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Facility-Level Factors and Outcomes after Skilled Nursing Facility Admission for Trauma and Surgical Patients

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STRUCTURED ABSTRACT

Objective—Patients discharged to Skilled Nursing Facilities (SNFs) have worse outcomes than those discharged to home, but whether this is due to differences in facility-level factors in addition to patient characteristics is not known. We aimed to determine whether SNF-level factors including nurse staffing and patient density are associated with outcomes after acute hospitalization for trauma or surgery.

Design, Setting, Participants, & Measurements—Retrospective study of patients discharged to Medicare-certified SNFs after trauma or major surgery from 2007–2009. We measured the ratio of beds per nurse and the proportion of trauma and surgery patients at each facility (density). Outcomes were one-year mortality, hospital readmission, and failure to discharge home at first discharge disposition.

Results—For 389,133 patients (mean age 78 years, 63% female) admitted to 3,707 SNFs, mortality was 26%, hospital readmission 26%, and failure to discharge home 44%. After adjusting for patient-level factors, SNFs with fewer beds per nurse had lower odds of mortality (OR: trauma 0.84 [95% CI: 0.77–0.91]; surgery 0.80 [0.75–0.86]), readmission (OR: trauma 0.81 [0.74–0.88]; surgery 0.71 [0.65–0.76]) and failure to discharge home (OR: trauma 0.82 [0.74–0.91]; surgery 0.66 [0.60–0.72]). SNFs with greater density of specialty patients (>4.3% surgery, >14.1% trauma) had lower odds of readmission (OR: trauma 0.59 [0.53–0.66]; surgery 0.62 [0.58–0.67]) and failure to discharge home (OR: trauma 0.48 [0.43–0.55]; surgery 0.45 [0.42–0.49]).

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Conclusion—There are modifiable SNF-level factors that influence long-term outcomes and may be targets for intervention. Staffing standardization and SNF specialization may reduce variation of quality in post-acute care.

Keywords

Skilled nursing facility; post-acute care; outcomes; trauma; surgery; nursing

INTRODUCTION

Patients who experience trauma, like those who undergo major surgery, have unique care needs following acute hospitalization including wound care, management of orthopedic repairs, and rehabilitation for traumatic brain injury. Over the past two decades, length of stay (LOS) after surgery has decreased but at the cost of more admissions to post-acute care (PAC) facilities as well as more frequent hospital readmissions.¹ After major trauma, one in four patients will be discharged to PAC facilities.² While quality improvement for both trauma and surgery patients has focused on hospital-based care, the increased risk of mortality extends well beyond the acute hospitalization,^{3–5} including at skilled nursing facilities (SNFs) where potentially preventable adverse events (AEs) are frequently reported and lead to hospital readmission.^{6,7} SNF-related AEs, including falls, medication errors, and infections, cause serious harm and nearly 25% of patients experience an unplanned hospital readmission.^{6,8–10} The Department of Health and Human Services estimated that in 2014, 22% of Medicare beneficiaries experienced AEs during their SNF stays—costing \$2.8 billion annually in subsequent hospital treatment for harm occurring while admitted to SNFs.¹¹

Prior studies have identified patient-level factors that are associated with poor outcomes after discharge to SNFs.^{13–17} The role of SNF-level factors in the occurrence of AEs and readmission, however, is poorly understood and may be an opportunity for targeted interventions for improving clinical outcomes. Hospitals have become increasingly specialized and trauma care regionalized, but there is little knowledge of the effect of specialization in the trauma or surgical population on AEs and its relation to hospital readmission in PAC.^{18–20} We hypothesized that SNFs with greater experience in caring for specialized patient populations (e.g. SNFs with patient panels comprised of more trauma or surgical patients) demonstrate favorable outcomes and that nurse staffing ratios may also play a role in long-term outcomes in PAC.²¹ In this study, we aimed to determine whether potentially modifiable facility-level factors were associated with outcomes measured by clinically significant events in a patient's transition through PAC: hospital readmission, failure to discharge to home, and death.

METHODS

We performed a retrospective study of Medicare beneficiaries from a non-random sample of five states between 2007 and 2009. Washington, California, Texas, Florida, and New York were selected as geographically diverse states with large populations that represent a variety of patient demographics. Data was obtained from the Centers for Medicare and Medicaid

Services (CMS) through the Research Data Assistance Center (University of Minnesota). CMS Master Beneficiary Summary File (MBSF) data was linked by social security number with hospitalization claims from the Medicare Provider Analysis and Review (MEDPAR) file, SNF-admission data using the Minimum Data Set (MDS), and with vital statistics from the National Death Index (NDI). This study was approved by the University of Washington Human Subjects Division institutional review board.

Cohort Selection

Adult patients hospitalized for trauma or major surgery based upon diagnosis (ICD-9) and procedure codes (CPT) (Appendix) who were subsequently admitted to Medicare-certified SNFs between January 1st, 2007 and December 31st, 2009 were selected for inclusion from five large states in around the country. Major surgeries were selected by procedure codes for operations that typically require inpatient admission. Patients were excluded if they had resided in a SNF in the prior six months, had a terminal diagnosis on SNF admission, or were receiving hospice care within the first week of SNF admission as documented in the MDS (an assessment performed at the time of a patient's admission to a SNF). Using claims from the MEDPAR file, we collected patient demographics (age and gender), Charlson Comorbidity Index (CCI, Deyo definition)²², hospital LOS, and Intensive Care Unit (ICU) LOS as applicable. The following patient factors were obtained from the MDS: Activity of Daily Living (ADL) scores, assessed cognitive level, the need for parenteral nutrition or tube feeds, and the presence of pressure ulcers.

Exposures

Facility-level data, including number of beds and number of employed nurses (Registered Nurses (RN) with higher levels of training and Licensed Practical Nurses (LPN) with lower levels of training) for each SNF was obtained from Medicare's Provider of Services (POS) File during the first quarter of the study. Cross-sectional sampling of the number of nurses at each facility provided an estimate of employment patterns for the entire study period. We derived the following facility-level factors which may be associated with patient outcomes: First, Bed:Nurse ratio was defined as the number of facility beds per full time equivalent (FTE) nurse (either RN or LPN) employed at each SNF. Second, we derived staffing ratios by nurse type (i.e. Bed:RN & Bed:LPN). Third, we calculated the ratio of LPNs per RN. Lastly, as a measure of a SNF's degree of experience with specialty patients, density was defined as the proportion of a facility's total patient census made up by patients with either a history of trauma or major surgery.

Outcomes

We measured each patients' first discharge disposition after SNF admission during three years of follow up through 2012. Patient deaths were identified with NDI data through 2010. Outcomes were hospital readmission, failure to discharge home on the first disposition (including discharge to rehabilitation facility, long-term acute care, or hospice), and one-year mortality.

Missing Data for Clinical Factors

Missing data was present from 0.3 to 7.3% of clinical variables. We performed ten iterations of multivariate imputation using chained equations to generate plausible values for records with missing data.^{23,24} Common factors used in predicting the missing values included age, gender, CCI, ICU LOS, presence of pressure ulcers and category of surgical procedures. Sensitivity analysis showed no differences between cases with complete and imputed data.

Analysis

We anticipated that outcomes from SNFs with very few trauma or surgical admissions during the three year study period would bias assessment of outcomes therefore we excluded SNFs in the lowest quartile for volume of trauma or surgical admissions (853 facilities with <9 trauma or surgical admissions (2983 patients, <1% of the initial cohort)). There were two primary analyses in this study: First, in an analysis of variability at SNFs we used multivariate logistic regression models (accounting for clustering effects at the SNF level) to calculate risk-adjusted event rates for mortality, hospital readmission and failure to discharge home from each SNF in the study. “Expected” event rates are reported after risk adjustment for patient level factors associated with adverse outcomes (age, sex, CCI, ADL score, history of ICU stay, parenteral nutrition use, presence of pressure ulcers, cognitive status, emergency admission status (surgical patients) and Injury Severity Score for trauma patients. We report observed-to-expected event ratios (O/E ratio) and corresponding 95% confidence intervals (CI) for each outcome by facility. Second, in adjusted analysis of SNFs facility-level factors and patient outcomes, we divided SNFs into quintiles by Bed:Nurse ratio, LPN:RN ratio, and trauma/surgical density. Logistic regression models were used to calculate the adjusted odds ratio (OR) and 95% CI of death, hospital readmission and failure to discharge home after controlling for all relevant clinical and demographic factors described above. Reference groups were defined as the lowest quintile. All statistical analyses were performed using Stata software version 12.0 (Stata-Corp, College Station, Texas).

RESULTS

A total of 389,133 patients met inclusion criteria, of which 21% (n=83,207) had a history of trauma (mean age 82 years, 72% female) and 79% (n=305,926) had major surgery (mean age 77 years, 60% female). Patients were admitted to a total of 3,707 SNFs (2,798 admitted trauma patients, 2,844 admitted surgery patients). One-year mortality was 23% for trauma patients and 26% for surgery patients. Hospital readmission and failure to discharge home occurred for 24% and 48% of trauma patients respectively, and 27% and 43% of surgery patients, respectively. After adjusting for patient-specific factors, the O/E ratios for mortality, hospital readmission and failure to discharge home varied widely among SNFs (Figure 1).

Lower Bed:Nurse ratios were associated with better outcomes. SNFs in the lowest quintile for Bed:Nurse ratio (<4.1 beds per nurse (RN or LPN)) had significantly lower odds of one-year mortality (OR: trauma 0.84, 95% CI [0.77–0.91]; surgery 0.80 [0.75–0.86]), hospital readmission (OR: trauma 0.81 [0.74–0.88]; surgery 0.71 [0.65–0.76]) and failure to

discharge home (OR: trauma 0.82 [0.74–0.91]; surgery 0.66 [0.60–0.72]) compared with a reference group of SNFs with >6.7 beds per nurse. Figure 2 demonstrates odds of each outcome among five quintiles of Bed:Nurse ratios. When examining the effect of nurses with higher levels of training, lower Bed:RN ratios were consistently associated with better outcomes. SNFs in the lowest quintile for Bed:RN ratio (<12 beds per RN) had significantly lower odds of one-year mortality (OR: trauma 0.77 [0.71–0.83]; surgery 0.80 [0.75–0.86]), hospital readmission (OR: trauma 0.70 [0.64–0.76]; surgery 0.70 [0.65–0.75]), and failure to discharge home (OR: trauma 0.76 [0.68–0.84]; surgery 0.73 [0.67–0.79]) compared with a reference group of SNFs with >49 beds per RN. When measuring ratios of LPNs (nurses with lower levels of training than RNs), this effect was not seen. SNFs in the lowest quintile for Bed:LPN ratio (<5.3 beds per LPN), demonstrated no difference in one-year mortality (OR: trauma 1.01 [0.93–1.09]; surgery 0.94 [0.88–1.01]) compared with SNFs with >10 beds per LPN. Among surgery patients, lower Bed:LPN ratio was associated with lower odds of readmission (OR: 0.87 [0.80–0.95]) and failure to discharge home (OR: 0.82 [0.75–0.91]) however among trauma patients there was no difference (readmission OR 1.01 [0.93–1.10]; failure to discharge home OR: 0.97 [0.88–1.07]).

We then examined the ratio to LPN to RN in a SNF's workforce. There was evidence that a higher ratio of LPNs to RNs confers worse outcomes. SNFs with fewer than 1.6 LPNs per RN had lower odds of mortality (OR: trauma 0.82 [0.76–0.88]; surgery 0.86 [0.81–0.92]) readmission (OR: trauma 0.75 [0.69–0.81]; surgery 0.78 [0.73–0.84]), and failure to discharge home (OR: trauma 0.85 [0.77–0.94]; surgery 0.86 [0.79–0.94]) compared to SNFs with greater than 7.4 LPNs per RN (Figure 3).

Lastly, although SNFs with higher trauma density (>4.3% of patients admitted after trauma) were not associated with differences in odds of mortality (OR 0.92 [0.82–1.04]), facilities with higher surgical density (>14.1% of patients admitted after surgery) were associated with lower odds of mortality (OR 0.89 [0.83–0.96]). For both trauma and surgical patients, higher density was associated with significantly lower odds hospital readmission (OR: trauma 0.59 [0.53–0.66]; surgery 0.62 [0.58–0.67]) and had a higher odds of successful discharge home (failure to discharge home OR: trauma 0.48 [0.43–0.55]; surgery 0.45 [0.42–0.49]) compared with SNFs in the lowest quintile for density (<0.7% trauma, <2.9% surgery) (Figure 4). We separately modeled patient volume and found that hospitals with the highest volumes of trauma and surgery patients were associated with significantly lower odds of adverse outcomes.

DISCUSSION

After controlling for patient-level factors that are associated with poor clinical outcomes,²⁵ we observed wide variability in mortality, readmission, and discharge to home for trauma and surgical patients at SNFs in five states. This study demonstrates that facility-level factors, which are potentially modifiable, are also associated with important outcomes in PAC at SNFs. We have shown that, when controlling for patient differences, fewer beds per nurse are associated with reduced odds of adverse outcomes, however this association was consistent only among RNs and not LPNs. SNFs with lower LPN to RN ratios also had more favorable outcomes suggesting that substitution by nurses with lower levels of training may

lead to patient harm. We also report an association of higher trauma and surgical patient density with lower odds of hospital readmission and discharge to home. This study adds important knowledge to the evidence that PAC facility-level factors are associated with multiple important patient outcomes. These factors may be targets for quality improvement of care in the post-acute setting and should be further explored.

AE that occur at SNFs often lead to hospital readmission and at significant cost. In the era of bundled payments, integrated health systems are expected to cover a patient's entire course, from acute hospitalization through PAC. These systems will need to adapt by identifying excess costs. In 2013, a report from the Institute of Medicine identified that PAC accounts for 73% of the variability in Medicare spending.²⁶ Rates of rehospitalization from SNFs are also heterogeneous and vary considerably by region.²⁷ Despite this, there remains a gap in understanding optimal structural components of SNFs. The relationship of higher patient volume and improved clinical outcomes has been demonstrated and hospitals performing high volume surgeries exhibit lower rates of complications and mortality.^{28,29} A volume-outcome relationship suggests that institutions with more experience caring for patients with unique care needs are less likely to incur AEs. To date, however, there has been limited study on volume and outcomes in PAC³⁰⁻³². A 2010 study of SNFs with high volume admissions demonstrated lower rates of functional decline in patients compared with the low volume SNFs.³³ In 2015, Gozalo *et al.* demonstrated that a facility's volume of hip fracture patients influenced short term outcomes including discharge to home.³⁴ In our study, we build upon existing evidence by measuring specialized patient density as an estimate of a facility's experience in caring for patients with specific nursing care needs (e.g. surgical wound care). We have demonstrated that a relationship exists between patient-specific volume (i.e. density) and both short- and medium-term outcomes in the PAC period. By identifying structural metrics related to favorable outcomes, we propose that partnerships between SNFs and hospitals can facilitate specialization. In this study, both trauma and surgery patients represented a minority of patients at nearly all SNFs, therefore developing trauma- or surgery-specific facilities may present unique challenges. Nonetheless, in our region, specialization of SNFs has become an area of interest for the purpose of improving quality of post-acute care.

To date, studies of nurse staffing in PAC have generated mixed findings.³⁵ While higher staffing levels at nursing homes has been associated with improved patient-level behaviors such as sleep, appetite and social engagement,³⁶ a 2007 study of SNF patients did not identify an association between patient-time with licensed nurses and functional outcomes.³⁷ Another study of Medicare patients at SNFs identified an association with greater RN hours and lower prevalence of pressure ulcers while greater LPN hours was associated with higher prevalence of pressure ulcers and a decline in ADLs.³⁸ Other studies have identified that nurse staffing may play a role in the quality of mental health care received at SNFs.³⁹ In our study, we identified a clear association between fewer beds per nurse (either RN or LPN) and favorable outcomes. It was noteworthy that while lower Bed:RN ratios were associated with favorable mortality, readmission and disposition outcomes, lower Bed:LPN ratios did not carry the same convincing association. There are several possible explanations for this observation. RNs are nurses with two to four years of training and are responsible for medication administration, clinical surveillance and early detection of patient

deterioration.^{21,40} In contrast, LPNs typically have one year of training and provide basic nursing care, aid with ADLs and measure vital signs.⁴¹ Nurse staffing ratios may be a surrogate marker for other quality processes or reflect improved clinician awareness, training, and recognition of patient decompensation allowing for “rescue” of those patients at risk for clinical decline. The additional knowledge basis, nursing leadership, and care coordination of RNs in PAC may lead to earlier recognition of AEs in specialized patient populations. Because facilities typically have minimum staffing requirements, substitution of RNs with LPNs may explain the less favorable outcomes seen at facilities with the fewest RN per LPN. While further investigation into the role of skilled nurses for specialized patients is warranted, these findings support regulation of staffing ratios in PAC.

There are a number of limitations to this study. First, CMS data does not represent all patients receiving PAC. Despite this, SNF populations are a majority elderly population typically insured by Medicare. Second, data for this study was derived from patients in only five states. Due to limited funding, a nationwide Medicare sample was not possible, but states in this study were selected for their heterogeneous populations from a variety of regions throughout the country. As such, we believe that these findings are generalizable to the United States population. Third, although the MDS and POS datasets provide valuable insights into facility-level metrics, we acknowledge there are likely other unmeasured factors that contribute to AEs and outcomes such as indicators of decline in patient function during SNF residence. Defining functional decline, however, was not possible with the available data. Further, there is seasonal variability in trauma admissions that is not directly captured directly by our metric of trauma patient density and which may play a role in outcomes. Despite this limitation, SNFs that admit more trauma patients during all periods reflect higher trauma patient density. Although these limitations are present, we believe that this study reveals novel information on facility-level factors in PAC outcomes that supports future work in improving care at SNFs.

CONCLUSIONS

While previous studies have identified patient-level and hospital factors that predict AEs in PAC, research into facility-level factors influencing outcomes at SNFs has been lacking. This study demonstrates that higher nursing ratios as well as greater facility experience with specialized patients are associated with favorable outcomes in the trauma and surgical population. In particular, fewer beds per RN was associated with not only lower rates of hospital readmission but also lower odds of 1-year mortality. These findings have important policy implications for quality improvement at SNFs and further research should focus on clarifying targets for interventions to decrease the extensive variability of outcomes seen in the PAC SNF population.

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ABBREVIATIONS

ADL	activities of daily living
AE	adverse events
CCI	Charlson Comorbidity Index
CI	confidence interval
CMS	Center for Medicare and Medicaid Services
CPT	Current Procedural Terminology
ICD	International Classification of Diseases, 9 th revision
ICU	Intensive Care Unit
LPN	Licensed Practical Nurse
LOS	length of stay
MEDPAR	Medicare Provider Analysis and Review
NDI	National Death Index
O/E	observed-to-expected ratio
OR	odds ratio
PAC	post-acute care
POS	Provider of Services
RN	Registered Nurse
SNF	Skilled nursing facility

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APPENDIX

International Classification of Diseases-9 (ICD-9) Diagnosis Codes and Current Procedural Terminology (CPT) Codes selected for patient inclusion

Trauma Diagnoses:

CPT: 80000–90500; 92500–93000; 94000–95000

Surgical Procedures (ICD-9):

Neurosurgical: 100–500; 760–770

Head & Neck: 800–1700; 1800–3200; 4040; 7600–7700; 600–700

Cardiothoracic: 3200–3800; 4060, 4240–4260; 50–60; 3900–3910; 780–800

Abdominopelvic: 4300–7600; 91–94; 700–750

Orthopedic: 70–80; 7700–8100; 8110–8130; 8140–8160; 8170–8300; 8400–8460; 8470–8500

Skin & soft tissue: 4030; 4050; 8300–8400; 8500–8700

Vascular: 3800–3900; 3910–3960

Endovascular: 20–30; 60–70; 3970–3980; 3990

Spine: 8460; 8100–8110; 8130–8140; 8160–8170

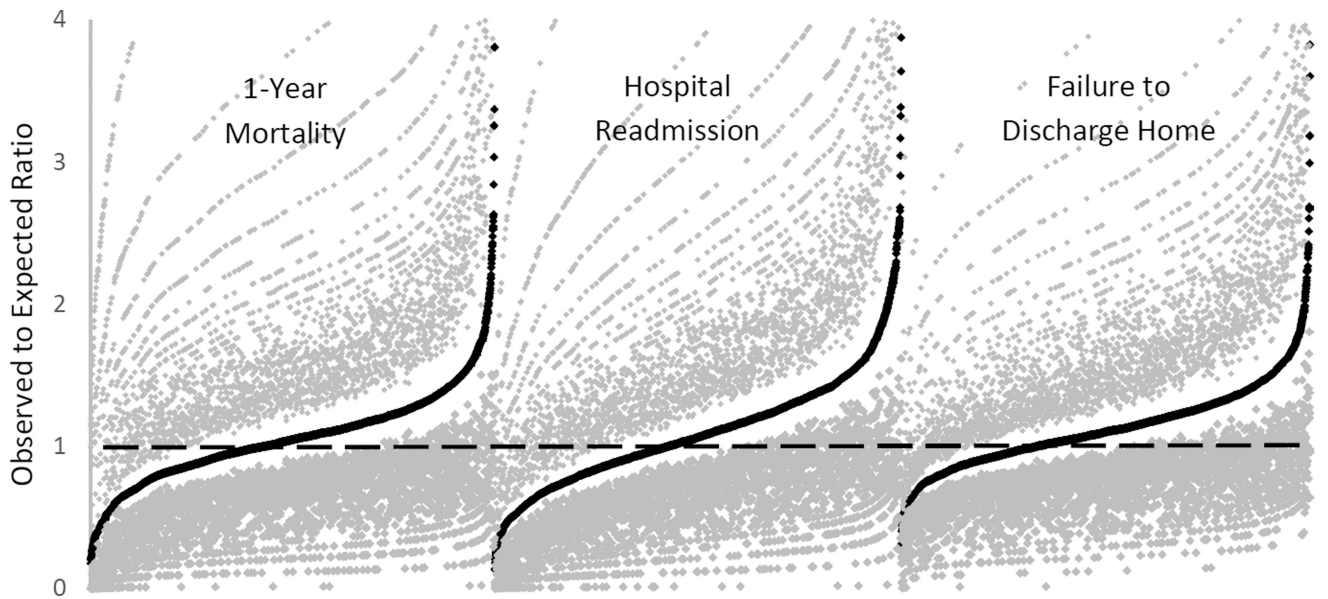


Figure 1. Rank ordered observed to expected ratios for one-year mortality, hospital readmission, and failure to discharge home among SNF's admitting patients after major surgery. Gray dots represent 95% Confidence Intervals.

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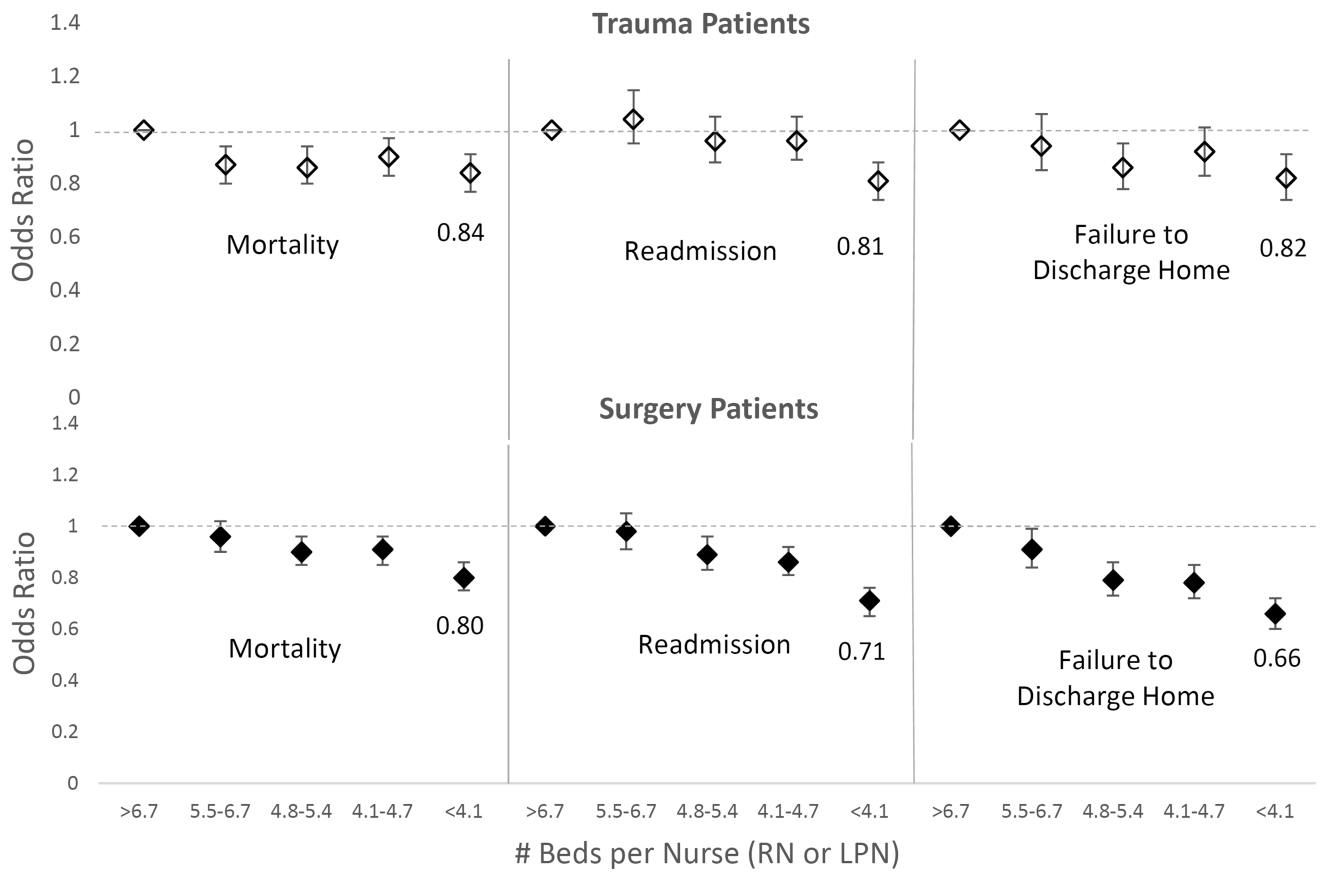


Figure 2. Odds of one-year mortality, hospital readmission, and failure to discharge home by quintiles of Bed:Nurse ratio (either RN or LPN). Reference groups are the SNFs with the greatest number of Beds per Nurse.

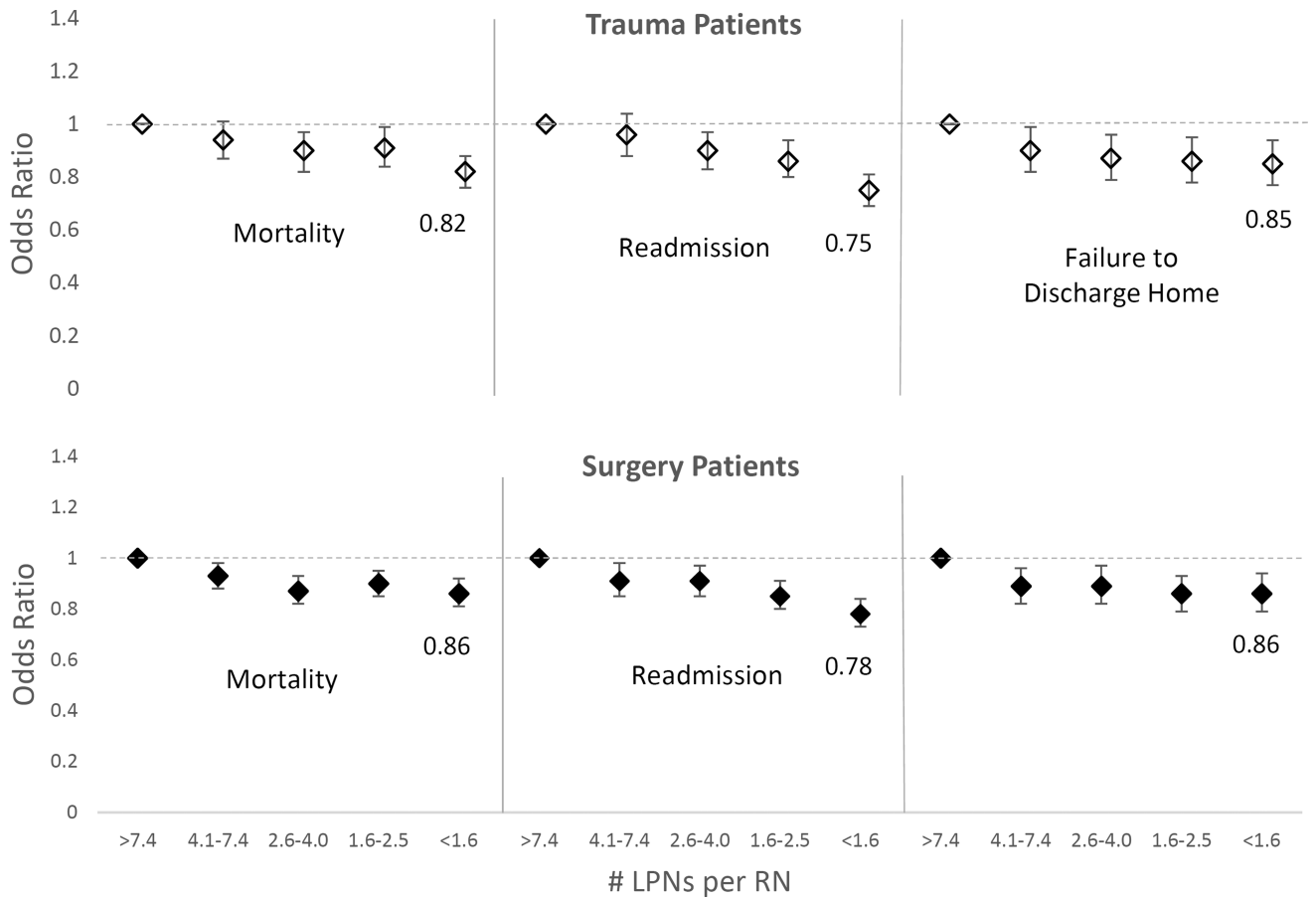


Figure 3. Odds of one-year mortality, hospital readmission and failure to discharge home by quintiles of LPN:RN ratio. Reference groups are the SNFs with the most LPNs per RN.

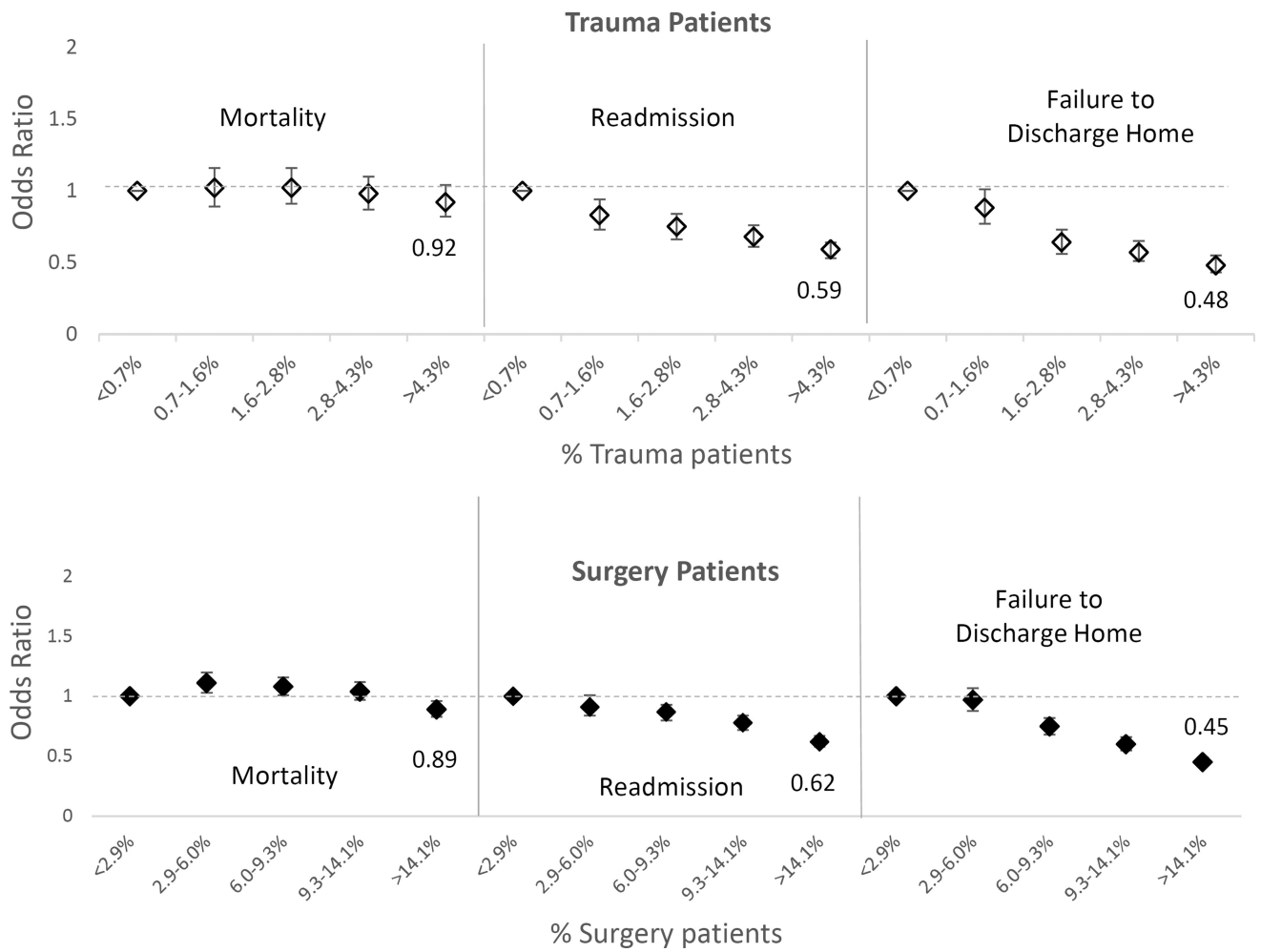


Figure 4. Odds of one-year mortality, hospital readmission, and failure to discharge home by quintiles of trauma and surgical density. Reference groups are the SNFs with the lowest trauma and surgical density.

Table 1

Demographics and characteristics of trauma and surgical patients.

Characteristics	Trauma*	Surgical	Total
	83,207	305,926	389,133
Age (Mean (SD))	82.4 (9.7)	77.2 (10.7)	78.3(10.7)
Age Category			
<65	3,655 (4.4)	29,081 (9.5)	32,736 (8.4)
65–74	11,150 (13.4)	77,822 (25.4)	88,972 (22.9)
75–84	28,411 (34.1)	118,807 (38.8)	147,218 (37.8)
85	39,991 (48.1)	80,216 (26.2)	120,207 (30.9)
Gender (% Male)	27.7	39.9	37.3
Admission Priority (N (%))			
Emergency/Urgent	83,207 (100)	198,852 (64.9)	282,059 (72.5)
Elective	--	107,074 (35.1)	107,074 (27.5)
Charlson Comorbidity Index (%)			
0–3	15.4	26.6	24.2
4–6	72.8	60.4	63.0
7–9	11.3	12.3	12.1
>9	0.5	0.8	0.7
Injury Severity Score (%)			
0–9	78.9	--	--
10–15	10.8	--	--
16–24	8.9	--	--
25–75	1.4	--	--
Procedure Type			
Neurosurgical	--	17,224 (5.6)	--
Head & Neck	--	7,913 (2.6)	--
Cardiothoracic	--	42,066 (13.8)	--
Abdominopelvic	--	69,223 (22.6)	--
Orthopedic	--	99,000 (32.4)	--
Skin & Soft Tissue	--	18,498 (6.1)	--
Open Vascular	--	37,021 (12.1)	--
Endovascular	--	5,071 (1.7)	--
Spine	--	9,910 (3.2)	--
Hospital LOS (Median(IQR))	5 (4.0)	7 (9.0)	7 (8.0)
ICU Stay (%)	23.1	34.7	32.2
ICU LOS (Median(IQR))**	4 (4.0)	5 (7.0)	5 (6.0)
MDS-ADL (Mean(SD))	4.1 (1.1)	3.7 (1.3)	3.8 (1.3)
Cognitive Scoring %			
Fully Independent	49.4	62.9	60.0
Modified Independence	23.4	19.3	20.2
Moderately Impaired	22.7	14.0	15.9

Characteristics	Trauma*	Surgical	Total
Severely Impaired	4.4	3.8	3.9
Parenteral Nutrition (%)	10.5	11.4	11.2
Tube Feeds (%)	2.0	7.0	5.9
Pressure Ulcers at SNF Admission (%)	28.8	28.4	28.5

* While some trauma patients may have also undergone surgery, these patients were analyzed in the trauma cohort

** Calculated only among patients with ICU stay.

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