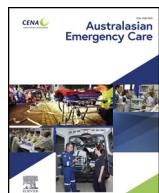




Since January 2020 Elsevier has created a COVID-19 resource centre with free information in English and Mandarin on the novel coronavirus COVID-19. The COVID-19 resource centre is hosted on Elsevier Connect, the company's public news and information website.

Elsevier hereby grants permission to make all its COVID-19-related research that is available on the COVID-19 resource centre - including this research content - immediately available in PubMed Central and other publicly funded repositories, such as the WHO COVID database with rights for unrestricted research re-use and analyses in any form or by any means with acknowledgement of the original source. These permissions are granted for free by Elsevier for as long as the COVID-19 resource centre remains active.



Research paper

Emergency clinicians' knowledge, preparedness and experiences of managing COVID-19 during the 2020 global pandemic in Australian healthcare settings



Cecilia Li ^{a,b}, Cristina Sotomayor-Castillo ^{a,b}, Shizar Nahidi ^{a,b}, Sergey Kuznetsov ^b, Julie Considine ^{c,d}, Kate Curtis ^{b,e,f,g}, Margaret Fry ^{h,i}, Dominic Morgan ^j, Tony Walker ^{k,l}, Alaine Burgess ^j, Hamish Carver ^j, Brian Doyle ^m, Viet Tran ^{m,n}, Kavita Varshney ^{o,p}, Ramon Z. Shaban ^{a,b,q,r,*}

^a Marie Bashir Institute for Infectious Diseases and Biosecurity, University of Sydney, Camperdown, NSW, Australia

^b Susan Wakil School of Nursing and Midwifery, Faculty of Medicine and Health, University of Sydney, Camperdown, NSW, Australia

^c Deakin University, Geelong, School of Nursing and Midwifery and Centre for Quality and Patient Safety Research in the Institute for Health Transformation, VIC, Australia

^d Centre for Quality and Patient Safety Research – Eastern Health Partnership, Box Hill, VIC, Australia

^e Emergency Department, Wollongong Hospital, Illawarra Shoalhaven Local Health District, NSW, Australia

^f George Institute for Global Health, NSW, Australia

^g Illawarra Health and Medical Research Institute, Wollongong, NSW, Australia

^h Faculty of Health, University of Technology Sydney, NSW, Australia

ⁱ Northern Sydney Local Health District, Royal North Shore Hospital, Kolling Building, St Leonards, NSW, Australia

^j NSW Ambulance, Rozelle, NSW, Australia

^k Ambulance Victoria, Doncaster, VIC, Australia

^l College of Health and Biomedicine, Victoria University, VIC, Australia

^m Emergency Department, Royal Hobart Hospital, TAS, Australia

ⁿ Tasmanian School of Medicine, University of Tasmania, Hobart, TAS, Australia

^o Emergency Department, Westmead Hospital, NSW, Australia

^p Faculty of Medicine and Health, University of Sydney, NSW, Australia

^q New South Wales Biocontainment Centre and Department of Infectious Diseases and Sexual Health, Westmead Hospital, Western Sydney Local Health District, Westmead, NSW, Australia

^r Nursing, Midwifery and Clinical Governance Directorate, Western Sydney Local Health District, Westmead, NSW, Australia

ARTICLE INFO

Article history:

Received 8 December 2020

Received in revised form 10 March 2021

Accepted 21 March 2021

Keywords:

Emergency care

Emergency nurse

Emergency physician

Paramedics

COVID-19

Pandemic

ABSTRACT

Background: Emergency clinicians have a crucial role during public health emergencies and have been at the frontline during the COVID-19 pandemic. This study examined the knowledge, preparedness and experiences of Australian emergency nurses, emergency physicians and paramedics in managing COVID-19.

Methods: A voluntary cross-sectional study of members of the College of Emergency Nursing Australasia, the Australasian College for Emergency Medicine, and the Australasian College of Paramedicine was conducted using an online survey (June–September 2020).

Results: Of the 159 emergency nurses, 110 emergency physicians and 161 paramedics, 67.3–78% from each group indicated that their current knowledge of COVID-19 was 'good to very good'. The most frequently accessed source of COVID-19 information was from state department of health websites. Most of the respondents in each group (77.6–86.4%) received COVID-19 specific training and education, including personal protective equipment (PPE) usage. One-third of paramedics reported that their workload 'had lessened' while 36.4–40% of emergency nurses and physicians stated that their workload had 'considerably increased'. Common concerns raised included disease transmission to family, public complacency, and PPE availability.

* Corresponding author at: University of Sydney and Western Sydney Local Health District, Office 2033, Research and Education Network Building, Westmead Hospital, Darcy Road, Westmead NSW 2145, Australia.

E-mail address: ramon.shaban@sydney.edu.au (R.Z. Shaban).

Conclusions: Extensive training and education and adequate support helped prepare emergency clinicians to manage COVID-19 patients. Challenges included inconsistent and rapidly changing communications and availability of PPE.

© 2021 College of Emergency Nursing Australasia. Published by Elsevier Ltd. All rights reserved.

1. Introduction

Emerging and re-emerging infectious diseases threaten global health and security [1]. The emergence of COVID-19 in Australia in late January 2020 [2,3] signalled a national health emergency and precipitated the activation of the *Australian Health Sector Emergency Response Plan for Novel Coronavirus (COVID-19)* on 27 February 2020 [4,5].

Previous research investigating the impact of infectious diseases outbreaks (e.g. COVID-19, Ebola virus disease, Severe acute respiratory syndrome, influenza and Middle East respiratory syndrome) has shown that while emergency department (ED) presentations decreased [6–9], emergency nurses and physicians and paramedics faced increased stress and anxiety [10,11], fear of being stigmatised from family and society due to the nature of their work [12], and had elevated concerns for the safety of their families [13,14].

Recent studies of primary healthcare nurses [15], paediatric physicians [16], infectious diseases physicians and clinical microbiologists [17,18] in Australia and New Zealand have shown that COVID-19 has had a significant impact on their workload and job security, and have raised significant concerns about risk of infection and the availability of personal protective equipment (PPE). The impact of the COVID-19 pandemic on emergency clinicians in Australia is not well understood. This study examined the knowledge, preparedness and experiences of emergency nurses, emergency physicians, and paramedics in managing patients with confirmed or suspected COVID-19 in Australian healthcare settings.

2. Methods

2.1. Study design

This was a cross-sectional study conducted in collaboration with the College of Emergency Nursing Australasia (CENA), the Australasian College for Emergency Medicine (ACEM), and the Australasian College of Paramedicine (ACP). CENA, ACEM and ACP are the professional organisations representing emergency nurses, emergency physicians and paramedics across Australasia, respectively. Ethics approval was obtained by the Human Research Ethics Committee at the University of Sydney (approval number 2020/20).

2.2. Setting and population

Three separate surveys were distributed by CENA, ACEM and ACP to its membership via newsletters and emails. At the time of distribution, membership to CENA, ACEM and ACP were approximately 1400, 7100 and 5000, respectively. Participation was voluntary and eligible respondents were individuals with active membership to CENA, ACEM or ACP. There were no other inclusion or exclusion criteria. If participants were members of more than one college, they were asked to complete the survey from the college that they most identified with professionally. Submission of a completed survey was defined and deemed as consent to participate.

2.3. Data collection instrument and analysis

The survey questions were drafted by a panel of clinical staff, academics and experts in emergency care and infectious diseases, and were tailored specifically for each individual emergency clinician group. Survey questions were drawn from previous research examining the preparedness and experiences of healthcare workers during large-scale infectious diseases outbreaks [11,19–21]. The surveys were developed using the Research Electronic Data Capture (REDCap) application [22]. Each survey underwent pilot testing and review by expert panels to establish content and face validity prior to distribution. The final surveys comprised of 40 to 45 questions which were a combination of multiple-choice questions and free-text responses (see Supplementary Material). The majority of the questions in the surveys were replicated across the three emergency clinician groups. However, the emergency nurses' survey contained six specific nursing-focused questions, the emergency physicians' survey contained three specific physician-focused questions, and the paramedics survey contained nine specific paramedicine-focused questions. Each survey contained four sections relating to the respondents' a) demographics; b) knowledge of COVID-19; c) preparedness for COVID-19; and d) experiences working as an emergency clinician (e.g. nurse, physician or paramedic) during the COVID-19 pandemic. The surveys were active from June to September 2020. For each survey, raw data was exported from REDCap into Microsoft Excel for data curation and cleaning. Frequencies and descriptive statistics (e.g. median and interquartile range [IQR]) were calculated using SPSS Statistics (IBM Corp. Released 2019, version 26.0). Conventional content analysis technique was used to analyse data from free-text responses.

3. Results

3.1. Respondents and demographics

A total of 183, 129 and 174 responses were received from the emergency nurses (EN), emergency physicians (EP) and paramedics (PARA) surveys, respectively. Responses which did not progress beyond either the survey consent page or the demographics section of the survey were considered incomplete and excluded from data analysis. Therefore, data analysis for this study included 159 responses from emergency nurses (response rate of 11.4% from CENA members), 110 responses from emergency physicians (response rate of 1.5% from ACEM members) and 161 responses from paramedics (response rate of 3.2% from ACP members).

All respondents worked in Australia (Table 1). For emergency nurses and paramedics, respondents indicated that they primarily worked in NSW (EN: 45.9%, n = 73; PARA: 44.1%, n = 71), QLD (EN: 16.4%, n = 26; PARA: 17.4%, n = 28) and VIC (EN: 23.3%, n = 37; PARA: 16.8%, n = 27). For emergency physicians, 37.9% of the respondents (n = 44) currently worked in TAS. This was followed by NSW (31.9%, n = 37) and VIC (12.9%, n = 15). Majority of emergency physicians indicated that they worked in a tertiary/teaching hospital (42.7%, n = 47) or a regional/rural hospital (31.8%, n = 35). Other respondents stated that they worked in a metropolitan hospital (16.4%, n = 18) or a private hospital (2.7%, n = 3).

Table 1

Distribution of survey respondents by region.

Location	Emergency nurses		Emergency physicians		Paramedics	
	n	%	n	%	n	%
Australian Capital Territory	1	0.6	0	0	1	0.6
New South Wales	73	45.9	37	31.9	71	44.1
Northern Territory	4	2.5	2	1.7	3	1.9
Queensland	26	16.4	4	3.4	28	17.4
South Australia	6	3.8	5	4.3	18	11.2
Tasmania	3	1.9	44	37.9	6	3.7
Victoria	37	23.3	15	12.9	27	16.8
Western Australia	9	5.7	3	2.6	7	4.3

Table 2

Current positions and/or level of certification of respondents.

	Emergency nurses		Emergency physicians		Paramedics			
	n	%	n	%	n	%		
Nursing unit manager	5	3.1	Senior FACEM	48	43.6	Intensive care paramedic	51	31.7
Nurse practitioner	7	4.4	FACEM	41	37.3	Advanced care paramedic	35	21.7
Nurse manager	7	4.4	Advanced trainee	13	11.8	Paramedic	63	39.1
Clinical nurse educator	8	5	Provisional trainee	3	2.7	Trainee paramedic	7	4.3
Clinical nurse consultant	12	7.5	Other	5	4.5	Patient Transport Officer	0	0
Clinical nurse specialist	24	15.1			Other	5	3.1	
Registered nurse	80	50.3						
Enrolled nurse	5	3.1						
Other	11	6.9						

FACEM = Fellow of Australasian College for Emergency Medicine.

Table 3

Sources of information about COVID-19.

Source of information	Emergency nurses		Emergency physicians		Paramedics	
	n	%	n	%	n	%
Commonwealth Department of Health website	50	31.4	25	22.7	54	33.5
State/territory departments of health website	124	78	86	78.2	111	68.9
Australia Government Health Protection Principal Committee	16	10.1	10	9.1	19	11.8
Communicable Diseases Network Australia (CDNA) Guidelines	16	10.1	20	18.2	12	7.5
National COVID-19 Clinical Evidence Taskforce	52	32.7	39	35.5	13	8.1
2019 Australian Guidelines for the Prevention and Control of Infection in Healthcare	31	19.5	12	10.9	17	10.6
CENA/ACEM/ACP website	50	31.4	42	38.2	27	16.8
Own organisation website ^a	N/A		N/A		91	56.5
Own organisation email ^a	N/A		N/A		105	65.2
US Centers for Disease Control and Prevention	9	5.7	14	12.7	10	6.2
World Health Organization	57	35.8	28	25.5	60	37.3
Colleagues	59	37.1	71	64.5	30	18.6
Social media (e.g. Twitter and Facebook)	28	17.6	39	35.5	26	16.1
Scientific literature and journals	42	26.4	63	57.3	38	23.6
Television, radio or newspaper	34	21.4	29	26.4	29	18
Other	28	17.6	19	17.3	7	4.3

CENA = College of Emergency Nurses Australasia; ACEM = Australasian College for Emergency Medicine; ACP = Australasian College of Paramedicine.

^a Within ACP, there are individual state/territory organisational branches. These jurisdictions provided information via their organisation websites and emails.

The median number of years of emergency care experience was 15 years [IQR: 8–25] for emergency nurses, 8 years [IQR: 3–20] for emergency physicians, and 13 years [IQR: 5–25] for paramedics. Table 2 shows that within the emergency nurses survey, most respondents were registered nurses (50.3%, n = 80), clinical nurse specialists (15.1%, n = 24) and clinical nurse consultants (7.5%, n = 12). A majority of emergency nurses identified that they worked in resuscitation and trauma (76.7%, n = 122), and triage (71.7%, n = 114), respectively, which was followed by 64.2% (n = 102) of respondents working in acute respiratory care. Most emergency physicians identified themselves as senior Fellows of ACEM (FACEM) who were more than ten years post-fellowship (43.6%, n = 48), FACEMs who were less than ten years post-fellowship (37.3%, n = 41), and advanced trainees (11.8%, n = 13). The majority of respondents from the paramedic survey indicated that they were paramedics (39.1%, n = 63), intensive care paramedics (31.7%, n = 51) and advanced care paramedics (21.7%, n = 35).

3.2. Knowledge

When asked to rate their knowledge of COVID-19 (i.e. knowledge at the time of completing the survey), a majority of respondents selected 'good' (EN: 51.6%, n = 82; EP: 39.1%, n = 43; PARA: 49.7%, n = 80) and 'very good' (EN: 26.4%, n = 42; EP: 28.2%, n = 31; PARA: 28.6%, n = 46).

Respondents were asked where they went for up-to-date information about COVID-19 (Table 3). State or territory department of health websites was reported as the main source of information for emergency nurses (78%, n = 124), emergency physicians (78.2%, n = 86) and paramedics (68.9%, n = 111). Information from colleagues was the second most accessed source for emergency nurses (37.1%, n = 50) and emergency physicians (64.5%, n = 71). On the other hand, for paramedics, their respective state organisation's (e.g. NSW Ambulance or Ambulance Victoria) emails (65.2%, n = 105) were the second most accessed sources of information. In

Table 4

Ease of keeping up-to-date with 11 categories of COVID-19 information.

Categories	Very difficult		Difficult		Neutral		Easy		Very easy		
	n	%	n	%	n	%	n	%	n	%	
Case definition	EN	5	3.1	38	23.9	39	24.5	66	41.5	11	6.9
	EP	5	4.5	30	27.3	28	35.5	35	31.8	12	10.9
	PARA	9	5.6	44	27.3	24	14.9	73	45.3	11	6.8
Epidemiology	EN	4	2.5	17	10.7	26	16.4	85	53.5	27	17.0
	EP	4	3.6	9	8.2	14	12.7	55	50.0	28	25.5
	PARA	2	1.2	22	13.7	22	13.7	88	54.7	27	16.8
Clinical presentation	EN	3	1.9	19	11.9	28	17.6	90	56.6	19	11.9
	EP	0	0	10	9.1	29	26.4	58	52.7	13	11.8
	PARA	3	1.9	29	18.0	26	16.1	81	50.3	22	13.7
Laboratory testing	EN	5	3.1	25	15.7	56	35.2	60	37.7	13	8.2
	EP	2	1.8	21	19.1	35	31.8	44	40.0	8	7.3
	PARA	11	6.8	24	14.9	29	18.0	76	47.2	21	13.0
IPC measures	EN	6	3.8	28	17.6	28	17.6	81	50.9	16	10.1
	EP	8	7.3	23	20.9	22	20.0	47	42.7	10	9.1
	PARA	8	5.0	19	11.8	24	14.9	86	53.4	24	14.9
Use of PPE	EN	7	4.4	28	17.6	20	12.6	84	52.8	20	12.6
	EP	14	12.7	14	12.7	22	20.0	48	43.6	12	10.9
	PARA	6	3.7	21	13.0	28	17.4	80	49.7	26	16.1
Treatment & management	EN	3	1.9	43	27.0	51	32.1	54	34.0	8	5.0
	EP	3	2.7	19	17.3	35	31.8	49	44.5	4	3.6
	PARA	4	2.5	32	19.9	46	28.6	66	41.0	13	8.1
Isolation practices	EN	9	5.7	31	19.5	26	16.4	80	50.3	12	7.5
	EP	10	9.1	23	20.9	23	20.9	47	42.7	7	6.4
	PARA	7	4.3	32	19.9	46	28.6	66	41.0	13	8.1
Contact tracing	EN	5	3.1	38	23.9	71	44.7	41	25.8	4	2.5
	EP	14	12.7	27	24.5	41	37.3	25	22.7	3	2.7
	PARA	12	7.5	41	25.5	65	40.4	35	21.7	8	5.0
Travel advice & restrictions	EN	3	1.9	23	14.5	35	22.0	79	49.7	19	11.9
	EP	3	2.7	20	18.2	32	29.1	47	42.7	8	7.3
	PARA	5	3.1	22	13.7	38	23.6	79	49.1	17	10.6
Public health orders	EN	3	1.9	21	13.2	43	27.0	77	48.4	15	9.4
	EP	8	7.3	21	19.1	27	24.5	43	39.1	11	10.0
	PARA	5	3.1	26	16.1	43	26.7	69	42.9	18	11.2

EN = emergency nurse; EP = emergency physician; PARA = paramedic; IPC = infection prevention and control; PPE = personal protective equipment.

addition, the majority of paramedics (70.2%, $n = 113$) indicated that their state/territory ambulance service communicated with them on a daily basis in regards to COVID-19 information. About one-third of respondents from emergency nurses (31.4%, $n = 50$) and emergency physicians (38.2%, $n = 42$) stated that they visited CENA and ACEM websites, respectively, for information. However, the ACP website was used by 16.8% of paramedics ($n = 27$). Less commonly used sources of information across the three professional groups included advice from the Australian Government Health Protection Principal Committee and the United States Centers for Disease Control and Prevention websites. Other sources of information accessed by respondents are shown in Table 3.

Respondents were asked how easy it was to keep up to date with the constantly evolving 11 categories of information about COVID-19 (Table 4). For both emergency nurses and physicians, the top three categories that respondents stated were 'easy' and 'very easy' to follow and keep-up-to-date with were: a) 'epidemiology e.g. case numbers and location' (EN: 70.5%, $n = 112$; EP: 75.5%, $n = 83$); b) 'clinical presentation e.g. signs and symptoms' (EN: 68.5%, $n = 108$; EP: 64.5%, $n = 71$); and c) 'use of PPE' (EN: 65.4%, $n = 104$; EP: 54.5%, $n = 60$). For paramedics, the top three categories that respondents stated were 'easy' and 'very easy' to follow and keep-up-to-date with were: a) 'epidemiology' (71.5%, $n = 115$); b) 'infection prevention and control measures' (68.3%, $n = 110$); and c) 'use of PPE' (65.8%, $n = 106$). 'Case definition' for COVID-19 was reported as the most difficult category for all three emergency clinician groups to stay on top of, with approximately one-third of respondents from

each group stating that it was 'difficult to very difficult' to keep up to date with changing guidelines (EN: 27%, $n = 43$; EP: 31.8%, $n = 35$; PARA: 32.9%, $n = 53$). Other categories that the respondents found 'difficult to very difficult' to keep up to date with included 'contact tracing' (all three groups), 'infection prevention and control measures' (mostly emergency physicians), 'treatment and management of patients' (mostly emergency nurses), 'laboratory testing' and 'clinical presentation' (both categories mostly paramedics).

3.3. Preparedness

A majority of respondents across each emergency clinician group stated that they were not a member of a COVID-19 committee (EN: 78.6%, $n = 125$; EP: 60.9%, $n = 67$; PARA: 88.8%, $n = 143$). However, for those who indicated that they were part of a COVID-19 committee, it was mainly at the hospital level for emergency nurses and physicians (EN: 19.5%, $n = 31$; EP: 32.7%, $n = 36$) or at an organisational level for paramedics (8.7%, $n = 14$).

Respondents reported varying levels of preparedness for COVID-19 at an individual, workplace and/or national level (Fig. 1). On an individual level, a majority of respondents across each group (EN: 67.9%, $n = 108$; EP: 76.4%, $n = 84$; PARA: 68.3%, $n = 110$) indicated that they were 'not at all prepared' for COVID-19 on 31 December 2019, the date when the World Health Organization was formally notified about the initial cluster of cases in Wuhan, China [23]. At the time of completing the survey (i.e. preparedness today), approximately 80% of respondents across each group

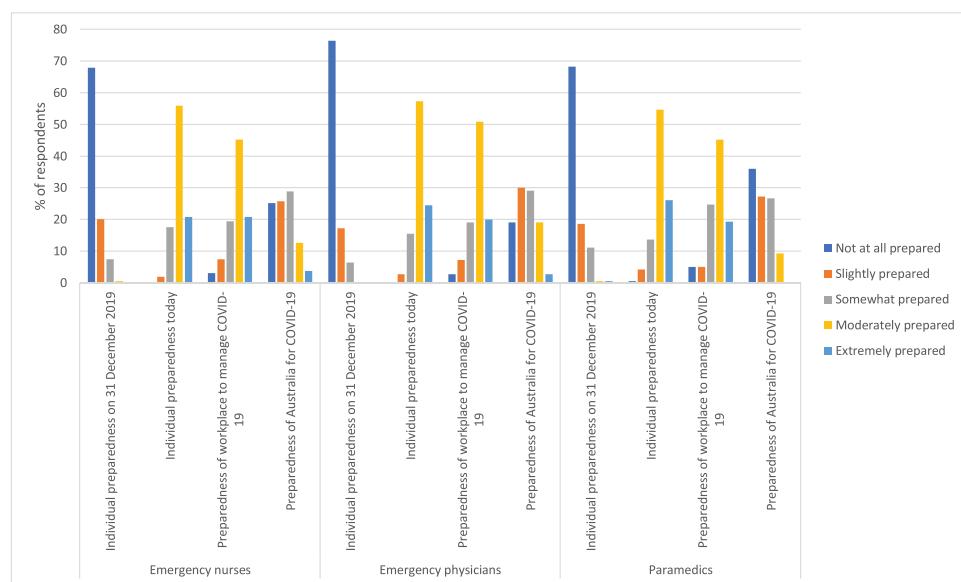


Fig. 1. Preparedness for COVID-19 on an individual, workplace and national level.

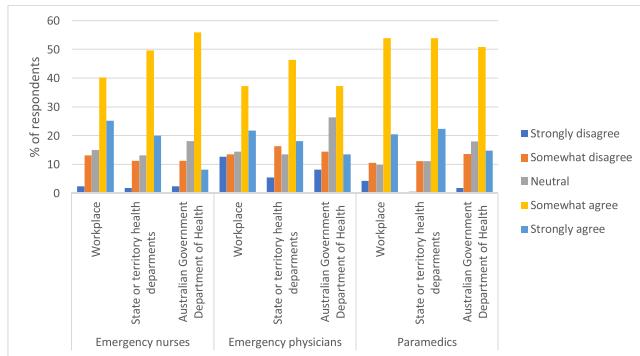


Fig. 2. Respondents' perceptions of the timeliness and clarity of communication from their workplace/organisation and federal and state/territory government departments of health.

stated that they felt 'moderately to extremely prepared' (EN: 76.8%, $n = 122$; EP: 81.8%, $n = 90$; PARA: 80.8%, $n = 130$). Similarly, at a workplace level, around half of respondents across each group stated that their workplace/organisation was 'moderately prepared' (EN: 45.3%, $n = 72$; EP: 50.9%, $n = 56$; PARA: 45.3%, $n = 73$). Only around 10% of respondents indicated that their workplace was 'slightly to not at all prepared' (EN: 10.6%, $n = 17$; EP: 10%, $n = 11$; PARA: 10%, $n = 16$). In contrast, when it came to Australia's preparedness for COVID-19, 63.3% of paramedics ($n = 102$) reported that the nation was 'slightly to not at all prepared'. This opinion was echoed by emergency nurses and emergency physicians, with 51% ($n = 81$) and 49.1% ($n = 54$) respectively, selecting the same range for Australia's COVID-19 preparedness.

Respondents were asked about how clear and timely communication on COVID-19 was during the pandemic (Fig. 2). The majority in all three groups that they 'somewhat to strongly agreed' that their respective state/territory department of health (EN: 69.8%, $n = 111$; EP: 64.6%, $n = 71$; PARA: 76.4%, $n = 123$) provided clear, timely and authoritative information about COVID-19. Almost three-quarters of paramedics (74.5%, $n = 120$) 'somewhat to strongly agreed' that their workplace/organisation provided clear, timely and authoritative information about COVID-19. On the other hand, it was noted that 12.7% of emergency physicians ($n = 14$) respondents reported that they 'strongly disagreed' that

their workplace provided clear, timely and authoritative information about COVID-19.

When asked if their workplace/organisation had COVID-19 guidelines and an outbreak response plan in place, most respondents selected 'yes' (EN: 71.7%, $n = 114$; EP: 84.5%, $n = 93$; PARA: 72.7%, $n = 117$). Of these respondents, the majority for each emergency clinician group stated that they were 'mostly familiar' (EN: 30.8%, $n = 49$; EP: 42.7%, $n = 47$; PARA = 29.2%, $n = 47$) with these guidelines and plans. Each group separately indicated that they felt the guidelines were mostly 'easy' or 'neutral' to follow. However, it was observed that over 20% of respondents from the emergency nurses (22.6%, $n = 36$) and paramedics (24.2%, $n = 39$) groups 'don't know' if their workplace/organisation have these guidelines or plans. Just over 10% of emergency physicians (11.8%, $n = 13$) indicated 'don't know' as well.

In terms of COVID-19 education, training, or instruction within the workplace, 86.2% of emergency nurses ($n = 137$), 86.4% of emergency physicians ($n = 95$), 77.6% of paramedics ($n = 125$) stated that they had received a form of one or the other. Of these, the majority indicated that the training received was 'mostly adequate' (EN: 45.3%, $n = 72$; EP: 51.8%, $n = 57$; PARA: 37.3%, $n = 60$). It was noted that the bulk of training received was provided internally. Emergency nurses were asked about six types of COVID-19 specific training (Table 5). The top two types of training that respondents indicated they had received from their unit/department were 'Alterations to procedures in suspected/confirmed COVID-19 patients' (90.6%, $n = 144$) and 'Patient workflow and segregation of patients' (88.7%, $n = 141$). Our findings show that almost all emergency nurses (86.2%, $n = 137$) and emergency physicians (91.8%, $n = 101$) respondents reported having received training or certification in the use of PPE for managing patients with COVID-19. Whilst a majority of paramedics indicated having also received PPE training, 20.5% of this cohort ($n = 33$) stated that they had not. Table 6 shows that of those respondents who had received PPE training, most rated the training to be 'mostly adequate' (EN: 53.3%, $n = 73$; EP: 45.5%, $n = 50$; PARA: 37.3%, $n = 60$). When asked how confident they felt in using PPE to manage and treat patients with suspected/confirmed COVID-19, approximately half of the respondents from each emergency clinician group indicated that they were 'mostly confident'. Emergency nurses were also satisfied with the availability of PPE at their workplace, with 93% ($n = 148$) reporting that PPE was 'generally to always available'. Only 3.1% ($n = 5$) of

Table 5

Types of COVID-19 specific education, training and instruction received by emergency nurses at their workplace.

	Yes – received education/training/instruction	
	%	n
Alterations to procedures in suspected/confirmed COVID-19 patients (e.g. aerosolising procedures)	90.6	144
Patient workflow and segregation of patients	88.7	141
Screening for COVID-19	85.5	136
Patient care for suspected/confirmed COVID-19 patients	84.9	135
New COVID-19 workplace guidelines and policies	84.3	134
Use of screening criteria to triage COVID-19 patients	83.6	133

Table 6

Adequacy of PPE training and how confident respondents feel using PPE to treat COVID-19 patients.

	Emergency nurses		Emergency physicians		Paramedics	
	n	%	n	%	n	%
<i>Adequacy of PPE training</i>						
Not at all adequate	1	0.7	3	2.7	3	1.9
Slightly adequate	10	7.3	10	9.1	15	9.3
Somewhat adequate	22	16.1	15	13.6	30	18.6
Mostly adequate	73	53.3	50	45.5	60	37.3
Entirely adequate	31	22.6	23	20.9	19	11.8
<i>Confidence in using PPE</i>						
Not at all confident	1	0.6	3	2.7	4	2.5
Slightly confident	10	6.3	10	9.1	12	7.5
Somewhat confident	18	11.3	10	9.1	32	19.9
Mostly confident	77	48.4	59	53.9	79	49.1
Entirely confident	47	29.6	28	25.5	33	20.5

emergency nurses reported that PPE was 'sometimes available' at their workplace. None reported that PPE was 'rarely available'.

3.4. Experiences

Almost all emergency nurses and emergency physicians indicated that their organisation was involved in assessing suspected cases of COVID-19 (EN: 94.5%, n = 104; EP: 91.8%, n = 146) and treating and managing confirmed COVID-19 cases (EN: 88.7%, n = 141; EP: 89.1%, n = 98). On the other hand, 71.4% of paramedics (n = 115) stated that their organisation referred suspected/confirmed COVID-19 cases. When asked if they had been re-deployed away from frontline work during the outbreak, 80.7% of paramedics (n = 130) selected 'no'. The majority of respondents across all three emergency clinician groups reported that they had been directly involved in managing a patient with suspected/confirmed COVID-19 (EN: 70.4%, n = 112; EP: 80%, n = 88; PARA: 69.6%, n = 112). Over half of paramedics (53.4%, n = 86) indicated that it was 'difficult to very difficult' to clean the ambulance after transporting a COVID-19 positive patient.

When respondents were asked about their concerns about contracting SARS-CoV-2 at work, over half of respondents for each group expressed that they were 'slightly to somewhat concerned' (Fig. 3). It was noted that, on average, approximately 10% of respondents from each group indicated that they were as equally 'not at all concerned' as they were 'extremely concerned' about the transmission of SARS-CoV-2 to them.

However, when it came to taking annual leave due to concerns about COVID-19, around 80–90% of respondents from each emergency clinician group stated that they had not taken any annual leave (EN: 91.8%, n = 146; EP: 91.8%, n = 106; PARA: 88.8%, n = 143) or sick leave (EN: 89.3%, n = 142; EP: 90%, n = 99; PARA: 83.9%, n = 135) during this time.

The majority of respondents from each group responded 'no' to two questions pertaining to a) if they have avoided telling people about caring for COVID-19 patients due to potential negative reactions (EN: 54.7%, n = 87; EP: 70.9%, n = 78; PARA: 62.7%, n = 101) and b) have their family or friends avoided contact due to the nature of

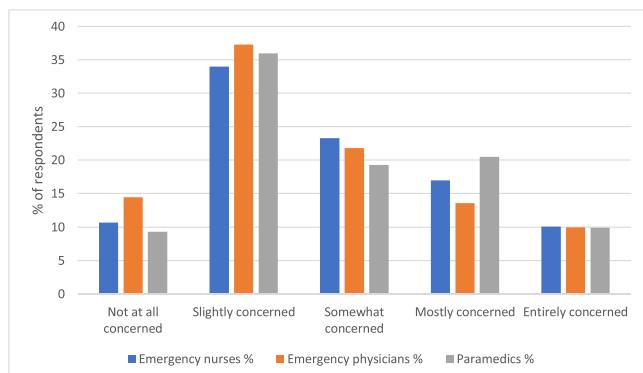


Fig. 3. Respondents' concerns about contracting SARS-CoV-2 at workplace.

their work (EN: 54.7%, n = 87; EP: 56.4%, n = 62; PARA: 64%, n = 103). Our findings also showed that approximately 20% of respondents across each group indicated that they had experienced or witnessed racial or other forms of discrimination at work due to the COVID-19 outbreak (EN: 22%, n = 35; EP: 18.2%, n = 20; PARA: 20.5%, n = 33).

For emergency nurses and emergency physicians, over half of the respondents in each group indicated that their workload had 'moderately to considerably increased' due to COVID-19 (Table 7). It was further noted that 18.2% (n = 20) of emergency physicians respondents stated that their workload had 'lessened'. This was echoed in the paramedics group, with 32.9% (n = 53) of respondents reporting that their workload has also 'lessened'. These results were reflected when respondents were asked if they felt more stressed at work due to COVID-19. The majority of emergency nurses (71.1%, n = 113) and emergency physicians (68.2%, n = 75) expressed that they were 'slightly to moderately stressed' at work. On the other hand, the majority of paramedics (67.1%, n = 108) said that they were 'somewhat to not at all stressed' due to the impact of COVID-19 at work. When asked if their workplace provided staff debriefings and other psychological support services, most respondents from each emergency clinician group indicated that their

Table 7
Impact of COVID-19 on respondents' workload and stress.

	Emergency nurses		Emergency physicians		Paramedics	
	n	%	n	%	n	%
<i>Workload due to COVID-19</i>						
No, it has lessened	7	4.4	20	18.2	53	32.9
No, it has stayed the same	8	5	6	5.5	11	6.8
Slightly more	17	10.7	9	8.2	17	10.6
Somewhat more	22	13.8	14	12.7	28	17.4
Moderately more	33	20.8	18	16.4	16	9.9
Considerably more	64	40.3	40	36.4	28	17.4
<i>Stress at work due to COVID-19</i>						
Not at all	14	8.8	13	11.8	33	20.5
Slightly	34	21.4	17	15.5	38	23.6
Somewhat	37	23.3	21	19.1	37	23
Moderately	42	26.4	37	33.6	30	18.6
Extremely	24	15.1	19	17.3	15	9.3

Table 8
Support services provided by respondents' workplace.

	Emergency nurses		Emergency physicians		Paramedics	
	n	%	n	%	n	%
Yes, debriefing only	7	4.4	2	1.8	2	1.2
Yes, staff psychological support only	22	13.8	13	11.8	27	16.8
Yes, both	65	40.9	52	47.3	82	50.9
Neither	17	10.7	10	9.1	16	9.9
Don't know	40	25.2	30	27.3	26	16.1

workplace provided both services (EN: 40.9%, n = 65; EP: 47.3%, n = 52; PARA: 50.9%, n = 82). Approximately 10% of respondents from each group stated that their workplace provided neither and around 20–25% of respondents from each group reported that they do not know if their workplace provided these services (Table 8). For each group, the majority of respondents reported never having attended a staff debriefing (EN: 66%, n = 105; EP: 70%, n = 77; PARA: 78.3%, n = 126). For those respondents who had attended a staff debriefing, our findings show that they found it to be 'slightly to moderately useful' (EN: 23.9%, n = 38; EP: 22.7%, n = 25; PARA: 13.1%, n = 21). Almost all respondents across each group reported never accessing their workplace's psychological support services (EN: 93.1%, n = 148; EP: 92.2%, n = 102; PARA: 88.8%, n = 142).

We asked respondents to tell us the 'single biggest issue about COVID-19'. We received 143 responses from emergency nurses, 106 responses from emergency physicians and 150 responses from

paramedics. Respondents' free text comments largely fell into nine different categories (Table 9). For emergency nurses and physicians, their biggest challenge was around changes to workflow processes in the ED and the difficulty in isolating COVID-19 patients (EN: 21 responses; EP: 17 responses), as illustrated by the following quote:

"Lack of appropriate space to ensure isolation" (Respondent 112 – emergency nurse)

For paramedics, their biggest challenge was the availability and quality of PPE (27 responses), which was also reflected in the responses received from the emergency nurses and physicians (EN: 11 responses; EP: 14 responses):

"No fit testing of PPE" (Respondent 13 – paramedic)

"Inadequate PPE right from the start" (Respondent 32 – emergency physician)

Table 9
Respondents' comments on the biggest single challenge about COVID-19.

Category	Emergency nurses	Emergency physicians	Paramedics
Public complacency	"People in the community not taking restrictions seriously" (Respondent 3) "Complacency as we have avoided the worst of the first wave" (Respondent 28)	"Ignorance of the general public" (Respondent 1) "Concern about complacency" (Respondent 60)	"People not following the guidelines" (Respondent 61) "Public fatigue regarding COVID-19" (Respondent 108)
Inconsistent and rapidly changing information	"Discrepancy between directions provided by the 'COVID team' and our team leaders" (Respondent 12) "Constantly changing information and situation" (Respondent 37)	"Challenge of navigating inconsistent/rapidly changing advice in a high scrutiny environment" (Respondent 72) "Confusion surrounding rapidly changing policies and practices" (Respondent 98)	"Unclear, ever-changing guidelines" (Respondent 60) "Stress of keeping up-to-date with the constant change in policy, procedure, guidelines" (Respondent 133)
Lack of communication	"Changes imposed on work practice without effective communication. We are not given the opportunity to give feedback on any changes" (Respondent 46) "We never get told anything about planning until the moment it happens" (Respondent 35)	"Receiving clear communication about how to manage the outbreak" (Respondent 28) "Lack of clear written communication about rapidly changing guidelines" (Respondent 100)	"Not getting enough information, not getting the right information" (Respondent 42) "Trying to get a consensus/consistent approach from the doctors in our workplace" (Respondent 76)

Table 9 (Continued)

Category	Emergency nurses	Emergency physicians	Paramedics
Lack of plan	"The under-preparedness of health resources" (Respondent 48) "We are not prepared and not enough manpower" (Respondent 50)	"It has highlighted pre-existing stresses in the health system" (Respondent 19) "We were under prepared nationally" (Respondent 85)	"Reality checks for organisation" (Respondent 12) "Lacklustre response of the government as a whole" (Respondent 16)
Workflow management (e.g. changes and issues)	"Correctly streaming/identifying and then placing patient in the appropriate location" (Respondent 92) "Lack of appropriate space to ensure isolation" (Respondent 112)	"Balance between infection control mitigation strategies and providing overall patient care to the (current) vast majority of patients without COVID-19" (Respondent 7) "ED design not adequate for infection control" (Respondent 54)	"All the changes to operating procedures" (Respondent 27) "Expectation that we will rush into a home and not protect ourselves when everyone else is advised to keep a social distance" (Respondent 95)
Changes to staffing and workload	"Adequate staffing and training" (Respondent 49) "The constant anxiety and increased workload around every presentation" (Respondent 68)	"Workload and the system's ability to cope. Caring for my staff" (Respondent 26) "Other hospitals closing and the increased workload" (Respondent 39)	"Doubling of my workload with no additional staffing assistance" (Respondent 131) "Workload for managers and support staff who are developing and rolling our procedures" (Respondent 147)
PPE issues (e.g. availability and quality)	"Not enough PPE or sanitiser readily available" (Respondent 84) "Lack of access to and knowledge surrounding use of PPE" (Respondent 127)	"Inadequate PPE right from the start" (Respondent 32) "Confusion over level of PPE recommended" (Respondent 44)	"No fit testing of PPE" (Respondent 13) "Struggle to obtain sufficient PPE" (Respondent 29)
The 'unknown'	"Unpredictability" (Respondent 74) "Wondering when it will end" (Respondent 124)	"Uncertainty" (Respondent 34) "Unpredictable course, makes it hard to plan both at work and in personal life" (Respondent 95)	"Uncertainty" (Respondent 11) "Uncertainty of the future" (Respondent 146)
Concern about self/family	"Passing on illnesses to my family" (Respondent 83) "I can't travel home...my mental health is not great" (Respondent 132)	"Risk to elderly relatives" (Respondent 13) "Getting infected from carriers with no symptoms" (Respondent 18)	"Contracting diseases and passing it to others" (Respondent 59) "The social isolation" (Respondent 145)

There were six responses from paramedics regarding the difficulty in cleaning the ambulance during shifts and between patients, as stated in the following quotes:

"Not being able to trust if other colleagues have adequately cleaned the ambulance including the front cabin" (Respondent 32 – paramedic)

"Cleaning ambulance and ambulance equipment is fatiguing" (Respondent 70 – paramedic)

Concern about contracting the virus and spreading it to family and friends was a top issue for each group (EN: 16 responses; EP: 13 responses; PARA: 17 responses), as described by the following respondents:

"Passing on illnesses to my family" (Respondent 83 – emergency nurse)

"Getting infected from carriers with no symptoms" (Respondent 18 – emergency physician)

Two other highly reported issues were the complacency of the general public (EN: 19 responses; EP: 3 responses; PARA: 15 responses) and the inconsistent and rapidly changing information, which resulted in confusion, stress and mistrust (EN: 16 responses; EP: 10 responses; PARA: 19 responses).

4. Discussion

This study examined the knowledge, preparedness and experiences of emergency nurses, emergency physicians and paramedics in Australian healthcare settings during the COVID-19 pandemic. We report challenges experienced by these emergency clinicians and note that supporting acute care healthcare workers during a global pandemic is multifactorial and support of physical and mental well-being is essential to an effective pandemic response [24–26].

As an emerging and novel disease, the COVID-19 situation continues to evolve on a rapid scale as more information comes to light. As such, it is essential for emergency clinicians to have accurate and up-to-date information. The top source of information for respondents in our study was state and territory department of health websites, which are readily accessible to the public and updated daily with the latest information and guidelines [27–30]. Studies have shown that healthcare workers feel better prepared for pandemics if they are able to access up-to-date, consistent and clear information [31,32]. It was noted from our study that if information was inconsistent and unclear, it resulted in stress, confusion and mistrust.

Preparedness is key to minimising the impact of pandemics and large-scale public health emergencies on patients, healthcare workers and healthcare systems. As such, it is vital to have emergency and disaster management response plans in place. The Australian Government's *Australian Health Sector Emergency Response Plan for Novel Coronavirus (COVID-19)* was activated on the 27 February 2020 [5], followed by the Coronavirus (COVID-19) National Health Plan, which was rolled out on 11 March 2020 [33,34]. The National Health Plan included funding and support across primary care and aged care sectors, hospitals, research, training programs, communication campaigns, and the national medical stockpile (including PPE supplies). The majority of respondents in our study indicated that their workplace/organisation had a COVID-19 response plan in place. However, without regular testing of these pandemic response plans, their effectiveness reduces, as reported by a study following the H1N1 influenza pandemic in Victoria [35]. Studies have reported that extensive and regular training for pandemics (e.g. mandatory yearly competency-based training and education programs with skill based drills) would enable nurses and paramedics to feel more prepared and confident in their abilities in care for patients [36–39]. In addition, clear leadership and clear directives from management early on in the pandemic is critical to preparedness and planning [40,41]. Respondents in our study

reported that inconsistent and rapidly changing information, coupled with a lack of preparation, communication and clear guidance from management were significant challenges, resulting in mistrust and a lack of confidence in the healthcare system.

Our findings demonstrated that there were several concerns raised by the respondents that impacted their experiences during COVID-19. Fears about contracting the virus and passing it onto family was a common concern raised by respondents in our study. SARS-CoV-2 has been shown to be predominately spread via direct, indirect or close contact with infected respiratory droplets [42,43]. To protect and limit the spread and transmission of COVID-19 to healthcare workers, appropriate usage of PPE has been strongly recommended and encouraged [44,45]. Following the 'second wave' of COVID-19 in Victoria, Australia, it was reported that approximately 17.6% of the COVID-19 cases in Victoria were linked to healthcare workers [46]. Availability of and access to PPE stockpiles has been a critical issue throughout the COVID-19 pandemic [15,47–50] and this was also a major concern for the respondents in our study with mentions of PPE being either inadequate or not readily accessible.

Workflow management in the ED was a top challenge and concern for emergency nurses and physicians in our study, in that the structure and layout of the EDs made it extremely difficult to isolate suspected/confirmed COVID-19 patients from other non-COVID-19 patients. This was a source of increased stress and anxiety for the emergency nurses and physicians. Emergency department overcrowding, including a lack of appropriate space to treat patients, was identified as significant markers of stress for emergency clinicians during the 2009 influenza H1N1 pandemic in Australia [11]. Hospitals, especially EDs, must find practical strategies to manage potential surge during outbreaks and prevent further transmission [51]. Following the MERS-CoV outbreak in South Korea, several strategies were immediately implemented and then used to manage the COVID-19 outbreak and prevent further transmission [52]. These strategies included dedicated COVID-19 task forces, hospitals, community facilities, emergency centres, and cohorting and treating patients with respiratory symptoms away from those without any. Other suggestions have included the establishment of fever and isolation zones and increased access to telehealth [53].

About one-third of paramedics and 20% of emergency physicians reported that their workload had lessened. During the quarantine period and peak of the first-wave in Australia in late March – early April 2020, the number of ambulance call-outs dropped across most Australian states and territories [54]. A UK study reported that ambulance transports to the accident and emergency department fell 29% from April 2019 to April 2020 [55]. This could be attributed to either fear of visiting an ED and deciding to delay treatment or that individuals were simply restricted to their homes during quarantine. It has also been reported that fear and loss of trust in the health system resulted in reduced visits to healthcare facilities during the Ebola virus disease outbreak in Sierra Leone [8]. The Australian government has responded to decreased hospital presentations by pledging increased funding towards telehealth services and home delivery of medicines to allow vulnerable individuals to access medical services but also reduce risk of exposure to COVID-19 [56]. During the COVID-19 State of Emergency restrictions over March – April 2020 in Victoria, presentations to two urban EDs in Melbourne fell by 37.3% [57]. A US study found that ED visits declined approximately 40% during March – April 2020 when compared to the previous year [58] and another study found that 41% of U.S. adults delayed treatment or avoided medical care due to concerns about COVID-19 [59]. Similarly, the admission and consultation of high acuity care stroke patients pre-COVID-19 and during the pandemic was reported to have decreased by approximately 40% [60,61]. The full impact of delay in seeking emergency care for high acuity care patients is not yet known. Reports have called for increased public health awareness campaigns to educate

the public about the importance of seeking appropriate medical care during the COVID-19 pandemic.

Frontline healthcare workers who are directly treating COVID-19 patients have been reported to be at higher risk for depression, anxiety, insomnia and distress [62–64]. To support healthcare workers, many facilities have now initiated staff debriefings and are offering other psychological support services. During the Ebola virus disease outbreak, it was reported that provision of staff debriefings and other support services was critical for the safety and well-being of staff and helped to reduce distress and anxiety [65,66]. While the majority of respondents in our study did not use these services, a handful from each emergency clinician group did state that they found the staff debriefings to be 'slightly to moderately useful'. Our findings support international calls for sustained mental health services for healthcare workers during pandemics [67,68]. However, questions about the effectiveness and utility of clinical debriefings have been raised. A recent systematic review reported that due to factors, including lack of time, informal debriefing with family and friends was found to be useful for paramedics outside of work settings [69]. During a period of promotion for 'hot debriefs' following cardiac arrest incidents in an Irish emergency department, the authors found that staff appreciated debriefing as a helpful tool for quality improvement and quality of patient care. However, it was noted that it was difficult to maintain high and consistent participation rates due to unawareness and/or forgetfulness [70]. A survey of US emergency medicine training program leaders found that barriers to debriefing of paediatric critical events included timing and scheduling of the clinical debrief [71]. Further evidence-based interventions on staff perceptions about debriefing is needed. However, it is essential that healthcare facilities continue to actively promote these services to their staff through their official channels.

The low response rates are a limitation of this study. However, to our knowledge, this is the first study that describes the knowledge, preparedness and experiences of three individual emergency clinician groups during COVID-19 in Australian healthcare settings. As such, findings from this study contribute important information to the global reporting of frontline healthcare workers' experiences during a large-scale infectious diseases outbreak. As the surveys were deployed between June–September 2020, this study does not capture the changing experiences of these emergency clinicians throughout the different phases of the COVID-19 pandemic in Australia. Scale reliability was not undertaken in this study but is recommended for follow-up studies of a similar nature and design. Future studies using a longitudinal design or a qualitative approach would provide an in-depth understanding of the experiences of emergency clinicians during COVID-19.

5. Conclusion

Findings from this study indicate that due to extensive COVID-19 specific training and education and adequate support, emergency clinicians in Australia felt prepared to manage and treat patients during COVID-19. However, significant challenges included inconsistent messaging and lack of clear communications from management, the quality and availability of PPE, and concern about transmission of the disease to family members. It is essential that Australian healthcare facilities continue to provide appropriate and adequate support services to improve safety and well-being for emergency clinicians.

Conflict of interest

RZS is Editor-in-Chief, MF and JC are senior editors, KC is an associate editor and BD is a member of the AUEC International Editorial

Advisory Board. All were blinded to the submission in the journal's editorial management system, and none had any role to play in the peer review or editorial decision-making process whatsoever. An Acting Editor-in-Chief was appointed to manage this paper. There were no other conflicts of interest declared from the authors.

Authors' contributions

RZS conceived and designed the study. CL, CS, SN and RZS drafted the study protocol. All authors designed and tested the survey instruments. CL, CS, SN and RZS supervised data collection and curation. All authors analysed and interpreted the data. CL and RZS wrote the first draft of the manuscript, and all authors reviewed and approved the manuscript. All authors approved the final version to be published and agree to be accountable for all aspects of the work.

Funding

This study was an investigator-initiated research project and did not receive financial support from funding agencies in the public, commercial or not-for-profit sectors.

Acknowledgements

We extend our thanks to all the emergency nurses, emergency physicians and paramedics for taking the time to complete the survey. We thank Dr Keren Kaufman-Francis for her assistance with this study. We also thank the College of Emergency Nursing Australasia, The Australasian College for Emergency Medicine and The Australasian College of Paramedicine for their support of this study and their assistance in distributing the survey to their members.

Appendix A. Supplementary data

Supplementary material related to this article can be found, in the online version, at doi:10.1016/j.auec.2021.03.008.

References

- [1] Bloom DE, Cadarette D. Infectious disease threats in the twenty-first century: strengthening the global response. *Front Immunol* 2019;10:549.
- [2] Caly L, Druce J, Roberts J. Isolation and rapid sharing of the 2019 novel coronavirus (SARS-CoV-2) from the first patient diagnosed with COVID-19 in Australia. *Med J Aust* 2020;212(10):459–62.
- [3] Shaban RZ, Li C, O'Sullivan MVN. COVID-19 in Australia: our national response to the first cases of SARS-CoV-2 infection during the early biocontainment phase. *Int Med J* 2020.
- [4] Desborough J, Hall Dykgraaf S, de Toca L. Australia's national COVID-19 primary care response. *Med J Aust* 2020;213(3), 104–6 e1.
- [5] Department of Health. In: Department of Health, editor. Australian health sector emergency response plan for novel coronavirus (COVID-19). Commonwealth of Australia; 2020.
- [6] Man CY, Yeung RS, Chung JY. Impact of SARS on an emergency department in Hong Kong. *Emerg Med (Fremantle)* 2003;15(5–6):418–22.
- [7] Lee SY, Khang YH, Lim HK. Impact of the 2015 Middle East respiratory syndrome outbreak on emergency care utilization and mortality in South Korea. *Yonsei Med J* 2019;60(8):796–803.
- [8] Elston JW, Moosa AJ, Moses F. Impact of the Ebola outbreak on health systems and population health in Sierra Leone. *J Public Health (Oxf)* 2016;38(4):673–8.
- [9] Rausa E, Kelly ME, Manfredi R. Impact of COVID-19 on attendances to a major emergency department: an Italian perspective. *Int Med J* 2020;50(9):1159–60.
- [10] Chew NWS, Lee GKH, Tan BYQ. A multinational, multicentre study on the psychological outcomes and associated physical symptoms amongst healthcare workers during COVID-19 outbreak. *Brain Behav Immun* 2020;88:559–65.
- [11] FitzGerald G, Patrick JR, Fielding EL. Pandemic (H1N1) 2009 influenza outbreak in Australia: impact on emergency departments. QUT; 2010.
- [12] Bai Y, Lin C-C, Lin C-Y. Survey of stress reactions among health care workers involved with the SARS outbreak. *Psychiatr Serv* 2004;55(9):1055–7.
- [13] Alwidyan MT, Oteir AO, Trainor J. Working during pandemic disasters: views and predictors of EMS providers. *Disaster Med Public Health Prep* 2020;1–7.
- [14] Lam KK, Hung SY. Perceptions of emergency nurses during the human swine influenza outbreak: a qualitative study. *Int Emerg Nurs* 2013;21(4):240–6.
- [15] Halcomb E, McInnes S, Williams A. The experiences of primary healthcare nurses during the COVID-19 pandemic in Australia. *J Nurs Scholarsh* 2020.
- [16] Foley DA, Kirk M, Jepp C. COVID-19 and paediatric health services: a survey of paediatric physicians in Australia and New Zealand. *J Paediatr Child Health* 2020;56(8):1219–24.
- [17] Foley DA, Chew R, Raby E. COVID-19 in the pre-pandemic period: a survey of the time commitment and perceptions of infectious diseases physicians in Australia and New Zealand. *Int Med J* 2020;50(8):924–30.
- [18] Foley DA, Tippett E. Australasian Society for Infectious Diseases Clinical Research N. COVID-19 response: the perspectives of infectious diseases physicians and clinical microbiologists. *Med J Aust* 2020;213(9), 431–e1.
- [19] Nickell LA, Crighton EJ, Tracy CS. Psychosocial effects of SARS on hospital staff: survey of a large tertiary care institution. *CMAJ* 2004;170(5):793–8.
- [20] Aldrees T, Al Ghobain M, Alenezi A. Medical residents' attitudes and emotions related to Middle East respiratory syndrome in Saudi Arabia. A cross-sectional study. *Saudi Med J* 2017;38(9):942–7.
- [21] Morgan DJ, Braun B, Milstone AM. Lessons learned from hospital Ebola preparation. *Infect Control Hosp Epidemiol* 2015;36(6):627–31.
- [22] Harris PA, Taylor R, Thielke R. Research electronic data capture (REDCap) – a metadata-driven methodology and workflow process for providing translational research informatics support. *J Biomed Inform* 2009;42(2):377–81.
- [23] World Health Organization. Pneumonia of unknown cause – China. Disease outbreak news; 2020.
- [24] Poonian J, Walshaw N, Kilner T. Managing healthcare worker well-being in an Australian emergency department during the COVID-19 pandemic. *Emerg Med Australas* 2020;32(4):700–2.
- [25] Tannenbaum SI, Traylor AM, Thomas EJ. Managing teamwork in the face of pandemic: evidence-based tips. *BMJ Qual Saf* 2020.
- [26] Adams JG, Walls RM. Supporting the health care workforce during the COVID-19 global epidemic. *JAMA* 2020;323(15):1439–40.
- [27] Health NSW. COVID-19 (coronavirus): health protection Australia; 2020. Available from: <https://www.health.nsw.gov.au/Infectious/covid-19/Pages/default.aspx> [updated 08.12.20].
- [28] Department of Health and Human Services. Coronavirus (COVID-19): Victoria state government; 2020. Available from: <https://www.dhhs.vic.gov.au/coronavirus> [updated 07.12.20].
- [29] Queensland Health. Coronavirus (COVID-19): the State of Queensland; 2020. Available from: <https://www.qld.gov.au/health/conditions/health-alerts/coronavirus-covid-19> [updated 07.12.20].
- [30] Department of Premier and Cabinet. Coronavirus disease (COVID-19): Tasmanian Government; 2020. Available from: <https://www.coronavirus.tas.gov.au/> [updated 07.12.20].
- [31] Halcomb E, Williams A, Ashley C. The support needs of Australian primary health care nurses during the COVID-19 pandemic. *J Nurs Manage* 2020.
- [32] Corley A, Hammond NE, Fraser JF. The experiences of health care workers employed in an Australian intensive care unit during the H1N1 Influenza pandemic of 2009: a phenomenological study. *Int J Nurs Stud* 2010;47(5):577–85.
- [33] Department of Health. Coronavirus (COVID-19): National Health Plan resources: Australian Government; 2020. Available from: <https://www.health.gov.au/resources/collections/coronavirus-covid-19-national-health-plan-resources> [updated 17.06.20].
- [34] \$2.4 Billion health plan to fight COVID-19 [press release]. Australian Government, 11/03/2020; 2020. Available from: <https://www.pm.gov.au/media/24-billion-health-plan-fight-covid-19>.
- [35] Dewar B, Barr I, Robinson P. Hospital capacity and management preparedness for pandemic influenza in Victoria. *Aust N Z J Public Health* 2014;38(2):184–90.
- [36] Pincha Baduge MS, Morphet J, Moss C. Emergency nurses' and department preparedness for an Ebola outbreak: a (narrative) literature review. *Int Emerg Nurs* 2018;38:41–9.
- [37] Speroni KG, Seibert DJ, Mallinson RK. Nurses' perceptions on Ebola care in the United States: Part 2. A qualitative analysis. *J Nurs Adm* 2015;45(11):544–50.
- [38] Cavanagh N, Tavares W, Taplin J. A rapid review of pandemic studies in paramedicine. *Australas J Paramed* 2020;17.
- [39] Gershon RR, Vandelinde N, Magda LA. Evaluation of a pandemic preparedness training intervention of emergency medical services personnel. *Prehosp Disaster Med* 2009;24(6):508–11.
- [40] Ahern S, Loh E. Leadership during the COVID-19 pandemic: building and sustaining trust in times of uncertainty. *BMJ Leader* 2020, leader-2020-000271.
- [41] Nyenswah T, Engineer CY, Peters DH. Leadership in times of crisis: the example of Ebola virus disease in Liberia. *Health Syst Reform* 2016;2(3):194–207.
- [42] Cevik M, Kuppalli K, Kindrachuk J. Virology, transmission, and pathogenesis of SARS-CoV-2. *BMJ* 2020;371:m3862.
- [43] The Lancet Respiratory Medicine. COVID-19 transmission-up in the air. *Lancet Respir Med* 2020.
- [44] Gordon C, Thompson A. Use of personal protective equipment during the COVID-19 pandemic. *Br J Nurs* 2020;29(13):748–52.
- [45] Higginson R, Jones B, Kerr T. Paramedic use of PPE and testing during the COVID-19 pandemic. *J Paramed Pract* 2020;12(6):221–5.
- [46] Coronavirus update for Victoria – 19 November 2020 [press release]. Victoria: Department of Health and Human Services, 19/11/2020; 2020. Available

- from: <https://www.dhhs.vic.gov.au/coronavirus-update-victoria-19-november-2020>.
- [47] Livingston E, Desai A, Berkwits M. Sourcing personal protective equipment during the COVID-19 pandemic. *JAMA* 2020;323(19):1912–4.
- [48] Zhang Z, Liu S, Xiang M. Protecting healthcare personnel from 2019-nCoV infection risks: lessons and suggestions. *Front Med* 2020;14(2):229–31.
- [49] Cook TM. Personal protective equipment during the coronavirus disease (COVID) 2019 pandemic – a narrative review. *Anaesthesia* 2020;75(7):920–7.
- [50] Arnetz JE, Goetz CM, Arnetz BB. Nurse reports of stressful situations during the COVID-19 pandemic: qualitative analysis of survey responses. *Int J Environ Res Public Health* 2020;17(21).
- [51] Whiteside T, Kane E, Aljohani B. Redesigning emergency department operations amidst a viral pandemic. *Am J Emerg Med* 2020;38(7):1448–53.
- [52] Her M. Repurposing and reshaping of hospitals during the COVID-19 outbreak in South Korea. *One Health* 2020;10:100137.
- [53] Mazurik L, Javidan AP, Higginson I. Early lessons from COVID-19 that may reduce future emergency department crowding. *Emerg Med Australas* 2020;32(6):1077–9.
- [54] Roberts L, Heaney C. Coronavirus has changed the workload of paramedics across Australia; 2020.
- [55] Kelly E, Firth Z. How is COVID-19 changing the use of emergency care? The Health Foundation; 2020.
- [56] \$2 Billion to extend critical health services across Australia [press release]. Australian Government, 18/09/2020; 2020. Available from: <https://www.pm.gov.au/media/2-billion-extend-critical-health-services-across-australia>.
- [57] Mitchell RD, O'Reilly GM, Mitra B. Impact of COVID-19 State of Emergency restrictions on presentations to two Victorian emergency departments. *Emerg Med Australas* 2020;32(6):1027–33.
- [58] Hartnett KP, Kite-Powell A, DeVies J. Impact of the COVID-19 pandemic on emergency department visits – United States, January 1, 2019–May 30, 2020. *MMWR Morb Mortal Wkly Rep* 2020;69(23):699–704.
- [59] Czeisler ME, Marynak K, Clarke KEN. Delay or avoidance of medical care because of COVID-19-related concerns – United States, June 2020. *MMWR Morb Mortal Wkly Rep* 2020;69(36):1250–7.
- [60] Hsiao J, Sayles E, Antzoulatos E. Effect of COVID-19 on emergent stroke care: a regional experience. *Stroke* 2020;51(9):e2111–4.
- [61] Zhao J, Li H, Kung D. Impact of the COVID-19 epidemic on stroke care and potential solutions. *Stroke* 2020;51(7):1996–2001.
- [62] Lai J, Ma S, Wang Y. Factors associated with mental health outcomes among health care workers exposed to coronavirus disease 2019. *JAMA Netw Open* 2020;3(3):e203976.
- [63] Shechter A, Diaz F, Moise N. Psychological distress, coping behaviors, and preferences for support among New York healthcare workers during the COVID-19 pandemic. *Gen Hosp Psychiatry* 2020;66:1–8.
- [64] Giusti EM, Pedroli E, D'Aniello GE. The psychological impact of the COVID-19 outbreak on health professionals: a cross-sectional study. *Front Psychol* 2020;11:1684.
- [65] Belfroid E, van Steenbergen J, Timen A. Preparedness and the importance of meeting the needs of healthcare workers: a qualitative study on Ebola. *J Hosp Infect* 2018;98(2):212–8.
- [66] Holmgren J, Paillard-Borg S, Saaristo P. Nurses' experiences of health concerns, teamwork, leadership and knowledge transfer during an Ebola outbreak in West Africa. *Nurs Open* 2019;6(3):824–33.
- [67] Stuijffzand S, Deforges C, Sandoz V. Psychological impact of an epidemic/pandemic on the mental health of healthcare professionals: a rapid review. *BMC Public Health* 2020;20(1):1230.
- [68] Miotto K, Sanford J, Brymer MJ. Implementing an emotional support and mental health response plan for healthcare workers during the COVID-19 pandemic. *Psychol Trauma* 2020;12(S1):S165–7.
- [69] Lawn S, Roberts L, Willis E. The effects of emergency medical service work on the psychological, physical, and social well-being of ambulance personnel: a systematic review of qualitative research. *BMC Psychiatry* 2020;20(1):348.
- [70] Gilmartin S, Martin L, Kenny S. Promoting hot debriefing in an emergency department. *BMJ Open Qual* 2020;9(3).
- [71] Nocera M, Merritt C. Pediatric critical event debriefing in emergency medicine training: an opportunity for educational improvement. *AEM Educ Train* 2017;1(3):208–14.