ORIGINAL ARTICLE

# Work Satisfaction and Retirement Plans of Orthopaedic Surgeons 50 Years of Age and Older

Frances A. Farley MD, Jeffrey Kramer MS, Sylvia Watkins-Castillo PhD

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Abstract Retirement age and practice patterns before retirement are important for making accurate workforce predictions for orthopaedic surgeons. A survey of orthopaedic surgeons 50 years of age and older therefore was conducted by the American Academy of Orthopaedic Surgeons in cooperation with the Association of American Medical Colleges Center for Workforce Studies. The survey focused on three questions: (1) At what age do orthopaedic surgeons retire? (2) Do they stop working abruptly or do they work part time before retirement? (3) What are the major factors that determine when an orthopaedic surgeon retires? According to the survey, the median retirement age for orthopaedic surgeons was 65 years. Nineteen percent of orthopaedic surgeons worked part time before retirement. Decreasing reimbursement and increasing malpractice costs were consistently cited as

F. A. Farley (🖂)

Department of Orthopaedic Surgery, University of Michigan Health Systems, TC2912K Box 02, 1500 East Medical Center Drive, Ann Arbor, MI, USA e-mail: fafarley@umich.edu

J. Kramer

Medical Education Programs, American Academy of Orthopaedic Surgeons, Rosemont, IL, USA

S. Watkins-Castillo TriIntel, Oak Creek, CO, USA factors that strongly influenced retirement plans. Career satisfaction was high and was the strongest factor that kept the respondents in the workforce. The option to work part time would have the most impact on keeping orthopaedic surgeons working past the age of 65 years.

**Level of Evidence:** Level IV Economic and Decision Analyses. See the Guidelines for Authors for a complete description of levels of evidence.

### Introduction

Retirement age and practice patterns before retirement are critical factors in making accurate workforce predictions for orthopaedic surgeons [1, 5]. A previous study investigated attitudes about retirement of orthopaedic surgeons [6]. Other surgical specialties have been surveyed regarding retirement demographics and plans [2–4, 7].

The American Academy of Orthopaedic Surgeons (AAOS), in cooperation with the Association of American Medical Colleges (AAMC) Center for Workforce Studies, surveyed orthopaedic surgeons 50 years of age and older. The survey focused on three questions: (1) At what age do orthopaedic surgeons retire?; (2) Do they stop working abruptly or do they work part time before retirement?; and (3) What are the major factors that determine when an orthopaedic surgeon retires?

# **Materials and Methods**

The AAOS, in cooperation with the AAMC Center for Workforce Studies, administered a four-page survey (Appendix 1) by mail to a random sample of 3001

Each author certifies that he or she has no commercial associations (eg, consultancies, stock ownership, equity interest, patent/licensing arrangements, etc) that might pose a conflict of interest in connection with the submitted article.

Each author certifies that his or her institution has approved or waived approval for the human protocol for this investigation and that all investigations were conducted in conformity with ethical principles of research.

Table 1. Demographics of respondents

Demographic	Value
Total number of respondents	1005
Average age (years)	63
Number of male respondents	939
Number of female respondents	66
Respondents $\leq 55$ years old (%)	25
Respondents $\geq$ 70 years old (%)	25
Respondents with MD degrees in the US (%)	88
Respondents ABOS certified (%)	98

ABOS = American Board of Orthopaedic Surgery.

members of the AAOS in the Active and Emeritus Fellows' membership categories who were 50 years or older (18% of the fellowship). Distribution was by fax to a sample of 2015 and by mail to the remainder. Of the sample of 3001 members, 70% were Active Fellows and 30% Emeritus Fellows.

Data were analyzed by frequencies and descriptive statistics so no power analysis was done. Comments were coded into similar categories of responses for ease of analysis. The final sample included 1005 respondents for a response rate of 33.5% (Table 1). The  $95\% \pm 5\%$  confidence interval was 3%. Comparative analysis to the overall AAOS fellows 50 years and older showed the respondents to be representative of this population. One half of the respondents were between 55 and 70 years of age. Sixtysix women members (6.8%) responded to the workforce study, which is twice the percentage found in this membership category. The distribution of the respondents in subspecialty areas reflected the distribution of orthopaedic surgeons in the 2004 AAOS database. The only focus area that was larger than expected from the respondents was "disability/legal orthopaedics." Seventeen percent of the respondents reported this category as a focus.

### Results

Twenty-one percent of the respondents were retired (Table 2). Of the retired physicians surveyed, 14% retired at 65 years of age. Of the remaining,  $\frac{1}{2}$  retired younger than 65 years and  $\frac{1}{2}$  older than 65 years. Approximately  $\frac{1}{2}$  reported they retired when they expected to retire. Thirty-eight percent retired earlier than expected. Nine percent retired later than expected. Thirty percent of those surveyed had no plans to retire from patient care. The remaining practicing orthopaedic surgeons planned to retire from patient care at a mean age of 65.6 ± 6.0 years. The mean number of years of practice remaining was 6.2 ± 6.0 years for this group.

#### Table 2. Results of the survey

Parameter	Value
Practice patterns	
Full time active (%)	59
Part time active (%)	19
Retired (%)	21
Number of female respondents	66
Part time active (%)	29
Focus area for part-time respondents	
Surgical specialties (%)	65
Nonsurgical specialties (%)	35
Mean number of hours worked per week	
Full time	57
Part time	21
Practice setting for full-time respondents	
Private group practice (%)	60
Practice setting for part-time respondents	
Private group practice (%)	36
Active orthopaedist with part-time option (%)	66
Satisfaction	
Very or somewhat with medicine (%)	84
Very or somewhat with orthopaedic surgery (%)	80
Retirement plans	
Plan to retire at 65.6 years (%)	60
No plans to retire (%)	30
Retired	
When expected (%)	53
Earlier than expected (%)	38
Later than expected (%)	9
High practice viability	
Private group practice (%)	65
Academic practice (%)	36

Of the AAOS members surveyed, 59% practiced full time and 19% practiced part time. Part-time practitioners are distributed across a broad range of practice settings (solo practice, teaching hospital, federal government, health maintenance organization). The option to practice part time is not universally available. For  $\frac{1}{3}$  of the fulltime surgeons, a part-time option was not available, but they were interested in having it as an option. An additional 43% reported there was a part-time option they were not using. One-half of those with a part-time option were considering using this option in the future.

The factors most frequently cited affecting retirement plans were increasing malpractice costs, increasing regulation of medicine, and insufficient reimbursement. The most common reasons keeping respondents actively practicing orthopaedic surgery were high career satisfaction, followed by financial needs and a part-time option or flexible scheduling. Career satisfaction was high in fulltime and part-time respondents, with more than 80% reporting high satisfaction with the practice of medicine and specifically the practice of orthopaedic surgery.

## Discussion

Retirement age and practice patterns before retirement are critical factors in making accurate workforce predictions for orthopaedic surgeons [1, 5]. The AAOS, in cooperation with the AAMC Center for Workforce Studies, surveyed orthopaedic surgeons 50 years of age and older. The survey focused on three questions: (1) At what age do orthopaedic surgeons retire?; (2) Do they stop working abruptly or do they work part time before retirement?; and (3) What are the major factors that determine when an orthopaedic surgeon retires?

One major limitation of our study is that the response rate to the survey of 33% calls into question selection bias. It is difficult to obtain higher response rates to a four-page survey without incentives. The demographics of the respondents matched the AAOS database except there were more women respondents. This similarity in demographics indicates we had a representative sample. The other major limitation is that the survey was designed by the AAMC with no definitions of terms such as financial viability and no questions specific for orthopaedic surgeons. It will be interesting to compare the orthopaedists' response with the responses in other specialties surveyed by the AAMC. Additional study should focus on exploring options for part-time orthopaedic employment for those 50 years of age or older. The rising importance of increasing malpractice costs and reimbursement issues require careful monitoring.

At what age do orthopaedic surgeons retire? We found practicing orthopaedic surgeons planned to retire at an average age of 65 years. However, 30% of those surveyed had no plans to retire, which would increase that age once all respondents retired. The retired orthopaedic surgeons surveyed retired at a median age of 65 years. However, only 14% retired at age 65 years. In the survey by Ritter et al. [6], the average retirement age was 66 years, which is slightly higher than the age found in our survey.

Do orthopaedic surgeons stop working abruptly or do they work part time before retirement? Currently, 19% of orthopaedists 50 years of age or older work part time. This option is not factored into current workforce studies [5]. This part-time option may be more popular in the future as it becomes more universally available and used. The parttime orthopaedists in our study worked 20 hours per week often in a nonsurgical oriented subspecialty such as disability or legal orthopaedics.

What are the major factors that determine when an orthopaedic surgeon retires? Increasing malpractice costs, decreasing reimbursement issues, and increasing regulation of medicine are factors in orthopaedic surgeons retiring before the age of 65 years. High career satisfaction may keep orthopaedic surgeons practicing beyond the age of 65 years. The survey is limited in not further exploring these broad categories. In the survey of Ritter et al. [6], changes in healthcare and increasing malpractice costs made up only 12% of the reasons for retirement, a lower percentage than in our survey [6]. The difference in the two surveys may reflect the increasing importance of these factors during last 7 years.

Federal law prohibits mandatory retirement or withdrawal of operating privileges based on age [2]. Greenfield and Proctor [2] found, in a survey of the American Surgical Association, 50% of surgeons had no retirement plans, which is a higher percentage than in our study. The majority surveyed favored withdrawal of privileges based on peer review or disability rather than age [2]. The level of activity declined between 60 and 70 years as it did in our survey, but in their survey, 18% performed surgery beyond the age of 70 years [2]. The average age of retirement for general surgery fellows increased from 60 years in 1984 to 63 years in 1995 [3, 4]. A far smaller survey of neurosurgeons found an average retirement age of 60 years [7]. Reasons for retirement included decreasing personal satisfaction and financial rewards, a desire to pursue other activities, and local rules mandating retirement [7]. These studies attempted to survey age-related differences in verbal and performance intelligence quotients [2]. Our study made no attempts to assess cognitive abilities. Greenfield and Proctor [2] and Rovit [7] cited competence assessment should be an area of future study.

This survey of orthopaedic surgeons 50 years of age and older resulted in a planned and an actual average retirement age of 65 years. Nineteen percent worked part time before retirement and this part-time work currently is not factored into workforce studies [5]. Increasing malpractice costs and the increased regulation of medicine are major factors in the decision to retire and these factors are a growing concern. Career satisfaction with medicine and orthopaedic surgery remains very high.

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# Appendix A

Survey of Orthopaedic Surgeons Over 50 Questionnaire

This questionnaire is designed to obtain i retirement plans. All responses will be k	nformation from Orthopaedic S ept strictly confidential and pre	urgeor	is aged only in	50 and aggre	over i gate.	egardi	ng curr	ent and	i future	practi	ce and	
1. Are you currently active in medicine? (Active in medicine includes providing clinical services, conducting medical research, medical teaching, health-care administration and other professional medical activities.)       O Yes, full-time in medical O Yes, part-time in medical O Yes, part-time in medical O No, FULLY retired fi O No, temporarily not a O Never active in medical			} c nedicina in med ⊢→	Continu c → icine + Skip to	skip t Skip t $\rightarrow S_{(L)}^{S}$	2 (A. o Q18 kip to ( ).FAC (E.BA	ACTIN (C. R Q22 TORS CKGF	IE PH RETIRE AFFE ROUN	YSICIA ED PH CTING D INFO	ANS) YSICI S RET DRMA	ANS) IREMI TION)	ENT)
A. ACTIVE PHYSICIANS	If you are currently act	ive in	med	icine,	answ	er Qu	estior	ns 2 th	nrough	h 10.		
2. During your most recent complete w hours were you active in medicine (incl actively engaged in patient care or coo	eek of work, approximately uding on-call time while ye rdination)?	/ how bu we	many re	8	[			hri	i/week			
3. Approximately what percent of your	Patient care*	0	10 O	20 O	30 O	40 O	50 O	60 O	70 O	80 O	90 O	100 O
time mentioned above was spent in	Research	0	0	0	0	0	0	0	0	0	0	0
the following activities r	Teaching/Precepting	0	o	0	0	0	ο	ο	0	0	0	0
	Health Care Administration	0	ο	ο	0	0	ο	ο	ο	0	0	ο
	Patient Ca hospitals/pt	nre incl nysiciar	udes cl ns rega	inical p rding p	ractice atients	, relate and ot	d office her reis	work, ated ac	commitivities.	unicatio	ons with	r
		Incr	eased	No	Chang	e [	ecrea	sed	Elimin	ated	N/	4
4. Did you increase, maintain, decrease or eliminate the number of	Patient care		0		0		0			1	C	)
hours devoted to the following	Teaching/Precepting	Teaching/Precepting		0			2					
activities in the past 3 years?	Health Care Administration	Health Care Administration			0			5				
	Other, specify:	Other, specify: O O O					õ		c	5		
												55
5. Which of the following best describes your current <u>principal</u> setting where you spend the majority of your time in medicine? ( <i>Mark one</i> )	<ul> <li>Solo Practice</li> <li>Group Practice/Partnersh</li> <li>Ambulatory Clinic/Urgent</li> <li>Teaching Hospital</li> <li>Non-teaching Hospital</li> <li>Medical School</li> <li>HMO/Managed Care Org</li> <li>Federal Government (VA</li> <li>State or Local Governme</li> </ul>	ip Care ( anizatii , milita nt	Center on ry, etc.)	)								
	O Other (Private Industry, N	lursing	Home/	Hospic	e, Horr	e Heal	th, Pro	fession	al Asso	ociation	, etc.)	
6. What is the zip code of this location	n? →											
If zip code i provide its l	s unknown, ocation.						Stat	ĥ				
									-	60	60	

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7. If you marked "Group Practice" or "Ambulatory Clinic" in Q5, answer the	a. Is your pract multiple-specia	ice a single-sp lity practice?	ecialty or	O Single	-specialty	y O Mult	iple-spec	ialty		
following questions.	b. Are you the	owner or partn	er of the p	ractice?	O Owner		artner	O Neither		
	c. How many p group practice	hysicians (full /clinic? (Pleas	- and part- e include y	time) are in vourself)	your H	→ [				
8. Are you part of a faculty practice plan?	O Yes O No				Noith					
			Very	Somewhat	satisfie	dor Se	omewhat	Very	N/A	
9. How satisfied or	Medicine as a ca	reer	0	O	O	alleo De	0	O	0	
dissatisfied are you with	Your specialty/su	ubspecialty	0	Ō	Ō	)	õ	õ	õ	
each of the following?	Your current pos	ition	0	0	0	)	0	0	0	
	Amount of time v	with each patien	nt O	0	0	•	0	0	0	
10. How does your current medicine compare to your	level of satisfac satisfaction <u>3 ve</u>	tion with ears ago?	O Much O Some O About O Some O Much	more satisf what more t the same what less s less satisfie	ied curren satisfied atisfied ad	ntiy				
B. PATIENT CARE	ou are currently ou have never p	y providing rovided patie	patient o ent care, s	c <mark>are or di</mark> skip to Qu	id so in Jestion	the par 22.	<u>st,</u> ansv	wer Questi	ons 11 t	hrough 17.
11. At what age do you plan did you stop) providing pati	to stop (or ent care?	O I plan to s O I do not c stop prov	stop(stoppe currently hav riding patier	d) at age: ve plans to ht care.	→ [		age			
12. In my work setting, part-time work hours are:			13. Whi care yo	ich best d ou current	escribe ly provid	s the <u>sc</u> de comp	ope or r ared to	ange of pa 3 years ag	tient 0?	
<ul> <li>Available and I currently v</li> <li>Available and I am consid</li> <li>Available but I do not wort</li> <li>Not available but I would I</li> <li>Not available and I would</li> </ul>	vork part-time. lering this for the fu k part-time. like the option. not be interested if	ture. they were.		0000000	) Significa ) Slightly ) Provided ) Slightly ) Significa ) I was no ) Don't re	antly expa expanded d about th decrease antly decre of providin call	nded I le same d eased g patient	care		
14. During your most recent many hours did you spend :	t complete week seeing or caring	of work, app for <u>hospital</u>	proximate ized patie	how ants?	⊢ [		hrs			
15. Which best describes the you currently spend with <u>he patients</u> compared to <u>3 yea</u>	he amount of tin <u>ospitalized</u> I <u>rs ago</u> ?	ne O Signifi O Slightly O About O Slightly O Signifi O Stoppe	cantly more y more the same y less cantly less ad providing	g the care						
		O Uncert	tain			27	52		-	
				d	ays 1	iss than week	1-2 weeks	2-3 weeks	1-2 months	3+ months
16. What is the typical wait	ting time	Non-emergen	icy, existing	patients	0	0	0	0	0	0
tor an appointment in your	practice /	New patients			0	0	0	0	0	0
17. How economically viat	ole is your curre	nt practice?	O Extro O Very O Som	emely viable v viable newhat viabl		Marginally Not viable NA / Unkr	y viable e at all nown		601	RO
$\mapsto Skip \text{ to } Q22. (D. FACTORS AFFECTING RETIREMENT)$										
		Page	2 of 4	•						

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C. RETIRED PHYSICIAN	NS If you are retired from medicine, answer Questions 18 through 21.	
18. At what age did you retire	age	
19. Did you retire earlier or lat	ter than planned or expected? O Later $\mapsto$ Skip to Q22 O Earlier $\mapsto$ Skip to Q20 O Earlier $\mapsto$ Skip to Q21	
20. If you retired <u>later than</u> <u>expected</u> , what are the reason that you deferred retirement? (Mark all that apply)	Couldn't recruit a replacement     O Practice income was very good     O Couldn't afford to retire     O High level of career satisfaction     O Other, specify:	
	$\mapsto$ Skip to Q22	
21. If you retired <u>earlier than</u> <u>expected</u> , what were the reasons for your early retirement?	Elective career change     Practice not economically viable     Personal health issues/concerns     Need to care for family member(s)     Insufficient reimbursement rates     Rising medical malpractice premiums     Lack of professional satisfaction     Improvement in retirement finances     Inadequate practice volume     Hard to keep up with clinical advances	
	O Other, specity:	
D. FACTORS AFFECTING RET	TIREMENT PLANS If you are active in medicine or were active in the pa please answer Questions 22 through 26.	ast,
	Not Somewhat Verv	Uncertain (
22. When you think about your retirement (future or past), how important are/were the following?	important         important         important           Rising malpractice costs         O         O           Effort needed to keep up with clinical advances and changes         O         O           Recertification requirements         O         O	N/A O O O
22. When you think about your retirement (future or past), how important are/were the following?	important important important important Rising malpractice costs O O O Effort needed to keep up with clinical advances and changes O O O Recertification requirements O O O Increasing regulation of medicine O O O Decreasing clinical autonomy O O O	
22. When you think about your retirement (future or past), how important are/were the following?	important         important         important           Rising malpractice costs         O         O           Effort needed to keep up with clinical advances and changes         O         O           Recertification requirements         O         O           Increasing regulation of medicine         O         O           Decreasing clinical autonomy         O         O           Increasing competition within my specialty         O         O	N/A O O O O O O O O
22. When you think about your retirement (future or past), how important are/were the following?	important         important         important           Rising malpractice costs         O         O           Effort needed to keep up with clinical advances and changes         O         O           Recertification requirements         O         O           Increasing regulation of medicine         O         O           Decreasing clinical autonomy         O         O           Increasing competition within my specialty         O         O           Instributionent         O         O	
22. When you think about your retirement (future or past), how important are/were the following?	important         important         important           Rising malpractice costs         O         O           Effort needed to keep up with clinical advances and changes         O         O           Recertification requirements         O         O           Increasing regulation of medicine         O         O           Decreasing clinical autonomy         O         O           Increasing competition within my specialty         O         O           Insufficient reimbursement         O         O           On-call responsibilities         O         O	
22. When you think about your retirement (future or past), how important are/were the following?	important         important         important           Rising malpractice costs         O         O           Effort needed to keep up with clinical advances and changes         O         O           Recertification requirements         O         O           Increasing regulation of medicine         O         O           Increasing clinical autonomy         O         O           Increasing competition within my specialty         O         O           Insufficient reimbursement         O         O           On-call responsibilities         O         O           Lack of professional satisfaction         O         O           Stress of practice         O         O	
22. When you think about your retirement (future or past), how important are/were the following?	important         important         important           Rising malpractice costs         O         O           Effort needed to keep up with clinical advances and changes         O         O           Recertification requirements         O         O           Increasing regulation of medicine         O         O           Decreasing clinical autonomy         O         O           Increasing competition within my speciality         O         O           Insufficient reimbursement         O         O           On-call responsibilities         O         O           Stress of practice         O         O           Personal health issues         O         O           Increased family responsibilities (e.g., child care, elder care, etc.)         O         O	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
22. When you think about your retirement (future or past), how important are/were the following?	important         important         important           Rising malpractice costs         0         0           Effort needed to keep up with clinical advances and changes         0         0           Recertification requirements         0         0           Increasing regulation of medicine         0         0           Decreasing clinical autonomy         0         0           Increasing compotition within my specialty         0         0           Insufficient reimbursement         0         0           On-call responsibilities         0         0           Lack of professional satisfaction         0         0           Personal health issues         0         0           Interest in pursuits that are not related to medicine         0         0           Otccupation safety issues         0         0	N/A 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
22. When you think about your retirement (future or past), how important are/were the following? In 23. If you could afford it, would retire from medicine today?	important       important       important         Rising malpractice costs       O       O         Effort needed to keep up with clinical advances and changes       O       O         Recertification requirements       O       O         Increasing regulation of medicine       O       O         Increasing competition within my specialty       O       O         Increasing competition within my specialty       O       O         Increasing competition within my specialty       O       O         Insufficient reimbursement       O       O         On-call responsibilities       O       O         Lack of professional satisfaction       O       O         Stress of practice       O       O         Increased family responsibilities (e.g., child care, elder care, etc.)       O       O         Interest in pursuits that are not related to medicine       O       O         Other, specify:       O       O       O         Other, specify:       O       O       O	N/A 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
<ul> <li>22. When you think about your retirement (future or past), how important are/were the following?</li> <li>23. If you could afford it, would retire from medicine today?</li> <li>24. Are you currently working future in a field other than medicine?</li> </ul>	important       important       important         Rising malpractice costs       0       0         Effort needed to keep up with clinical advances and changes       0       0         Recertification requirements       0       0         Increasing regulation of medicine       0       0         Increasing competition within my specialty       0       0         Increasing competition within my specialty       0       0         Insufficient reimbursement       0       0         On-call responsibilities       0       0         Increased family responsibilities (e.g., child care, elder care, etc.)       0       0         Interest in pursuits that are not related to medicine       0       0         Occupation safety issues       0       0       0         Other, specify:       0       0       0         Interest in pursuits that are not related to medicine       0       0       0         Other, specify:       0       0       0       0         Interest in pursuits that are not related to medicine       0       0       0         Other, specify:       0       0       0       0         Other, specify:       0       0       0       0      <	N/A O O O O O O O O O O O O O O O O O O O

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25. How important are/were the following factors in motivating you to <u>remain</u> <u>active in medicine</u> ?	Career satisfe Financial needs or obliga Good in Needs of my pat Need for health insu Other, sp	Not Somewhat important important action O O come O O tients O O ment O O rance O O eecify: O O	Very Uncertain / important N/A O O O O O O O O O O O O O	
26. How would/did the follov affect your willingness to re- active in medicine <u>past your</u> <u>expected retirement age</u> ?	ving main Ea	Less paperwork ase of changing specialties vailability of part-time work	Not affect Somewhat S at all affect O O O O O O	ignificantly Uncertain / N/A O O O O O O O O O O O O O O O O O O O
E. BACKGROUND INFORMAT	ION Regardles	ss of your status in m	edicine, please answer	Questions 27 through 38.
27. Year of Birth: → 1 30. Number of dependents for you are responsible excluding (e.g., spouse, children, parents	9 28. which 0 1 2 yourself 0 0 0	. Gender: O Female O Male 3 4 5 6 7 O O O O O	29. Marital Status: 8 9 10+ O O O	O Married/Partner O Divorced/Separated O Widowed O Single
<ul> <li>31. Race: O Asian or Pacific Isla</li> <li>O Black/African Amer</li> <li>O Native American/Al</li> <li>O White</li> <li>O Multiple Races</li> <li>O Other, specify:</li> <li>32. Are you of Hispanic Origin</li> </ul>	inder ican askan 17 O Yes O No	33. How wo	uld you rate your overall O Very good O Good uld you rate your current O Very good O Good	health status? I O Fair O Poor financial status? I O Fair O Poor
35. Please provide the information on your undergraduate medical education:	Degree Type: Year of Graduation:	О мD о мврз/мвсћв →19	Location of medical sch O United O Canad O Other	ool: States a Country, specify:
36. When did you complete yo graduate medical training (res	our most recent sidence, fellowship)?	→19		
<ul> <li>37. Do you have any other degits (Mark all that apply)</li> <li>38. What is your <u>primary</u> special (specialty in which you current spend the most hours weekly) secondary specialty?</li> </ul>	ree(s)? O PHD ( alty alty Primary: and Secondary:	D MPH O MBA O JD	O Other (Describe) Board Certified? Board Certified?	, O Yes O No , O Yes O No
Please provide an	y additional comments a	about your plans to retire,	, reduce hours, or change y	your practice:
Thank you for taking the time to help us to: AAOS, Dept of Research, 6300 N. R email Edward Satsberg, Director of the	in this study. Please return you liver Rd, Rosemont, IL 60015. If AAMC Center for Workforce Stur	r completed questionnaire BY F you have any questions about th dies (esalsberg@aamc.org). Page 4 of 4	AX TO: (847) 574-7493 or by ma e questionnaire or the study, please	ail 60160

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