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SCIENTIFIC INVESTIGATIONS

Prior Authorization of Newer Insomnia Medications in Managed Care: Is It Cost Saving?

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Study Objectives: New pharmacotherapeutic treatment options are available to treat patients with 1 or more insomnia symptoms. However, these new pharmaceuticals are subject to a variety of managed-care tools, such as prior authorizations, that may restrict access to these medications. The objective of this study was to evaluate the economic consequences to a health plan that requires prior authorization for non-benzodiazepine medications approved for the treatment of insomnia characterized by difficulties both falling and staying asleep.

Methods: An economic model was constructed to determine the effects of a typical prior-authorization program across a hypothetical managedcare population. Model parameters were derived from national estimates and a literature review.

Results: Economic consequences of a prior-authorization program were based on a hypothetical managed-care plan with 500,000 insured patients. An estimated acquisition cost of \$300 per 100 tablets of medication requiring prior authorization, \$40 to process each prior-authorization rejection rates of 2% to

Prescription-drug expenditures, the fastest growing sector of healthcare spending, increased by 8.7% from 2003 to 2004, with total drug spending rising from \$218.5 billion to \$237.6 billion.¹ These expenditure trends impart significant responsibility on managed care organizations (MCOs) to balance costs and quality of care. Various measures adopted by MCOs to contain overall prescription-drug expenditures include promoting generic drug and/or therapeutic substitutions, costs sharing, step therapy, quantity limits, and prior authorizations. Many MCOs use a tier system to encourage use of effective but less-expensive medications, such as generic equivalents, by requiring lower copayment for these drugs (Table 1). These strategies are widely used by third-party payers in the United States. In 2003, more than

Disclosure Statement

This study was funded by Sanofi-Aventis. Dr. Balkrishnan is a paid consultant for Sanofi-Aventis. Dr. Joish is an employee of Sanofi-Aventis. Drs. Bhosle, Rasu, and Nahata have indicated no other conflicts of interest.

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Address correspondence to: Rajesh Balkrishnan, PhD, Merrell Dow Professor, College of Pharmacy and School of Public Health, Ohio State University, 500 W 12th Ave, Columbus, OH 43210; Tel: 614 292 6415; E-mail: balkrishnan.1@osu.edu 5% were considered. Using the default-model inputs of the hypothetical plan characteristics and costs, the economic model estimated a loss of \$600,000 to \$700,000 per year to the health plan. In a 3-way threshold sensitivity analysis when prior-authorization rejection rate was increased to 5%, the cost of each request in the prior-authorization program was decreased to \$20, and the cost of a first-generation nonbenzodiazepine was decreased to a generic price (i.e. \$100 per prescription), the model continued to show a net loss to managed care in each case.

Conclusions: This model showed that requiring prior authorization for newer sleep treatments might not be a cost-saving strategy for managed-care organizations.

Keywords: Managed care, insomnia, sleep agents, costs, prior authorization

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one half of the states in the United States used at least 4 costcontainment strategies mentioned above in the Medicaid population.² However, benefits of such cost-cutting strategies should be investigated in order to assess potential short- and long- term unintended consequences, if any.³

Prior authorizations are frequently used to manage the increasing costs of pharmacy benefits. The intent of prior authorizations are to curb the inordinate and inappropriate prescribing of nonpreferred and more-expensive medications.⁴ The rationale of the prior-authorization method may be to target new, expensive, potentially unnecessary or dangerous medications, while encouraging the delivery of less-expensive and/or safer alternatives.^{4,5} Implementing a prior-authorization process has been found to be a cost-effective measure for cyclooxygenase 2 inhibitors in MCO⁶ and Medicaid populations.⁷ On the other hand, the biggest criticism to MCOs is that prior-authorization policies may deny medically necessary care, given the burden it puts on different healthcare providers (physicians, nurse practitioners, and pharmacists). For example, a study of Medicaid enrollees reported that prior-authorization and generic requirements had the highest negative effects on access to prescription drugs; prior-authorization criteria increased the likelihood of problems associated with medication access by 20%.²

MCOs are often under pressure to balance cost savings for pharmaceuticals generated by prior-authorization programs with patient, physician, and employer-group concerns; health

Table 1—Tier System of Therapy

- Tier Definition
- 1 Generic drugs; a way for patients to obtain medications at the lowest copayment level
- 2 Preferred brand-name drugs that have no generic equivalent
- 3 Nonpreferred brand-name drugs; have an equally effective and less costly generic equivalent available on Tier 1 or may have 1 more preferred brand-name drug option available on Tier 2; available at a higher copayment
- 4 Specialty pharmaceuticals that include injectables and oral or inhalation forms of medication; includes, but is not limited to, growth hormones, low molecular weight heparins, interferons, immunologic agents, and antitumor necrosis factors

outcomes; legal requirements; and the administrative costs of running the program itself.8 The administrative costs of these labor-intensive prior-authorization programs are enormous, and yet 95% of the requests are approved by the health plans.^{8,9} The overall prior-authorization rejection rate in the Medicaid MCO has been found to be as low as 4.4%.8 According to the economic model proposed by Grant et al,¹⁰ the threshold prior-authorization denial rate (minimum rate at which the prior-authorization requests must be denied in order to have the cost-effective process) by the insurer should be higher to maintain the breakeven point. Thus, if the initial prior-authorization approval rate is high, then the anticipated costs savings may not be realized. Additional costs would also likely be incurred as a result of the enforcement of prior-authorization criteria to obtain the prescribed medication (eg. additional patients' and healthcare providers' time, greater medical care utilization due to suboptimal clinical response, increased absenteeism, and loss of productivity). Taking such issues in consideration, UnitedHealth Care, a large health plan, decided to abolish utilization management programs because they spent more than \$100 million annually on reviews and approved almost 99% of prior authorizations in return with comparatively minimal total savings.9 Titlow and colleagues in their review of prior-authorization policies for Viagra[®], Enbrel[®], Celebrex[®], and Zyban[®] reported that several MCOs in their study sample discontinued prior-authorization requirements because the administrative costs far exceeded any cost savings offered by these programs.11

Various parties involved in patient care may have different perspectives regarding the process. For example, physicians may view the process as time consuming and a threat to their diagnostic and treatment authority as well as unnecessary intrusion into the patient-physician relationship,¹² community pharmacists may consider this as an added administrative burden, and patients may perceive prior authorization as a cost-cutting measure at the expense of the most appropriate medication.¹³ Sometimes the unfamiliarity of physicians with the prior-authorization process, such as completing the forms with clinical and patient data and contacting the insurers if required, may delay the entire process and may prolong patients' suffering and treatment with appropriate medications,^{8,9} ultimately causing dissatisfaction.

The potential advantages of prior-authorization programs in reducing medication-related costs and the long-term benefits on clinical or humanistic outcomes may not be always clear.¹⁴ Hence, it is imperative that MCOs conduct a formal cost-effective analysis to determine whether a prior authorization is meeting its intended objective of balancing costs and access prior to implementing one.

Insomnia: a Growing Problem

Insomnia may be characterized by difficulty in falling asleep (sleep onset), difficulty in staying asleep (sleep maintenance), waking too early, and/or nonrestorative sleep associated with next-day consequences.¹⁵ It is classified as being transient, short-term, or chronic, based on duration of symptoms.^{15,17} Chronic insomnia refers to sleep difficulties lasting at least for 3 nights per week for 1 month or more.¹⁵ Older age, female sex, and presence of comorbidities are a few of the important risk factors of insomnia.¹⁶⁻¹⁷ There is a high prevalence of insomnia in the United States, and it is associated with a substantial financial burden to the healthcare system.^{18,19}

Insomnia is usually managed by behavioral and/or pharmacologic therapy.¹⁷ Among pharmacologic therapies, benzodiazepines and nonbenzodiazepines are indicated for the treatment of insomnia and have demonstrated efficacy in the management of chronic insomnia.^{20,21} Although benzodiazepines are effective at managing both sleep-onset and sleep-maintenance symptoms, their nonselective binding to benzodiazepine receptors and longer half-lives contribute to prolonged (nextday) sedation, adverse events, and an increased risk of tolerance and dependence.^{22,23} The first-generation nonbenzodiazepines, zolpidem and zaleplon, have a superior benefit-risk profile, compared with the benzodiazepines, given their selectivity for the benzodiazepine type-1 receptor and shorter half-lives, but they are not consistently effective in treating sleep-maintenance symptoms.²⁴⁻²⁶ The second-generation nonbenzodiazepines, eszopiclone and zolpidem extended-release, are indicated for the treatment of insomnia characterized by difficulties with sleep onset and/or sleep maintenance without specified limitations on duration of use.^{27,28} The second-generation nonbenzodiazepines with demonstrated efficacy in treating multiple insomnia symptoms may offer clinical benefits beyond those found with more-limited symptom coverage. In addition to providing improved clinical advantages, inclusion of the second-generation nonbenzodiazepines may also result in a significant overall cost savings to managed care.29,30

Even with the availability of approved medications for insomnia with improved efficacy and safety profiles, off-label use of other low-cost sedating agents, such as antidepressants, antipsychotics, and anticonvulsants, are still common. In fact, off-label use of the antidepressant trazodone accounts for approximately 20% of the insomnia market total prescription share,³¹ despite the reported risk for moderate to severe adverse events and a lack of demonstrated efficacy.²² In 2005, the National Institutes of Heath recommended that, based on limited efficacy data and potential risks, these agents cannot be recommended for use in chronic insomnia.²⁰

Tier Systems and Prior-Authorization Requirements for Insomnia Medications

Sleep medications indicated for the treatment of insomnia, primarily the second-generation nonbenzodiazepines agents are often subject to cost-containment strategies, such as step therapy and prior authorization. Table 2 summarizes their average wholesale price, tier status, and prior-authorization requirements of the drugs approved for sleep for more than 80% of states in

Table 2-Medications Available for the Treatment of Insomnia

Generic Name Estazolam	Category Generic	Dose (mg)	AWP for 100 tablets in \$US ^a 59.25	Tier Status × Tier 1	PA required No	Insurers requiring PA, %
		1				15
(Prosom [®])	Brand	1	135.85	Tier 2/Tier 3	Yes	15
Flurazepam	Generic	15	9.75	Tier 1	No	-
(Dalmane [®])		30	11.48			
	Brand	30	187.47	Tier 2/Tier 3	Yes	12-
Quazepam	Brand	7.5	359.94	Tier 3	Yes	10-
(Doral ^{®)})		15	393.37			-
Temazepam	Generic	15	62.13	Tier 1	No	-
(Restoril ^{®)})		30	68.60	Tier 1	No	-
	Brand	30	419.66	Tier 2/Tier 3	Yes	7
Triazolam	Generic	0.125	40.41	Tier 1	No	
(Halcion [®])	Brand	0.125	141.17	Tier 2/Tier 3	Yes	10-
Zolpidem	Brand	5	262.86	Tier 2/Tier 3	Yes	11
(Ambien ^{®)})		10	323.32			
Zolpidem						
extended release	Brand	6.25	353.63	Tier 2/Tier 3	Yes	16
(Ambien CR®))						
Zaleplon	Brand	5	247.99	Tier 2/Tier 3	Yes	11
(Sonata [®])	10	305.02				
Ramelteon	Brand	8	281.30	Tier 2/Tier 3	Yes	16
(Rozerem [®])						
Eszopiclone	Brand	1	370.47	Tier 2/Tier 3	Yes	17
(Lunesta [®])		2	370.47			

AWP refers to average wholesale price; PA, prior authorization; 1. Source: Martin et al (2004); Lippmann et al (2001); Vermeeren (2004); IMS Market scan report, (2006); Red Book (2005); 2. Brand names indicated in parenthesis; 3. ^a Costs found in 2005 Red book; 4. × Tier status indicated for majority (more than 80%) of the insurers

the US.³²⁻³⁵ These prior-authorization requirements, as well as tier status, vary from state to state. For example, estazolam and flurazepam are mostly under tier 1 with few exceptions, such as Virginia and Washington State, where these 2 medications are categorized as tier 2 medications. In most cases, mandatory generic substitution is used to limit more-costly branded drugs when generic equivalents are available. For example, generic triazolam is a tier 1 drug, whereas branded triazolam (Halcion[®]) is subjected to prior-authorization criteria or categorized as tier 2 or tier 3 drugs in most states. The second-generation nonbenzodiazepines (eg, Lunesta[®] [eszopiclone]), Sonata[®] [zaleplon], and Ambien CR[®] [zolpidem extended release], and melatonin agonist Rozerem[®] [ramelteon]) are subject to prior authorization by most MCOs in the US.³³

Even though most insurers have prior-authorization criteria on medications indicated to treat insomnia,⁸ once a request is made by an appropriate agent (eg, physician), it is approved in more than 95% of the cases.^{8, 9} However, prior authorizations can also be rejected. Both medication- and patient-related factors influence prior-authorization rejections. Factors such as therapeutic category, formulary status of the medication, and patients' age have high impacts on prior-authorization rejection rate.^{8,34}

METHODS

In order to understand whether or not requiring prior authorization for newer insomnia medications is beneficial to a MCO, a hypothetical model was developed using national estimates and market-scan reports.^{33,35-37} The model is illustrated in the following sections. Estimates from a recently conducted set of studies by Balkrishnan and Rasu³⁵⁻³⁷ were used to obtain percentages of insured patients receiving some type of pharmacologic treatment for insomnia. Based on the previous literature,⁸ a baseline prior-authorization rejection rate of 2% was assumed for insomnia medications.

Cost Impact Model Assumptions

The model assumed a hypothetical managed care plan (eg, MCO) with an enrollment of 500,000 members. Using national epidemiologic rates, 25,000 patients (500,000 \times 5%) were estimated to be prescribed at least 1 medication for their sleep problems (Table 3). Total market share for second-generation nonbenzodiazepines was assumed to be approximately 20%.³³ If a patient was denied a second-generation nonbenzodiazepine under prior authorization, any 1 of the following cases could occur: patient is prescribed a first-generation nonbenzodiazepine for insomnia (zaleplon and zolpidem) not under prior authorization and covered by plan; or patient is prescribed a generic benzodiazepine (eg, temazepam) not under prior authorization and covered by plan; or patient is prescribed low-dose sedating antidepressant (eg, trazodone) that is not indicated for insomnia and seldom under prior-authorization requirement.

In each of the above scenarios, administrative costs of conducting the prior-authorization program would be incurred by the plan in addition to cost of the alternative medication. Assuming sleep medications are prescribed 4 times a year,³⁶ a total of 20,000 prescriptions ($25000 \times 20\% \times 4$) was assumed for the hypothetical MCO annually. The average estimated acquisition costs (average wholesale price minus 15%) to the MCO for second-generation nonbenzodiazepines (eg, zolpidem extended release, 12.5 mg), first-generation nonbenzodiazepines (eg, zaleplon, 10 mg), and generics (eg, temazepam, 30 mg) were estimated to be \$300, \$260, and \$48 per member per prescription,

Table 3—Estimates Used in the Model Building

(I) Insomnia-related outpatient visits in National Medical Survey data (1996-2001)	
Patients with insomnia	94.6 million/5 years
Patients with insomnia/year	19 million/year
Insured population (enrolled in MCO) with insomnia	26% or 4.9 million
(II) Estimates of patients receiving some insomnia medication in US MCO settings ²⁹	
Prescribed medication therapy only	48.4%
Prescribed both behavioral and medication therapy	14.3%
MCO enrollees with some insomnia medication prescribed	62.7%
(III) From I and II	
Total insured population enrolled in MCO with some medication prescribed for insomnia	3,000,000 (4,900,000 × 62.7%) or 5% of the entire HMO population ³⁰
(IV) Case of a hypothetical MCO	
Total umber of enrollees in an MCO	500,000
Number MCO enrollees with some insomnia medication	25,000 (500,000 × 5%)
Market share of second-generation nonbenzodiazepines	20%
Number of prescriptions for medication \times (including refills)/year	4
Number of prescriptions for medication ×/year	20,000 (25000 × 20% × 4)

Where, medication X = second-generation nonbenzodiazepine, a new insomnia medication under prior-authorization requirement. MCO refers to managed care organization.

Source: Balkrishnan et al (2005); Rasu (2005); Rasu et al (2005); IMS Market scan report (2006)

respectively.²² The cost of prior authorization was assumed to be \$40 per administration per request.

RESULTS

For the base case, assuming a market share of $20\%^{33}$ for second-generation nonbenzodiazepines and a 2% priorauthorization rejection rate (with the assumption that 25% rejected due to availability, therefore substitution of first-generation nonbenzodiazepines, and 75% due to availability, therefore substitution of generic benzodiazepine or low-dose trazodone), the total costs per year to the hypothetical MCO were calculated using the model presented in Figure 1. Based on this model, the estimated annual costs to the MCO with and without prior authorization for newer insomnia medication was \$6,720,400 ([19,600 × 300] + [20,000 × 40] + [100 × 260] + [300 × 48]), and \$6,000,000 (20,000 × 300), respectively. Thus, the total annual loss to the MCO associated with prior-authorization requirement was \$720,400 (\$6,720,400 \$6,000,000).

Sensitivity Analysis

A 1-way sensitivity analysis was performed to determine the robustness of our assumptions. Model inputs that were thought to be the most sensitive to model assumptions were varied 1 at a time using liberal estimates. When the prior-authorization rejection rate was increased to 5%, or the cost of the prior-authorization program per request was decreased to \$20, the model continued to show a net loss in each case. (Table 4).

The sensitivity analysis represents the only tool available to researchers to assess uncertainty around a set of cost-effectiveness estimates. However, a 1-way sensitivity analysis may be overtly

Journal of Clinical Sleep Medicine, Vol. 3, No. 4, 2007

simplistic and not represent reality. The 3-way sensitivity analyses accounts for more-realistic situations in which more than factor accounts for a decision or estimate and, therefore, is likely to produce savings that are more conservative, because of the complex interactions between all 3 factors, and accounting for the more "purified" estimate of each factor, after adjusting for the effect of other factors related to uncertainty..³⁸ A 3-way sensitivity analysis using all 3 liberal estimates (5% rejection, \$100 for first-generation medication, and \$20 for prior authorization) at 1 time also showed a net loss of \$161,000 to the managed care organization having a PA program in place.

DISCUSSION

Although prior authorizations are considered to be an effective measure to control prescription drug costs, insurers must assess the cost benefits before mandating prior authorization for certain medications, as the program may in fact be expensive to the insurer. In our analysis of newer sleep agents, based on estimates from nationally representative data, we found that prior authorization may not be a cost-saving strategy for health maintenance

 Table 4—Results of 1-way Threshold Sensitivity Analysis

Parameters	Net savings, \$
Prior-authorization rejection rate: 5%	601,000
Cost of each prior-authorization request: \$20	320,400
Cost of first-generation	
benzodiazepine: \$100/prescription	704,400

Note: The analysis was performed by varying each parameter 1 at a time in the original model.

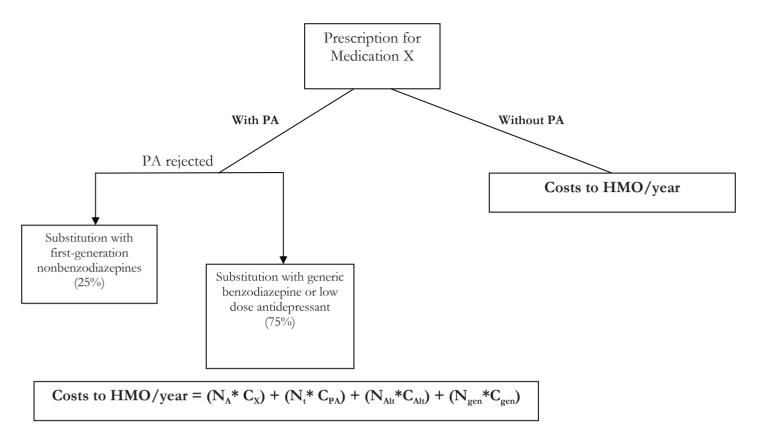


Figure 1—Annual costs to a health maintenance organization (HMO) with and without prior-authorization (PA) requirements for Medication X (a new insomnia medication—eg, zolpidem extended-release, a second-generation nonbenzodiazepine). Where.

 N_A = Number of prescriptions of second-generation nonbenzodiazepines for which PA was approved in the entire year (2000 × 98% PA approval rate= 19,600)

 $C_x = EAC$ of second-generation nonbenzodiazepine per member per prescription (PMPP)

 $C_{\text{prior-authorization}} = \text{Costs of PA for each prescription}$ (\$40)

Nt = Total number of prescriptions of medication X prescribed in entire year

 N_{Alt} = Number of alternative medication prescribed for entire year (assuming 25% of medication X prescriptions for which PA was rejected and patient received first-generation nonbenzodiazepine)

 C_{Alt} = EAC of first-generation nonbenzodiazepine prescription PMPP

N_{gen=}Number of generic medication prescribed for entire year (assuming 75% of medication X prescriptions for which PA was rejected and patient received less-expensive generic medication)

 $C_{gen} = EAC$ of generic prescription PMPP

organizations at the prior-authorization rejection rates of 5% or less. These results are consistent with the economic model proposed by Grant et al,¹⁰ suggesting that prior-authorization programs for newer insomnia medications are cost effective only at a very high prior-authorization rejection rates, which may not be the real-world case. Although these analyses were performed using an MCO perspective, a further consideration of patient, physician, and pharmacists' time and indirect costs (eg, worker presenteeism/absenteeism) into the model might show greater losses to the society as a whole. Beyond economic losses, prior-authorization criteria on second-generation nonbenzodiazepines may deny some patients from deriving desired therapeutic benefit due to the improved efficacy or pharmacokinetics of second-generation nonbenzodiazepines. Like all chronic conditions, both the efficacy and safety profiles of medications are important to consider in the selection of therapy. For insomnia, the nonbenzodiazepines have a superior safety profile, compared with the older benzodiazepines (eg, residual sedation, tolerability, and abuse potential).²⁰ The second-generation nonbenzodiazepines, eszopiclone²⁸ and zolpidem extended-release,²⁷ offer further improvements in their

clinical profile through demonstrated efficacy in both sleep-onset and -maintenance symptoms.

Some limitations to this study require mention. Lack of headto-head comparisons of insomnia medications may limit some of the conclusions regarding clinical benefits of first- versus secondgeneration nonbenzodiazepines. Study assumptions are based on expert advice, healthcare systems or plans, and estimates from the literature that may not be generalizable to all MCOs. Thus, caution is warranted when applying the results of this study to another setting.

The idea of prior authorization may be to encourage the prescriber to "think twice" before prescribing an expensive medication. Thus, some money may be saved if a physician decides not to go through the hassle of prior authorization in the first place. Implementing prior authorization on expensive medications may affect physicians' decisions to prescribe that particular medication.

Chronic conditions like insomnia require effective pharmacotherapy in order to achieve successful disease management. Although, the nonbenzodiazepines may be more expensive than traditional benzodiazepines or low-dose antidepressants, there is

no published literature reporting inordinate or inappropriate prescribing of this class of medications. Therefore, given the intent of prior authorization, as mentioned in the Federal guidelines,⁵ newer insomnia medications like the second-generation nonbenzodiazepines may not be the ideal candidates for prior-authorization requirements. Additionally, insomnia management with optimal pharmacotherapy has been shown to curb overall healthcare cost in a large health maintenance organization population.³⁰ Such evidences should be investigated thoroughly using real-world data to support or eliminate prior-authorization programs.

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