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The Readmission Risk Flag: Using the Electronic Health Record to Automatically Identify Patients at Risk for 30-day Readmission

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Abstract

Background—Identification of patients at high risk for readmission is a crucial step toward improving care and reducing readmissions. The adoption of electronic health records (EHR) may prove important to strategies designed to risk stratify patients and introduce targeted interventions.

Objective—To develop and implement an automated prediction model integrated into our health system's EHR that identifies on admission patients at high risk for readmission within 30 days of discharge.

Design—Retrospective and prospective cohort.

Setting—Healthcare system consisting of three hospitals.

Patients—All adult patients admitted from August 2009 to September 2012.

Interventions—An automated readmission risk flag integrated into the EHR.

Measures—Thirty-day all-cause and 7-day unplanned healthcare system readmissions.

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Results—Using retrospective data, a single risk factor, 2 inpatient admissions in the past 12 months, was found to have the best balance of sensitivity (40%), positive predictive value (31%), and proportion of patients flagged (18%), with a c-statistic of 0.62. Sensitivity (39%), positive predictive value (30%), proportion of patients flagged (18%) and c-statistic (0.61) during the 12-month period after implementation of the risk flag were similar. There was no evidence for an effect of the intervention on 30-day all-cause and 7-day unplanned readmission rates in the 12-month period after implementation.

Conclusions—An automated prediction model was effectively integrated into an existing EHR and identified patients on admission who were at risk for readmission within 30 days of discharge.

Keywords

Informatics; Quality Improvement; Readmissions

Potential MeSH Terms

Electronic Health Records/statistics & numerical data; Outcome Assessment (Health Care)/statistics & numerical data; Patient Readmission/statistics & numerical data; Predictive Value of Tests; Risk Assessment/statistics & numerical data

BACKGROUND

Unplanned hospital readmissions are common, costly, and potentially avoidable. Approximately 20% of Medicare patients are readmitted within 30 days of discharge.¹ Readmission rates are estimated to be similarly high in other population subgroups²⁻⁴ with approximately 80% of patients^{1,5,6} readmitted to the original discharging hospital. A recent systematic review suggested that 27% of readmissions may be preventable.⁷

Hospital readmissions have increasingly been viewed as a correctable marker of poor quality care and have been adopted by a number of organizations as quality indicators.⁸⁻¹⁰ As a result, hospitals have important internal and external motivations to address readmissions. Identification of patients at high risk for readmissions may be an important first step toward preventing them. In particular, readmission risk assessment could be used to help providers target the delivery of resource-intensive transitional care interventions¹¹⁻¹⁴ to patients with the greatest needs. Such an approach is appealing because it allows hospitals to focus scarce resources where the impact may be greatest and provides a starting point for organizations struggling to develop robust models of transitional care delivery.

Electronic health records (EHRs) may prove to be an important component of strategies designed to risk stratify patients at the point of care. Algorithms integrated into the EHR that automatically generate risk predictions have the potential to (1) improve provider time efficiency by automating the prediction process, (2) improve consistency of data collection and risk score calculation, (3) increase adoption through improved usability, and (4) provide clinically important information in real-time to all healthcare team members caring for a hospitalized patient.

We thus sought to derive a predictive model for 30-day readmissions using data reliably present in our EHR at the time of admission, and integrate this predictive model into our hospital's EHR to create an automated prediction tool that identifies on admission patients at high risk for readmission within 30 days of discharge. In addition, we prospectively validated this model using the 12-month period after implementation and examined the impact on readmissions.

METHODS

Setting

The University of Pennsylvania Health System (UPHS) includes three hospitals with a combined capacity of over 1,500 beds and 70,000 annual admissions. All hospitals currently utilize Sunrise Clinical Manager version 5.5 (Allscripts, Chicago, Illinois) as their EHR. The study sample included all adult admissions to any of the three UPHS hospitals during the study period. Admissions to short procedure, rehabilitation and hospice units were excluded. The study received expedited approval and a HIPAA waiver from the University of Pennsylvania Institutional Review Board.

Development of Predictive Model

The UPHS Center for Evidence-based Practice^{15,16} performed a systematic review to identify factors associated with hospital readmission within 30 days of discharge. We then examined the data available from our hospital EHR at the time of admission for those factors identified in the review. Using different threshold values and look-back periods, we developed and tested 30 candidate prediction models using these variables alone and in combination. Prediction models were evaluated using 24 months of historical data between 8/1/2009–8/1/2011.

Implementation

An automated readmission risk flag was then integrated into the EHR. Patients classified as being at high risk for readmission with the automated prediction model were flagged in the EHR on admission (Figure 1A). The flag can be double-clicked to display a separate screen with information relevant to discharge planning including inpatient and ED visits in the prior 12 months, as well as information about the primary team, length of stay, and admitting problem associated with those admissions (Figure 1B). The prediction model was integrated into our EHR using Arden Syntax for Medical Logic Modules.¹⁷ The readmission risk screen involved presenting the provider with a new screen and was thus developed in Microsoft .NET using C# and Windows Forms (Microsoft Corp, Redmond, Washington).

The flag was visible on the patient lists of all providers who utilized the EHR. This included but was not limited to nurses, social workers, unit pharmacists, and physicians. At the time of implementation, educational events regarding the readmission risk flag were provided in forums targeting administrators, pharmacists, social workers, and housestaff. Information about the flag and recommendations for use were distributed through emails and broadcast screensaver messages disseminated throughout the inpatient units of the health system. Providers were asked to pay special attention to discharge planning for patients triggering

the readmission risk flag, including medication reconciliation by pharmacists for these patients prior to discharge, and arrangement of available home services by social work.

The risk flag was one of four classes of interventions developed and endorsed by the health system in its efforts to reduce readmissions. Besides risk stratification, the other classes were: interdisciplinary rounding, patient education, and discharge communication. None of the interventions alone were expected to decrease readmissions, but as all four classes of interventions were implemented and performed routinely, the expectation was that they would work in concert to reduce readmissions.

Analysis

The primary outcome was all-cause hospital readmissions in the healthcare system within 30 days of discharge. While this outcome is commonly used both in the literature and as a quality metric, significant debate persists as to the appropriateness of this metric.¹⁸ Many of the factors driving 30-day readmissions may be dependent on factors outside of the discharging hospital's control and it has been argued that nearer-term, non-elective readmission rates may provide a more meaningful quality metric.¹⁸ Seven-day unplanned readmissions were thus used as a secondary outcome measure for this study.

Sensitivity, specificity, predictive value, c-statistic, F-score (the harmonic mean of positive predictive value and sensitivity)¹⁹ and screen-positive rate were calculated for each of the 30 prediction models evaluated using the historical data. The prediction model with the best balance of F-score and screen-positive rate was selected as the prediction model to be integrated into the EHR. Prospective validation of the selected prediction model was performed using the 12-month period following implementation of the risk flag (9/2011–9/2012).

To assess the impact of the automated prediction model on monthly readmission rate, we used the 24-month period immediately before and the 12-month period immediately after implementation of the readmission risk flag. Segmented regression analysis was performed testing for changes in level and slope of readmission rates between pre-implementation and post-implementation time periods. This quasi-experimental interrupted time series methodology²⁰ allows us to control for secular trends in readmission rates and to assess the pre-implementation trend (secular trend), the difference in rates immediately before and after the implementation (immediate effect), and the post-implementation change over time (sustained effect). We used Cochrane-Orcutt estimation²¹ to correct for serial autocorrelation.

All analyses were performed using Stata 12.1 software (Stata Corp, College Station, Texas).

RESULTS

Predictors of Readmission

Our systematic review of the literature identified several patient and healthcare utilization patterns predictive of 30-day readmission risk. Utilization factors included length of stay, number of prior admissions, previous 30-day readmissions and previous emergency

department visits. Patient characteristics included number of comorbidities, living alone, and payor. Evidence was inconsistent regarding threshold values for these variables.

Many variables readily available in our EHR were either found by the systematic review not to be reliably predictive of 30-day readmission (including age and gender) or were not readily or reliably available on admission (including length of stay and payor). At the time of implementation, our EHR did not include vital sign or nursing assessment variables so these were not considered for inclusion in our model.

Of the available variables, three were consistently accurate and available in the EHR at the time of patient admission: prior hospital admission, emergency department visit, and 30-day readmission within UPHS. We then developed 30 candidate prediction models using a combination of these variables, including 1 and 2 prior admissions, ED visits, and 30-day readmissions in the 6 and 12 months preceding the index visit.

Development and Validation

We used 24 months of retrospective data, which included 120,396 discharges with 17,337 thirty-day readmissions (14.4% thirty-day all-cause readmission rate) to test the candidate prediction models. A single risk factor, 2 inpatient admissions in the past 12 months, was found to have the best balance of sensitivity (40%), positive predictive value (31%), and proportion of patients flagged (18%) (Table 1).

Prospective validation of the prediction model was performed using the 12-month period directly following readmission risk flag implementation. During this period, the 30-day all-cause readmission rate was 15.1%. Sensitivity (39%), positive predictive value (30%), and proportion of patients flagged (18%) were consistent with the values derived from the retrospective data, supporting the reproducibility and predictive stability of the chosen risk prediction model (Table 1). The c-statistic of the model was also consistent between the retrospective and prospective datasets (0.62 and 0.61 respectively).

Readmission Rates

The mean 30-day all-cause readmission rate for the 24-month period prior to the intervention was 14.4%, while the mean for the 12-month period after the implementation was 15.1%. Thirty-day all-cause and 7-day unplanned monthly readmission rates do not appear to have been impacted by the intervention (Figure 2). There was no evidence for either an immediate or sustained effect (Table 2).

DISCUSSION

In this proof-of-concept study, we demonstrated the feasibility of an automated readmission risk prediction model integrated into a health system's EHR for a mixed population of hospitalized medical and surgical patients. To our knowledge, this is the first study examining the impact of providing readmission risk assessment for a general population of hospitalized patients on readmission rates. We used a simple prediction model potentially generalizable to EHRs and healthcare populations beyond our own.

Existing risk prediction models for hospital readmission have important limitations and are difficult to implement in clinical practice.²² Prediction models for hospital readmission are often dependent on retrospective claims data, developed for specific patient populations, and not designed for use early in the course of hospitalization when transitional care interventions can be initiated.²² In addition, the time required to gather the necessary data and calculate the risk score remains a barrier to the adoption of prediction models in practice. By automating the process of readmission risk prediction, we were able to help integrate risk assessment into the health care process across many providers in a large multi-hospital healthcare organization. This has allowed us to consistently share risk assessment in real-time with all members of the inpatient team, facilitating a team-based approach to discharge planning.²³

Two prior studies have developed readmission risk prediction models designed to be implemented into the EHR. Amarasingham et al²⁴ developed and implemented²⁵ a heart failure-specific prediction model based on the 18-item Tabak mortality score.²⁶ Bradley et al²⁷ studied in a broader population of medicine and surgery patients the predictive ability of a 26-item score that utilized vital sign, cardiac rhythm, and nursing assessment data. While EHRs are developing rapidly, currently the majority of EHRs do not support the use of many of the variables used in these models. In addition, both models were complex, raising concerns about generalizability to other healthcare settings and populations.

A distinctive characteristic of our model is its simplicity. We were cognizant of the realities of running a prediction model in a high-volume production environment and the diminishing returns of adding more variables. We thus favored simplicity at all stages of model development, with the associated belief that complexity could be added with future iterations once feasibility had been established. Finally, we were aware that we were constructing a medical decision support tool rather than a simple classifier.²⁶ As such, the optimal model was not purely driven by discriminative ability, but also by our subjective assessment of the optimal trade-off between sensitivity and specificity (the ‘test-treatment’ threshold) for such a model.²⁶ To facilitate model assessment, we thus categorized the potential predictor variables and evaluated the test characteristics of each combination of categorized variables. While the c-statistic of a model using continuous variables will be higher than one using categorical values, model performance at the chosen trade-off point is unlikely to be different.

Although the overall predictive ability of our model was fair, we found that it was associated with clinically meaningful differences in readmission rates between those triggering and not triggering the flag. The 30-day all-cause readmission rate in the 12-month prospective sample was 15.1%, yet among those flagged as being at high risk for readmission the readmission rate was 30.4%. Given resource constraints and the need to selectively apply potentially costly care transition interventions, this may in practice translate into a meaningful discriminative ability.

Readmission rates did not change significantly during the study period. A number of plausible reasons for this exist, including: (1) the current model may not exhibit sufficient predictive ability to classify those at high risk or impact the behavior of providers

appropriately, (2) those patients classified as high risk of readmission may not be at high risk of readmissions that are “preventable”, (3) information provided by the model may not yet routinely be used such that it can affect care, or (4) providing readmission risk assessment alone is not sufficient to influence readmission rates, and the other interventions or organizational changes necessary to impact care of those defined as high risk have not yet been implemented or are not yet being performed routinely. If the primary reasons for our results are those outlined in numbers (3) or (4), then readmission rates should improve over time as the risk flag becomes more routinely used, and those interventions necessary to impact readmission rates of those defined as high risk are implemented and performed.

Limitations

There are several limitations of this intervention. First, the prediction model was developed using 30-day all-cause readmissions, rather than attempting to identify potentially preventable readmissions. Thirty-day readmission rates may not be a good proxy for preventable readmissions¹⁸ and, as a consequence, the ability to predict 30-day readmissions may not ensure that a prediction model is able to predict preventable readmissions. Nonetheless, 30-day readmission rates remain the most commonly used quality metric.

Second, the impact of the risk flag on provider behavior is uncertain. We did not formally assess how the readmission risk flag was used by healthcare team members. Informal assessment has, however, revealed that the readmission risk flag is gradually being adopted by different members of the care team including unit-based pharmacists who are using the flag to prioritize the delivery of medication education, social workers who are using the flag to prompt providers to consider higher level services for patients at high risk of readmission, and patient navigators, who are using the flag to prioritize follow-up phone calls. As a result, we hope that the flag will ultimately improve the processes of care for high-risk patients.

Third, we did not capture readmissions to hospitals outside of our healthcare system and have therefore underestimated the readmission rate in our population. However, our assessment of the effect of the risk flag on readmissions focused on relative readmission rates over time, and the use of the interrupted time series methodology should protect against secular changes in outside hospital readmission rates that were not associated with the intervention.

Fourth, it is possible that the prediction model implemented could be significantly improved by including additional variables or data available during the hospital stay. However, simple classification models using a single variable have repeatedly been shown to have the ability to compete favorably with state-of-the-art multivariable classification models.²⁸

Fifth, our study was limited to a single academic health system and our experience may not be generalizable to smaller healthcare systems with limited EHR systems. However, the simplicity of our prediction model and the integration into a commercial EHR may improve the generalizability of our experience to other healthcare settings. Additionally, partly due to recent policy initiatives, the adoption of integrated EHR systems by hospitals is expected to continue at a rapid rate and become the standard of care within the near future.²⁹

Conclusion

An automated prediction model was effectively integrated into an existing EHR and was able to identify patients on admission who are at risk for readmission within 30 days of discharge. Future work will aim to further examine the impact of the flag on readmission rates, further refine the prediction model, and gather data on how providers and care teams use the information provided by the flag.

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Eclipsys Gateway | My Applications | Acute Care

My Applications Acute Care Patient List

File Registration View GoTo Actions Preferences Tools

CONTACT OTHER Male BMI: 34.1

Allergies: cefepime (84725)

Patient List Orders Results Patient Info Documents Clinical Summary Flowsheets MedView Med Summary CDS

Current List: Silver 11 Select All Patients 32 Visit(s) Save Selected Patients...

Patient Name	Assigned Location	Provider	Visit Reason	Visit Status	Covering Provider	Covering Nurse	VTE Prophylaxis Status	Readmit Risk	New Orders	To Verify	T	Si
S11-1106-A	Garin, Matthew Thomas	LOWER GASTROINTESTI...	ADM	Garin, Matthew Thom...			▼	■				▼
S11-1113-A	Hecht, Todd E	DECOMPENSATED CHF...	ADM	Hecht, Todd E (MD)			▼	■				▼
S11-1104-A	Miller, Jean C	ABDOMINAL PAIN1091	ADM	Miller, Jean C (MD)			▼					▼
S11-1101-A	Miller, Jean C	ALTERED MENTAL STAT...	ADM	Miller, Jean C (MD)			▼					▼
S11-1116-A	Hecht, Todd E	CHEST PAIN;DIARRHEA...	ADM	Hecht, Todd E (MD)			▼	■				▼
S11-1118-A	Reinert, Kristy L	CHEST PAIN1027	ADM	Reinert, Kristy L (MD)			▼					▼
S11-1104-B	Garin, Matthew Thomas	HYPERTENSICE EMERGE...	ADM	Garin, Matthew Thom...			▼					▼
S11-1124-A	Miller, Jean C	UTI, CELLULITIS 0980	ADM	Miller, Jean C (MD)			▼					▼
S11-1108-B	Hecht, Todd E	COPD EXACERBATION1...	ADM	Hecht, Todd E (MD)			▼					▼
S11-1119-A	Crooks, Gary W	PYELONEPHRITIS1082	ADM	Marandola, Elizabeth...			▼					▼
S11-1129-B	Garin, Matthew Thomas	HYPERGLYCEMIA	ADM	Garin, Matthew Thom...			▼					▼
S11-1123-B	Reinert, Kristy L	DEHYDRATION1118	ADM	Reinert, Kristy L (MD)			▼					▼
S11-1105-A	Reinert, Kristy L	RENAL FAILURE PULMO...	ADM	Reinert, Kristy L (MD)			▼					▼
S11-1109-A	Reinert, Kristy L	FEVER	ADM	Reinert, Kristy L (MD)			▼					▼
S11-1120-A	Giantonio, Bruce J	ESOPHAGEAL CANCER	ADM	Turowski, Jason B (MD)			▼					▼
S11-1129-A	Reinert, Kristy L	ATRIAL TACHYCARDIAO...	ADM	Reinert, Kristy L (MD)			▼					▼
S11-1117-A	Reinert, Kristy L	MENINGITIS,STREP PHA...	ADM	Reinert, Kristy L (MD)			▼					▼
S11-1103-B	Garin, Matthew Thomas	ETOH CHEST PAIN1040	ADM	Garin, Matthew Thom...			▼					▼
S11-1110-A	Hoteit, Maarouf A	HEPATIC ENCEPHALOP...	ADM	Mecoli, Christopher (...)			▼					▼
S11-1112-A	Miller, Jean C	SYNCOPE, CVA, HTN0960	ADM	Miller, Jean C (MD)			▼					▼
S11-1115-A	Garin, Matthew Thomas	MENTAL STATUS CHAN...	ADM	Garin, Matthew Thom...			▼	■				▼
S11-1105-B	Hecht, Todd E	CONGESTIVE HEART FAL...	ADM	Hecht, Todd E (MD)			▼					▼
S11-1128-B	Hecht, Todd E	ANEMIA1054	ADM	Hecht, Todd E (MD)			▼					▼
S11-1125-A	Hecht, Todd E	DECONDITIONING0985	ADM	Hecht, Todd E (MD)			▼					▼
S11-1102-B	Dagli, Mandeep S	PRIMARY LIVER CA RIM...	ADM				▼					▼
S11-1121-A	Gabriel, Courtney A	LYMPHOMAS	ADM	Lee, Lindsay M (CRNP)			▼	■				▼
S11-1130-A	Barton, Todd D	ABDOMINAL PAIN, HIV...	ADM	Whittaker, Stacey-Ann...			▼	■				▼

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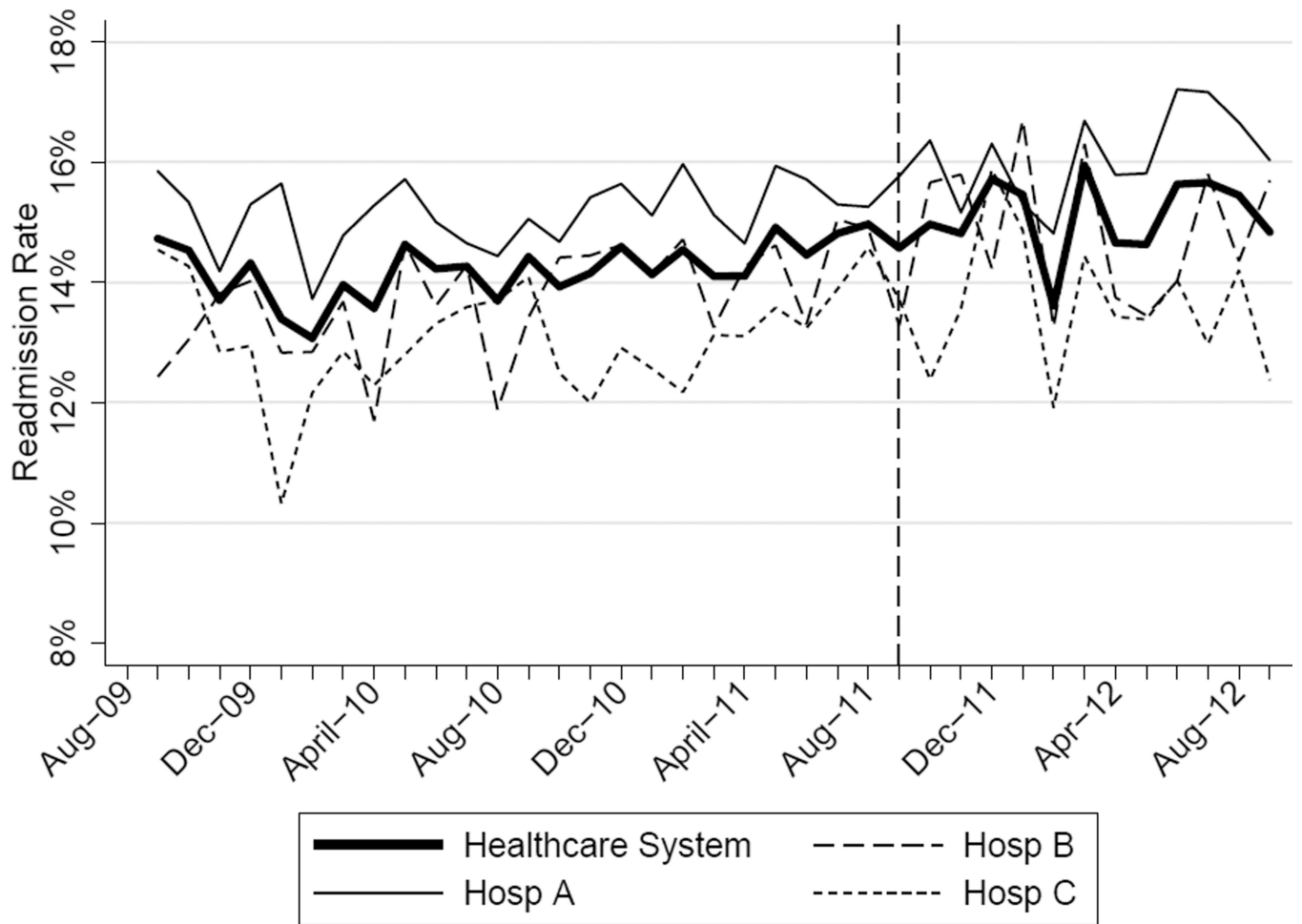
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The screenshot shows the Eclipsys Gateway interface for Acute Care. A 'Readmission Risk Status' window is open, displaying a table of patient data. The table has the following columns: Patient Name, Visit Type, Arrival Date, LOS, Chief Complaint, Admit Problem, Primary Team, Discharge Date, and Facility. The data is as follows:

Patient Name	Visit Type	Arrival Date	LOS	Chief Complaint	Admit Problem	Primary Team	Discharge Date	Facility
	Emergency		0	HYPOTENSION		(Emergency Medicine)		HUP
	Inpatient		2	CA NECK	Tonsil cancer	Surgery HUP, ENT H and N		HUP
	Inpatient		3	CA TONSIL OF DIGESTIVE SYSTEM//SWELLING	Tonsil cancer	Surgery HUP, ENT H and N		HUP

Below the window, a list of patients is visible with columns for Patient ID, Name, Chief Complaint, Admit Problem, Primary Team, Discharge Date, and Facility. The list includes patients such as S11-1120-A (Giantonio, Bruce J) with ESOPHAGEAL CANCER, S11-1129-A (Reinert, Kristy L) with ATRIAL TACHYCARDIA, and S11-1117-A (Reinert, Kristy L) with MENINGITIS, STREP PHA...

Figure 1.



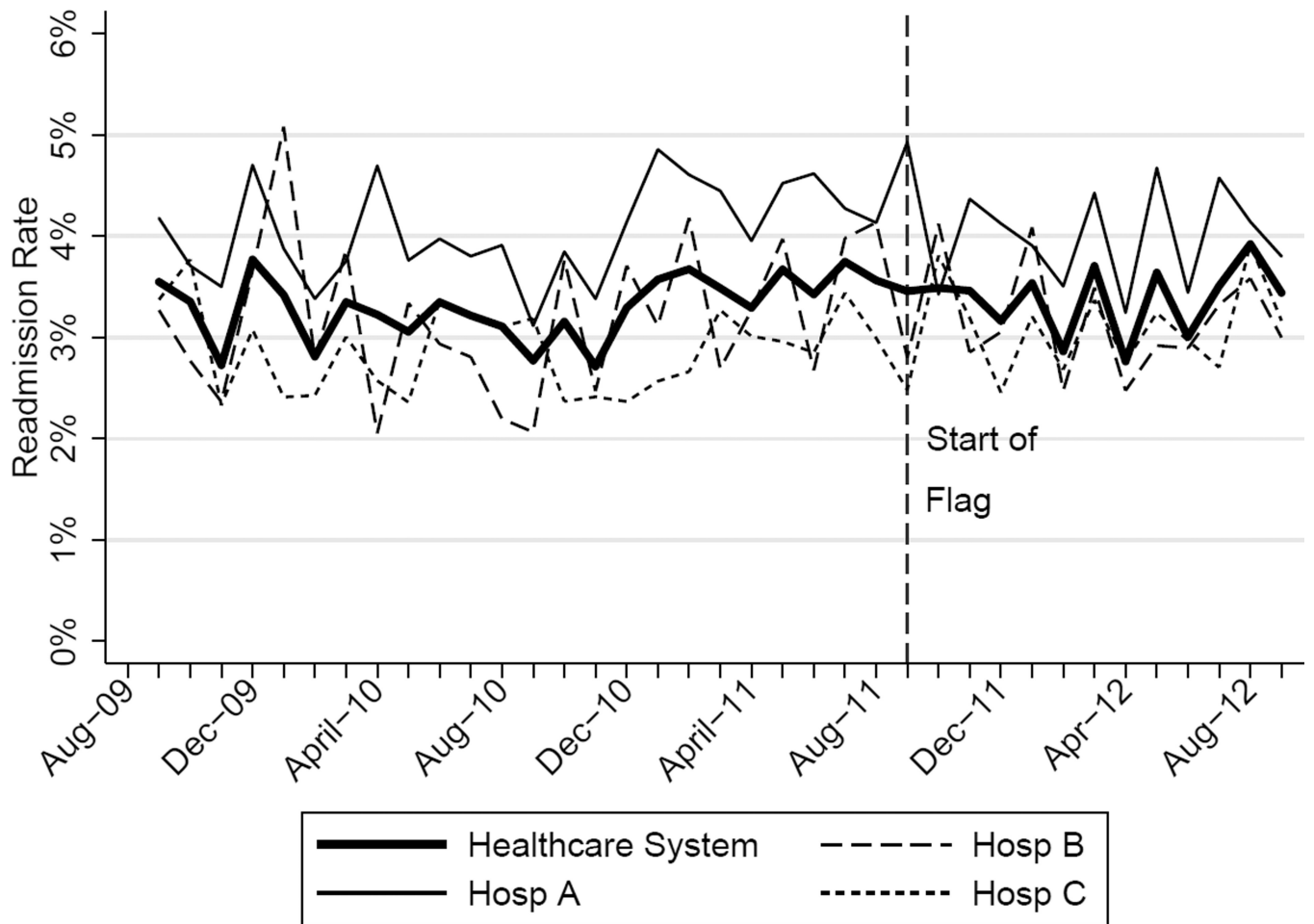


Figure 2.

Table 1
Retrospective and prospective evaluation of prediction models for 30-day all-cause readmissions

	Sensitivity	Specificity	C-Statistic	PPV	NPV	Screen Positive	F-Score
Retrospective Evaluation of Prediction Rules							
Lookback period: 6 months							
Prior Admissions							
1	53%	74%	0.640	26%	91%	30%	0.350
2	32%	90%	0.610	35%	89%	13%	0.333
3	20%	96%	0.578	44%	88%	7%	0.274
Prior ED Visits							
1	31%	81%	0.558	21%	87%	21%	0.252
2	13%	93%	0.532	25%	87%	8%	0.172
3	7%	97%	0.519	27%	86%	4%	0.111
Prior 30-day Readmissions							
1	39%	85%	0.623	31%	89%	18%	0.347
2	21%	95%	0.582	43%	88%	7%	0.284
3	13%	98%	0.555	53%	87%	4%	0.208
Combined Rules							
Admit 1 & ED 1	22%	92%	0.568	31%	88%	10%	0.255
Admit 2 & ED 1	15%	96%	0.556	40%	87%	5%	0.217
Admit 1 & 30-day 1	39%	85%	0.623	31%	89%	18%	0.346
Admit 2 & 30-day 1	29%	92%	0.603	37%	89%	11%	0.324
30-day 1 & ED 1	17%	95%	0.559	37%	87%	6%	0.229
30-day 1 & ED 2	8%	98%	0.527	40%	86%	3%	0.132
Lookback period: 12 months							
Prior Admission							
1	60%	68%	0.593	24%	91%	36%	0.340
2*	40%	85%	0.624	31%	89%	18%	0.361
3	28%	92%	0.600	37%	88%	11%	0.318
Prior ED Visit							

	Sensitivity	Specificity	C-Statistic	PPV	NPV	Screen Positive	F-Score
1	38%	74%	0.560	20%	88%	28%	0.260
2	20%	88%	0.544	23%	87%	13%	0.215
3	8%	96%	0.523	27%	86%	4%	0.126
Prior 30-day Readmission							
1	43%	84%	0.630	30%	90%	20%	0.353
2	24%	94%	0.592	41%	88%	9%	0.305
3	11%	98%	0.548	54%	87%	3%	0.186
Combined Rules							
Admit 1 & ED 1	29%	87%	0.580	27%	88%	15%	0.281
Admit 2 & ED 1	22%	93%	0.574	34%	88%	9%	0.266
Admit 1 & 30-day 1	42%	84%	0.630	30%	90%	14%	0.353
Admit 2 & 30-day 1	34%	89%	0.615	34%	89%	14%	0.341
30-day 1 & ED 1	21%	93%	0.569	35%	88%	9%	0.261
30-day 1 & ED 2	13%	96%	0.545	37%	87%	5%	0.187
Prospective Evaluation of Prediction Rule							
30-Day All-Cause	39%	84%	0.614	30%	89%	18%	0.326

Legend:

* Optimum prediction model; Admit = inpatient hospital admission; ED = emergency room visit; 30-day = prior 30-day readmission

Table 2

Interrupted Time Series of Readmission Rates

Hospital	Pre-implementation period		Immediate Effect		Post-implementation period		P Value Change in trend*		
	Monthly % change in readmission rates	P Value	Immediate % change	P Value	Monthly % change in readmission rates	P Value			
30-Day All-Cause Readmission Rates									
Hosp A	0.023	Stable	0.153	0.480	0.991	0.100	Increasing	0.134	0.044
Hosp B	0.061	Increasing	0.002	0.492	0.125	-0.060	Stable	0.048	0.296
Hosp C	0.026	Stable	0.413	0.447	0.585	-0.046	Stable	0.476	0.629
Health System	0.032	Increasing	0.014	0.344	0.302	0.026	Stable	0.881	0.499
7-Day Unplanned Readmission Rates									
Hosp A	0.004	Stable	0.642	-0.271	0.417	0.005	Stable	0.967	0.891
Hosp B	-0.012	Stable	0.201	0.298	0.489	-0.038	Stable	0.602	0.429
Hosp C	-0.008	Stable	0.213	0.353	0.204	-0.004	Stable	0.899	0.895
Health System	-0.005	Stable	0.358	-0.003	0.990	0.010	Stable	0.583	0.712

* P-value compares the pre- and post-implementation trends in readmission rates.

Regression coefficients represent the absolute change in the monthly readmission rate (percentage) per unit time (month). Models adjusted for autocorrelation using the Cochrane-Orcutt estimator