

### NIH Public Access

**Author Manuscript** 

*Cancer*. Author manuscript; available in PMC 2015 February 15

Published in final edited form as: *Cancer*. 2014 February 15; 120(4): 570–578. doi:10.1002/cncr.28438.

### Costs and Outcomes Evaluation of Patient Navigation Following Abnormal Cancer Screening: Evidence from the Patient Navigation Research Program

Mark E. Bensink, PhD, MSc, Med<sup>1</sup>, Scott D. Ramsey, MD, PhD<sup>1</sup>, Tracy Battaglia, MD, MPH<sup>2</sup>, Kevin Fiscella, MD, MPH<sup>3</sup>, Thelma C. Hurd, MD<sup>4</sup>, June M. McKoy, MD, MPH, JD<sup>5,6</sup>, Steven R. Patierno, PhD<sup>7</sup>, Peter C. Raich, MD<sup>8</sup>, Eric E. Seiber, PhD<sup>9</sup>, Victoria Warren Mears, PhD, RD<sup>10</sup>, Elizabeth Whitley, PhD, RN<sup>8</sup>, Electra D. Paskett, PhD<sup>12</sup>, Jeanne S. Mandelblatt, MD, MPH<sup>11</sup>, and Patient Navigation Research Program<sup>12</sup>

<sup>1</sup>Research and Economic Assessment in Cancer and Healthcare Group, Fred Hutchinson Cancer Research Center, Seattle, Washington

<sup>2</sup>Women's Health Unit, Department of Medicine and Women's Health Interdisciplinary Research Center, Boston University School of Medicine, Boston, Massachusetts

<sup>3</sup>Department of Family Medicine, University of Rochester School of Medicine, Rochester, New York

<sup>4</sup>School of Medicine, University of Texas Health Science Center at San Antonio, San Antonio, Texas

<sup>5</sup>Departments of Medicine and Preventative Medicine, Northwestern University, Feinberg School of Medicine, Chicago, Illinois

<sup>6</sup>Robert H. Lurie Comprehensive Cancer Center, Northwestern University, Feinberg School of Medicine, Chicago, Illinois

<sup>7</sup>George Washington University Cancer Institute, Washington, District of Columbia

<sup>8</sup>Denver Health and Hospital Authority, Denver, Colorado

<sup>9</sup>College of Public Health, Ohio State University, Columbus, Ohio

<sup>12</sup>The Patient Navigation Research Program Investigators include: Steven T. Rosen, MD and Melissa Simon, MD, MPH (Robert H. Lurie Comprehensive Cancer Center, Feinberg School of Medicine, Northwestern University, Chicago, Illinois); Elizabeth Calhoun, PhD (Site PI) and Julie Darnell, PhD (Health Policy and Administration, University of Illinois at Chicago, Chicago, Illinois); Donald J. Dudley, MD, Kevin L. Hall, MD, Anand Karnad, PhD, and Amelie G. Ramirez, DPH, MPH (University of Texas Health Science Center, San Antonio, San Antonio, Texas); Kevin Fiscella, MD, MPH and Samantha Hendren, MD, MPH (University of Rochester Medical Center, Rochester, New York); Karen M. Freund, MD, MPH and Tracy Battaglia, MD, MPH (Boston University Medical Center, Women's Health Research Unit, Boston, Massachusetts); Victoria Warren Mears, PhD (Northwest Portland Area Indian Health Board, Portland, Oregon); Electra D. Paskett, PhD (Division of Cancer Prevention and Control, College of Medicine, Comprehensive Cancer Center, Ohio State University, Columbus, Ohio); Steven R. Patierno, PhD, Lisa M. Alexander, EdD, Paul H. Levine, MD, Heather A. Young, PhD, MPH, Heather J. Hoffman, PhD and Nancy L. LaVerda, MPH (George Washington University Cancer Institute, Washington, District of Columbia); Peter C. Raich, MD and Elizabeth M. Whitley, RN, PhD (Denver Health and Hospital Authority, Denver, Colorado); and Richard G. Roetzheim, MD, MSPH, Cathy Meade, PhD, and Kristen J. Wells, PhD, MPH (H. Lee Moffitt Cancer Center and Research Institute, Tampa, Florida). The following are Center to Reduce Cancer Health Disparities Patient Navigation Research Program Directors: Ken Chu, PhD, Martha Hare, PhD, RN, Mollie Howerton, PhD, MPH, Mary Ann Van Duyn, PhD, MPH and Emmanuel A. Taylor, Dr.P.H. Evaluation Contractor NOVA Research Company: Paul Young, MBA, MPH and Frederick R. Snyder, ABD.

Conflicts of Interest: None declared

Corresponding Author: Scott D. Ramsey, Research and Economic Assessment in Cancer and Healthcare Group, Fred Hutchinson Cancer Research Center, 1100 Fairview Avenue North MS: M3-B232, PO Box 19024, Seattle, WA 98109. Phone: 206-667-4350; Fax: 206-667-5977; csramsey@fhcrc.org. <sup>12</sup>The Patient Navigation Research Program Investigators include: Steven T. Rosen, MD and Melissa Simon, MD, MPH (Robert H.

<sup>10</sup>Northwest Portland Area Indian Health Board, Northwest Tribal Epidemiology Center, Portland, Oregon

<sup>11</sup>Cancer Prevention and Control Program, Georgetown Lombardi Comprehensive Cancer Center, Georgetown University Medical Center, Washington, District of Columbia

#### Abstract

**Background**—Navigators can facilitate timely access to cancer services but there are little data on their economic impact.

**Methods**—We conduct a cost-consequence analysis of navigation vs. usual care among 10,521 individuals with abnormal breast, cervix, colorectal or prostate cancer screening results who enrolled in the Patient Navigation Research Program study from January 1 2006 to March 31 2010. Navigation costs included diagnostic evaluation, patient and staff time, materials, and overhead. Consequences or outcomes were time to diagnostic resolution and probability of resolution. Differences in costs and outcomes were evaluated using multi-level, mixed-effects regression adjusting for age, race/ethnicity, language, marital status, insurance, cancer, and site clustering.

**Results**—Most individuals were minority (70.7%) and un- or publically-insured (72.7%). Diagnostic resolution was higher for navigation vs. usual care at 180 (56.2% vs. 53.8%, p=0.008) and 270 days: 70.0% vs. 68.2%, p<0.001). While there were no differences in average days to resolution (110 vs. 109 days, p=.63), the probability of ever having diagnostic resolution was higher for navigation vs. usual care (84.5% vs. 79.6%, p<0.001). The added cost of navigation vs. usual care was \$275 per patient (95% CI \$260 – \$290, p<0.001). There was no significant difference in stage distribution among the 12.4% of navigated vs. 11% of usual care patients diagnosed with cancer.

**Conclusions**—Navigation adds costs and modestly increases the probability of diagnostic resolution among patients with abnormal screening tests. Navigation is only likely to be cost-effective if improved resolution translates into earlier cancer stage at diagnosis.

#### Keywords

cancer; navigation; cost; outcomes; abnormal cancer screening

#### Introduction

Despite improvements in cancer care there are persistent disparities in stage at presentation, access to treatment, and survival between minority and socioeconomically disadvantaged populations compared to their white and/or more advantaged counterparts.<sup>1, 2</sup> Inadequate follow-up after an abnormal screening test or a cancer diagnosis are potential contributors to these disparate outcomes since less than 75% of disadvantaged individuals with an abnormal cancer screening examination receive timely diagnostic care.<sup>3–6</sup> Patient navigation programs were developed to reduce such gaps in care by improving access to, and timeliness of, cancer services.<sup>7, 8</sup>

While patient navigation programs hold promise as a means of reducing disparities in cancer screening follow-up, the evidence supporting their efficacy in decreasing mortality or economic impact is limited. Studies showing that navigation programs increase participation in cancer screening and adherence to diagnostic follow-up have lacked control groups or have had relatively small sample sizes<sup>8, 9</sup> Only a single modeling-based economic evaluation of navigation for breast cancer has been published.<sup>10</sup>

The Patient Navigation Research Program (PNRP) study was designed to examine the benefits of navigation for minority/underserved patients with abnormal breast, cervical, colorectal, or prostate cancer screening results.<sup>11,12</sup> We conducted an economic evaluation alongside the PNRP to estimate the short-term costs and outcomes of navigation from receipt of an abnormal screening exam to diagnostic resolution (benign or cancer).

#### **Materials and Methods**

#### Setting, Population, and Intervention

The PNRP was a multisite, prospective study that evaluated the impact of navigation for individuals aged 18 to 98 years from underserved populations with abnormal breast, prostate, colorectal or cervical cancer screening tests. Underserved populations included African Americans, Hispanics, Asians, and American Indians/Native Alaskans or low income populations.<sup>11</sup> The study was conducted at nine sites between January 1 2006 and March 31 2010. While all sites shared a common definition of patient navigation, common methods for data collection, enrollment and follow-up periods, each implemented navigation in the real-world context of their community and health care setting. This resulted in varied research designs for comparing navigation to usual care: two sites used an individuallyrandomized trial design, two employed a group-randomized trial design, and five used quasi-experimental designs with nonrandom allocation into groups. This approach allowed for the needs of community-based participatory research, as well as the traditional multicenter clinical trials analysis.<sup>13–19</sup> Usual care consisted of standard diagnostic follow-up for an abnormal screening without navigator support.<sup>11</sup> Navigation added provision of support and guidance for timely access to the cancer care system, addressing barriers, and facilitating quality care.<sup>11, 20</sup> Navigators were professional health workers and/or lay persons (e.g., cancer survivors or community volunteers).<sup>21</sup> In addition to site-specific training, all navigators participated in a national training.<sup>22</sup>

#### **Economic Evaluation**

We conducted an economic evaluation of navigation vs. usual care using the societal perspective, including health sector and patient costs.<sup>23–25</sup> We focused on the primary PNRP study outcome: time to diagnostic resolution. Because the time horizon of the PNRP was less than 365 days for 92% of participants, we only consider events occurring within the study period without discounting future costs or effects.<sup>26</sup> Results are presented in a cost-consequence format<sup>12, 27</sup> in 2011 US dollars (USD).<sup>34</sup> All data collection procedures were approved by the respective PNRP site Institutional Review Boards.

#### **Data Collection**

Data on direct medical resources for diagnostic follow-up tests and services following an abnormal screen were based on PNRP study records. To estimate the fixed and variable costs related to providing patient navigation services,<sup>12, 28</sup> we surveyed PNRP program managers about the resources used to establish and maintain each navigation program. Information from navigator tracking logs was used to measure average time spent providing navigation from abnormal screen to diagnostic resolution (cancer or non-cancer) in the periods where the program was in a steady state (i.e., excluding study start-up and training periods).

#### **Direct Medical Care Costs**

Tests and services were matched to their corresponding Healthcare Common Procedure Coding System (HCPCS) codes<sup>29</sup> and valued based on 2011 Medicare fee schedules published by the Centers for Medicare and Medicaid Services (CMS).<sup>30, 31</sup>

To estimate the cost of establishing navigation services, the cost of navigator recruitment was based on time for secretarial staff to produce and post advertisements and for managers to review resumes (the cost of the advertisements were excluded). Navigator training costs included time for adapting national PNRP navigator training and teaching materials to the local site and the time for navigators and their direct supervisor/s to attend training. Based on the PNRP training standards, we assumed supervisors received one day of training and navigators received three days of training.<sup>22</sup> While PNRP training was provided at no cost by the American Cancer Society in partnership with the National Cancer Institute,<sup>22</sup> we estimated that training costs were \$100 per day.<sup>32</sup> Initial recruitment and training costs were annuitized over the working half-life of navigators.<sup>33</sup> The cost to purchase office furnishings and equipment was converted to 2011 dollars and then applied as a five year annuitized cost for the duration of the study period at a discount rate of 10%.

The estimated fixed cost to maintain navigation services included the cost of additional office space for navigation staff valued using the published national average adjusted to 2011 USD.<sup>35</sup> Costs associated with navigator travel (e.g., taxi, bus and train fares) and navigation materials (e.g., office supplies and telephone and mail charges) were based on costs reported by program managers. Navigator mileage was valued based on the IRS standard mileage rate for 2011.<sup>36</sup> Time required for supervising, providing administrative support to navigators, and receiving ongoing training were estimated based on average time requirements reported by program managers and valued using the respective national wage rate. The direct cost of providing navigation services was based on staff time recorded in navigator logs based on median times for the 15-minute time intervals recorded. Times to visit termination were recorded per patient and were truncated at 90-minutes for scheduling time and 240-minutes for direct care for all patients. Navigation services provided by professional navigators were valued using median national wage rates for registered nurses.<sup>37</sup> Lay navigator rates were based on the median hourly wage for nursing aides, orderlies, and attendants. Services that used a mix of professional and lay navigators used the average of the two wage groups. Wage rates were inflated to 2011 USD using the consumer price index medical services component<sup>38</sup> with a 30% fringe rate.<sup>39</sup>

Navigator turnover observed in the PNRP study was 26% per year. We valued the cost of replacing navigators based on estimated recruitment and training costs plus the cost of lost productivity.<sup>40</sup>

#### Patient time and travel costs

Patient time associated with seeking care included time spent traveling to health care services and time spent using these services. Information on patient home and clinic zip codes and corresponding centroid data were used to calculate the approximate distance traveled to receive services. Travel costs were estimated using the IRS standard mileage rate for 2011.<sup>36</sup> Time spent obtaining medical care related to the abnormal screening test was estimated based on expert clinical opinion plus a 20% wait time. Time was valued using PNRP census region-specific wage rates from the Bureau of Labor Statistics for individuals matched by their age and gender.

#### **Consequence (Outcome) of Navigation**

The primary PNRP study outcome was time from abnormal finding to diagnostic resolution (cancer or non-cancer). This was analyzed via a meta-analysis comparing adjusted proportional hazards ratios of patient navigation vs. usual care for each cancer type across each site. A two-part approach was used to estimate: 1) the mean number of days to resolution among those who were observed through to the point of diagnostic resolution, and 2) the probability of patients completing follow-up by different time points – 60 days, 90

days, 180 days, 270 days, and ever. We also performed sub-group analyses evaluating the mean number of days to diagnostic resolution for those diagnosed with cancer and those diagnosed with early stage neoplasia (CIN2/CIN3/stage 0 and stage I) versus more advanced cancers (stage II to IV).

#### Analysis

Categorical patient characteristics were compared using independent  $\chi^2$ -tests. We tested for differences in total costs and consequences between navigation vs. usual care<sup>23, 24, 26</sup> using multilevel mixed-effects linear regression modeling. Consequences included the mean probability of resolution by 60 days, 90 days, 180 days, 270 days and ever (yes vs. no) and being diagnosed with early versus late stage among those with cancer. Since the navigated and usual care groups were not balanced, all analyses were adjusted for a *priori* set of defined covariates including age (in decades), race/ethnicity (Black, White, Hispanic, or other), language (English, Spanish, or other), marital status (never married, married, or other), insurance status (uninsured, public, or private), and cancer site. Clustering was accounted for at the site level by including site as a random effect in the mixed-effect models. To incorporate uncertainty surrounding the estimates of the cost of providing navigation services, we used results from probabilistic modeling with 1,000 simulations<sup>41</sup> for each site in all analyses.

Less than 5% of item-level patient survey information was missing; patients were missing <10% of data for demographic or clinical characteristics. Missing survey data were replaced using the Schonlau implementation of the hotdeck multiple imputation procedure<sup>42</sup> and missing patient data were imputed using chained equations.<sup>43</sup>

The cost analysis and probabilistic modeling were completed in Microsoft® Excel 2007 (Microsoft Corporation).<sup>44</sup> Zip code centroid data and distance approximation used SAS® (SAS Institute Incorporated version 9.2) and statistical analyses were completed in Stata 12.1 (StataCorp 2009).

#### Results

The PNRP included 10,521 patients (5,063 patients in the navigation group and 5,458 in the usual care group) (Table 1). Twelve hundred and fifty-three patients (11%) were excluded from the days to resolution analysis because they did not resolve before the end of study follow-up (365 days) or were missing time to resolution data (<1%) (Figure 1). A high proportion of participants were either Hispanic (39%) or black (32%). Forty percent were publically insured. Only 11% of usual care patients and 12.4% of navigated patients were diagnosed with cancer.

The average cost to hire and train a patient navigator was \$2,460; ongoing maintenance costs for each navigator, exclusive of wages, was \$24,140 annually (Table 2). Participants in the navigation group received more than 14,000 hours of navigation at an estimated average total cost of \$190 per patient (Table 3).

The average value of navigator time per person, including wages and benefits, was \$130 (95% CI: \$60 – \$450). Navigated patients had higher adjusted mean diagnostic follow-up costs (\$400 vs. \$320) and patient time costs (\$70 vs. \$18) than patients in usual care. Considering all costs, the total adjusted incremental cost of navigation vs. usual care was \$275 (95% CI: \$260 to \$290) (Table 4). Unadjusted results and results, excluding imputed cost data, had little impact on this result (mean \$284, 95% CI: \$265 to \$300).

Navigation increased the probability of diagnostic resolution after 180 and 270 days. The adjusted probability of ever having diagnostic resolution was higher in navigation than usual care (84.5% vs. 79.6%; 4.9% increase, 95% CI 3.7% to 6.2%, p < 0.001); unadjusted results are similar (not shown). Among patients who obtained diagnostic resolution, the adjusted mean time to resolution was 110 days (95% CI: 106 to 115 days) in the navigation group and 109 days (95% CI: 90 to 128 days) in the usual care group (p=0.630) (Table 3). For those that were diagnosed with cancer, the adjusted mean time to resolution was 106 days (95% CI: 96 to 116 days) for navigated patients and 104 days (95% CI: 49 to 158 days) for patients in the usual care group (p=0.66). With adjustment, here was also no significant difference among pre-cancers and early stage versus late stage diagnoses (57.9% navigated vs. 52.2% usual care group, p=0.074), days to diagnosis for those with early stage disease (90 days navigated vs. 81 days usual care, p=0.468), or days to diagnosis for those with late stage disease (91 days navigated vs. 81 days usual care, p=0.416). Imputation of missing covariate data had no impact on these results.

#### Discussion

This is the first study to examine the costs of navigation alongside an evaluation of its impact in a large national program evaluating navigation for largely underserved patients with abnormal cancer screening findings. Our results indicate that navigation yields a small but significant increase in the probability of diagnostic resolution after 180 and 270 days following an abnormal cancer screening test at an added incremental cost of \$275 per person compared to usual care. However, the added costs of navigation services did not translate into downstaging of cancer among the 11–12% of patients with abnormal tests diagnosed with cancer.

The relatively short time horizon for this study prevents estimation of longer term outcomes such as cancer mortality. However, the small differences in outcomes and relatively large incremental costs observed for navigated patients suggest that general patient navigation programs among low income and underserved populations with abnormal cancer screening tests are unlikely to be cost-effective (either expressed as cost per life year gained or quality adjusted life year gained) using commonly cited thresholds for cost-effectiveness (e.g., \$50,000 or \$100,000). In this study, navigated patients were more likely to be younger, minority race, not have English as primary language, single or divorced, and uninsured. If patients with these characteristics were more likely to need and benefit from navigation, this should have biased the study in favor of seeing an effect. When we remove adjustment for these factors, the results differ little from the adjusted results in magnitude or significance (data available upon request).

One previous study investigating the cost-effectiveness of patient navigation extended data from mammography follow-up from a single institution in a decision analysis model.<sup>10</sup> The analysis assumed a six-month difference in the time to diagnostic resolution between navigation and usual care. Under this optimistic assumption, navigation cost \$114,800 per life-year saved (LYS) (adjusted to 2011 USD). If there was a three-month difference, costs increased to \$235,280 per LYS. Navigation was only cost-effective (\$43,520 per LYS) under the combination of the most favorable assumptions, including a six-month earlier time of diagnosis, a 15% higher probability of obtaining follow-up resolution, and supposing that those lost to follow-up present at more advanced stages of cancer.

Navigation of patients with abnormal cancer screening results may provide value to consumers in other domains. For instance, it may lessen the anxiety associated with having an abnormal test result and negotiating the medical care system, enhance patient satisfaction, and/or improve health-related quality of life.<sup>46</sup> Analysis of PNRP patient satisfaction

Given the very modest effects of the navigation program evaluated in this study, other strategies to improve timeliness of and access to follow-up care in underserved populations should be considered. For example, focusing navigation programs towards individuals who have no record of follow-up care 180 days after an abnormal result, or those with more severely abnormal findings could reduce resource needs for programs while targeting those who may benefit most from the services.

There are several caveats that should be considered in interpreting our results. Although research costs were not included in our calculations, the overall efficiency of the PNRP navigation programs could have been reduced due to research data collection activities. Our results may not represent the full range of costs or outcomes across the country or in settings or reimbursement models not represented within the PNRP sites. The study took a short-term perspective and did not include quality-adjusted life years saved.<sup>12, 23, 24</sup> If new data emerge on the effectiveness of navigation, then future economic evaluations could extend our analysis to address these longer term outcomes.<sup>12, 23</sup> Our economic data are intended to be a source of evidence for decision-makers in health care delivery systems, public and private insurance plans, and government and nongovernmental organizations about the economic impact of patient navigation. However, decisions about deployment of navigation will ultimately depend on the setting and needs of the population served, resources available, and public health priorities.

#### Acknowledgments

**Financial support:** Funding was provided by the National Cancer Institute through its Center to Reduce Cancer Health Disparities Contract 263-FQ-612391; by National Institutes of Health Grants U01 CA116892 (PI Karen Freund), U01 CA 117281 (PI Richard Roetzheim), U01CA116903 (PI Peter Raich), U01CA116937 (PI Steven Patierno), U01CA116924 (PI Kevin Fiscella), U01CA116885 (PI Donald Dudley), U01CA116875 (PI Steven Rosen, Elizabeth Calhoun), U01CA116925 (PI Victoria Warren-Mears), and American Cancer Society #SIRSG-05-253-01 (PI Electra Paskett). Dr. Mandelblatt's work was supported in part by NCI grants U01 CA88283, U01CA152958, U01CA114593 and KO5CA96940. Dr. McKoy was supported by the Center to Reduce Cancer Health Disparities (1K01CA134554-01).

#### References

- Shavers VL, Fagan P, McDonald P. Health disparities across the cancer continuum. J Health Care Poor Underserved. Nov; 2007 18(4 Suppl):1–5. [PubMed: 18065848]
- Laiyemo AO, Doubeni C, Pinsky PF, et al. Race and colorectal cancer disparities: health-care utilization vs different cancer susceptibilities. J Natl Cancer Inst. Apr 21; 2010 102(8):538–546. [PubMed: 20357245]
- Yabroff KR, Washington KS, Leader A, Neilson E, Mandelblatt J. Is the promise of cancerscreening programs being compromised? Quality of follow-up care after abnormal screening results. Med Care Res Rev. Sep; 2003 60(3):294–331. [PubMed: 12971231]
- Baig N, Myers RE, Turner BJ, et al. Physician-reported reasons for limited follow-up of patients with a positive fecal occult blood test screening result. American Journal of Gastroenterology. Sep; 2003 98(9):2078–2081. [PubMed: 14499791]

- Morris JB, Stellato TA, Guy BB, Gordon NH, Berger NA. A critical analysis of the largest reported mass fecal occult blood screening program in the United States. American Journal of Surgery. Jan; 1991 161(1):101–105. discussion 105–106. [PubMed: 1987842]
- Burack RC, Simon MS, Stano M, George J, Coombs J. Follow-up among women with an abnormal mammogram in an HMO: is it complete, timely, and efficient? American Journal of Managed Care. Oct; 2000 6(10):1102–1113. [PubMed: 11184666]
- Li ST, Chi P. Optimizing the Efficacy of First-Line Chemotherapy plus Bevacizumab in Metastatic Colorectal Cancer Analysis of Multiple Methods. Biodrugs. 2011; 25(1):43–50. [PubMed: 21080747]
- Wells K, Battaglia T, Dudley D, et al. Patient navigation: state of the art or is it science? Cancer. 2008; 113(8):1999–2010. [PubMed: 18780320]
- 9. Robinson-White S, Conroy B, Slavish K, Rosenzweig M. Patient navigation in breast cancer: a systematic review. Cancer Nurs. 2010; 33(2):127–140. [PubMed: 20142736]
- Markossian TW, Calhoun EA. Are breast cancer navigation programs cost-effective? Evidence from the Chicago Cancer Navigation Project. Health Policy. 2011; 99:52–59. [PubMed: 20685001]
- Freund K, Battaglia T, Calhoun E, et al. National Cancer Institute Patient Navigation Research Program: methods, protocol, and measures. Cancer. 2008; 113(12):3391–3399. [PubMed: 18951521]
- Ramsey S, Whitley E, Mears V, et al. Evaluating the cost-effectiveness of cancer patient navigation programs: conceptual and practical issues. Cancer. 2009; 115(23):5394–5403. [PubMed: 19685528]
- Paskett ED, Katz ML, Post DM, et al. The Ohio Patient Navigation Research Program: Does the American Cancer Society Patient Navigation Model Improve Time to Resolution in Patients with Abnormal Screening Tests? Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1620–1628. [PubMed: 23045536]
- Raich PC, Whitley EM, Thorland W, Valverde P, Fairclough D. for the Denver Patient Navigation Research P. Patient Navigation Improves Cancer Diagnostic Resolution: An Individually Randomized Clinical Trial in an Underserved Population. Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1629–1638. [PubMed: 23045537]
- Dudley DJ, Drake J, Quinlan J, et al. Beneficial effects of a combined navigator/promotora approach for Hispanic women diagnosed with breast abnormalities. Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1639–1644. [PubMed: 23045538]
- Battaglia TA, Bak SM, Heeren T, et al. Boston patient navigation research program: the impact of navigation on time to diagnostic resolution after abnormal cancer screening. Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1645–1654. [PubMed: 23045539]
- Hoffman HJ, Laverda NL, Young HA, et al. Patient navigation significantly reduces delays in breast cancer diagnosis in the district of columbia. Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1655–1663. [PubMed: 23045540]
- Wells KJ, Lee JH, Calcano ER, et al. A cluster randomized trial evaluating the efficacy of patient navigation in improving quality of diagnostic care for patients with breast or colorectal cancer abnormalities. Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1664–1672. [PubMed: 23045541]
- Markossian TW, Darnell JS, Calhoun EA. Follow-up and timeliness after an abnormal cancer screening among underserved, urban women in a patient navigation program. Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1691–1700. [PubMed: 23045544]
- National Cancer Institute. [Accessed July 17, 2012] Patient Navigation Research Program RFA-CA005-019. 2008. http://grants.nih.gov/grants/guide/rfa-files/RFA-CA-05-019.html
- 21. Haylock, P.; Murph, P. Oncology Nursing Society, the Association of Oncology Social Work, and the National Association of Social Workers Joint Position on the Role of Oncology Nursing and Oncology Social Work in Patient Navigation; Pittsburgh, PA. June 26–27; Oncology Nursing Society; 2009.
- 22. Calhoun E, Whitley E, Esparza A, et al. A national patient navigator training program. Health Promot Pract. 2010; 11(2):205–215. [PubMed: 19116415]

Bensink et al.

- 23. Drummond, M.; Sculpher, M.; Torrance, G.; O'Brien, B.; Stoddart, G. Methods for the economic evaluation of health care programmes. 3. Oxford: Oxford University Press; 2005.
- 24. Gold, M.; Siegel, J.; Russell, L.; Weinstein, M., editors. Cost-Effectiveness in Health and Medicine. Oxford: Oxford University Press; 1996.
- Ramsey S, Wilke R, Briggs A, et al. Good research practice for cost-effectiveness analysis alongside clinical trials: the ISPOR RCT-CEA task force report. Value in Health. 2005; 8:521– 533. [PubMed: 16176491]
- Glick, H.; Doshi, J.; Sonnad, S.; Polsky, D. Economic evaluation in clincial trials. Oxford: Oxford University Press; 2007.
- Coast J. Is economic evaluation in touch with society's health values? BMJ. 2004; 329:1233–1236. [PubMed: 15550430]
- Whitley E, Valverde P, Wells K, Williams L, Teschner T, Shih Y-CT. Establishing common cost measures to evaluate the economic value of patient navigation programs. Cancer. 2011; 117(15 Suppl):3616–3623.
- 29. Centers for Medicare and Medicaid Services (CMS). [Accessed February 10, 2012] Healthcare Common Procedure Coding System Release and Code Set Quarterly Update. 2012. https:// www.cms.gov/HCPCSReleaseCodeSets/02\_HCPCS\_Quarterly\_Update.asp#TopOfPage
- Centers for Medicare and Medicaid Services (CMS). [Accessed February 10, 2012] Physician Fee Schedule. 2012. https://www.cms.gov/PhysicianFeeSched/
- Centers for Medicare and Medicaid Services (CMS). [Accessed February 10, 2012] Hospital Outpatient Prospective Payment System. 2012. https://www.cms.gov/HospitalOutpatientPPS/
- 32. Colorado Patient Navigator Training Program. [Accessed February 10, 2012] Patient Navigator Training. http://patientnavigatortraining.org/website/courses.htm
- Netten A, Knight LJ. Annuitizing the human captila investment costs of health service professionals. Health Econ. 1999; 8:245–255. [PubMed: 10348419]
- 34. Consumer price index all urban consumers (CPI-U) January 1913 to December 2011. Washington, DC: Bureau of Labor Statistics U.S. Department of Labor; 2012.
- 35. Office space across the world: Global office market report. New York: Cushman and Wakefield Research; 2011.
- Internal Revenue Service. [Accessed 10 Februrary, 2012] IRS Announces 2010 Standard Mileage Rates. 2010. http://www.irs.gov/privacy/index.html
- Bureau of Labor Statistics. [Accessed February 10, 2012] Career guide to industries. 2008. 2010– 2011 Editionhttp://www.bls.gov/oco/cg/cgs035.htm
- Consumer price index medical (CPI-M) January 1947 to December 2011. Washington, DC: Bureau of Labor Statistics U.S. Department of Labor; 2012.
- 39. Bureau of Labor Statistics. [Accessed April 25, 2012] Employer costs for employee compensation - March 2012. 2012. www.bls.gov/news.release/pdf/ecec.pdf
- 40. Jones CB. The costs of nurse turnover: part 1: an economic perspective. J Nurs Adm. Dec; 2004 34(12):562–570. [PubMed: 15632752]
- 41. Briggs, A.; Claxton, K.; Sculpher, M. Decsion modelling for health economic evaluation. Oxford: Oxford University Press; 2006.
- 42. Schnonlau, M. [Accessed August 25, 2011] Stata software package, hotdeckvar.pkg, for hotdeck imputation. 2006. http://www.schonlau.net/stata/
- 43. White IR, Royston P, Wood AM. Multiple imputation using chained equations: Issues and guidance for practice. Stat Med. Feb 20; 2011 30(4):377–399. [PubMed: 21225900]
- 44. Microsoft Excel version 12 [computer program]. Redmond, WA: Microsoft Corporation; 2007.
- 45. Haideri NA, Moormeier JA. Impact of patient navigation from diagnosis to treatment in an urban safety net breast cancer population. Journal of Cancer. 2011; 2:467–473. [PubMed: 21915191]
- 46. Campbell C, Craig J, Eggert J, Bailey-Dorton C. Implementing and Measuring the Impact of Patient Navigation at a Comprehensive Community Cancer Center. Oncology Nursing Forum. Jan; 2010 37(1):61–68. [PubMed: 20044340]
- 47. Fiscella K. Impact of patient navigation on satisfaction with cancer related health care. American Association for Cancer Research (AACR) International Conference on the Science of Cancer

Health Disparities. Cancer Epidemiol Biomarkers Prev. 201110.1158/1055-9965.DISP-1111-PL1106-1104

- Hendren S, Griggs JJ, Epstein R, et al. Randomized controlled trial of patient navigation for newly diagnosed cancer patients. Cancer Epidemiol Biomarkers Prev. Oct; 2012 21(10):1682–1690. [PubMed: 23045543]
- 49. Horowitz M, Wilner N, Alvarez W. Impact of Event Scale: a measure of subjective stress. Psychosom Med. May; 1979 41(3):209–218. [PubMed: 472086]
- Freeman HP, Rodriguez RL. History and principles of patient navigation. Cancer. Aug; 2011 117(15 Suppl):3539–3542. [PubMed: 21780088]
- Carroll JK, Winters PC, Purnell JQ, Devine K, Fiscella K. Do navigators' estimates of navigation intensity predict navigation time for cancer care? Journal of Cancer Education. Dec; 2011 26(4): 761–766. [PubMed: 21556957]
- 52. Thorne S, Truant T. Will designated patient navigators fix the problem? Oncology nursing in transition. Canadian Oncology Nursing J. Summer;2010 20(3):116–128.
- 53. Robinson-White S, Conroy B, Slavish KH, Rosenzweig M. Patient navigation in breast cancer: A systematic review. Cancer Nursing. Mar-Apr;2010 33(2):127–140. [PubMed: 20142736]

Bensink et al.





Characteristics of the Population in the Patient Navigation Research Program

Characteristics	Total % (n)	Navigation % (n)	Usual Care % (n)	<i>p</i> -value
	100 (10,521)	48.1 (5,063)	51.9 (5,458)	
Age (years)				
<30	18.6 (1,958)	22.0 (1,115)	15.4 (843)	< 0.001
30–39	13.8 (1,451)	16.6 (841)	11.2 (610)	
40–49	28.4 (2,988)	26.5 (1,340)	30.2 (1,648)	
50–59	20.4 (2,146)	19 (950)	21.9 (1,196)	
60–69	12.5 (1,313)	11 (560)	13.8 (753)	
70–79	4.8 (507)	4 (217)	5.3 (290)	
80+	1.2 (125)	0.5 (27)	1.8 (98)	
Missing	0.3 (33)	0.3 (13)	0.4 (20)	
Gender				
Female	91.9 (9,671)	92.1 (4,665)	91.7 (5,006)	0.471
Male	8.1 (849)	7.9 (398)	8.3 (451)	
Missing	<0.1 (1)	0 (0)	<0.1 (1)	
Race				
Black	31.7 (3,330)	29.4 (1,487)	33.8 (1,843)	< 0.001
White	24.7 (2,594)	24.2 (1,224)	25.1 (1,370)	
Hispanic	39 (4,106)	42.3 (2,142)	36 (1,964)	
Other	3.7 (392)	4.1 (207)	3.4 (185)	
Missing	0.9 (99)	0.1 (3)	1.8 (96)	
Primary Language				
English	59.7 (6,286)	62.4 (3,159)	57.3 (3,127)	< 0.001
Spanish	24.5 (2,576)	29.9 (1,515)	19.4 (1,061)	
Other	5.6 (594)	6.2 (312)	5.2 (282)	
Missing	10.1 (1,065)	1.5 (77)	18.1 (988)	
Marital Status				
Single/Never Married	41 (4,317)	43.1 (2,180)	39.2 (2,137)	< 0.001
Married/Living as Married	31.9 (3,360)	35 (1,772)	29.1 (1,588)	
Divorced/Separated	13.3 (1,397)	15.5 (784)	11.2 (613)	
Widowed	4.3 (457)	3.9 (197)	4.8 (260)	
Missing	9.4 (990)	2.6 (130)	15.8 (860)	
Insurance				
Uninsured	32.2 (3,385)	36.3 (1,837)	28.4 (1,548)	< 0.001
Public	40.5 (4,259)	38.9 (1,969)	42 (2,290)	
Private	26.6 (2,801)	23.7 (1,202)	29.3 (1,599)	
Missing	0.7 (76)	1.1 (55)	0.4 (21)	
Cancer Screening Test				
Breast	63.9 (6,726)	60.9 (3,083)	66.7 (3,643)	< 0.001
Cervix	25.5 (2,681)	28.7 (1,455)	22.5 (1,226)	

Bensink et al.

Characteristics	Total % (n)	Navigation % (n)	Usual Care % (n)	<i>p</i> -value
Colorectal	4.7 (497)	4.3 (219)	5.1 (278)	
Prostate	5.9 (617)	6 (306)	5.7 (311)	
Diagnosis				
No cancer	76.5 (8,050)	77.7 (3,934)	75.4 (4,116)	< 0.001
Cancer	11.7 (1,226)	12.4 (626)	11 (600)	
Missing	11.8 (1,245)	9.9 (503)	13.6 (742)	
Stage				
Stage 0	11.5 (141)	7.5 (47)	15.7 (94)	< 0.001
Stage I	18.9 (232)	18.1 (113)	19.8 (119)	
Stage II	20.7 (254)	19.6 (123)	21.8 (131)	
Stage III	7.3 (89)	7.8 (49)	6.7 (40)	
Stage IV	2.9 (35)	3.2 (20)	2.5 (15)	
CIN2 or CIN3	25.4 (311)	29.6 (185)	21 (126)	
Missing	13.4 (164)	14.2 (89)	12.5 (75)	

#### Estimated Costs to Establish and Maintain Navigation, Excluding Wages

	Mean (SE) 2011 US\$*
Establishment	
Hiring	800 (140)
Equipment	710 (100)
Training	1,200 (40)
TOTAL COST	\$2,460 (180)
Maintenance	
Office space	5,160 (840)
Supervision	15,940 (6,090)
Administrative support	2,060 (440)
Office supplies	420 (130)
Mailing	360 (110)
Telephone	1,030 (360)
Parking and travel	1,070 (610)
Ongoing training	670 (210)
ANNUALIZED TOTAL COST	\$24,140 (6,350)

\*Average per single navigator based on surveys from site managers; excludes wages.

_
-
U
~
-
_
-
5
_
_
<
_
01
2
_
-
S
õ
5
-
$\overline{\mathbf{n}}$
4

Time and Associated Adjusted Costs of Providing Navigation to Diagnostic Resolution of Abnormal Cancer Screening Tests

Bensink et al.

Screening test	Number navigated to diagnostic resolution	Total navigation time	Average navigation time per person	Average value of navigator time per person Mean (95% CI) <sup>I</sup>	Average total costs per person $Mean (95\% CI)^2$
	(u) %	% (n) Hours	Hours	2011 USD	2011 USD
Breast	57 (2,468)	73 (10,344)	4.2	150 (50 – 460)	210 (100 – 560)
Cervical	31 (1,358)	14 (2,043)	1.5	70 (40 – 120)	130 (60 – 230)
Colorectal	5 (214)	9 (1,220)	5.7	210 (140 – 450)	300 (180 – 530)
Prostate	7 (290)	4 (508)	1.8	110 (70 – 190)	200 (160 – 260)
Total	100 (4,330)	100 (14,114)	3.3	130(60-450)	190 (80 – 540)

<sup>1</sup>Includes navigator wages and fringe benefit cost

 $^2$ Total costs of navigation include navigator time costs and ongoing maintenance costs (Table 2).

 $\mathbf{CI} = \mathbf{Confidence}$  Interval

Summary of Adjusted Societal Perspective Costs and Consequences of Navigation to Diagnostic Resolution of Abnormal Cancer Screening Tests<sup>1</sup>

	Navigation	Usual Care	Incremental Change	p-value
OSTS 2011 USD (95% (	CI)			
Vavigation costs	\$190 (80 – 540)		·	
Aedical care costs				
Diagnostic follow-up	400 (380 - 410)	\$320 (260 – 380)	\$ 80 (60 - 90)	<0.001
atient costs				
Time	\$70 (66 – 72)	\$18 (2 – 34)	\$51 (48 – 54)	<0.001
Travel	\$7 (5 - 9)	\$8 (3 – 12)	\$-1 (-3 - 1)	0.191
otal cost	\$635 (620 - 650)	\$360 (260 - 460)	\$275 (260 – 290)	<0.001
ONSEQUENCES (OUT	(COMES)			
ays to diagnostic resolut	ion, mean (95% CI)			
	110 days (106 – 115)	109 days (90 – 128)	1.0 days (-3 – 6)	0.630
robability of diagnostic r	resolution, mean (95% CI	0		
By 60 days	$43.6\% \ (41.7 - 45.5\%)$	42.3% (34.4 - 50.2%)	$1.3\% \ (-0.5 - 3.2\%)$	0.165
By 90 days	52.3% ( $50.4 - 54.1%$ )	51.0% (42.1 – 59.9%)	$1.3\% \ (-0.6 - 3.1\%)$	0.195
By 180 days	56.2% (53.2 - 57.9%)	53.8% (44.2 – 63.3%)	$2.4\% \ (0.6 - 4.1\%)$	0.008
By 270 days	70.0% (60.7 – 71.5%)	67.2% (57.9 – 76.6%)	2.8% (1.3 - 4.3%)	<0.001
Ever vs. never	84.5% (83.3 - 85.7%)	79.6% (75.5 – 83.7%)	4.9% (3.7 – 6.2%)	<0.001
atients diagnosed with ca	ancer - days to diagnostic	resolution, mean (95% Cl	0	
	106 days (96 – 116)	104 days (49 – 158)	2.0 days (-8 - 12)	0.666
atients diagnosed with ca	ancer - stage at diagnosis,	, mean (95% CI)		
Early vs. late <sup>2</sup>	57.9% (52.7 – 63.1%)	52.2% (35.7 – 68.7%)	$5.7\% \ (0.5 - 10.9\%)$	0.074
atients diagnosed with ea	arly stage cancer - days to	o diagnostic resolution, me	an (95% CI)	
	90 days (79 – 102)	86 days (55 – 117)	4.0 days (-7 – 16)	0.468
atients diagnosed with la	tte stage cancer - days to o	diagnostic resolution, mea	n (95% CI)	
	91 days (68 – 113)	81 days (7 – 153)	10.0 days (-13 - 32)	0.416

Cancer. Author manuscript; available in PMC 2015 February 15.

**CI** = Confidence Interval

/ Multi-level mixed-effects regression, adjusting for age, race/ethnicity, language, marital status, insurance status, cancer, and site clustering. <sup>2</sup> Early defined as CIN2/CIN3/stage 0 and stage I; late defined as stage II to IV cancer.