

# Evaluation of a Chronic Disease Management System for the Treatment and Management of Diabetes in Primary Health Care Practices in Ontario: An Observational Study

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# Abstract

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## Background

Computerized chronic disease management systems (CDMSs), when aligned with clinical practice guidelines, have the potential to effectively impact diabetes care.

## Objective

The objective was to measure the difference between optimal diabetes care and actual diabetes care before and after the introduction of a computerized CDMS.

## Methods

This 1-year, prospective, observational, pre/post study evaluated the use of a CDMS with a diabetes patient registry and tracker in family practices using patient enrolment models. Aggregate practice-level data from all rostered diabetes patients were analyzed. The primary outcome measure was the change in proportion of patients with up-to-date “ABC” monitoring frequency (i.e., hemoglobin A<sub>1c</sub>, blood pressure, and cholesterol). Changes in the frequency of other practice care and treatment elements (e.g., retinopathy screening) were also determined. Usability and satisfaction with the CDMS were measured.

## Results

Nine sites, 38 health care providers, and 2,320 diabetes patients were included. The proportion of patients with up-to-date ABC (12%), hemoglobin A<sub>1c</sub> (45%), and cholesterol (38%) monitoring did not change over the duration of the study. The proportion of patients with up-to-date blood pressure monitoring improved, from 16% to 20%. Data on foot examinations, retinopathy screening, use of angiotensin-converting enzyme inhibitors/angiotensin II receptor blockers, and documentation of self-management goals were not available or not up to date at baseline for 98% of patients.

By the end of the study, attitudes of health care providers were more negative on the Training, Usefulness, Daily Practice, and Support from the Service Provider domains of the CDMS, but more positive on the Learning, Using, Practice Planning, CDMS, and Satisfaction domains.

## Limitations

Few practitioners used the CDMS, so it was difficult to draw conclusions about its efficacy. Simply giving health care providers a potentially useful technology will not ensure its use.

## Conclusions

This real-world evaluation of a web-based CDMS for diabetes failed to impact physician practice due to limited use of the system.

# Plain Language Summary

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Patients and health care providers need timely access to information to ensure proper diabetes care. This study looked at whether a computer-based system at the doctor's office could improve diabetes management. However, few clinics and health care providers used the system, so no improvement in diabetes care was seen.

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# List of Abbreviations

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<b>ACE</b>	Angiotensin-converting enzyme
<b>ARB</b>	Angiotensin II receptor blocker
<b>CDMS</b>	Chronic disease management system
<b>CPG</b>	Clinical practice guideline
<b>HDL-C</b>	High-density lipoprotein cholesterol
<b>HbA<sub>1c</sub></b>	Hemoglobin A <sub>1c</sub>
<b>LDL-C</b>	Low-density lipoprotein cholesterol
<b>P-PROMPT</b>	Provider and Patient Reminders in Ontario: Multi-Strategy Prevention Tools
<b>PATH</b>	Programs for Assessment of Technology in Health

# Background

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## Objective

The objective of this study was to measure the difference between optimal diabetes care (as recommended by clinical practice guidelines [CPGs]) and actual diabetes care (as provided in primary care clinical practice) before and after the introduction of a computerized chronic disease management system (CDMS).

## Clinical Need and Target Population

### Description of Disease

Diabetes is a chronic metabolic condition characterized by hyperglycemia, and it affects more than 2 million Canadians. (1;2) Left uncontrolled, hyperglycemia can lead to serious complications (e.g., kidney disease, blindness, amputation, cardiovascular disease) and, ultimately, premature death. (3) In 2008, the Canadian Diabetes Association published the updated *Clinical Practice Guidelines for the Prevention and Management of Diabetes in Canada*, (1) providing evidence-based guidelines for optimal diabetes management.

The government of Ontario has been investing in numerous initiatives to help improve the delivery of recommended diabetes care (e.g., diabetes education centres, insulin pumps for type 1 diabetes, medications for people aged 65 years and older). (4) Despite such efforts, however, a gap still remains between evidenced-based recommendations and actual patient care. (5-7)

## Technology/Technique

Optimal diabetes care involves management by health care professionals, as well as patient education and self-management, and it depends heavily on the flow of timely, accurate information to both providers and patients. However, it can be difficult for clinicians in a busy clinical practice to consistently adhere to CPGs. In fact, doing so may be nearly impossible without a clinical information system that can compare biomedical patient data with applicable CPGs to enable, facilitate, and sustain chronic disease management. Computerized CDMSs aligned with the recommendations of CPGs may play a role in improving diabetes care. (8)

### Chronic Disease Management Systems

To be effective, a CDMS must be multifaceted and give clinicians ongoing support driven by clinical data. In particular, data-integrating and data-reporting CDMSs can help to better direct timely communication between patients and health care teams, focusing on elements of care that need the most improvement and attention. An effective CDMS should include the following: (9;10)

- electronic patient registries to identify and track patients grouped by subpopulation (e.g., by chronic disease)
- clinician reminders for care that is due and overdue, organized by patient (for use in opportunistic care) and by registry (for use in proactive care management at the practice level)
- patient reminders for care that is due and overdue
- ongoing self-audit performance measurement and feedback reporting for clinicians at the practice level
- a foundation in evidence-based CPGs

In 2007, the Medical Advisory Secretariat (now Health Quality Ontario) reviewed the published literature on the efficacy and effectiveness of multifaceted information technology aimed at improving the

outcomes of patients with type 2 diabetes (2007 unpublished report, Medical Advisory Secretariat). One of the aims of the review was to evaluate an integrated approach that used multiple types of information technology to target patients and/or health care providers and increase adherence to CPGs for diabetes management. The review found that although integrated information technology appeared to be promising, no definitive conclusion could be reached about its role in improving hemoglobin A<sub>1c</sub> (HbA<sub>1c</sub>) levels, reducing complication rates, or improving survival in people with type 2 diabetes. In response to these findings, the current study was designed to evaluate whether a CDMS introduced in Ontario primary care practices as a part of routine clinical management could improve the proportion of diabetes patients who received HbA<sub>1c</sub>, blood pressure, and cholesterol monitoring as recommended by the CPGs.

## **P-PROMPT**

The electronic CDMS evaluated in this study was initially developed to manage preventative care. It was first used to acquire and integrate data from external sources and provide data-driven supports to clinicians and patients, as a way of fostering systematic and timely regular Pap testing and screening mammography in eligible patients. An evaluation of this system demonstrated substantial improvements in preventive-care quality gaps in patients whose health care provider received the CDMS (i.e., patients were significantly more up to date on screening). (11) Based on these findings, the scope of the CDMS was fully extended to support over 20 of the most common chronic diseases, including diabetes, congestive heart failure, cigarette smoking, hypertension, and osteoporosis. This CDMS was called Provider and Patient Reminders in Ontario: Multi-Strategy Prevention Tools (P-PROMPT).

P-PROMPT is a secure web application with a centralized data repository and extensive clinical data warehousing that together provides large-scale, multi-source clinical data throughput; embedding and maintenance of diverse current CPGs; and ongoing feedback summary and detail reporting at the patient, provider, care team, regional, and provincial aggregate levels. It maintains an electronic registry of all patients rostered to a primary care practitioner; can enter individuals in multiple disease registries; and integrates all patient comorbidities and their combined care targets.

At the patient level, the system tracks, displays, and reports the last result and time since the last result for each care component (e.g., tests, examinations, counselling/education, prescriptions); colour-codes results (green, yellow, red) according to compliance with relevant guidelines; provides a dashboard summary of the patient's current overall care status and a flow sheet of recent progress; accepts and integrates new clinical data into the patient's flow sheet; assembles a care episode summary note for transfer into the electronic medical record; and automatically acquires and integrates all relevant electronic laboratory results.

At the disease level, P-PROMPT displays and reports lists of all patients, sorted in order of urgency of need, based on either lack of control or time elapsed since care; provides a dashboard summary of the registry's current overall care performance measures and a chart of recent performance progress; and permits approval of a patient list for reminder letters.

At the practice level, P-PROMPT captures and integrates data automatically from multiple sources, including electronic files uploaded from laboratories, Ministry of Health and Long-Term Care roster data, billing claims codes, and others. It then provides accountable claims-eligibility reports for Ontario Health Insurance Plan performance-bonus and incentive-fee billings.

The development of P-PROMPT was aligned with the Quality Improvement and Innovation Program, an Ontario Ministry of Health and Long-Term Care Quality Management Collaborative, which is now under Health Quality Ontario. The tracking tools in P-PROMPT are aligned with the 2008 Canadian Diabetes Association CPGs for diabetes (1) and the Ontario Health Insurance Plan physicians' chronic disease management incentive fees.

# Field Evaluation

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## Research Questions

1. What was the absolute change from baseline in the proportion of patients in each practice who had up-to-date monitoring of HbA<sub>1c</sub>, blood pressure, and cholesterol (“ABC”) in practices using a CDMS for 1 year?
2. What was the mean change from baseline in up-to-date clinical values for HbA<sub>1c</sub>, blood pressure, and cholesterol (total cholesterol to high-density lipoprotein cholesterol [HDL-C] ratio, HDL-C, and low-density lipoprotein cholesterol [LDL-C])?
3. What was the mean change from baseline in use of other care and treatment elements (foot examination, retinopathy screening, use of angiotensin-converting enzyme [ACE] inhibitors or angiotensin II receptor blockers [ARBs], microalbuminuria testing, and documentation of self-management goals)?
4. What was the primary health care team’s evaluation of P-PROMPT with respect to Learning, Training, Using, Usefulness, Daily Practice, Practice Planning, CDMS, Support from Service Provider, and Satisfaction?

## Research Methods

### Study Design

This 1-year prospective, observational, pre/post, comparative study evaluated the use of a CDMS with a diabetes patient registry and tracker in family practices using patient enrolment models. The unit of evaluation was the individual primary care practitioner. The study analyzed aggregate practice-level data from all rostered diabetes patients in each practice.

### Study Population

Primary care practitioners (physicians or nurse practitioners) working in a patient enrolment model in Ontario who met all inclusion and exclusion criteria were invited to participate in the study. For the purpose of the study, a *site* consisted of 1 or more primary care practitioners enrolled in the study, along with associated team members. Sites were recruited across the province over a 13-month period and followed prospectively for 1 year.

### Inclusion Criteria

- Ontario primary care practitioners with a patient roster who were able to provide a list of patients in their practice
- high-speed Internet access in the practice environment, or willingness to obtain high-speed Internet access (required to access the web-based CDMS)
- physicians willing to use the CDMS or already using it at the time of recruitment

### Exclusion Criteria

To avoid interference with other provincial diabetes initiatives, Ontario primary care practitioners involved in the Quality Improvement and Innovation Program Learning Collaborative who were

practicing in 1 of the following Local Health Integration Networks were excluded: South West, Toronto Central, Champlain, and North West.

## **Study Intervention**

The intervention evaluated in this study was the provision of access to P-PROMPT, a web-based CDMS to evaluate the effect of its deployment and routine use on the quality of diabetes care (the system included the Canadian Diabetes Association 2008 CPGs (3)). Except for a study-specific information session, participating sites were set up with the CDMS in the same manner as sites that subscribe to the system. Setup involved a short initial training and demonstration session, including cases; an automated initial prepopulation of the system with the site's complete electronic patient roster; an initial 3-year back-population of pertinent clinical laboratory test result data and Ontario Health Insurance Plan incentive-fee billings, where available; and automated ongoing data updates throughout the study period. User support was provided as normal, but no training beyond the level provided to regular CDMS subscribers was offered.

## **Outcomes of Interest**

### ***Primary Outcome***

#### *Proportion of "ABC" (HbA<sub>1c</sub>, Blood Pressure, and Cholesterol) Values Up To Date*

The primary outcome measure was change from baseline in the proportion of patients in each practice with optimal "ABC" monitoring for diabetes care: HbA<sub>1c</sub> at least once per 184-day period, blood pressure at least once per 365-day period, and cholesterol at least once per 184-day period. This composite outcome was considered more appropriate than individual measures, because practice-level monitoring processes should be adopted across multiple measures to improve diabetes care. To assess this composite outcome, the proportion of patients with up-to-date monitoring in each practice was calculated for all 3 parameters simultaneously, both at baseline and 1 year. Then, the absolute difference in proportion of patients with up-to-date monitoring between the 2 time points was calculated.

### ***Secondary Outcomes***

#### *Proportion of HbA<sub>1c</sub>, Blood Pressure, and Cholesterol Values Up To Date*

The proportion of patients with up-to-date monitoring for each of the individual clinical values (i.e., HbA<sub>1c</sub>, blood pressure, and cholesterol) was also calculated at baseline and 1 year. (1) These data were used to determine the absolute difference in proportion of patients with up-to-date monitoring between the 2 time points.

#### *Mean Change in HbA<sub>1c</sub>, Blood Pressure, and Cholesterol Values*

Aggregate practice-level data and patient-level data were used to examine the mean change in clinical values across and within practices from baseline to 1 year for HbA<sub>1c</sub>, blood pressure, and cholesterol (TC:HDL-C, HDL-C, and LDL-C).

#### *Care and Treatment Elements*

Aggregate practice-level data were used to calculate the mean change from baseline in use of other care and treatment elements: the percentage of patients with an up-to-date foot examination, up-to-date retinopathy screening, use of ACE inhibitors or ARBs, and documentation of self-management goals.

#### *P-PROMPT Implementation, Training, and Impact*

The primary health care team's appraisals of P-PROMPT were examined via questionnaire with respect to the following domains: Learning, Training, Using, Usefulness, Daily Practice, Practice Planning, CDMS, Support from the Service Provider, and Satisfaction. Each domain was evaluated using several questions.

All questions were phrased using a 5-point Likert scale in a positive direction, where *completely agree* was a positive response and *completely disagree* was a negative response (Appendix 1). All physicians enrolled in the study were asked to complete periodic questionnaires, at 2 months, 6 months, and 12 months.

## **Data Management**

### ***Primary Care Practice Data***

Permission was requested from primary care practitioners for access to a de-identified copy of their electronic practice patient dataset, available only at the CDMS vendor's site, for the purpose of completing analyses of practice and clinical outcomes. Aggregate monthly practice-level summary data were obtained from the CDMS vendor. A 3-way agreement between primary care practitioners, the Programs for Assessment of Technology in Health (PATH) Research Institute, and Fig.P Software Inc. described the terms of the data sharing.

### ***Questionnaires***

Anonymized questionnaires were received from participating primary care practice team members using a fax service provider (PROTUS, Ottawa, Ontario). Transmissions were stored on PROTUS servers for 30 days, and then old transmissions were purged when the storage period ran out. PROTUS uses industry-standard means to safeguard the confidentiality of transmissions, including firewalls and SSL technology. All documents faxed to PATH's designated 1-800 number were forwarded to PATH directly via a secure server with SSL encryption (using *Personal Information Protection and Electronic Documents Act* standards Section 4.7[11] 3) onto a data server with 128-bit Verisign SSL Certification and 1024 Bit RSA public keys.

## **Statistical Analysis**

### **Sample Size Calculation**

According to an Ontario Health Quality Council report, patients with diabetes were receiving the following levels of care, on average: 48% received regular HbA<sub>1c</sub> checks; 35% received blood pressure checks and related medication evaluations; and 64% received cholesterol checks and related medication evaluations. (12) Overall, an average of 49% of patients were receiving the recommended frequency of diabetes care. (12)

To produce an increase of 5% (from 49% to 54%) in the percentage of patients who met care guidelines, a sample size of 2,138 was required to achieve 90% power. Accounting for a 10% loss to follow-up, a sample size of 2,376 patients with diabetes was targeted for the study. The average roster size of primary care practitioners is estimated to be 1,244 patients. (13) In the 2005 Canadian Community Health Survey, 4.8% of people in Ontario reported being diagnosed with diabetes by a physician—or 60 diabetes patients per roster. (6) Therefore, the target number of primary care practices required to achieve the target patient population was 40.

### **Statistical Methods**

The unit of evaluation was the primary care practice, and both aggregate practice-level data and patient-level analyses were obtained for statistical analysis. Using a before-and-after design, changes from the beginning of the study to the end in each of the monitoring parameters of interest were calculated. Values at the beginning of the study were subtracted from values at the end, and the average change for the



population was calculated, with an associated measure of variance. Statistical comparisons were made using paired t-tests or chi-squared tests, and results reported as means and standard deviations or percentages, respectively. All test instruments were scored according to recommendations for the particular tests. The change in shift of distribution of ordinal scales was analyzed using the Goodman and Kruskal's gamma test. All statistical analyses were conducted using STATA Statistical Software, Release 13 (StataCorp, College Station, Texas).

## Post Hoc Analyses

Login and screening viewing data for each participating health care provider were obtained from the vendor to examine the frequency of use of the CDMS. Both practice- and provider-level analyses were conducted. Data were normalized by the number of patients identified in the diabetes registries.

## Results

### Participating Primary Care Sites

#### *Sites: Baseline Characteristics*

Eleven primary care practices were enrolled. However, 1 site discontinued the study prior to activating the CDMS. Ten sites activated the CDMS and provided baseline characteristics (Table 1). Of the 39 participating health care providers, 35 were physicians and 4 were nurse practitioners. Each site had an average of 4 health care providers (minimum, 1; maximum, 14). The total number of diabetes patients at baseline represented approximately 9.8% of the total patient roster (range, 3.0% to 19.8%).

**Table 1: Baseline Characteristics of Enrolled Sites**

Sites	Physicians/Nurse Practitioners per Site	Patients With Diabetes	Mean Number of Patients With Diabetes per Provider	Practice Model
1	1	186	186	Family health team
2	3	381	127	Family health team
3	6	424	71	Family health team
4	14	248	18	Family health team
5	8	675	84	Family health team
6	1	23	23	Family health team
7	2	208	104	Family health team
8	2	67	34	Family health team
9	1	48	48	Community health centre
10	1	108	108	Family health team
<b>Total</b>	<b>39</b>	<b>2,368</b>	<b>61</b>	—

The sites had used 7 different types of electronic medical record systems for approximately 3.5 years (minimum, 6 months; maximum, 6 years). None of the sites had used the P-PROMPT CDMS prior to enrolling in the study, and 9 of the 10 sites received electronic laboratory results.

One site withdrew prior to validation of the diabetes patient list. As a result, analysis of the clinical data and utilization patterns was conducted on the 9 remaining sites (N = 2,320). Of the 9 sites, 6 were followed up for at least 12 months, 1 for 10 months, and 2 for 9 months.

***Sites: Practice Participation/Engagement***

Table 2 presents staff participation rates by specialty. The median number of medical and administrative staff who had access to the CDMS and who logged into the system at least once at each site was 1 physician, half a nurse practitioner, and 1 nurse, from a total staff complement of 5. Overall, only 51% of the staff complement at the sites participated in the study.

**Table 2: Study Participation by Specialty**

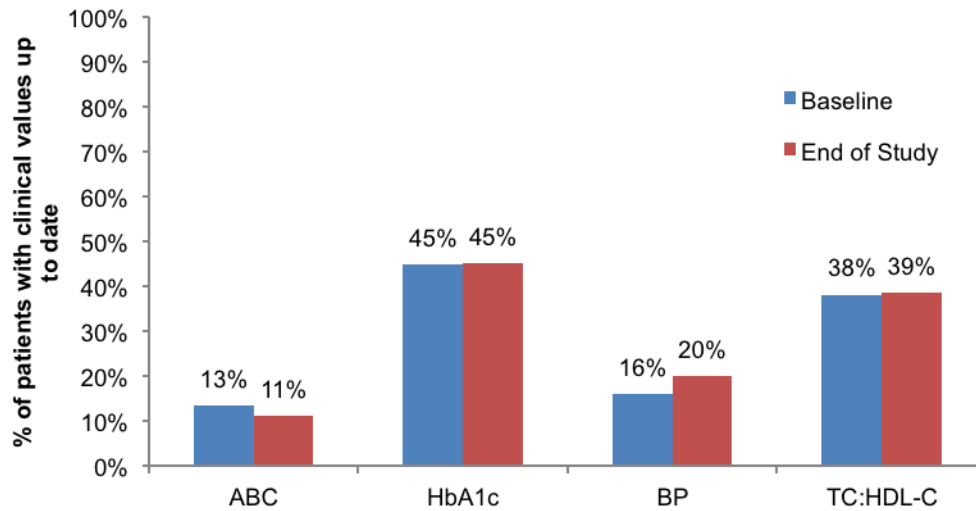
Health Care Provider	Total at Site, n	Participating, n (%)
Physicians	43	22 (51)
Nurse practitioners	15	7 (47)
Nurses	29	22 (76)
Dietitians	8	3 (38)
Pharmacists	2	1 (50)
Respiratory therapists	2	1 (50)
Administrative staff	22	9 (41)
Clerical/billing staff	26	6 (23)

***Patients: Baseline Characteristics***

The demographic characteristics of the diabetes patients were similar across the 9 sites, with an overall mean age of 63 years (standard deviation 14 years). Fifty-two percent of subjects were male, and mean patient body mass index was 31.1 kg/m<sup>2</sup> (in the obese range).

## Primary Outcome (ABC)

At baseline, only 13% of patients (311/2,320) had all 3 measures up to date (Figure 1). The proportion of patients with up-to-date measurements varied by site, from 0% to 59.1%. At the end of the study, the proportion of patients with ABC monitoring up to date had decreased to 11% (Figure 1).



**Figure 1: Proportion of Patients With Clinical Values Up to Date in the CDMS**

Abbreviations: ABC, hemoglobin A<sub>1c</sub>, blood pressure, and cholesterol; BP, blood pressure; CDMS, chronic disease management system; HbA<sub>1c</sub>, hemoglobin A<sub>1c</sub>; HDL-C, high-density lipoprotein cholesterol; TC, total cholesterol.

## Secondary Outcomes

### *Proportion of HbA<sub>1c</sub>, Blood Pressure, and Cholesterol Values Up To Date*

At baseline, HbA<sub>1c</sub> was most frequently up to date ( $n = 1,030$ ) (Figure 1), but of those with up-to-date HbA<sub>1c</sub> measurements, only 28% of the values were within the target range. Blood pressure was up to date in only 368 patients, and 16% of those measurements were in the target range. Cholesterol measurements were up to date in 883 patients, and 24% of those measurements were in the target range. The percentage of patients with up-to-date clinical values varied by site (HbA<sub>1c</sub>, 12.1% to 74.1%; blood pressure, 0% to 90.3%; cholesterol, 11.3% to 65.1%).

At the end of the study, the proportion of patients with HbA<sub>1c</sub> and cholesterol measurements up to date remained unchanged (Figure 1). The proportion of patients with up-to-date blood pressure monitoring increased by 4%.

### ***Mean Change in HbA<sub>1c</sub>, Blood Pressure, and Cholesterol Values***

For patients who had at least 2 test results and measurements up to date, mean baseline and end-of-study values for HbA<sub>1c</sub>, blood pressure, and cholesterol are presented in Table 3. At the end of the study, there was a statistically significant reduction from baseline in diastolic blood pressure and TC:HDL-C. Mean HbA<sub>1c</sub> levels increased slightly over the study period.

**Table 3: Change in Clinical Values From Baseline to End of Study**

Clinical Parameter	N	Baseline Mean (SD)	12 Months Mean (SD)	Change		
				Mean (SD)	95% CI	P value
HbA <sub>1c</sub> , %	761	7.07 (1.30)	7.08 (1.25)	0.01 (0.96)	-0.06, 0.08	0.809
Systolic BP, mm Hg	308	128.7 (15.2)	127.1 (17.3)	-1.5 (18.2)	-3.5, 0.5	0.129
Diastolic BP, mm Hg	308	76.5 (10.9)	75.3 (11.4)	-1.2 (10.5)	-2.4, 0.0	0.042
TC:HDL-C	584	3.81 (1.18)	3.66 (1.10)	-0.16 (0.90)	-0.23, -0.09	0.001

Abbreviations: HbA<sub>1c</sub>, hemoglobin A<sub>1c</sub>; BP, blood pressure; CI, confidence interval; HDL-C, high-density lipoprotein cholesterol; SD, standard deviation; TC, total cholesterol.

### ***Care and Treatment Elements***

The proportion of patients with up-to-date foot examinations, up-to-date retinopathy screening, use of ACE inhibitors and/or ARBs, and documentation of self-management goals was also measured. At baseline, data were unavailable or not up to date almost all patients (Table 4). By the end of the study, the proportion of patients with up-to-date monitoring had decreased for all care and treatment elements.

**Table 4: Care and Treatment Elements (N = 2,320)**

Element	Up to Date at Baseline, N (%)	Up to Date at End of Study, N (%)	Mean Change, %
Foot examination	28 (1.2)	5 (0.2)	-1
Retinopathy screening	13 (0.6)	1 (0.04)	-0.56
Use of ACE inhibitors/ARBs	46 (2.0)	10 (0.4)	-1.6
Documentation of self-management goals	55 (2.4)	0 (0)	-2.4

Abbreviations: ACE, angiotensin-converting enzyme; ARB, angiotensin II receptor blocker.

### ***Satisfaction/Usability of P-PROMPT, Training and Impact***

Of the 38 health care providers included in the analysis, 21 (55%) completed the baseline (2-month) questionnaire. The percentage of positive responses (mostly agree and completely agree) was higher than that of negative responses (strongly disagree and somewhat disagree) in 6 of the 9 categories (Table 5): Learning, Using, Practice Planning, CDMS, Support from the Service Provider, and Satisfaction. All categories had a positive trend, except for Daily Practice (e.g., “I use it during patient visits,” “It assists in determining which tests and/or procedures are overdue for patients with diabetes”), where the group seemed to be divided.

Nine health care providers (24%) also completed the end-of-study questionnaire and expressed satisfaction with the CDMS; more than 50% of respondents indicated that they either “mostly” or “completely” agreed in all of the categories but Usefulness (Table 6).

For the 9 health care providers who completed both the 2-month and the 12-month questionnaires, the differences between baseline and end-of-study responses were evaluated for change (Table 6). A negative gamma coefficient indicates a movement toward the negative questions, and a positive gamma coefficient indicates a movement toward the positive questions. The magnitude of the gamma coefficient ranges from  $-1$  to  $+1$ , similar to the Pearson correlation of nominal data, with 0.0 to 0.2 indicating “Very weak to negligible correlation” and 0.2 to 0.4 indicating “Weak or low correlation.” Of the 9 domains, 3 had weak correlation from Month 2 to Month 12, while the other 6 had negligible gamma correlation. Weak negative gamma shifts were present for Usefulness, while weak positive gamma shifts were present for Using and CDMS. Negligible negative shifts occurred for Training, Daily Practice, and Support from the Service Provider; negligible positive shifts occurred for Learning, Practice Planning, and Satisfaction.

**Table 5: Evaluation of the CDMS: Baseline Site Questionnaire (N = 21)<sup>a</sup>**

	N	Completely Disagree	Somewhat Disagree	Slightly Agree	Mostly Agree	Completely Agree
<b>Learning</b>		<b>11.6%</b>	<b>12.2%</b>	<b>21.8%</b>	<b>43.5%</b>	<b>10.9%</b>
I quickly learn how to use it	21	2	3	3	12	1
I easily remember how to use it	21	3	3	1	13	1
It provides the ease of learning I need	21	3	3	4	10	1
It would be easy for me to improve my skill at using it	21	1	3	2	12	3
I am confident that I can learn new functions of it	21	1	1	5	12	2
I would like to learn more about how to use it	21	2	1	7	3	8
I am proficient in using it	21	5	4	10	2	0
<b>Training</b>		<b>19.8%</b>	<b>21.0%</b>	<b>21.0%</b>	<b>34.6%</b>	<b>3.7%</b>
I am satisfied with the training I received	21	3	5	4	9	0
It is easy for me to train someone to use it	21	6	5	4	5	1
It is easy for me to receive training from co-workers on how to use it	20	4	3	4	7	2
Supplemental reference material is easy to follow	19	3	4	5	7	0
<b>Using</b>		<b>14.3%</b>	<b>16.2%</b>	<b>28.6%</b>	<b>38.1%</b>	<b>2.9%</b>
I find it easy to use	21	3	3	4	10	1
I can use it without written instructions	21	3	3	5	9	1
I recover from mistakes quickly and easily	21	3	4	6	8	0
I can use it successfully every time	21	3	4	8	6	0
Performing tasks are straightforward	21	3	3	7	7	1
<b>Usefulness</b>		<b>17.6%</b>	<b>16.8%</b>	<b>36.0%</b>	<b>24.8%</b>	<b>4.8%</b>
It helps my performance in my role	21	4	3	8	5	1
It helps me to be more productive in my role	21	4	3	6	7	1
It helps me be more effective in my role	21	4	4	9	3	1
It provides me useful information to do my job well	21	3	4	6	6	2
It provides more control over my daily work activities	21	4	4	9	3	1
It does everything I would expect it to do	20	3	3	7	7	0
<b>Daily Practice</b>		<b>34.6%</b>	<b>11.3%</b>	<b>13.8%</b>	<b>34.6%</b>	<b>5.7%</b>
I use it during patient visits	20	10	5	2	2	1
It is easy to check patient data	20	6	2	2	9	1
It assists me to provide patient diabetes education	20	8	2	3	6	1

	N	Completely Disagree	Somewhat Disagree	Slightly Agree	Mostly Agree	Completely Agree
It helps me to quickly review the patient's diabetes status	20	6	3	3	7	1
It helps me to quickly review the patient's diabetes trends	20	7	2	3	7	1
It assists in determining which tests and/or procedures are overdue for patients with diabetes	20	8	1	2	7	2
It improves the quality of time with the patient	20	7	1	5	6	1
I am confident that it protects patient data confidentiality	19	3	2	2	11	1
<b>Practice Planning</b>		<b>14.5%</b>	<b>19.6%</b>	<b>26.8%</b>	<b>33.0%</b>	<b>6.1%</b>
It assists in setting practice goals	20	2	4	8	6	0
It assists in achieving practice goals	20	3	3	7	7	0
It helps me to quickly obtain an overview the practice status	20	4	3	3	9	1
It helps me to quickly review my practice improvements over time	20	3	4	8	5	0
It provides sufficient information to evaluate my overall performance in diabetes management	19	4	4	5	5	1
It represents patient-centred care	20	2	3	5	9	1
It allows team members to work at an enhanced professional level	20	3	4	4	7	2
It will assist the practice with obtaining incentive fees	20	2	5	4	6	3
It assists with preparing the monthly reports	20	3	5	4	5	3
<b>CDMS</b>		<b>14.8%</b>	<b>10.9%</b>	<b>19.5%</b>	<b>49.0%</b>	<b>5.9%</b>
It is easy to read the characters on the screens	21	2	3	4	9	3
Highlighting simplifies what I should focus on as important information	21	3	2	4	9	3
Organization of display screens is easy to follow	21	3	3	3	10	2
Arrangement of screens is simple to follow	21	3	2	4	10	2
It provides a user-friendly interface	21	3	2	4	11	1
Program pop-up messages are easy to understand	21	3	2	5	10	1
The output options (e.g. print chart notes, print patient list, transfer to EMR) are sufficient for my use	21	4	2	8	6	1
Automated data input functions (e.g., incentive code billings, laboratory data) are sufficient for my use	20	4	2	5	8	1
System speed is fast enough	21	4	2	1	13	1
It is reliable	20	1	4	2	12	1
Correcting mistakes is easy	21	3	2	6	10	0
It is easy to display the current status of a single patient	20	3	2	2	12	1

	N	Completely Disagree	Somewhat Disagree	Slightly Agree	Mostly Agree	Completely Agree
It is easy to update a single element of a patient's records	20	3	2	4	9	2
It is easy to update multiple elements of a patient's record	20	3	3	4	8	2
It is easy to display patient summary dashboards	21	3	2	4	11	1
It is easy to add (roster) a new patient	21	3	2	4	11	1
It is easy to remove (de-roster) a new patient	21	3	2	4	10	2
It is easy to display a patient's history of a single care element	21	3	2	5	9	2
It is easy to display a list of patients in a registry	21	3	2	3	11	2
It is easy to create registry list(s) and action/recall lists for printout	21	4	2	5	10	0
It is easy to update the care element status list(s)	21	3	2	4	11	1
It is easy to display practice registry summary dashboards	21	3	2	4	11	1
It is easy to display registry summary statistics	21	3	2	4	12	0
It is easy to edit care/tracking plans of patient(s) in a registry	20	3	2	6	8	1
It is easy to display a list of all patients in MD roster	21	3	3	2	12	1
It is easy to display lists of available registries with editable MD activations and default care/tracking plans	21	3	2	4	12	0
It is easy to display lists of patients who have invalid data, with editable data	19	4	2	5	8	0
I am satisfied with the way the information is organized	21	3	3	3	11	1
<b>Support from the Service Provider</b>		<b>6.0%</b>	<b>11.9%</b>	<b>19.4%</b>	<b>35.8%</b>	<b>26.9%</b>
I am always treated courteously and in a professional manner by the service provider	17	1	2	2	6	6
The technical support provided by the service provider is helpful to resolve my problems	17	1	2	3	7	4
The service provider resolves my questions within a reasonable time	17	1	2	4	6	4
Additional training is available when I ask for it	16	1	2	4	5	4
<b>Satisfaction</b>		<b>10.1%</b>	<b>13.8%</b>	<b>27.5%</b>	<b>44.2%</b>	<b>4.3%</b>
It provides the precise information I need to manage patients more effectively	19	2	3	2	11	1
It is fun to use	20	2	3	7	7	1
I would recommend it to others	20	2	3	5	8	2
It works the way I want it to work	20	2	3	4	11	0
If I would like to continue to use it in my daily practice	19	2	3	7	6	1
It is designed for all levels of computer users	20	2	2	8	8	0
Overall, I am satisfied with it	20	2	2	5	10	1

Abbreviations: EMR, electronic medical record.

<sup>a</sup>Percentages may appear inexact due to rounding.



**Table 6: Evaluation of the CDMS: Change From Baseline to End of Study (N = 9)<sup>a</sup>**

		Completely Disagree	Somewhat Disagree	Slightly Agree	Mostly Agree	Completely Agree	Gamma	P-value
<b>Learning</b>	2 months	0.0%	4.8%	20.6%	55.6%	19.0%	0.008	0.149
	12 months	3.3%	3.3%	21.3%	49.2%	23.0%		
	Change	3.3%	-1.5%	0.7%	-6.4%	3.9%		
<b>Training</b>	2 months	0.0%	6.1%	33.3%	51.5%	9.1%	-0.042	0.190
	12 months	5.7%	11.4%	25.7%	40.0%	17.1%		
	Change	5.7%	5.4%	-7.6%	-11.5%	8.1%		
<b>Using</b>	2 months	0.0%	6.7%	35.6%	51.1%	6.7%	0.210	0.170
	12 months	0.0%	11.6%	20.9%	48.8%	18.6%		
	Change	0.0%	5.0%	-14.6%	-2.3%	11.9%		
<b>Usefulness</b>	2 months	0.0%	5.6%	55.6%	27.8%	11.1%	-0.228	0.143
	12 months	0.0%	31.5%	29.6%	29.6%	9.3%		
	Change	0.0%	25.9%	-25.9%	1.9%	-1.9%		
<b>Daily Practice</b>	2 months	9.5%	6.3%	20.6%	49.2%	14.3%	-0.195	0.123
	12 months	14.1%	20.3%	12.5%	42.2%	10.9%		
	Change	4.5%	14.0%	-8.1%	-7.0%	-3.3%		
<b>Practice Planning</b>	2 months	0.0%	8.3%	41.7%	37.5%	12.5%	0.062	0.123
	12 months	0.0%	15.5%	26.8%	42.3%	15.5%		
	Change	0.0%	7.2%	-14.9%	4.8%	3.0%		
<b>CDMS</b>	2 months	0.0%	0.0%	30.2%	56.7%	13.1%	0.280	0.070
	12 months	0.5%	5.4%	17.6%	42.8%	33.8%		
	Change	0.5%	5.4%	-12.6%	-13.9%	20.7%		
<b>Support from the Service Provider</b>	2 months	0.0%	0.0%	17.1%	40.0%	42.9%	-0.172	0.208
	12 months	0.0%	0.0%	0.0%	71.4%	28.6%		
	Change	0.0%	1.8%	-7.9%	5.4%	-20.0%		
<b>Satisfaction</b>	2 months	0.0%	0.0%	36.1%	54.1%	9.8%	0.052	0.146
	12 months	0.0%	6.9%	34.5%	32.8%	25.9%		
	Change	0.0%	6.9%	-1.6%	-21.3%	16.0%		

Abbreviation: CDMS, chronic disease management system.

<sup>a</sup>The population analyzed includes only those sites that completed both baseline and end-of-study questionnaires.

## Post Hoc Analysis

Due to the lack of observed change in the outcome variables during the study period, it was decided to explore a number of factors that might help explain this result. An unexpectedly low rate of CDMS use across sites was found and could be an important factor in explaining the lack of improvement in diabetes management.

### *Overall CDMS Use*

The 9 study sites were enrolled for an average of 11 months (minimum, 8; maximum, 12). Table 7 shows the total number of views of each CDMS screen over the study period, as well as the mean views per month. The Patient/Care Status page was viewed most often, and made up 72% of usage.

**Table 7: Mean Number of Views and CDMS Entries per Month**

CDMS Screen	Total Views, n	Mean Views/Month, n	Minimum, n	Maximum, n
Patient Dashboard	493	45	4	165
Registry/Registry Status	5,889	541	45	3,023
Patient/Care Status	16,498	1,515	32	6,725
Manual entries	4,031	370	0	2,709

Abbreviation: CDMS, chronic disease management system.

### *CDMS Use by Site*

To get a sense of the level of use by site and by health care provider within each site, it was determined that views of the Patient/Care Status screen would be a good indication of P-PROMPT use for the treatment and management of patients with diabetes (although it could also indicate use for updating documentation other than at the point and time of care). Three of the 9 sites (2, 7, and 8) appeared to have used the CDMS the most during the study period (Table 8). Sites 1 and 6 appeared not to have used the CDMS at all.

**Table 8: Use of the CDMS by Site<sup>a</sup>**

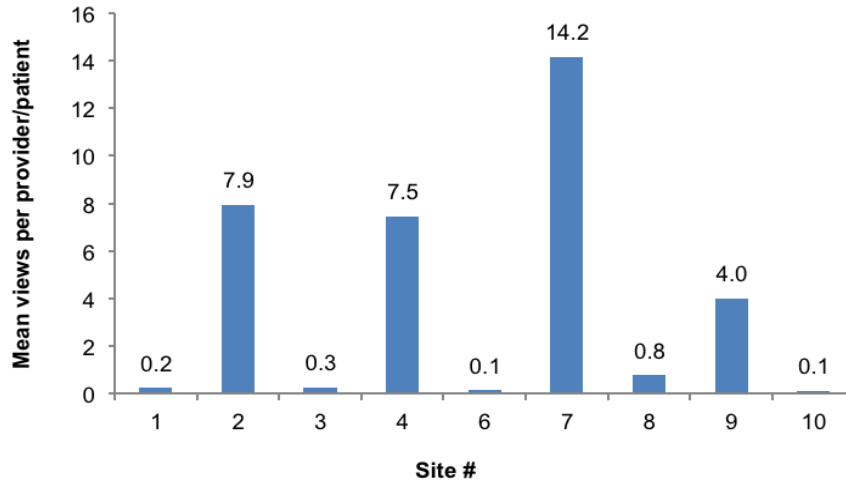
Site #	Total Views	Number of Providers	Mean Views/Provider	Mean Views/Provider/Month <sup>b</sup>	Number of Patients	Mean Views/Patient	Mean Views/Patient/Month
1	32	1	32	3	186	0.2	0.01
2	6,002	3	2,001	167	381	15.8	1.31
3	1,281	5	256	21	424	3.0	0.25
4	1,057	14	76	6	248	4.3	0.36
6	158	8	20	2	675	0.2	0.02
7	607	1	607	76	23	26.4	3.30
8	6,725	2	3,363	280	208	32.3	2.69
9	353	2	177	22	67	5.3	0.66
10	283	1	283	28	108	2.6	0.26

Abbreviation: CDMS, chronic disease management system.

<sup>a</sup>Site 5 withdrew prior to completion of the study.

<sup>b</sup>Sites 7, 9, and 10 data were based on 9, 9, and 10 months of follow-up, respectively. Data for the other sites were based on 12 months of follow-up.

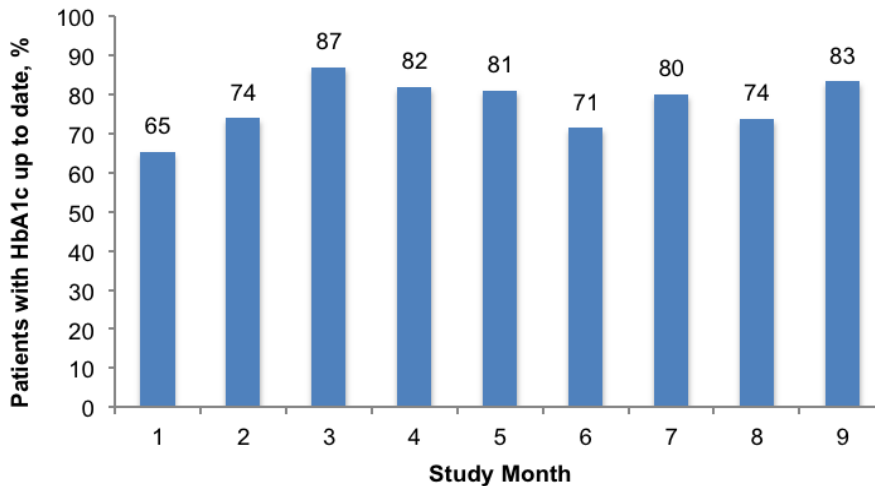
Figure 2 shows the mean number of views of the Patient Care Status screen per health care provider per patient over the course of the study. The most engaged site (site 7) logged into the system about 14 times per patient per year (1.2 times per month). Healthcare providers at two other sites (sites 2 and 4) appeared to use the tool frequently as well, logging into the system to view patient status about 8 times per patient per year.



**Figure 2: Mean Number of Views of the Patient/Care Status Screen per Provider per Patient<sup>a</sup>**

<sup>a</sup>Site 5 withdrew prior to completion of the study.

For the site that used the CDMS most frequently (site 7), the percentage of diabetes patients with HbA<sub>1c</sub> values up to date was 65% at the beginning of the study and increased to 83% by the end of the study (Figure 3). The proportion of patients at this site with blood pressure and cholesterol values up to date at the end of the study also increased, by 15% and 0.2%, respectively.



**Figure 3: Proportion of Patients With HbA<sub>1c</sub> Up to Date at a Site That Used the CDMS Frequently (Site 7)**

Abbreviation: CDMS, chronic disease management system; HbA<sub>1c</sub>, hemoglobin A<sub>1c</sub>.

## Discussion

Application of health informatics–based technologies holds great promise for positively influencing diabetes care. In Ontario, a recent before-and-after study of the routine use of CDMS in ambulatory diabetes patient care by Ontario diabetes specialists showed significant improvements in the quality of patient care as measured by the completeness of documented care delivered. (14) Information technology provides a means for the rapid and easy dissemination of information to patients and health care providers, and it improves communication between them as well. (15)

This community-based, real-world evaluation of a web-based CDMS for the treatment and management of diabetes failed to impact physician practice due to limited engagement and use of the system in the majority of practices. However, it was intriguing to note that at the site that used the CDMS to a meaningful extent, substantial improvement in patient care was observed. It was also instructive to note that in the responses to the questionnaire, most participants indicated that they used the system rarely or not at all during patient visits, but also indicated that they would like to learn more about the CDMS and wanted more training. This suggests that clinicians may not be averse to using health informatics–based CDMS technology, but will not use it if they are only given the tool and not given additional in-depth training and follow-up.

A few items were identified that may have negatively impacted the successful implementation of the CDMS: not all laboratories provide electronic data feed; there was significant heterogeneity across the sites with respect to data systems and flow of information; and some of the data needed to be entered into the CDMS manually (e.g., foot examination and blood pressure). A thorough analysis of factors that led to limited commitment to the CDMS would be very helpful. For example, Green et al (2006) (16) evaluated the successful implementation of web-based CDMS for diabetes care in Victoria, British Columbia, using a critical success factor analysis. The authors found that in addition to features of effective clinical decision support systems (e.g., automatic provision of decision support as part of clinician workflow), an array of systemic factors were also necessary for success (e.g., project management from clinical, project and information technology; health delivery system readiness for reform).

In addition to evaluating the efficacy, effectiveness, and cost-effectiveness of information technology aimed at improving patient outcomes with diabetes, it would be beneficial for decision makers to attempt to identify the determinants of implementation success prior to investing in the technology.

# Conclusions

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This community-based, real-world evaluation of a web-based CDMS for the treatment and management of diabetes failed to impact physician practice due to limited engagement and use of this system in the majority of practices. Simply giving health care providers a potentially useful technology will not ensure its use. Organizational readiness and implementation strategies should be developed prior to introducing a CDMS.

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## Editorial Staff

Jeanne McKane, CPE, ELS(D)

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# Appendices

## Appendix 1: Site Team Follow-up Questionnaire

### Challenging the Ontario Diabetes Care Quality Gap: Evaluation and Long-Term Cost-Utility Analysis of Using a Chronic Disease Management System (CDMS) in Primary Health Care Practices in Ontario (ODIAC-CDMS)

#### Site Team Follow-up Questionnaire

Study ID#: \_\_\_\_\_ Date (DD/MMM/YY): \_\_\_\_\_

Follow-up:  2 month  6 month  12 month

#### Your Current Role

- |  |   |  |   |
|--|---|--|---|
| <input type="checkbox"/> Physician       | <input type="checkbox"/> Nurse practitioner     | <input type="checkbox"/> Nurse                 | <input type="checkbox"/> Dietician        |
| <input type="checkbox"/> Physiotherapist | <input type="checkbox"/> Occupational therapist | <input type="checkbox"/> Respiratory therapist |   |
| <input type="checkbox"/> Chiropracist    | <input type="checkbox"/> Optometrist            | <input type="checkbox"/> Administrative        | <input type="checkbox"/> Clerical/billing |
| <input type="checkbox"/> Pharmacist      | <input type="checkbox"/> Other _____            |  |   |

For each of the for the following questions regarding the P-PROMPT Chronic Disease Management System (CDMS), check 1 response that corresponds most closely to your desired answer for the following statements (the term “it” in the questions below refers to the P-PROMPT Chronic Disease Management System).

	Completely Disagree	Somewhat Disagree	Slightly Agree	Mostly Agree	Completely Agree
<b>Learning</b>					
1. I quickly learn new skills to use it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
2. I easily remember my new skills to use it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
3. It provides the ease of learning I need	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
4. It would be easy for me to become better skilled at using it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5. I am confident that I can learn new parts of it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6. I would like to learn more about how to use it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
7. I am proficient in using it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Training</b>					
8. I am satisfied with the training I received	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9. It is easy for me to train someone to use it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10. It is easy for me to receive training from co-workers on how to use it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11. Supplemental reference material was easy to follow	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Using</b>					
12. I find it easy to use	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13. I can use it without written instructions	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
14. I recover from mistakes quickly and easily	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
15. I can use it successfully every time	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
16. Performing tasks is straightforward	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

	Completely Disagree	Somewhat Disagree	Slightly Agree	Mostly Agree	Completely Agree
<b>Usefulness</b>					
17. It helps my performance in my role	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
18. It helps me be more productive in my role	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
19. It helps me be more effective in my role	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
20. It provides useful information to do my job well	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
21. It provides more control over my work daily activities	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
22. It does everything I would expect it to do	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Daily Practice</b>					
23. I use it during patient visits	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
24. It helps me to increase patient education content regarding their diabetes	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
25. It helps me to quickly overview the patient's diabetes status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
26. It helps me to quickly overview the patient's diabetes trends	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
27. It is easy to check patient data	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
28. It assists in determining what tests and/or procedures are overdue for diabetic patients	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
29. It improves the quality of time with the patient	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
30. I am confident that it protects patient data confidentiality	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Practice Planning</b>					
31. It assists in setting practice goals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
32. It assists in achieving practice goals	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
33. It helps me to quickly overview the practice status	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
34. It helps me to quickly overview my practice improvements over time	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
35. It provides sufficient information to evaluate my overall performance in diabetes care management	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
36. It represents patient-centered care	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
37. It allows team members to work at an enhanced professional level	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
38. It will assist the practice with obtaining incentive fees	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
39. It assists with preparing the monthly reports	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>CDMS</b>					
40. It is easy to read the characters on the screens	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
41. Highlighting simplifies what I should focus on as important information	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
42. Organization of display screens is easy to follow	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
43. Arrangement of screens is simple to follow	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
44. It provides a user-friendly interface	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
45. Program pop-up messages are easy to understand	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
46. The output options (e.g., print chart notes, print patient list, transfer to EMR) are sufficient for my use	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
47. Automated data input function (e.g., incentive code billings, laboratory data) are sufficient for my use	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
48. System speed is fast enough	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
49. It is reliable	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
50. Correcting mistakes is easy	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>



	Completely Disagree	Somewhat Disagree	Slightly Agree	Mostly Agree	Completely Agree
51. It is easy to display the current status of a single patient	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
52. It is easy to update a single element of a patient's record	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
53. It is easy to update multiple elements of a patient's record	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
54. It is easy to display patient summary dashboards	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
55. It is easy to add (roster) a new patient	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
56. It is easy to remove (de-roster) a new patient	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
57. It is easy to display a patient's history of a single care element	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
58. It is easy to display a list of patients in a registry	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
59. It is easy to create registry list(s) and action/recall lists for printout	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
60. It is easy to update the care element status list(s)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
61. It is easy to display practice registry summary dashboards	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
62. It is easy to display registry summary statistics	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
63. It is easy to edit care/tracking plans of patient(s) in a registry	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
64. It is easy to display a list of all patients in MD roster	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
65. It is easy to display a list of available registries with editable MJD activations and default care/tracking plans	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
66. It is easy to display lists of patients who have invalid data, with editable data	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
67. I am satisfied with the way the information is organized	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Support from the Service Provider</b>					
68. I am always treated courteously and in a professional manner by the service provider	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
69. The technical support provided by the service provider is helpful to resolves my problems	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
70. The service provider resolve my questions within a reasonable time	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
71. Additional training is available when I ask for it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
<b>Satisfaction</b>					
72. It provides the precise information I need to manage patients more effectively	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
73. It is fun to use	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
74. I would recommend it to others	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
75. It works the way I want it to work	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
76. I would like to continue to use it in my daily practice	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
77. It is designed for all level of computer users	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
78. Overall, I am satisfied with it	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

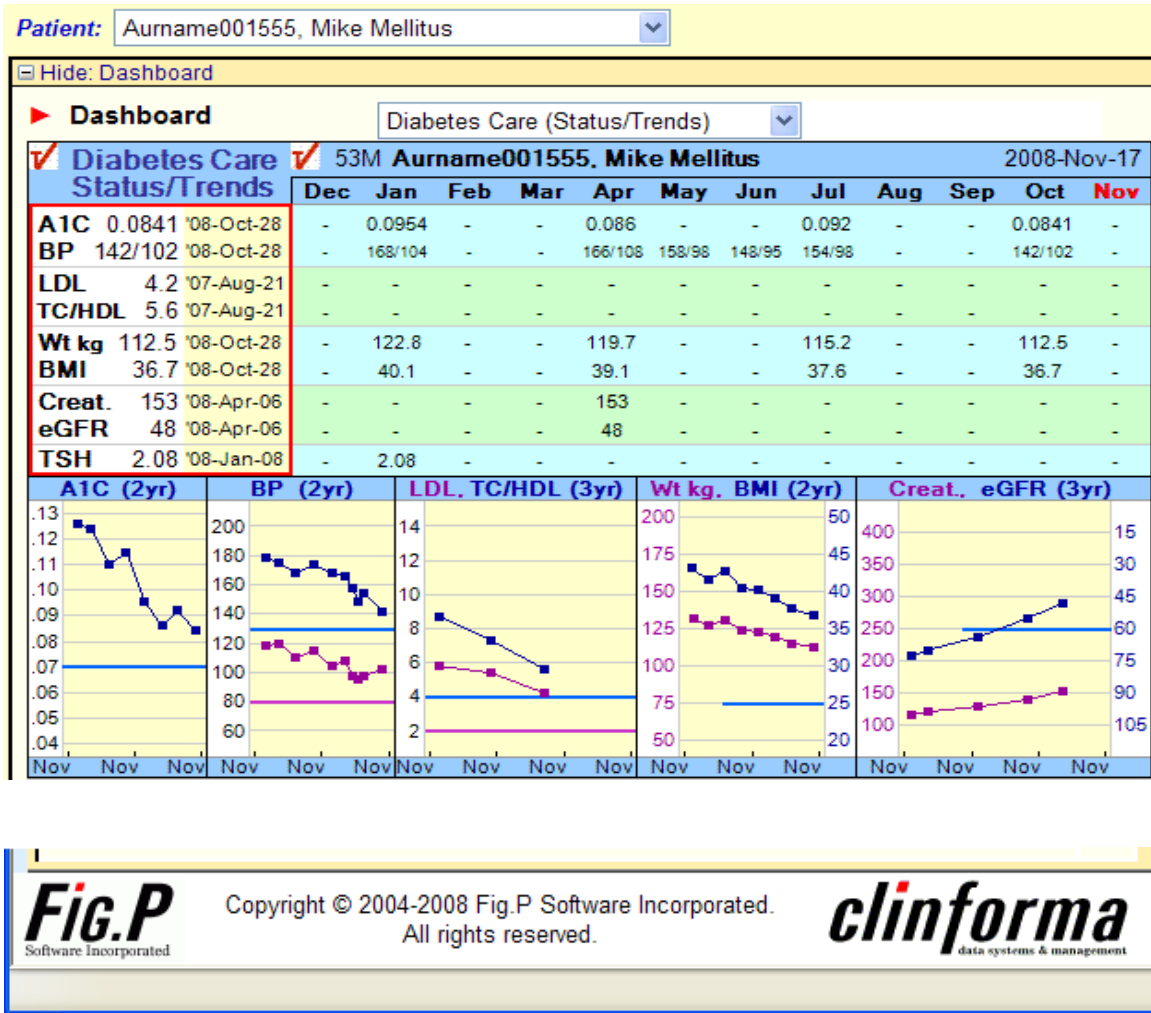
**Comments**

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## Appendix 2: Patient Dashboard View



## Appendix 3: Registry/Registry Status View

Registry:

► **A1C: Total targeted patients: 180, Controlled or borderline patients: 90/180 = 50%, Up to date or d**  
**This list: Only patients who are in the "Diabetes" Registry and for whom you are tracking A1C**

Last Updates						
Last note	Control	Last result	Date	Uptodateness	Telephone	▼ Patient age and name ▼
	High	0.085	2007-Dec-02	Due	812-490-4015	38 Gurname249070, Giv4015a
	High	0.085	2008-Mar-28	Due	989-023-9941	16 Rurname902392, Giv9941a
	High	0.085	2008-Aug-05	Up to date	603-582-2037	35 Hurname358273, Giv2037o
	High	0.0841	2008-Oct-28	Up to date	572-015-5810	53 Aurname001555, Mike Mellitus
	High	0.084	2005-Aug-22	Overdue	623-827-9613	13 Curname382795, Giv9613o
	High	0.084	2007-Apr-08 2007-Dec-08	Overdue ◀ Deferred on:	496-412-0077	50 Curname641258, Giv0077o
	High	0.084	2007-Nov-06	Due	921-322-2053	64 Gurname132244, Giv2053o
	High	0.084	2008-Jan-10	Due	926-255-3614	15 Nurname625593, Giv3614a
	High	0.083	2006-Dec-16	Overdue	359-614-0875	11 Eurname961497, Giv0875o
	High	0.083	2008-Jul-11	Up to date	608-048-7918	20 Aurname804888, Giv7918o
	High	0.082	2007-Apr-25	Overdue	861-731-1595	7 Qurname173101, Giv1595o
	High	0.082	2007-Jul-06	Overdue	999-025-1077	2 Durname902506, Giv1077o
	High	0.082	2008-Jan-23	Due	681-825-6031	63 Furname182545, Giv6031o
	High	0.082	2008-Mar-02	Due	730-610-9450	7 Gurname061001, Giv9450a
	High	0.082	2008-Jul-08	Up to date	665-735-4038	82 Surname573526, Giv4038a
	High	0.081	2006-Dec-03	Overdue	901-579-7153	6 Durname157902, Giv7153o
	Borderline	0.08	2007-Jun-03	Overdue	804-207-8132	6 Turname420702, Giv8132o
	Borderline	0.08	2008-May-20	Up to date	978-632-8071	20 Jurname863288, Giv8071a
	Borderline	0.079	2005-Jul-14	Overdue	674-623-2278	90 Zurname462317, Giv2278o



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## Appendix 4: Patient/Care Status (Dynaflow sheet)

Patient:

Hide: DynaFlowSheet

### Chronic Disease Care

Last Updates					New Today		
Last note	Control	Last result	Date	Uptodateness	Lab Tests	Value	Action
	High	0.0841	2008-Oct-28	Up to date	A1C (0.030 - 0.250)		
	High	4.2	2007-Aug-21	Due	LDL (mmol/L)	due	
	High	2.5	2008-Nov-04	Up to date	ACR (mg/mmol)		
Last note	Control	Last result	Date	Uptodateness	Physical Exam	Value	Action
	High	142/102	2008-Oct-28	Up to date	BP (mm Hg)		
		Normal	2008-Jun-07	Up to date	Feet: skin integrity		
		Abnormal	2007-Nov-20	Up to date	Retina: dilated eye		
Last note	Last supply (days)		Date	Uptodateness	Medications	Rx days	Action
	120		2008-Nov-04	Up to date	Rx for ACEi or ARB (total days incl refills)		
Last note			Date	Uptodateness	Self-Mgmt	Action	
smaller portion sizes			2007-Nov-20	Up to date	Collab. pt goal-setting		

### Preventive Care Services

Last Updates				New Today	
Last note	Date	Uptodateness	Preventive care	Action	
	2007-Nov-27	Up to date	FOBT		

### OHIP Incentives Billings

Last Updates				New Today	
Last note	Date	Uptodateness	Billing codes	Action	
	2008-May-29	Overdue	K030 - Diabetes assess	due . . .	
	2008-May-29	Up to date	Q040 - Diabetes incent		
		No info -----	Q150 - FOBT distrib'n	due . . .	



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