought to be true because the local environment was enhanced when the course participants returned to their practice setting. This would appear to be true for CME as well, because the rate of complications was reduced when the physician brought a partner to the course.¹³

5. Investigate ways improve the efficiency of CME.

Taking time away from a practice creates substantial hardships for surgeons. What is known about producing the most efficient and effective teaching and learning of motor skills learning should be applied to CME. For example, it is known that by varying the distribution of practice, it is possible to modify the rate of learning.^{33,71} Enhancing the efficiency of learning would shorten the course and reduce the time requirements and costs for participants.

In conclusion, this review of the first decade of MAS experience provides several useful lessons that can be applied to improve CME. Perhaps the most powerful lesson is that ample evidence has been generated showing that there is much in common between learning a surgical skill and other motor skills acquisition. This provides the opportunity to improve CME by applying what is known of motor skills teaching. Investigation in motor skills learning began a century ago in response to telegraphy, the technologic innovation of that day.⁵³ In the same way, MAS has drawn attention to technical skills instruction and should provide the impetus for research that will improve CME and possibly contribute to the field of motor skills acquisition in general.

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