# Engagement with Health Risk Assessments and Commitment to Healthy Behaviors in Michigan's Medicaid Expansion Program



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**BACKGROUND:** Health risk assessments (HRAs) and healthy behavior incentives are increasingly used by state Medicaid programs to promote enrollees' health.

**OBJECTIVE:** To evaluate enrollee experiences with HRAs and healthy behavior engagement in the Healthy Michigan Plan (HMP), a state Medicaid expansion program.

**DESIGN:** Telephone survey conducted in Michigan January–October 2016.

**PARTICIPANTS:** A random sample of HMP enrollees aged 19-64 with  $\geq 12$  months of enrollment, stratified by income and geographic region.

**MAIN MEASURES:** Self-reported completion of an HRA, reasons for completing an HRA, commitment to a healthy behavior, and choice of healthy behavior.

**KEY RESULTS:** Among respondents (N=4090), 49.3% (95% CI 47.3–51.2%) reported completing an HRA; among those with a primary care provider (PCP) (n = 3851), 85.2%(95% CI 83.5–86.7%) reported visiting their PCP during the last 12 months. Most enrollees having a recent PCP visit reported discussing healthy behaviors with them (91.1%, 95% CI 89.6-92.3%) and were more likely to have completed an HRA than enrollees without a recent PCP visit (52.7%, 95% CI 50.5-52.8% vs. 36.2%, 95% CI 31.7-41.1%; p < 0.01). Among enrollees completing an HRA, nearly half said they did it because their PCP suggested it (45.9%, 95% CI 43.2-48.7%), and most reported it helped their PCP understand their health needs (89.7%). Awareness of financial incentives was limited (28.1%, 95% CI 26.3–30.0%), and very few reported it as the primary reason for HRA completion (2.5%, 95% CI 1.8-3.4%). Most committed to a healthy behavior (80.7%, 95% CI 78.5-82.8%), and common behaviors chosen were

**Prior Presentations** None

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Received January 22, 2019 Revised August 29, 2019 Accepted October 23, 2019 Published online December 2, 2019 nutrition/diet (57.2%, 95% CI 54.2-60.2%) and exercise/activity (52.6%, 95% CI 49.5-55.7%).

**CONCLUSIONS:** In the Healthy Michigan Plan, PCPs appeared influential in enrollees' completion of HRAs and healthy behavior engagement, while knowledge of financial incentives was limited. Additional study is needed to understand the relative importance of financial incentives and PCP engagement in impacting healthy behaviors in state Medicaid programs.

KEY WORDS: health risk assessment; Medicaid expansion; healthy behaviors.

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#### INTRODUCTION

In April 2014, Michigan expanded Medicaid to all eligible non-elderly adults under the Affordable Care Act (ACA). Under Republican control, it implemented the program—the Healthy Michigan Plan (HMP)—under a Section 1115 Medicaid demonstration waiver with a set of unique state program features. Enrollees were expected to see a primary care provider (PCP) within 3 months of enrollment, and financial incentives were developed to encourage enrollees to complete a state-specified health risk assessment (HRA) and commit to a healthy behavior after consultation with their PCPs.

To date, the expectation that enrollees complete an HRA following enrollment has been implemented as a feature of Medicaid plans in only three states (Indiana, Iowa, and Michigan). Similar to Iowa and Indiana plans, Michigan required cost-sharing (as co-pays) for all enrollees and monthly contributions for enrollees with incomes of 100–133% of the federal poverty level. All incorporated financial incentives of similar magnitude (through reduced cost-sharing or a gift card) for completing an HRA<sup>5, 6</sup>; and Iowa's plan, like Michigan's,

issued guidance to enrollees to see their PCP within 12 months. A key difference, however, is that successful HRA completion in Michigan required an encounter with a health care provider. In October 2015, this feature became tied to quality improvement payments for Medicaid managed care plans responsible for HMP enrollees.<sup>4, 7</sup> HRAs must be completed by the enrollee, attested by the provider, and submitted to the state Medicaid program to be considered "complete" by the state.

While states have introduced healthy behavior financial incentives for Medicaid enrollees prior to the ACA, effects of these programs on cost and morbidity have been mixed. 9-11 In experimental settings, financial incentives for smoking cessation, primary care visits, and physical activity have had encouraging results 12-15; however, for large-scale implementation, establishing awareness of incentives and creating and maintaining reliable data management systems present challenges. Low participation rates—both for HRA completion and for healthy behavior engagement—were observed in Iowa's plan 1 year after implementation, and Michigan has subsequently taken steps to refine its HRA form and completion process. 16, 17 Healthy behaviors, such as diet and exercise, are especially beneficial effects for those at risk for or diagnosed with chronic diseases, such as cardiovascular disease or diabetes. 18-20 Whether incentivized healthy behavior Medicaid programs, such as HMP, lead to engagement among those with chronic illness is not well studied.

Prior work has shown that a majority of Michigan PCPs reported HMP had a positive impact on health behaviors just 1 year following program adoption. However, HMP enrollees' engagement related to HRAs has not previously been reported. We sought to assess HMP enrollees' level of engagement with HRAs and commitment to healthy behaviors following adoption of HMP and whether those with chronic illness responded differently.

#### **METHODS**

## **Study Setting**

The Healthy Michigan Voices (HMV) Survey was developed as part of a Michigan Department of Health and Human Services (MDHHS) contract to evaluate HMP.<sup>3, 22</sup> An important focus of the survey was to gain insights and perspectives about HMP enrollees' experiences with PCP visits and HRA completion. While HRA policies in HMP have changed over time, no significant changes occurred during the study period. However, some survey responses may have applied to the time period prior to policy adjustments, such as quality improvement payments to managed care plans that started in October 2015. As a federally mandated evaluation of a government health program, the study was deemed exempt from review by the University of Michigan and MDHHS institutional review boards.

## **Survey Sampling**

A random sample of HMP enrollees was selected monthly for a telephone survey in January-October 2016, based on previously validated survey designs. <sup>23–32</sup> Sampling was stratified by income and state region, as previously described. <sup>3</sup> Enrollees were included if they were ages 19–64, and had been enrolled in HMP for ≥ 12 months—nine of which in an HMP managed care plan. Additional inclusion criteria included preferred language of English, Spanish, or Arabic, and a complete Michigan address and working telephone number. Respondents were given a \$25 gift card for completing the survey.

## **Data Collection and Analysis**

A total of 9227 eligible HMP enrollees were mailed a letter and brochure describing the project prior to receiving a telephone call. Of those, 4108 enrollees completed the survey (weighted response rate = 53.7% using the American Association for Public Opinion Research's response rate formula 3). Eighteen surveys with > 20% missing data were excluded from analysis, and the remaining 4090 were included in the analytic sample. Enrollees who were younger, male, or living in Detroit were slightly less likely to respond to the survey (see Appendix Table A1). Income was not associated with nonresponse. To account for potential nonresponse bias, we applied nonresponse adjustment to sampling weights in which we controlled for age, gender, race/ethnicity, enrollment month, sampling strata, sampling month, and the interaction between sampling strata and sampling month.

Measures. Descriptive statistics were weighted for selection, non-working numbers, unknown eligibility, and nonresponse. Primary outcomes included whether enrollees reported completing an HRA, reasons enrollees completed an HRA, whether enrollees completing an HRA committed to work on  $\geq 1$ healthy behavior, which healthy behaviors were chosen, and reasons for choosing to work on a specific healthy behavior. Respondents who reported completing the HRA were also asked to report their level of agreement with the statements, "I think doing the health risk assessment was valuable for me to improve my health," "I think doing the Health Risk Assessment was helpful for my primary care provider to understand my health needs," and "I know what I need to do to be healthy, so the Health Risk Assessment wasn't that helpful." Other measures included whether the enrollee had an established PCP and whether the enrollee had seen the PCP within 12 months.

*Analysis.* Bivariate statistics for yes/no responses were used to compare HRA completion rates by recent PCP visit status, reasons for completing an HRA, and choice of healthy behavior. For survey responses that expressed level of agreement, a positive response was classified as "agree" or "strongly agree." Subgroup analyses were performed among respondents with  $\geq 1$  of 4 claims-based chronic disease diagnosis (asthma, cardiovascular disease, COPD, and diabetes) as defined by the 2016 Healthcare Effectiveness Data and Information Set (HEDIS).<sup>35</sup>

#### **RESULTS**

#### **Enrollee Characteristics**

Of the 4090 respondents, 26% (95% CI 24.5-27.6%) were ages 51-64, 61.2% were White (95% CI 59.3-63.0%), 26.1% were Black (95% CI 24.3-27.9%), 5.2% were Hispanic/ Latino (95% CI 4.4-6.2%), and 6.2% were Arab, Chaldean, or Middle Eastern (95% CI 5.3-7.2%). Nearly half were employed (48.8%, 95% CI 47.0-50.7%), and half (51.8%, 95% CI 50.9-52.8%) had very low income (0-35% of the federal poverty level). One-quarter had at least one chronic disease (25.1%, 95% CI 23.5-26.8%). Respondents with at least one chronic disease were significantly less likely than respondents without chronic disease to be employed (39.0%, 95% CI 35.7-42.5% vs. 52.1%, 95% CI 49.9-54.4%) and significantly more likely to be older (43.1%, 95% CI 39.7-46.5% vs. 20.3%, 95% CI 18.8-22.0%), and have very low income (56.2%, 95% CI 53.2-59.2% vs. 50.4%, 95% CI 48.7–52.0%) (see Table 1).

## **PCP Visits and HRA Completion**

49.3% of enrollees (95% CI 47.3–51.2%) reported completing an HRA, and among those who reported having a PCP (n=3851), 85.2% (95% CI 83.5–86.7%) reported having a PCP visit during the last 12 months. Respondents were significantly more likely to report completing an HRA if they had seen their PCP within 12 months than if they had not (52.7%, 95% CI 50.5–52.8% vs. 36.2%, 95% CI 31.7–41.1%; p < 0.01) (see Table 1; Fig. 1). Among respondents who reported having a visit with their PCP within 12 months (n=3386), 91.1% (95% CI 89.6–92.3%) said they had talked with their PCP about things they can do to be healthy and prevent medical problems; respondents with a chronic disease were significantly more likely to have done so than those without (94.7%, 95% CI 92.6–96.2%, p < 0.01).

### **Reasons for HRA Completion**

The most common reason enrollees reported for completing an HRA (n = 2102) was that their PCP suggested it (45.9%, 95% CI 43.2–48.7%) (Fig. 2). Other reasons for HRA completion reported by enrollees included getting it in the mail (33.0%, 95% CI 30.4–35.6%) and completing the HRA during enrollment over the phone (12.6%, 95% CI 10.9–14.6%). The majority of respondents who completed an HRA either after receipt in the mail or by phone at enrollment reported taking the form to their PCP (71.9%, 95% CI 66.5–76.7).

Among enrollees who reported completing an HRA (n = 2102), a majority (83.7%) reported that completing an HRA was valuable for them to improve their health, while 89.7% reported that doing an HRA was helpful for their PCP to understand their health needs. Only 31.5% reported that completing the HRA was not that helpful because they know what they need to do to stay healthy.

Enrollees were unlikely to report financial incentives as a motivator for HRA completion: only 2.5% (95% CI 1.8–3.4%) reported the reason was to receive a gift card, money, or reward; and only 0.1% (95% CI 0.0–0.3%) said they did it to save money on co-pays and cost-sharing. Similarly, rewards were not a motivator for healthy behaviors: less than half (40.6%) agreed or strongly agreed that information about healthy behavior rewards had led them to do something they might not have done otherwise. However, it is important to note that knowledge and awareness of financial incentives for HRA completion were limited: only 28.1% (95% CI 26.3–30.0%) said they might get a reduction in the amount they have to pay if they completed an HRA.

## **Commitment to Healthy Behaviors**

Among respondents who reported completing an HRA (n = 2102), 80.7% (95% CI 78.5–82.8%) chose to work on a healthy behavior or do something good for their health; compared with the full sample, those with chronic diseases were significantly more likely to do so (87.6%, 95% CI 83.9–90.5%, p < 0.01) (Fig. 3).

The most common health behaviors respondents reported choosing were nutrition and diet (57.2%, 95% CI 54.2-60.2%) and exercise and activity (52.6%, 95% CI 49.5-55.7%) (Fig. 4). Smoking cessation was chosen among 18.4% (95% CI 16.2–20.9%) of all respondents who chose a health behavior. Those with a mental health condition or substance use disorder were more likely than enrollees without these conditions to choose smoking cessation (24.9%, 95% CI 21.4-28.9% vs. 12.2%, 95% CI 9.7-15.3%; p < 0.01) and to quit or reduce alcohol consumption (6.2%, 95% CI 4.3-8.9% vs. 0.8%, 95% CI 0.4-1.6%; p < 0.01). There was also a trend toward enrollees with mental health or substance use disorders selecting treatment for substance use disorder in the HRA  $(0.3\%, CI \ 0.1-1.0\% \ vs. \ 0.0\%; p = 0.09)$ . Enrollees rarely reported selecting preventive services such as flu vaccines (0.9%, 95% CI 0.5–1.4%). Chronic disease management was rarely selected but more likely among enrollees with chronic disease than those without, including taking medicines regularly (3.4%, 95% CI 1.6–7.0% vs. 1.8%, 95% CI 1.1–3.1%) and monitoring blood pressure and blood sugar (2.9%, CI 1.6– 5.0% vs. 1.0%, 95% CI 0.6-1.7%).

Among those who chose to work on a health behavior (n = 1690), 61.3% (95% CI 58.2–64.4%) of the full sample and 71.8% (95% CI 66.9–76.3%) of those with chronic disease said their PCP or health plan helped them work on their behavior, whereas only 8.0% (95% CI 6.6–9.7%) of all and 9.5% (95% CI 6.9–13.1%) of those with chronic disease said there was help they wanted but did not get.

#### **DISCUSSION**

Implementation of HMP was associated with high levels of self-reported HRA completion and commitment to healthy

Table 1 Selected Baseline Characteristics (N = 4090)

	All respondents (N= 4090)		All respondents by chronic disease status <sup>‡</sup>				
	Percent	95% CI	Chronic disease (n = 1161)		No chronic disease (n = 2929)		p value*
			Percent	95% CI	Percent	95% CI	
Age							< 0.01
19–34	40.0	(38.0-42.0)	17.8	(15.0-21.1)	47.4	(45.0 - 49.7)	
35–50	34.0	(32.1-35.9)	39.1	(35.6-42.7)	32.3	(30.1-34.5)	
51–64	26.0	(24.5-27.6)	43.1	(39.7-46.5)	20.3	(18.8-22.0)	
Gender							0.89
Male	48.4	(46.5-50.4)	48.7	(45.1-52.3)	48.4	(46.0-50.7)	
Female	51.6	(49.6-53.5)	51.3	(47.7 - 54.9)	51.6	(49.3-54.0)	
Race							0.03
White	61.2	(59.3-63.0)	63.0	(59.4-66.5)	60.5	(58.2-62.8)	
Black or African-American	26.1	(24.3-27.9)	27.2	(23.9-30.6)	25.7	(23.6-27.9)	
Other	8.8	(7.7-10.0)	7.4	(5.7-9.5)	9.2	(7.9-10.7)	
More than one	4.0	(3.3-4.9)	2.4	(1.7-3.6)	4.5	(3.6-5.6)	
Ethnicity							
Hispanic or Latino	5.2	(4.4-6.2)	4.1	(2.8-6.0)	5.6	(4.6-6.8)	0.24
Arab, Chaldean, or Middle Eastern	6.2	(5.3-7.2)	5.6	(3.9-8.0)	6.3	(5.3-7.6)	0.11
Employment							< 0.01
Employed or Self-employed	48.8	(47.0-50.7)	39.0	(35.7-42.5)	52.1	(49.9-54.4)	
Unemployed	27.6	_	28.0	_	27.4		
Unable to work	11.3	(10.1-12.5)	21.5	(18.8-24.6)	7.8	(6.7-9.1)	
Retired	2.3	(2.1-3.0)	4.1	(3.0-5.6)	2.0	(1.5-2.5)	
Income (% of federal poverty level)							0.01
0–35%	51.8	(50.8-52.8)	56.2	(53.2-59.2)	50.4	(48.7 - 52.0)	
36–99%	28.4	(27.6-29.3)	25.9	(23.4-28.4)	29.3	(27.9-30.6)	
≥100%	19.7	(19.1-20.4)	17.9	(19.3-21.5)	20.4	(19.3-21.5)	
Urban/rural		,					0.51
Urban	81.0	(80.0-82.0)	80.3	(78.0 - 82.4)	81.3	(80.0-82.5)	
Suburban	8.8	(7.9-9.7)	9.6	(8.0-11.5)	8.5	(7.5-9.6)	
Rural	10.2	(9.7-10.7)	10.1	(8.8-11.6)	10.2	(9.5-11.0)	
Chronic disease		,					
≥1 chronic disease (HEDIS)	25.1	(23.5-26.8)	_	_	_	_	_
Poor medical literacy (often or always	6.1		10.9	_	4.5	_	_
need help reading written materials related to health) <sup>†</sup>							
PCP visit in last 12 months§	85.2	(83.5 - 86.7)	94.8	(92.6-96.3)	81.8	(79.7 - 83.7)	< 0.01

<sup>\*</sup>p values are calculated comparing respondents with chronic disease to respondents without chronic disease

behaviors, with nearly half of all enrollees reporting having completed an HRA. Primary care provider involvement was correlated with all stages of HRA completion and healthy behavior engagement, including HRA completion rate, reasons for completing an HRA, and whether an enrollee chose to work on a health behavior.

Three important findings emerged from this study. First, self-report of HRA completion was substantial and comprised nearly half of all HMP enrollees. Claims data in other states have documented much lower levels of HRA completion. Certain features of HMP may have been more effective in engaging enrollees to complete HRAs and commit to healthy behaviors; however, additional study is needed to explore the relationship between completion rates by claim and self-report and potential drivers for any existing differences.

A second and related finding is the apparent influence of health care providers on health risk assessment and healthy behaviors. The high correlation between HRA completion and having a PCP visit within 12 months was an intended consequence of HMP; however, the most common reason enrollees gave for HRA completion was that their PCP had suggested it, suggesting a PCP-specific influence in addition to the requirement to see a PCP for HRA submission. Nearly all enrollees who saw their PCP within 12 months reported their PCP had discussed healthy behaviors with them, and nearly all who completed an HRA felt it was valuable for their provider to better understand their health needs. Ultimately, approximately 80% who reported completing an HRA elected to work on at least one health behavior.

The value enrollees place on interactions and counseling with their PCPs is significant. National strategies to prevent and improve chronic disease burden have focused on structural and environmental approaches to promoting healthy behaviors but have not generally encouraged a provider-driven approach.<sup>36</sup> In subgroup analyses, respondents with chronic diseases responded similarly or more favorably to all aspects

<sup>†</sup>Percent reported is sum of "agree" and "strongly agree" responses; confidence intervals not reported

<sup>‡</sup>Chronic disease was defined as having one or more of four chronic diseases (asthma, cardiovascular disease, COPD, and diabetes), as defined by Healthcare Effectiveness Data and Information Set (HEDIS) criteria<sup>35</sup>

<sup>§</sup>Among respondents who reported having a PCP (n = 3851)

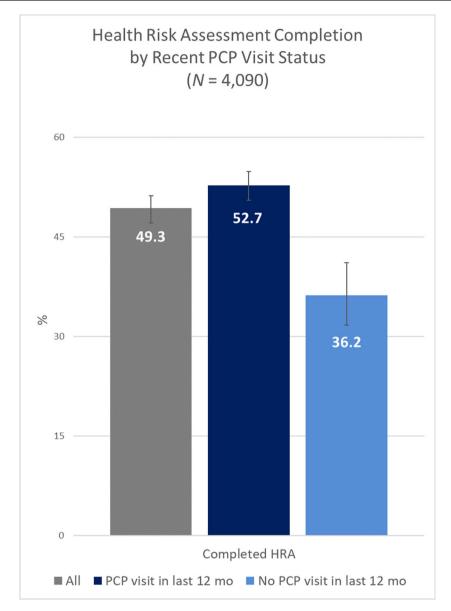


Fig. 1 Self-reported health risk assessment completion among Healthy Michigan Enrollees.

of HRA completion and experience. While addressing structural and environmental factors in combatting chronic disease is important, primary care providers play a valuable role—particularly among individuals with low socioeconomic status, where the burden of chronic disease is high.

Notably, HMP enrolls patients in managed care plans, many of which have extensive resources and experience in engaging enrollees in wellness programs. The availability and use of those resources may have improved enrollee participation in PCP visits, either through increased awareness, patient education, or other mechanisms. Moreover, managed care plan reimbursement was in part tied to quality performance metrics based upon the proportion of plan beneficiaries who saw their PCP following enrollment. These health plan incentives may have contributed to higher levels of recent PCP visits—and, in turn, higher HRA completion rates. Other states considering inclusion of healthy behavior incentives as part of Medicaid

expansion may expect greater enrollee participation and engagement when participating managed care plans set an expectation for PCP interaction following enrollment.

A third finding is that enrollees were less likely to report that financial incentives were the reason for HRA completion, perhaps because of lack of awareness of the individual enrollee incentive. Other studies of Medicaid enrollees have shown financial incentives increase engagement in healthy behaviors. In this study, less than one-third of respondents reported awareness of financial incentives. Awareness of financial incentives was similarly low in Iowa's healthy behavior incentive program, where low levels of HRA completion and healthy behavior engagement were also observed. However, HMP enrollees rarely attributed financial incentives to healthy behaviors even when they chose to participate: only 2.6% of HMP enrollees who completed an HRA reported gift cards and reductions in co-pays as motivators. The extent to

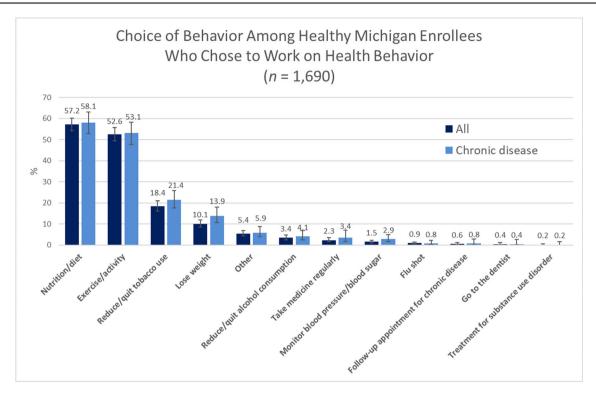


Fig. 2 Reasons for completing health risk assessments among Healthy Michigan enrollees who reported completing an HRA.

which lack of awareness—versus lack of interest—limits the effectiveness of financial incentives remains uncertain but merits further study.

We found that enrollees who chose a healthy behavior were most likely to choose diet/nutrition or exercise/physical activity and less likely to choose preventive care or chronic disease management—a trend consistent among all respondents and those with chronic disease. Despite their known benefits,<sup>20</sup> healthy behaviors, such as diet or physical activity, have been subject to communication barriers—even when providers report they have discussed these topics with their patients.<sup>37, 38</sup> For HMP enrollees, these subjects were of greatest interest, even though choosing preventive services, such as receiving a flu vaccine, would arguably be easier to complete. Similarly,

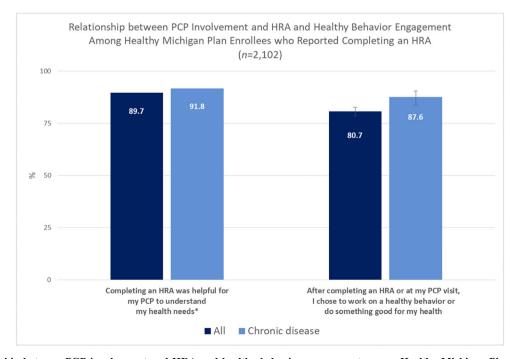


Fig. 3 Relationship between PCP involvement and HRA and healthy behavior engagement among Healthy Michigan Plan enrollees. \*Data shown represents sum of "agree" and "strongly agree" responses; confidence intervals not reported.

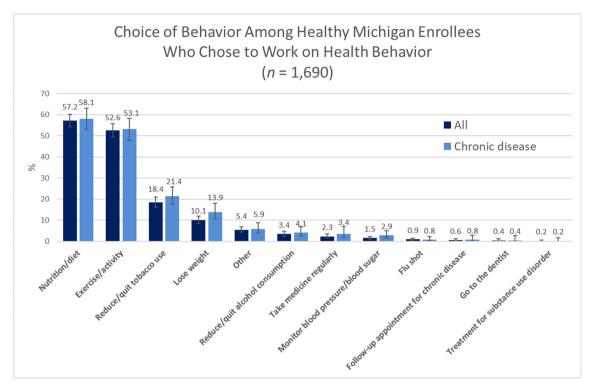


Fig. 4 Choice of behavior among Healthy Michigan Enrollees who chose to work on a health behavior.

those with mental health or substance use disorders were more likely than those without to choose a healthy behavior related to tobacco, alcohol, or substance use reduction or cessation.<sup>39</sup> These findings suggest enrollees may have insight into identifying health needs that are likely to provide them greater health benefits, and that interdisciplinary care to promote participation in healthy behaviors, where providers have limited effectiveness, may be helpful. More qualitative analysis is needed to understand motivations and reasons for choice of healthy behavior.

We note several limitations. The telephone survey format is subject to nonresponse bias if some groups are not wellrepresented in the responders. However, we weighted survey items for nonresponse to minimize such bias. Survey methods are subject to social desirability bias and all measures were selfreported; enrollees might therefore be less likely, for instance, to admit they did not choose to work on a healthy behavior. Respondents' recollection of HRA completion and experiences with PCPs and HRAs may also be subject to recall bias. Further, this study did not assess reasons for not completing an HRA and did not include a control group. Another limitation is that using quantitative data to assess enrollee perceptions toward HRAs and reasons to engage in healthy behaviors may lack important details and dimensions that might be identified through more in-depth, open-ended qualitative analyses. Because this study evaluated HRA completion and healthy behavior engagement in one state Medicaid program, there may be state-specific contextual factors that limit generalizability elsewhere. Finally, the present study did not examine associations between participation in HRAs and actual changes in health behaviors<sup>40</sup> or health outcomes. Because many healthy behaviors are difficult to operationalize, actual changes in healthy behaviors are likely attenuated from a healthy behavior commitment.

## CONCLUSION

Implementation of the Healthy Michigan Plan was associated with high levels of enrollee-reported HRA completion and commitment to healthy behaviors. Enrollees reported that providers were influential at each stage of the HRA experience, including HRA completion and decisions to engage in a healthy behavior. Enrollees also reported that completing HRAs helped their providers understand their health needs. For HMP enrollees, awareness and influence of financial incentives for HRA completion and healthy behavior engagement were limited. Additional study is needed to understand the relative importance of financial incentives and PCP engagement in impacting healthy behaviors in state Medicaid programs.

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#### Compliance with Ethical Standards:

**Conflict of Interest:** The authors declare that they do not have a conflict of interest.

**Disclaimer:** The views expressed in this article are those of the authors and do not necessarily reflect the position or policy of MDHHS or the United States government.

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