

BMJ Open

BMJ Open is committed to open peer review. As part of this commitment we make the peer review history of every article we publish publicly available.

When an article is published we post the peer reviewers' comments and the authors' responses online. We also post the versions of the paper that were used during peer review. These are the versions that the peer review comments apply to.

The versions of the paper that follow are the versions that were submitted during the peer review process. They are not the versions of record or the final published versions. They should not be cited or distributed as the published version of this manuscript.

BMJ Open is an open access journal and the full, final, typeset and author-corrected version of record of the manuscript is available on our site with no access controls, subscription charges or pay-per-view fees (<http://bmjopen.bmj.com>).

If you have any questions on BMJ Open's open peer review process please email info.bmjopen@bmj.com

BMJ Open

Sustainable development goals and multisectoral collaborations for child health in Cambodia: a qualitative interview study with key child health stakeholders

Journal:	<i>BMJ Open</i>
Manuscript ID	bmjopen-2023-073853
Article Type:	Original research
Date Submitted by the Author:	20-Mar-2023
Complete List of Authors:	<p>Helldén, Daniel ; Karolinska Institutet, Department of Global Public Health Sok, Serey; Royal University of Phnom Penh, Research Office Chea, Thy; Malaria Consortium Nordenstedt , Helena; Karolinska Institute, Department of Global Public Health Kuruvilla, Shyama ; WHO International Alvesson, Helle; Karolinska Institutet, Department of Global Public Health Alfvén, Tobias ; Karolinska Institute, Global Public Health; Sachs' Children and Youth Hospital</p>
Keywords:	Health policy < HEALTH SERVICES ADMINISTRATION & MANAGEMENT, Community child health < PAEDIATRICS, Organisation of health services < HEALTH SERVICES ADMINISTRATION & MANAGEMENT

SCHOLARONE™
Manuscripts



I, the Submitting Author has the right to grant and does grant on behalf of all authors of the Work (as defined in the below author licence), an exclusive licence and/or a non-exclusive licence for contributions from authors who are: i) UK Crown employees; ii) where BMJ has agreed a CC-BY licence shall apply, and/or iii) in accordance with the terms applicable for US Federal Government officers or employees acting as part of their official duties; on a worldwide, perpetual, irrevocable, royalty-free basis to BMJ Publishing Group Ltd ("BMJ") its licensees and where the relevant Journal is co-owned by BMJ to the co-owners of the Journal, to publish the Work in this journal and any other BMJ products and to exploit all rights, as set out in our [licence](#).

The Submitting Author accepts and understands that any supply made under these terms is made by BMJ to the Submitting Author unless you are acting as an employee on behalf of your employer or a postgraduate student of an affiliated institution which is paying any applicable article publishing charge ("APC") for Open Access articles. Where the Submitting Author wishes to make the Work available on an Open Access basis (and intends to pay the relevant APC), the terms of reuse of such Open Access shall be governed by a Creative Commons licence – details of these licences and which [Creative Commons](#) licence will apply to this Work are set out in our licence referred to above.

Other than as permitted in any relevant BMJ Author's Self Archiving Policies, I confirm this Work has not been accepted for publication elsewhere, is not being considered for publication elsewhere and does not duplicate material already published. I confirm all authors consent to publication of this Work and authorise the granting of this licence.

1
2
3 1 **Title:** Sustainable development goals and multisectoral collaborations for child health in Cambodia: a
4
5 2 qualitative interview study with key child health stakeholders
6
7
8 3
9

10 4 **Authors:** Daniel Helldén^{1*}, Serey Sok², Thy Chea³, Helena Nordenstedt¹, Shyama Kuruvilla⁴, Helle
11
12 5 Mölsted Alvesson¹, Tobias Alfvén^{4,5}
13
14 6

15
16 7 **Affiliations:**

17
18 8 ¹Department of Global Public Health, Karolinska Institutet, Stockholm, Sweden

19
20 9 ²Research Office, Royal University of Phnom Penh, Phnom Penh, Cambodia

21
22 10 ³Malaria Consortium, Phnom Penh, Cambodia

23
24 11 ⁴World Health Organization, Geneva, Switzerland

25
26 12 ⁵Sachs' Children and Youth Hospital, Stockholm, Sweden
27
28
29
30 13

31
32 14 **Keywords:** multisectoral collaboration, health policy, child health, SDGs
33
34 15

35
36 16 **Number of**

37
38 17 Tables: 2

39
40 18 Figures: 0

41
42 19 Words: 4608
43
44
45 20
46
47 21
48
49 22
50
51 23
52
53 24
54
55
56

57 ¹ Affiliation: Department of Global Public Health, Karolinska Institutet, Stockholm, Sweden
58 Address: Tomtebodavägen 18 A, SE-171 77 Stockholm, Sweden
59 Email: daniel.hellden@ki.se
60 Telephone: +46732406555

25 Abstract

26 Objectives: Multisectoral collaboration highlighted as key in delivering on the Sustainable
27 Development Goals (SDGs), but still little is known on how to move from rhetoric to action. Cambodia
28 has made remarkable progress on child health over the last decades with multisectoral collaborations
29 being a key success factor. However, it is not known how country stakeholders perceive the SDGs, the
30 concept of child health in the context of the SDGs and multisectoral collaborations for child health in
31 Cambodia.

32 Methods: Through purposive sampling, we conducted semi-structured interviews with 29 key child
33 health stakeholders from a range of government and non-governmental organisations. Guided by
34 framework analysis, themes, sub-themes and categories were derived.

35 Results: We found that the adoption of the SDGs led to increased possibility for action and higher
36 ambitions for child health in Cambodia, while simultaneously establishing child health as a
37 multisectoral issue. There seem to be a discrepancy between the desired step-by-step theory of
38 conducting multisectoral collaboration and the real-world complexities including funding and power
39 dynamics that heavily influence the process of collaboration. Identified success factors for
40 multisectoral collaborations included having clear responsibilities, leadership from all and trust among
41 stakeholders while the major obstacle found was lack of sustainable funding.

42 Conclusion: The findings from this in-depth multistakeholder study can inform policy makers and
43 practitioners on the theoretical and practical process as well as influencing aspects that shape
44 multisectoral collaborations in general and for child health specifically. This is vital if multisectoral
45 collaborations are to be successfully leveraged to accelerate the work towards achieving better child
46 health in the era of the SDGs.

50 Strengths and limitations

51 - This is the first study to provide in-country insights on multisectoral collaborations for child health
52 that can be transferable to similar settings.

53 - We have explored the themes surrounding multisectoral collaboration for child health broadly,
54 capturing important discrepancies, success factors and obstacles through the semi-structured
55 interviews with a relatively large sample of child health stakeholders.

56 - The sample participants interviewed is unbalanced in terms of gender and expertise in different
57 SDG areas.

58

59

60

61

62

63

64 INTRODUCTION

65 Almost halfway until the United Nations Sustainable Development Goals (SDGs) are to be achieved,
66 practitioners, experts and policy makers are trying to speed up the pace of progress on child health.
67 This has become even more urgent with the setback of the COVID-19 pandemic which left 147 million
68 children out of proper education, rising child labor and significantly higher rates of malnutrition and
69 over 22 million children missing essential vaccinations.[1,2] Over the last decades it has become
70 evident that progress made in other sectors heavily impact the possibility to make progress on child
71 health and well-being.[3,4] Further, progress on child health and well-being are essential for tackling
72 poverty and promote the development of societies.[5] Moving beyond mere child survival, there is
73 now a larger focus on enabling children to thrive and reach their full potential.[5,6]

74
75 Multisectoral collaborations have long been seen as critical for achieving gains in health and well-being
76 when it comes to universal health coverage, non-communicable diseases and succeeding in governing
77 multisectoral issues going back to the World Health Organization (WHO) Constitution and the Alma
78 Ata Declaration.[7–9] For child health a multisectoral approach to areas such as nutrition[10] and
79 education[11,12] have been studied, however there is lack of understanding how multisectoral
80 collaborations work out on a country level. Further, a generic analysis of the linkages between the
81 SDGs and child health found that there are many synergies between making progress on the SDGs and
82 accelerating progress on child health, suggesting that multisectoral collaboration could harness
83 synergies and better handle tradeoffs between the SDGs and child health.[13]

84
85 During the Millennium Development Goal era many countries made significant gains in child health,
86 and approximately half of the reduction in child mortality between 1990 and 2010 have been
87 attributed to investments in sectors outside of health.[14] Cambodia was one of the fast-track
88 countries and made significant progress including succeeded in lowering the under-five mortality from
89 116 to 29 deaths per 1000 live births from 1990 to 2015.[15] Many challenges persist however, with
90 significant inequalities between rural and urban areas, lower than desired educational attainment and
91 sub-optimal water and sanitation conditions in schools and residential areas.[16] It has been shown
92 that multisectoral efforts, such as the ID Poor program, have been successful in reducing poverty and
93 collaborative initiatives between non-health sectors have become a cornerstone of the maternal and
94 child health strategy in Cambodia.[17–19]

95
96 Cambodia has managed to improve the health and well-being of children over a short period of time
97 while utilizing collaborations across sectors to do so among other changes. However, it is not known
98 how child health stakeholders have been influenced by the SDGs or how they theorize multisectoral
99 collaborations, here defined as “multiple sectors and stakeholder intentionally coming together and
100 collaborating in a managed process to achieve shared outcomes and common goals”[20], versus the
101 actual practice of conducting such collaborations. Hence, our aim was to understand how stakeholders
102 in Cambodia perceive the SDGs, child health in the era of the SDGs and multisectoral collaborations for
103 child health in Cambodia.

104

105 **METHODS**

106 **Study design and setting**

107 Guided by the The COnsolidated criteria for REporting Qualitative (COREQ) recommendations[21] and
108 the concept of information power[22] this study utilizes semi-structured interviews to investigate how
109 Cambodian stakeholders perceive the SDGs, the concept of child health in the era of the SDGs and
110 multisectoral collaborations for child health in Cambodia. The country is governed primarily through
111 the national government, which consist of the council of ministers led by the prime minister while the
112 parliament (national assembly and senate) have legislative power. Administratively the country is
113 divided into provinces, districts, communes and villages.[23] During the last decade, the government
114 has incrementally favored a more decentralized approach where districts and commune government
115 officials are given more funding and implementing power.[24] Collaboration between government and
116 non-government stakeholders on primarily occur on two levels, the national or sub-national (district
117 or commune) level and been characterized by an increased role of the government in leading and
118 coordinating collaborations.[25,26]

119

120 **Participant identification and recruitment**

121 Key child health stakeholders with country specific knowledge as well as non-health sector
122 stakeholders on a national level in Cambodia were identified for participation by the research team.
123 Participants were purposively selected based on predefined criteria of having expertise in child health
124 or being from a non-health sector (for example water and sanitation, agriculture, infrastructure etc.)
125 but with implementation knowledge of how child health interacts with other sectors in Cambodia.
126 Efforts were made to recruit participants from many different sectors, including having participants
127 from inside and outside of government. Further, the recruitment of participants was aimed to be
128 balanced in terms of sex and seniority. The expected total number of participants was 30, balancing
129 the need for reaching satisfactory information power[22] and feasibility.

130

131 **Data collection**

132 A total of 29 participants were interviewed between April-June 2020. The characteristics of the
133 participants can be found in **Table 1**. Information was given verbally to all participants on the purpose
134 of the study, what their involvement in the study would be, the risks and benefits of taking part in the
135 study, and that they had the right to decline participation or withdraw from the study at any time for
136 any reason. Participants were asked to sign an informed consent form, written in Khmer before the
137 interview started. The interviews were held in Khmer by authors SS and TC, audio recorded and
138 transcribed verbatim into English. The interviews took place in Phnom Penh city vicinity, at the
139 participant's place of employment or other convenient but private location for the participant. An
140 interview guide was developed based on established multisectoral frameworks; the SDG Synergies
141 framework[27], Health in all policies approach[28] and multisectoral collaborative model presented by
142 Kuruvilla et al[20] (see **Supplementary Material 1** for interview guide). The interview started with
143 general background information on the participant, the perception of the SDGs, child health and
144 multisectoral collaboration and then focused on multisectoral collaboration for child health within the
145 Cambodia context (identification of problem, design, implementation, and monitoring of the

1
2
3 146 collaboration as well as relationships and capacity building activities). Two pilot interviews were held
4 147 where after the interview guide was slightly adjusted for clarity.
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

For peer review only

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

149	16	Male	>15	Non-governmental															
150	17	Male	>15	Non-governmental															
151	18	Male	6-14	Non-governmental															
152	19	Female	1-5	Non-governmental															
153	20	Male	>15	Non-governmental															
154	21	Male	>15	Non-governmental															
155	22	Female	>15	Non-governmental															
156	23	Male	>15	Non-governmental															
157	24	Female	>15	Non-governmental															
158	25	Male	>15	Non-governmental															
159	26	Male	>15	Non-governmental															
160	27	Male	6-14	International															
161	28	Female	6-14	International															
162	29	Male	>15	International															
163																			

Data analysis

Transcripts were imported into NVivo software for analysis. The transcripts were first analyzed by framework method analysis[29] by which the transcripts were read in full by DH, then coded through identification of meaning units, combining these into sub-categories and then grouped into overarching categories and lastly themes following the standard methodology. The themes, categories and sub-categories were inductively developed without prior anticipations [30] and continuously developed during the review of the transcripts. The coding was cross-checked by HMA and the analysis was continuously discussed with SS and TC to improve trustworthiness and validity.[22]

Patient and public involvement

No patients or public representative were directly involved in the design, conduct or reporting of this study. The findings will be disseminated and discussed with involved stakeholders. A reflexivity statement can be found in the **Supplementary Material 2**.

RESULTS

A diverse set of perspectives on the research questions out of which two main themes were developed in addition to several sub-themes and categories (**Table 2**, see **Supplementary Material 1** for full coding tables and COREQ checklist). The first theme related to the views of the participants on how the SDGs and expanded view on child health enable change the and the second main theme detailed the gap between theory and real-world complexities of conducting multisectoral collaborations for child health.

Table 2. Main themes, sub-themes and categories

Themes	SDGs and expanded view on child health enable change		Gap between theory and real-world complexities		
Sub-themes	Possibility for action due to SDGs	Higher ambitions for child health, a multisectoral area at heart	Planned linear process of collaboration	Real-world complexities shaping the collaboration	Critically assessing collaboration
Categories	SDGs provide a common vision and guide Government commitment to and leadership of SDGs Discrepancy between ambition and actual work	Definition of child health Child health linkages across sectors Aspects of the health system and actors unique to children Special considerations for children	Identifying and framing problem Actors and topics Planning Coordination Implementation Monitoring and evaluation Dissemination	Funding Relationships Enabling environment Capacity building	Success factors Obstacles

SDGs and expanded view on child health enable change

Overall, interviewees reflected on the willingness by the government to adopt the SDGs, how the possibility to achieving the SDGs depends on the outlook for the country while concluding that child health is a multisectoral topic at heart and that with the introduction of the SDGs the participants had set higher ambitions for child health and well-being.

Possibility for action due to SDGs

The 2030 Agenda and the SDGs were thought of as a universally relevant vision for sustainable development, providing a concrete roadmap or guide for each country. Comparing with the previous Millennium Development Goals, participants reflected on how the SDGs represent a more complex and detailed set of objectives that mirror actual conditions in the country. There was an overall agreement that the SDGs showcase that health is a multisectoral issue more clearly than during the Millennium Development Goals era. However, although the commitment to and leadership of the government of Cambodia in adopting and implementing the Cambodian Sustainable Development Goals were evident, some participants noted the discrepancy between the highly set ambitions of the contextualised SDGs with the resources and work committed.

“That’s the difference in perspectives between policymakers and implementers. The implementers in the ministry will complain about having lots of challenges and risks which could lead to a lower result. So, the plan to achieve many things by 2030 has already been written down. However, the implementation need budget and solutions to the challenge.” - Nr 21, non-governmental organisation

Higher ambitions for child health, a multisectoral area at heart

Focusing on child health, most regarded children as people under the age of 18 and emphasised that physical and mental health are of equal importance to children. Interviewees detailed a range of linkages between child health and other sectors, mostly focusing on education and schooling, nutrition and other general societal conditions such as physical safety, environment, economic development and social protection systems. Overall, there was a strong notion of indivisibility between child health and its determinants, making the case that child health by definition is a multisectoral issue with all sectors responsible for its improvement.

“Like I mentioned, child health consists of physical, mental and social health. So, we need all relevant institutions to improve physical, mental and social health. We can’t miss anyone to work on it.” - Nr 5, governmental organisation

Interviewees put an emphasis on the family as responsible for the child’s health, while other stakeholders (government, international organisations and private sector) play an important role in shaping the determinants of child health in Cambodia. They further urged a concrete focus on preventive measures, improving quality and reach of health services related to the child and the family to improve child health further. Lastly, interviewees made the case for a life course approach to child health and setting a higher ambition for children with a focus on child growth and stronger acknowledgment of the rights of the child.

“To understand about the needs of children, we need to understand the growth of them first. Children’s development consists of children before birth, children after birth to two years old, children in

1
2
3 *kindergarten and primary school, and children in high school. The development of children on physical*
4 *health, education and morality are ongoing process.” - Nr 5, governmental organisation*
5
6
7

8 **Gap between theory and real-world complexities**

9

10 When discussing multisectoral collaborations for child health, it became clear that there is a step-by-
11 step linear process of thinking around the collaboration and its activities while aspects influencing the
12 collaboration shape and direct the process in non-linear fashions. Participants also critically assess the
13 collaborations, identifying success factors and obstacles for these types of collaborations in Cambodia.
14
15

16 **Planned linear process of collaboration**

17
18 The beginning of a multisectoral collaboration typically began with the identification and framing of a
19 problem. This could be from a top-down approach, whereby government ministries identified a gap or
20 need, or through policy or development plans while funding opportunities and the own organisational
21 strategy or values could be other ways of identifying a problem. On the other hand, interviewees also
22 described a bottom-up approach of problems being identified through routine data or findings from
23 the grassroot level, complemented by listening and learning from community or sub-national
24 stakeholders. The identified problem was often not primarily concerned with health but noted that
25 child health might stand to benefit as an effect of a successful solution to the problem. The problem
26 was typically framed in a detailed problem statement following involvement of many stakeholders in
27 collective process, often using research in some way to narrow the problem.
28
29

30
31 *“So, the needs can be identified through annual reports and through our observation in different*
32 *sectors. Sometimes, we also do things following the donors’ research and findings.” – Nr 1,*
33 *governmental organisation.*
34
35

36
37
38 *“They (government officials) collected all data from institutions under Ministry of Health. Then, they*
39 *identified the challenge and priority action plans for next year. Besides, each unit need to monitor their*
40 *annual results and to identify the priority action plans. That’s how the Ministry of Health and different*
41 *units identify the needs on child health, status, results and ways forward to reach SDGs.”- Nr 6,*
42 *governmental organisation.*
43
44

45
46
47 The stakeholders involved in the discussed collaborations varied substantially, however the
48 government was seen as a natural leader of collaborations while non-governmental organisations
49 often organised in networks. Interviewees expressed territory feelings, with relatively strict boundaries
50 between stakeholders and a critical view of government by the non-governmental organisations and
51 vice versa.
52

53
54 *“I am not blaming the government institutions, but there are some institutions which have too clear*
55 *boundaries on their responsibilities and work. This leads to failure in our work. “ – Nr 29, international*
56 *organisation.*
57

58 Planning of the collaboration were seen as a complex, detailed and resource demanding process. Often
59 not formalised, a capacity assessment of the stakeholders in the collaboration, primarily focusing on
60

1
2
3 implementation capacity, were seen as key with the division of activities based on this assessment. If
4 there was not enough capacity to solve the problem identified, the collaboration could not begin.
5 During the planning process interviewees noted that prioritization of activities was done depending on
6 the funding requirements and to secure buy-in from certain stakeholders (particularly government)
7 seen as necessary for the success of the collaboration.
8
9

10 *“For example, they (government servants) may plan 20 activities, but receive inadequate budget. So,*
11 *they prioritize the activities to be done. According to my observation, district level is the same. They*
12 *engage politics into their work. They like infrastructure development more than social development*
13 *because it is eye-catching and visible.” – Nr 9, governmental organisation.*
14
15

16 Coordination was done in various ways depending on the collaboration however there were usually a
17 common information sharing mechanisms, focal points at each stakeholder or joint committees with
18 continuous coordination often built on somewhat already existing structures. There was also a clear
19 division of responsibilities, although participation in joint coordination could be difficult to achieve and
20 often those who coordinate do not have decision making power. Clear leadership of the collaboration
21 was seen as paramount, with coordination succeeding or faltering based on the competence and
22 willingness of the leader. As such, coordination was both a formal and informal process. Indeed, power
23 and hierarchies shaped the coordination efforts where power imbalances or competition for funds
24 between stakeholders could threaten the whole collaboration.
25
26
27

28 *“Those people also need to have the authorization in decision-making in the meeting. In the past, there*
29 *were people who attended the meeting, but did not do what were discussed. It was useless when people*
30 *came to listen, but didn’t share to their management and colleagues.” – Nr 15, non-governmental*
31 *organisation.*
32
33

34 Implementation of the collaboration tried to follow the planning and set coordination mechanisms.
35 However, collaborations were able to change depending on a change in the context or influencing
36 aspects such as the Covid-19 pandemic or funding changes. Interviewees emphasised the difference
37 between the national and sub-national level in terms of the collaboration, with larger collaborations
38 having an administrative or policy function at the national level while implementation occurred at the
39 sub-national level. This structure often led to increased complexities, with a different set of
40 stakeholders needing to be involved at the different levels and the sub-national system having its own
41 set of priorities.
42
43
44

45 *“National level only work on policy. So, implementation goes to community level. I think that we should*
46 *focus on provincial and communal level first to let them implement the work. We should also try to*
47 *integrate the coordination with national level too by using forum to meet and discuss on the challenge.”*
48 *- Nr 28, international organisation.*
49
50

51 Monitoring and evaluation were seen as integral to the collaboration, enabling learning and
52 improvement of the collaboration itself and its activities and serving as the main accountability
53 mechanism. The responsibility of conducting the monitoring and evaluation varied depending on the
54 context and funding available, with external evaluation being seen as favourable if it could be funded.
55 The government and international organisations relied heavily on monitoring and evaluation for
56 making decisions about the collaborations. However, it was seen as hard to move beyond pure outputs,
57 with quantitative indicators believed to be most reliable, and to attribute successes or failures to
58 different stakeholders in the collaboration.
59
60

1
2
3 Dissemination of the collaboration and its activities were primarily thought of as information
4 spreading, trying to raise awareness of the identified problem and engage the public and relevant
5 stakeholders at national and international level in the efforts to solve it. It was also deemed important
6 as a means of ensuring recognition from national level government ministries or the international
7 community for the work done.
8
9

10 *“We shared a lot, especially early childhood development program. We shared at provincial level and*
11 *national committee on children education. We invited those committees to see our target location and*
12 *our work. So, we disseminated a lot.”* Nr 22, non-governmental organisation.
13

14 Real-world complexities shaping the collaboration

15
16 There were a range of aspects influencing the process, often challenging the idea of a step-by-step
17 linear approach of the collaboration. The most prominent aspect throughout was the funding,
18 interviewees described the budget as the greatest limitation to the collaboration and called for more
19 governmental funding at the national and sub-national level for multisectoral collaborations. Funding
20 was seen as the most important source of power in the collaboration. Leadership roles, agenda setting
21 and decision-making were mostly done by the organisation that controlled the funding.
22
23

24
25 *“More importantly, we need the money to be available at sub-national level. The partners are all*
26 *institutions. If the government can’t manage to work on everything, we can ask civil society to help*
27 *working on that. Nowadays, we are sceptical with NGOs. But, we also have example of government*
28 *providing budget for NGOs to work.”* Nr 4, governmental organisation.
29

30
31 Relationships between the collaborators could facilitate or hamper the collaboration, with tensions
32 between non-governmental organisations and the government existing and at the same time conflicts
33 between government ministries or civil society networks that added complexity. For this reason, many
34 collaborations tried to actively build relationships over time particularly between coordination focal
35 points or joint committees, seeing mutual understanding leading to trust and confidence in the
36 collaboration.
37
38

39
40 *“The collaborative work also became better. During my time at education sectors, the relationship*
41 *between partners was going very well, and we were happy to share any documents or data.”* – Nr 23,
42 non-governmental organisation.
43

44
45 *“There are many NGOs working to promote children. The government don’t even know who they are.*
46 *Some NGOs don’t care about networking with the government too. This is the challenge according to*
47 *my observation as a person in the middle of the two institutions. Both have their own weakness. Some*
48 *NGOs do not know what the ministry have. For example, some NGOs do not know about existing*
49 *guideline, plan or projects to work consistently. They only focus on their own work, and not pay*
50 *attention to what others do to work collaboratively on the topic.”* – Nr 2, governmental organisation.
51

52
53 Capacity building were deemed to be key for the sustainability of the collaboration and its activities,
54 particularly at the sub-national or implementation level, although demanding significant resources and
55 the actual method varied depending on the type of collaborations and the stakeholders involved.
56

57
58 *“Whenever there are requests from anyone or any organisations, we always respond and provide the*
59 *training or sharing of experiences. We never hide our knowledge. We don’t even charge them. We do*
60 *it from our heart and soul.”* – Nr 10, governmental organisation.

1
2
3 An enabling environment, particularly concerning policy and governmental direction within which the
4 collaboration took place, were seen as being of crucial importance. The introduction and adoption of
5 the 2030 Agenda and the Cambodia Sustainable Development Goals, sub-national plans for
6 development and national level plans promoted the idea of multisectoral collaboration. Government
7 ministries that actively promoted or worked in multisectoral ways or through multisectoral
8 committees, albeit not always successful, further promoted the advantages of tackling problems in a
9 multisectoral fashion.
10
11

12
13 *“The main thing is whether or not they have the commitment to work together. When commitment on*
14 *that occur, the work can be done easily because visions created in country and global level has already*
15 *been created.” – Nr 17, non-governmental organisation.*
16

17 Critically assessing collaborations

18
19 Interviewees reflected critically on their collaborations and had through experience identified some
20 key success factors and often faced obstacles of multisectoral collaborations in Cambodia. Having clear
21 responsibilities with agreement on division of activities, leadership from all and functioning monitoring
22 and evaluation as well as a common vision and understanding based on continuous learning in an open
23 environment where benefits and goals were explicit seem to be key success factors. Further, many
24 emphasised the necessity of securing buy in, trust and commitment from all stakeholders in the
25 collaboration from the beginning with the government having a special role in all collaborations.
26
27

28
29 *“Problems always occur. To work well with each other, we need to have collaborative plan with*
30 *everyone’s ownership. Secondly, we need to build trust and not allow any mistrust to happen.” – Nr 27,*
31 *international organisation.*
32

33
34 *“We also work closely and indirectly with selected institutions which have the most power.” – Nr 3,*
35 *governmental organisation.*
36
37

38
39 Obstacles identified were lack of funding or long-term sustainability of the collaboration and its
40 activities, with politics on sub-national and national level could mean unfavourable conditions for a
41 collaboration or simply competing priorities or work of the stakeholders in the collaboration. There
42 could also be a sense of a lack of accountability towards each other or the thought beneficiaries, with
43 sometime faltering commitment to work together, lack of transparency of funds or efforts, and
44 difficulty of attributing failures or successes.
45
46

47
48 *“For instance if we are looking among 25 sub national civil society working group at the*
49 *provincial/municipal level, there was only 50% who were active. Among these half, only 20 to 30 % who*
50 *were very active in fulfilment of their collaborative work.” – Nr 20, non-governmental organisation.*
51
52

53 DISCUSSION

54
55 In this study, we found that the adoption of the SDGs led to an increased perceived possibility for
56 action and higher ambitions for child health, perpetuating child health as a multisectoral issue. Further,
57 there seem to be a gap between the desired step-by-step theory of conducting multisectoral
58 collaboration and the real-world complexities of conducting such collaborations for child health in
59
60

1
2
3 Cambodia. This is the first study to provide in-country insights that can be transferable on multisectoral
4 collaborations for child health, overcoming some of the key methodological gaps noted by Glandon et
5 al.[31] including describing power dynamics, type of governance arrangements and a diversity of
6 stakeholder experiences.
7
8
9

10
11 The expanded view of child health and higher ambition for children to thrive led to a more compelling
12 case for multisectoral collaborations to have a collaborative advantage over single-sector or single-
13 stakeholder efforts. The 2030 Agenda and the SDGs influence social norms at a global, country,
14 organisational and individual level.[32] The widespread knowledge of the overarching ambition and
15 content of the SDGs in our study serve to exemplify the notion of universality of the 2030 Agenda, and
16 the normative significance of universality in a country context.[33] Further, the perceived high
17 ambition of the SDGs, the diversity of topics covered in the SDGs and their interlinked nature might
18 shift norms to be more favourable towards multisectoral collaboration, in line with Huxam's theory of
19 collaboration advantage.[34] Placing children firmly in the centre of the SDGs in Cambodia might also
20 allow for a re-vitalization of action and enable policy makers and practitioners to utilise the
21 interlinkages within the SDGs to build multisectoral collaboration for child health.[35,36]
22
23
24
25
26
27

28
29 Multisectoral collaborations depicted by the participants in this study showcase that there is often no
30 linear process but rather ongoing non-linear flow of activities that intentionally lead to a multisectoral
31 collaboration. The rational logic of inquiry theory whereby one step lead to the next one until a decision
32 is made and action is implemented and evaluated originally proposed by Dewey[37] were perceived
33 by the participants to be the desired theory or process of collaboration. However as showcased by
34 Kuruvilla and Dorstoewitz[38] previously, the collaborations described somewhat mimic the
35 multisectoral collaboration model[20] which rests on dynamic networks and changing contexts. In our
36 study, participants singled out funding as an enabler and obstacle as well as a significant source of
37 power in multisectoral collaborations. As noted by Rasanathan et al.[39] if multisectoral collaborations
38 for health are to succeed appropriate financing systems that incentivise these collaborations must be
39 in place, and the multisectoral monitoring and evaluation mechanisms allow for accountability.
40 Conflicting perspectives between stakeholders, particularly government and non-governmental
41 stakeholders, has been documented in Cambodia[25,26,40,41] and in other settings [42,43]. In our
42 study there was a difference between interviewees from governmental organisations versus those
43 from non-governmental particularly concerning the commitment and ability of the government to
44 support and participate in multisectoral collaborations for child health. Although exploring this
45 potential conflict was not the aim of this study, the emphasis of the participants on explicit and implicit
46 territory feelings, hierarchies and power dynamics at a national and sub-national level in Cambodia
47 strengthen the need to include these concepts in collaborative theory and when designing
48 multisectoral collaborations.[44,45]
49
50
51
52
53
54
55

56
57 Our limitations include that the purposive sampling led to selection bias in the recruitment of
58 participants. As illustrated in Table 1, the interviewees were slightly unbalanced in terms of gender
59 and expertise in SDG areas. Participants were asked to reflect on one or two multisectoral
60 collaborations to inform the answers to the questions in the interview, they might have had a positive

1
2
3 recall bias, only including those that were successful. Given the critical assessment of the multisectoral
4 collaborations apparent in the interviews this seem negligible, however. Lastly, intra-personal
5 dynamics between the interviewer and the interviewee might affect the answers and follow-up
6 questions. In our study, the interviews were conducted by SS and TC, both representing academic
7 institutions and being knowledgeable of qualitative research methods and the political landscape of
8 organisations in Cambodia, ideally enabling both government and non-government stakeholders to
9 express views and perceptions freely while adding credibility to the results. Although some of the
10 findings in this study might reflect the unique Cambodia context, we believe that overall themes and
11 conclusions are transferable to other middle-income countries and similar settings, adding valuable
12 evidence on how stakeholders view multisectoral collaborations in general and specifically for child
13 health. The study was designed to accomplish high information power across the five dimensions of
14 information power,[22] however, with a broad research question and cross-case analysis the sample
15 size was deemed to have to be relatively large to reach satisfactory information power and theoretical
16 saturation. Information power was further increased by use of dense sampling method (purposive and
17 specific), applied theory in the form of established frameworks for multisectoral collaborations, and
18 high-quality dialogue in the interviews allowing for in-depth diverse multistakeholder perspectives.
19
20
21
22
23
24
25

26 **CONCLUSION**

27
28 We found that stakeholders in Cambodia perceived the SDGs to inspire an expanded view on child
29 health that enabled change and promoted multisectoral collaboration. Interviewees experienced a gap
30 between the desired theory of conducting multisectoral collaborations for child health and the real-
31 world complexities of engaging in such an endeavour. The findings from this in-depth study can inform
32 policy makers and practitioners who wish to encourage and take advantage of multisectoral
33 collaborations for accelerating the work towards achieving better health in general and child health
34 specifically the era of the SDGs.
35
36
37
38
39

40 **Contributors**

41
42 TA, HMA and DH conceived and designed the study. TC and SS contributed to the study design and
43 conducted the data collection. DH analysed the data together with TC, SS and HMA. DH wrote the first
44 draft of the manuscript to which all authors (DH, TC, SS, HN SK, HMA and TA) provided critical
45 contributions. All authors read and approved the final manuscript.
46
47

48 **Funding**

49
50 The work was supported by the Swedish Research Council (2018-03609). The funding organisation
51 were not involved in the manuscript's writing or the decision to submit it for publication.
52

53 **Competing interests**

54
55 None declared.
56

57 **Patient and public involvement**

1
2
3 No patients or public representative were directly involved in the design, conduct or reporting of this
4 study. The findings will be disseminated and discussed with involved stakeholders. A reflexivity
5 statement can be found in the **Supplementary Material 2**.
6

7 **Patient consent for publication**

8
9 Not applicable.
10

11 **Ethics approval**

12
13 The study received ethical approval from the National Ethics Committee for Health Research in
14 Cambodia (NECHR-023) and was exempt from ethical review from the Swedish Ethical Review
15 Authority (Dnr 2022-00424-01). Informed consent was obtained from all participants before inclusion
16 in the study.
17

18 **Data availability statement**

19
20 No data is available. This is a qualitative study of a relatively small sample population in Cambodia.
21 Making the dataset publicly available could potentially breach the privacy that was promised to
22 participants when they agreed to take part and the ethical approvals granted. Therefore, the authors
23 will not make the full transcripts available to a wider audience.
24
25
26
27
28
29
30

31 **References**

- 32
33 1 Independent Accountability Panel. Caught in the COVID-19 storm: women's, children's, and
34 adolescents' health in the context of UHC and the SDGs. Geneva: 2020.
35 https://iapewec.org/wp-content/uploads/2020/12/IAP-2020-Report_web-sp.pdf
36
37 2 United Nations. The Sustainable Development Goals Report. New York: 2022.
38 [https://unstats.un.org/sdgs/report/2022/The-Sustainable-Development-Goals-Report-](https://unstats.un.org/sdgs/report/2022/The-Sustainable-Development-Goals-Report-2022.pdf)
39 [2022.pdf](https://unstats.un.org/sdgs/report/2022/The-Sustainable-Development-Goals-Report-2022.pdf)
40
41 3 Marmot M. Achieving health equity: from root causes to fair outcomes. *Lancet*
42 2007;**370**:1153–63. doi:10.1016/S0140
43
44 4 Bishai DM, Cohen R, Alfonso YN, *et al*. Factors Contributing to Maternal and Child Mortality
45 Reductions in 146 Low-and Middle- Income Countries between 1990 and 2010. *PLoS One*
46 2016;**11**:e0144908. doi:10.1371/journal.pone.0144908
47
48 5 Every Woman Every Child. The global strategy for women's children's and adolescents' health
49 (2016-2030). New York: 2015.
50
51 6 Alfvén T, Dahlstrand J, Humphreys D, *et al*. Placing children at the center of the Sustainable
52 Development Report: A SIGHT – Swedish Society of Medicine Road Map on Global Child
53 Health. Stockholm: 2019.
54
55 7 Lawn JE, Rohde J, Rifkin S, *et al*. Alma-Ata 30 years on: revolutionary, relevant, and time to
56 revitalise. *Lancet (British Ed)* 2008;**372**:917–27. doi:http://dx.doi.org/10.1016/S0140-
57 6736(08)61402-6
58
59 8 Organization WH. Time to deliver: report of the WHO Independent High-Level Commission on
60 Noncommunicable Diseases. Geneva: 2018.

- 1
2
3 9 Rasanathan K, Damji N, Atsbeha T, *et al.* Ensuring multisectoral action on the determinants of
4 reproductive, maternal, newborn, child, and adolescent health in the post-2015 era. *BMJ*
5 2015;**351**:h4213. doi:10.1136/bmj.h4213
6
7 10 Levinson FJ, Balarajan Y, Marini A. Addressing malnutrition multisectorally. What have we
8 learned from recent international experience? New York: 2013.
9
10 11 Lo S, Das P, Horton R. A good start in life will ensure a sustainable future for all. *Lancet*
11 2017;**389**:8–9. doi:10.1016/S0140-6736(16)31774-3
12
13 12 Neuman MJ, Devercelli AE. What matters most for early childhood development? A
14 framework paper. Systems Approach for Better Education Results (SABER) working paper
15 series. Washington: 2013.
16
17 13 Blomstedt Y, Bhutta ZA, Dahlstrand J, *et al.* Partnerships for child health: capitalising on links
18 between the sustainable development goals. *BMJ* 2018;**360**:k125. doi:10.1136/BMJ.K125
19
20 14 Kuruvilla S, Schweitzer J, Bishai D, *et al.* Policy and Practice: Success factors for reducing
21 maternal and child mortality. *Bull World Heal Organ* 2014;**92**:533–44.
22 doi:10.2471/BLT.14.138131
23
24 15 Ahmed SM, Rawal LB, Chowdhury SA, *et al.* Cross-country analysis of strategies for achieving
25 progress towards global goals for women’s and children’s health. *Bull World Health Organ*
26 2016;**94**:351–61. doi:10.2471/BLT.15.168450
27
28 16 UNICEF. Child Poverty in Cambodia Summary Report. Phnom Penh: 2018.
29
30 17 Kaba MW, Baesel K, Poch B, *et al.* IDPoor: a poverty identification programme that enables
31 collaboration across sectors for maternal and child health in Cambodia. *BMJ* 2018;**363**:k4698.
32 doi:10.1136/bmj.k4698
33
34 18 UNICEF. Reducing Stunting in Children Under Five Years of Age: A Comprehensive Evaluation
35 of UNICEF’s Strategies and Programme Performance – Cambodia Country Case Study. New
36 York: 2017.
37
38 19 Royal Government of Cambodia. Cambodian Sustainable Development Goals (CSDGs)
39 Framework (2016-2030). Phnom Penh: 2018.
40
41 20 Kuruvilla S, Hinton R, Boerma T, *et al.* Business not as usual: how multisectoral collaboration
42 can promote transformative change for health and sustainable development. *BMJ*
43 2018;**363**:k4771. doi:10.1136/bmj.k4771
44
45 21 Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research: A 32-item
46 checklist for interviews and focus groups. *Int J Qual Heal Care* 2018;**19**:349–57.
47
48 22 Malterud K, Siersma VD, Guassora AD. Sample Size in Qualitative Interview Studies: Guided by
49 Information Power. *Qual Health Res* 2016;**26**:1753–60. doi:10.1177/1049732315617444
50
51 23 Bertelsmann Stiftung. BTI 2022 Country Report — Cambodia. 2022.
52
53 24 Royal Government of Cambodia. National Program for Sub-National Democratic
54 Development. Phnom Penh: 2010.
55
56 25 Un K. *Cambodia: Return to Authoritarianism*. Cambridge University Press 2019.
57
58 26 Frewer T. Doing NGO Work: the politics of being ‘civil society’ and promoting ‘good
59 governance’ in Cambodia. *Aust Geogr* 2013;**44**:97-114,. doi:10.1080/00049182.2013.765350
60
27 International Council for Science. A guide to SDG interactions: from science to

- 1
2
3 implementation. Paris: 2017.
- 4
5 28 World Health Organization. Health in all policies: Helsinki statement. Framework for country
6 action. Geneva: 2014.
- 7
8 29 Gale N, Heath G, Cameron E, *et al*. Using the framework method for the analysis of qualitative
9 data in multi-disciplinary health research. *BMC Med Res Methodol* 2013, 2013;**13**:260–1.
- 10
11 30 Malterud K. Theory and interpretation in qualitative studies from general practice: Why and
12 how? *Scand J Public Health* 2016;**44**:120–9. doi:10.1177/1403494815621181
- 13
14 31 Glandon D, Mondal S, Okeyo I, *et al*. Methodological gaps and opportunities for studying
15 multisectoral collaboration for health in low- and middle-income countries. *Health Policy Plan*
16 2019;**34**:ii7–17. doi:10.1093/heapol/czz116
- 17
18 32 Schmieg G, Meyer E, Schrickel I, *et al*. Modeling normativity in sustainability: a comparison of
19 the sustainable development goals, the Paris agreement, and the papal encyclical. *Sustain Sci*
20 2018;**13**:785–96. doi:10.1007/s11625-017-0504-7
- 21
22 33 Long G. The idea of universality in the sustainable development goals. *Ethics Int Aff*
23 2015;**29**:203–22. doi:10.1017/S0892679415000076
- 24
25 34 Huxham C. Theorizing collaboration practice. *Public Manag Rev* 2003;**5**:401–23.
26 doi:10.1080/1471903032000146964
- 27
28 35 Alfvén T, Dahlstrand J, Humphreys D, *et al*. Placing children and adolescents at the centre of
29 the Sustainable Development Goals will deliver for current and future generations. *Glob*
30 *Health Action* 2019;**12**:1670015. doi:10.1080/16549716.2019.1670015
- 31
32 36 Clark H, Coll-seck AM, Banerjee A, *et al*. The Lancet Commissions A future for the world ' s
33 children ? A WHO – UNICEF – Lancet Commission. *Lancet* 2020;**395**:605–58.
34 doi:10.1016/S0140-6736(19)32540-1
- 35
36 37 Dewey J. *Logic: The Theory of Inquiry*. New York: : Holt, Rinehart and Winston 1938.
- 37
38 38 Kuruvilla S, Dorstewitz P. There is no 'point' in decision-making: A model of transactive
39 rationality for public policy and administration. *Policy Sci* 2010;**43**:263–87.
40 doi:10.1007/s11077-009-9098-y
- 41
42 39 Rasanathan K, Atkins V, Mwansambo C, *et al*. Governing multisectoral action for health in low-
43 income and middleincome countries: An agenda for the way forward. *BMJ Glob Heal*
44 2018;**3**:1–6. doi:10.1136/bmjgh-2018-000890
- 45
46 40 Schröder P, Young S. *The Implications of Closing Civic Space for Sustainable Development in*
47 *Cambodia*. Sussex: 2019.
- 48
49 41 Norén-Nilsson A, Bourdier F. Introduction: Social Movements in Cambodia. *J Curr Southeast*
50 *Asian Aff* 2019;**38**:3–9. doi:10.1177/1868103419848192
- 51
52 42 Rajabi M, Ebrahimi P, Aryankhesal A. Collaboration between the government and
53 nongovernmental organizations in providing health-care services: A systematic review of
54 challenges. *J Educ Health Promot* 2021;**10**:1–9. doi:10.4103/jehp.jehp
- 55
56 43 Ejaz I, Shaikh B, Rizvi N. NGOs and government partnership for health systems
57 strengthening:A qualitative study presenting viewpoints of government, NGOs and donors in
58 Pakistan. *BMC Health Serv Res* 2011;**11**:122. doi:https://doi.org/10.1186/1472-6963-11-122
- 59
60 44 Faul M V. *Multi-sectoral partnerships and power*. Geneva: 2015.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

45 Purdy JM. Power in Collaborative Governance. *Public Adm Rev* 2012;**72**:409–17.
doi:10.1111/j.1540-6210.2012.02525.x.A

For peer review only

Supplementary Material 1

Table of Contents

Interview Guide	2
Consolidated criteria for reporting qualitative studies (COREQ): 32-item checklist	6
Full coding tables	9

Interview Guide

1. Background information. Please mark and fill in the following questions on this sheet

1. How many years have you worked: _____					
2. Sex <input type="checkbox"/> Female <input type="checkbox"/> Male					
3. Education					
Highest degree: _____					
Topic of degree: _____					
4. Work experience					
Current employment					
Organization: _____ Role/Position: _____					
Work experience from the following sectors (represented by Cambodia Sustainable Development Goals) - Multiple Answers					
Sectors	Rural	Urban	Sectors	Rural	Urban
1. Poverty/social protection	<input type="checkbox"/>	<input type="checkbox"/>	10. Income inequality	<input type="checkbox"/>	<input type="checkbox"/>
2. Food and nutrition	<input type="checkbox"/>	<input type="checkbox"/>	11. Sustainable cities/communities/urban planning	<input type="checkbox"/>	<input type="checkbox"/>
3. Health and well-being	<input type="checkbox"/>	<input type="checkbox"/>	12. Safe consumption and production	<input type="checkbox"/>	<input type="checkbox"/>
4. Education	<input type="checkbox"/>	<input type="checkbox"/>	13. Climate change	<input type="checkbox"/>	<input type="checkbox"/>
5. Gender equality	<input type="checkbox"/>	<input type="checkbox"/>	14. Life bellow water/ocean	<input type="checkbox"/>	<input type="checkbox"/>
6. Water and sanitation	<input type="checkbox"/>	<input type="checkbox"/>	15. Life on land/natural resources	<input type="checkbox"/>	<input type="checkbox"/>
7. Energy	<input type="checkbox"/>	<input type="checkbox"/>	16. Institutional strengthening/anti corruption/legislation	<input type="checkbox"/>	<input type="checkbox"/>
8. Labor market, financial sector	<input type="checkbox"/>	<input type="checkbox"/>	17. Partnerships/collaborative networks	<input type="checkbox"/>	<input type="checkbox"/>
9. Industry and infrastructure	<input type="checkbox"/>	<input type="checkbox"/>	18. Cambodia Mine/ERW free	<input type="checkbox"/>	<input type="checkbox"/>

Other:	<input type="checkbox"/>	<input type="checkbox"/>
Have you worked related to child health (both health and non-health sector)? <input type="checkbox"/> Yes <input type="checkbox"/> No		
If yes, please describe shortly in what way:		

Thank you for providing telling us your background, we would now like to know a little bit more about your views on the topics of Sustainable Development, child health and multisectoral work in general.

2. Background: Sustainable Development Goals, child health and multisectoral work

The 2030 Agenda and the 17 Sustainable Development Goals is a framework with a comprehensive set of goals adopted by the UN in 2015 for all countries to end poverty, protect the planet and ensure prosperity for all. These have been adapted to the Cambodia Sustainable Goals.

2.1. What were your first thoughts/opinion when the 2030 Agenda and the Sustainable Development Goals were launched?

2.1.2. What have your organization done now in relation to the Sustainable Development Goals in Cambodia compared to what you did with the Millennium Development Goals before and? (*mode of work rather than specific activities*)

2.2. Could you please describe what you would say child health includes?

2.2.1 What age? What to you include in the term “health” when it comes to children?

2.2.2 Are there any particular aspects of the health of children that you think the health system need to take special consideration to?

2.3. How do you think actors in Cambodia contribute in supporting child health to implement the Cambodia Sustainable Development Goals?

2.4. What are the linkages/connections between child health and non-health sectors (as represented by the Cambodia Sustainable Development Goals)?

2.4.1 Please provide examples of such linkages from your current/former work or what you have observe in the society?

2.4.2 Many sectors and activities can influence child health. Which sectors do you think are most relevant for child health?

Thank you for providing your views on these topics, now we would like to ask you some further questions on the multisectoral work around child health that you have experience from. Please

1
2
3 *think of a collaboration specifically, or generally if you have experience from many different,*
4 *between two or more sectors that had the explicit goal to in some way increase child health and*
5 *well-being.*
6
7
8

9 **3. Multisectoral collaboration for child health**

10 Based on the Multisectoral collaborative model and the Health in all policies approach.

11 **i) Drive change/Establishing the need for multisectoral work**

12
13
14 3.1. Which organizations are your key stakeholders to work in promoting child health?

15
16 3.1. What was it that made the partners in the collaboration identify the need for
17 multisectoral work? How did it begin?
18

19 20 **ii) Defining the problem and constraints**

21
22 3.2. How was the above-mentioned child health need identified, defined or framed?
23
24
25

26 **iii) Design of the collaboration/Planned framed action & Supportive structures and policies**

27
28 3.3. Was there a planning process of how to conduct the multisectoral work?

29
30 3.4. Which stakeholders were involved in planning?

31
32 3.5. How was the work of collaboration designed to be carried out?

33
34 3.5.1 How was the coordination organized?

35
36 3.5.2 How was the collaboration implemented?

37
38 3.5.3 How was the work of the collaboration financed or mobilized?

39
40 3.5. How do you think the multisectoral work were actually implemented compared to
41 the plan?

42
43 3.6. Where there any supportive structures or policies in place that enabled the work to
44 be conducted?
45

46 **iv) Capture success / Monitoring and evaluation**

47
48 3.7. How was the multisectoral work monitored and evaluated?

49
50 3.7.1 Was there any key indicators or markers of success monitored?

51
52 3.7.2 How was the success or failure attributed to between the partners in the
53 collaboration?
54
55

56 **V) Relate / Facilitate assessment and engagement & Build capacity**

57
58 3.8. How did the relationship between the partners evolve during the multisectoral
59 work?
60

1
2
3 3.9. Did the collaborating partners make any effort to improve their relationship?
4

5 3.10. Where there any efforts to engage with a wider group of actors or the public in the
6 work?
7

8 4. Where there any type of capacity building activities included in the collaboration?
9
10

11
12 **Final questions**

13 **5.1.** What are your suggestions and recommendations in order to improve multisectoral
14 collaboration to promote child health?
15

16 **5.2.** Are there any end points you want to add on any of the topics touched upon today or that
17 we have not spoken about?
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

Consolidated criteria for reporting qualitative studies (COREQ): 32-item checklist

No.	Item	Description	Page
Domain 1: Research team and reflexivity			
Personal characteristics			
1	Interviewer/facilitator	SS and TC conducted the interviews	4
2	Credentials	DH has a MD, SS has PhD, TC has MD and has a Master of Arts in Health Social Sciences, HN has a PhD, KR has a PhD, HMA has a PhD and TA has a PhD.	1
3	Occupation	DH was a PhD candidate, SS was a lecturer at the Royal University of Phnom Penh, TC was a program manager at Malaria Consortium Cambodia.	1
4	Gender	All interviewers were male.	NA
5	Experience and training	The researchers (SS and TC) had extensive experience of qualitative interviews from previous research in Cambodia.	16
Relationship with participants			
6	Relationship established	No relationship was established prior to study commencement.	16
7	Participant knowledge of the interviewer	In some instances, the participant recognized the interviewer from attending similar events/workshops/seminars but in general the participants did not know the interviewers. They did not know the personal goals or reasons for doing the research for the individual interviewer.	16
8	Interviewer characteristics	The interviewers were all interested in the topic in general and had expertise in child health in Cambodia.	4
Domain 2: Study design			

Theoretical framework			
9	Methodological orientation and theory	The methodological orientation of the study is content analysis, specifically framework analysis.	4
Participant selection			
10	Sampling	Participants were purposively selected based on predefined criteria of having expertise in child health or being from a non-health sector (for example water and sanitation, agriculture, infrastructure etc.) but with implementation knowledge of how that sector interacts with other sectors in Cambodia.	4
11	Method of approach	Participants were approached via email and telephone.	NA
12	Sample size	29 participated in the interviews.	4
13	Non-participation	No participants refused or dropped out.	4
Setting			
14	Setting of data collection	The interviews took place either virtually (over online meeting) or face to face, at a time and place convenient of the participant.	4
15	Presence of non-participants	There were no non-participants present during the interviews.	4
16	Description of sample	The description of the sample can be seen in Table 1 in the article.	5
Data collection			
17	Interview guide	This is provided in the supplementary material 1. The interview guide was piloted before the study began.	4-5
18	Repeat interviews	No repeat interviews were held.	NA
19	Audio/visual recording	Audio recording was used to collect the data.	4
20	Field notes	No field notes were taken.	4
21	Duration	The duration of the interviews ranged from 45 minutes to 1 hr and 15 minutes	NA

22	Data saturation	Is discussed with regards to information power in the article.	16
23	Transcripts returned	Transcripts were not returned to participants.	NA
Domain 3: Analysis and findings			
Data analysis			
24	Number of data coders	DH coded the data	8
25	Description of the coding tree	Is presented in Table 2 in the manuscript and supplementary material 1.	9
26	Derivation of themes	The themes were derived from the data.	8
27	Software	Nvivo software were used for the coding.	8
28	Participant checking	The participants did not provide feedback on the findings.	NA
Reporting			
29	Quotations presented	Quotations presented with each paragraph, trying to illustrate the main points.	10-14
30	Data and findings consistent	The data and findings were cross-checked multiple times, ensuring consistency.	16
31	Clarity of major themes	Outlined in result table and in clear headings in the result section.	9-14
32	Clarity of minor themes	Outlined in result table and in clear headings in the result section.	9-14

Full coding tables

Main themes and findings - full coding tables

Theme	SDGs and expanded view on child health enable change			
Sub-themes	Possibility for action due to SDGs			
Categories	Government commitment to and leadership of SDGs	SDGs provide a common vision and guide		Discrepancy between ambition and actual work
Subcategories		More detailed than MDGs	Showcase that health is a multisectoral issue	
Codes	Adoption and change of national plans and policies	Provide a clear set of goals	Illustrate that health is a multisectoral issue	SDGs too complex, impossible to succeed
	No change in government as leaders of the goals	Provide a roadmap or guide	SDGs reflecting actual conditions with regards to health	High ambition not matched with resources/work committed
	SDG implementation depends on alignment to government	More detailed		
		More complex reflecting actual conditions		

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Main themes and findings - full coding tables, continued.

Themes	SDGs and expanded view on child health enable change					
Sub-themes	Higher ambitions for child health, a multisectoral area at heart					
Categories	Definition of child health		Child health linkages across sectors			
Sub-categories	Child age under 18 years	A focus on not only health but well-being	Child health by definition a multisectoral issue	Education and schooling	Nutrition	General societal conditions
Codes	General view and legally a child is a person under 18 years of age	Physical and mental health equally important Good nutrition and absence of disease	All SDGs important for child health The linkages between sectors and child health cannot be divided	Education as most formative experience School important physical place for linkages Early child development key	Nutrition and functioning agricultural sector as basis for child growth Commercial interests conflicts with good child nutrition	Physical safety and hygiene environment Economic development of country Social protection systems

Main themes and findings - full coding tables, continued.

Theme	SDGs and expanded view on child health enable change				
Sub-themes	Higher ambitions for child health, a multisectoral area at heart				
Categories	Aspects of the health system and actors unique to children			Special considerations for children	
Sub-categories	Responsibility of family and community	Influence of other actors	Key aspects of health system for improving child health	Life course approach	Enabling the child to thrive
Codes	Parents and family are the primary caretaker	Government overarching leader and supporter of child health	Lack of focus on preventive child health measures	Prenatal services important for child health	A focus on child growth
	Information and health literacy key undertaking	International organizations influence organizations in country	Need to improve quality and equity	Children have different needs at different ages	Holistic approach
	Social determinants of family dictates child health to large extent	Commercial interests of private sector	Difference between rural and urban areas		Acknowledging child rights

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities					
Sub-themes	Linear process of collaboration					
Categories	Actors and topics			Identifying and framing problem		
Sub-categories	Broad variety of actors	Territory feelings	Collaborations focused on non-health aspects	Top-down approach	Bottom-up approach	Framing of problem
Codes	Government as natural leader	There exist strict boundaries between actors	Focused on preventive issues	Government or ministries identifies need	Listening to stakeholders in community or on sub-national level	Research as a way of narrowing problem
	Civil society networks	Competition between actors for funding	Collaboration indirectly see effect on child health	National policy or development plan	Routine data or findings from actual situation on the ground	Involving many actors in collective process
	External donors emphasize importance	Skeptical view of government and NGO and vice versa	Willingness to connect to child health	International agenda or external funding opportunities	Reliable data not always present	Detailed problem statement
	Many different actors collaborating			From own organizational strategy or values		

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities						
Sub-themes	Linear process of collaboration						
Categories	Planning			Coordination			
Sub-categories	Complex, detailed, resource constraining process	Capacity assessment key	Prioritization depending on context	Varied methods of coordination	Clear division of responsibilities	Leadership paramount	Power and hierarchies influence coordination
Codes	<p>Many actors involved in planning</p> <p>Sub-national and national level engaged</p> <p>Technical level and strategy level</p> <p>Detailed collaboration plan and outline of activities, outputs,</p>	<p>Technical skill and resource capacity at implementer level instrumental</p> <p>Division of activities based on capacity</p> <p>If not enough capacity collaboration cannot begin</p>	<p>Prioritization based on funding requirements</p> <p>Politics and benefits of including certain actors or activities</p>	<p>Information sharing mechanisms</p> <p>Focal points or joint committees</p> <p>Regular, continuous coordination</p> <p>Built on existing structures</p>	<p>Agreed upon plan of responsibilities</p> <p>Common vision and commitment key for ease of coordination</p> <p>Participation in joint coordination hard</p>	<p>Single organization that explicitly or implicitly lead</p> <p>Structuring collaboration efforts depends on leader</p>	<p>Focal points for collaboration lack decision making power</p> <p>Power imbalance due to government more powerful</p> <p>Competing for funding between organizations</p>

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

For peer review only

	and desired outcomes						
	Commitment and ownership implicit goals of process						

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities						
Sub-themes	Linear process of collaboration						
Categories	Implementation			Monitoring and evaluation			
Sub-categories	Adaptability to change	Geographical and administrative level	Follows from planning and coordination	Detailed but depends on funding	Hard to move beyond outputs	Integral to the collaboration	Responsibility for M&E varies
Codes	Implementation does not follow plan	Focus on implementing organizations or participations	Implementation mirrors previous collaborative efforts	Funding source and resources key for allowing M&E	Discrepancy in M&E between stakeholders	Learning from failure	Internal or external evaluation depending on context and resources
	Funding changes requires change of plan	Added complexity for actual implementation	Reduction in parallel work and efficient implementation	M&E include detailed indicators	Particularly hard to attribute success or failures	M&E seen as opportunity to learn and improve	One stakeholder monitors activities
	Government involvement lead to less flexibility	National level collaboration, sub-national implement	Takes time and resources to implement, need to be considered before start	Government or external donor relies heavily on M&E for decisions	Quantitative indicators more favorable	Successes can build momentum, secure resources	Joint monitoring of activities
	Covid-19 disruption	Sub-national own system of priorities,				Serves as main accountability mechanism	

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

		relationships and focus					
--	--	-------------------------	--	--	--	--	--

For peer review only

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities						
Sub-themes	Linear process of collaboration		Real-world complexities shaping the collaboration				
Categories	Dissemination		Funding		Relationships		
Sub-categories	Information spreading	Recognition	Call for more funding	Funding as a source of power	Facilitate or hamper collaboration	Actively building relationships	Relationships as an outcome
Codes	Engage the public and stakeholders Increase awareness	Engaging national-level government Gain international reputation	Budget greatest limitation to collaboration Not enough government/national funding Funding sources varies If government funding more sustainable	External donors agenda decide activities If funding from government they have last say Leadership often based on funding Ministry of economy key stakeholder	Tensions between NGOs and government evident Conflicts within government or NGO networks Common understanding and relationships increase coordination	Continuous relationship building Efforts by stakeholders to build relationships	Over time relationships built through coordination meetings and implementation Evolve between key focal points Mutual understanding lead to trust and confidence

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

				Decide design and coordination of collaboration			
--	--	--	--	---	--	--	--

For peer review only

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities									
Sub-themes	Real-world complexities shaping the collaboration					Critically assessing collaborations				
Categories	Enabling environment		Capacity building			Success factors			Obstacles	
Sub-categories	Policies	Government	Actual method depends on collaboration	Key for sustainability	Demands resources	Clear responsibilities	Common vision and understanding	Secure buy in	Real world complexities	Lack of accountability
Codes	International agenda facilitate work	Active and collaborative government ministries	In person technical capacity building	Learning and incorporating changes	Capacity building takes time	Agreement on division of activities	Learning continuously	Engage stakeholders from beginning	Lack of funding, sustainability	No commitment to work together
	Sub-national plans for development	Existing multisectoral ministerial committees	Natural reciprocal	Integral part of collaboration itself, one of main benefits	Capacity building limited by funding	Leadership from all	Open sharing and discussion	Government and sustainable funding	Politics on sub-national and national level	Lack of transparency
	National CSDG roadmap and other national plans		Effort to include capacity building	Building capacity with implementors or sub/national level lead to sustainability		Functioning M&E	Benefits and goals explicit	Commitment from all	Competing priorities and work	Difficulty of attributing failures or successes
			Capacity building according to administrative					Relationship and capacity building		

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

			and geographical level							
--	--	--	------------------------------	--	--	--	--	--	--	--

For peer review only

Supplementary Material 2. Reflexivity Statement

Study conceptualisation:

1. How does this study address local research and policy priorities?

This study is a part of an effort to provide country specific knowledge of multisectoral collaborations in Cambodia, a key knowledge gap identified by stakeholders and academia. The government and other organizations are actively engaging in multisectoral collaborations, and understanding how the function in practice is a key priority.

2. How were local researchers involved in study design?

The local researchers (SS and TC) were engaged in the overall design of the study and particularly the identification and recruitment of participants as well as development of the interview guides and data collection. They were core members of the study team.

Research management:

1. How has funding been used to support the local research team(s)?

The study was funded through the Swedish Research Council (2018-03609) with the majority of funding dedicated to country study activities and local research colleagues (SS and TC).

Data acquisition and analysis:

1. How are research staff who conducted data collection acknowledged?

The researchers who conducted data collection met the authorship criteria and are hence acknowledged as co-authors of the study.

2. How have members of the research partnership been provided with access to study data?

All members of the research team, including SS and TC, had full access to the data.

3. How were data used to develop analytical skills within the partnership?

The qualitative data analysis was conducted by DH with input and training of DH, SS and TC by a qualitative research expert (HMA).

Data interpretation:

1. How have research partners collaborated in interpreting study data?

The results from the study were continuously discussed with the local research colleagues (SS and TC) who contributed significantly to the interpretation of the results.

Drafting and revising for intellectual content:

1. How were research partners supported to develop writing skills?

Most of the writing of the manuscript was done by DH, however local research colleagues (SS and TC) provided crucial input.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

2. How will research products be shared to address local needs?

The results from the study will be disseminated widely to an international and national audience, including a dissemination seminar with relevant country stakeholders.

Authorship:

1. How is the leadership, contribution and ownership of this work by LMIC researchers recognized within the authorship?

The local researchers (SS and TC) authors 2-3, recognizing their crucial hands-on contribution to the study.

2. How have early career researchers across the partnership been included within the authorship team?

The first author is a PhD student (although not from a LMIC), SS and TC are recognized experienced researchers.

3. How has gender balance been addressed within the authorship?

Out of the seven authors, four are male (DH, SS, TC and TA) while three (HN, SK and HMA) are female. The preponderance for male authors is weighted against the critical study design and interpretation by HN and SK while HMA is a world-leading qualitative expert.

Training:

1. How has the project contributed to training of LMIC researchers?

The LMIC researchers (SS and TC) are experienced qualitative researchers, however within this study all authors gained refresher trainings and developed their qualitative analytical skills and knowledge of framework method analysis by HMA (qualitative expert).

Infrastructure:

1. How has the project contributed to improvements in local infrastructure?

No direct benefit in local infrastructure has come from this qualitative study, however the findings of the study can help to conceptualize and form partnerships across sectors that can lead to improvements in infrastructure.

Governance:

1. What safeguarding procedures were used to protect local study participants and researchers?

The study conforms to the Helsinki declaration and followed the ethical and practical guidelines stipulated by the National Ethics Committee for Health Research in Cambodia regarding the safety of researchers and participants.

Sustainable development goals and multisectoral collaborations for child health in Cambodia: a qualitative interview study with key child health stakeholders

Consolidated criteria for reporting qualitative studies (COREQ): 32-item checklist

No.	Item	Description	Page
Domain 1: Research team and reflexivity			
Personal characteristics			
1	Interviewer/facilitator	SS and TC conducted the interviews	4
2	Credentials	DH has a MD, SS has PhD, TC has MD and has a Master of Arts in Health Social Sciences, HN has a PhD, KR has a PhD, HMA has a PhD and TA has a PhD.	1
3	Occupation	DH was a PhD candidate, SS was a lecturer at the Royal University of Phnom Penh, TC was a program manager at Malaria Consortium Cambodia.	1
4	Gender	All interviewers were male.	NA
5	Experience and training	The researchers (SS and TC) had extensive experience of qualitative interviews from previous research in Cambodia.	16
Relationship with participants			
6	Relationship established	No relationship was established prior to study commencement.	16

7	Participant knowledge of the interviewer	In some instances, the participant recognized the interviewer from attending similar events/workshops/seminars but in general the participants did not know the interviewers. They did not know the personal goals or reasons for doing the research for the individual interviewer.	16
8	Interviewer characteristics	The interviewers were all interested in the topic in general and had expertise in child health in Cambodia.	4
Domain 2: Study design			
Theoretical framework			
9	Methodological orientation and theory	The methodological orientation of the study is content analysis, specifically framework analysis.	4
Participant selection			
10	Sampling	Participants were purposively selected based on predefined criteria of having expertise in child health or being from a non-health sector (for example water and sanitation, agriculture, infrastructure etc.) but with implementation knowledge of how that sector interacts with other sectors in Cambodia.	4
11	Method of approach	Participants were approached via email and telephone.	NA
12	Sample size	29 participated in the interviews.	4
13	Non-participation	No participants refused or dropped out.	4
Setting			
14	Setting of data collection	The interviews took place either virtually (over online meeting) or face to face, at a time and place convenient of the participant.	4
15	Presence of non-participants	The were no non-participants present during the interviews.	4
16	Description of sample	The description of the sample can be seen in Table 1 in the article.	5
Data collection			

17	Interview guide	This is provided in the supplementary material 1. The interview guide was piloted before the study began.	4-5
18	Repeat interviews	No repeat interviews were held.	NA
19	Audio/visual recording	Audio recording was used to collect the data.	4
20	Field notes	No field notes were taken.	4
21	Duration	The duration of the interviews ranged from 45 minutes to 1 hr and 15 minutes	NA
22	Data saturation	Is discussed with regards to information power in the article.	16
23	Transcripts returned	Transcripts were not returned to participants.	NA
Domain 3: Analysis and findings			
Data analysis			
24	Number of data coders	DH coded the data	8
25	Description of the coding tree	Is presented in Table 2 in the manuscript and supplementary material 1.	9
26	Derivation of themes	The themes were derived from the data.	8
27	Software	Nvivo software were used for the coding.	8
28	Participant checking	The participants did not provide feedback on the findings.	NA
Reporting			
29	Quotations presented	Quotations presented with each paragraph, trying to illustrate the main points.	10-14
30	Data and findings consistent	The data and findings were cross-checked multiple times, ensuring consistency.	16
31	Clarity of major themes	Outlined in result table and in clear headings in the result section.	9-14
32	Clarity of minor themes	Outlined in result table and in clear headings in the result section.	9-14

BMJ Open

Sustainable development goals and multisectoral collaborations for child health in Cambodia: a qualitative interview study with key child health stakeholders

Journal:	<i>BMJ Open</i>
Manuscript ID	bmjopen-2023-073853.R1
Article Type:	Original research
Date Submitted by the Author:	07-Aug-2023
Complete List of Authors:	<p>Helldén, Daniel ; Karolinska Institutet, Department of Global Public Health Sok, Serey; Royal University of Phnom Penh, Research Office Chea, Thy; Malaria Consortium Nordenstedt , Helena; Karolinska Institute, Department of Global Public Health Kuruville, Shyama ; WHO International Alvesson, Helle; Karolinska Institutet, Department of Global Public Health Alfvén, Tobias ; Karolinska Institute, Global Public Health; Sachs ´ Children and Youth Hospital</p>
Primary Subject Heading:	Health policy
Secondary Subject Heading:	Global health, Qualitative research, Paediatrics
Keywords:	Health policy < HEALTH SERVICES ADMINISTRATION & MANAGEMENT, Community child health < PAEDIATRICS, Organisation of health services < HEALTH SERVICES ADMINISTRATION & MANAGEMENT

SCHOLARONE™
Manuscripts



I, the Submitting Author has the right to grant and does grant on behalf of all authors of the Work (as defined in the below author licence), an exclusive licence and/or a non-exclusive licence for contributions from authors who are: i) UK Crown employees; ii) where BMJ has agreed a CC-BY licence shall apply, and/or iii) in accordance with the terms applicable for US Federal Government officers or employees acting as part of their official duties; on a worldwide, perpetual, irrevocable, royalty-free basis to BMJ Publishing Group Ltd ("BMJ") its licensees and where the relevant Journal is co-owned by BMJ to the co-owners of the Journal, to publish the Work in this journal and any other BMJ products and to exploit all rights, as set out in our [licence](#).

The Submitting Author accepts and understands that any supply made under these terms is made by BMJ to the Submitting Author unless you are acting as an employee on behalf of your employer or a postgraduate student of an affiliated institution which is paying any applicable article publishing charge ("APC") for Open Access articles. Where the Submitting Author wishes to make the Work available on an Open Access basis (and intends to pay the relevant APC), the terms of reuse of such Open Access shall be governed by a Creative Commons licence – details of these licences and which [Creative Commons](#) licence will apply to this Work are set out in our licence referred to above.

Other than as permitted in any relevant BMJ Author's Self Archiving Policies, I confirm this Work has not been accepted for publication elsewhere, is not being considered for publication elsewhere and does not duplicate material already published. I confirm all authors consent to publication of this Work and authorise the granting of this licence.

1
2
3 1 **Title:** Sustainable development goals and multisectoral collaborations for child health in Cambodia: a
4
5 2 qualitative interview study with key child health stakeholders
6
7
8 3

9
10 4 **Authors:** Daniel Helldén^{1*}, Serey Sok², Thy Chea³, Helena Nordenstedt¹, Shyama Kuruvilla⁴, Helle
11
12 5 Mölsted Alvesson¹, Tobias Alfvén^{4,5}
13
14 6

15
16 7 **Affiliations:**

17
18 8 ¹Department of Global Public Health, Karolinska Institutet, Stockholm, Sweden

19
20 9 ²Research Office, Royal University of Phnom Penh, Phnom Penh, Cambodia

21
22 10 ³Malaria Consortium, Phnom Penh, Cambodia

23
24 11 ⁴World Health Organization, Geneva, Switzerland

25
26 12 ⁵Sachs' Children and Youth Hospital, Stockholm, Sweden
27
28
29
30 13

31
32 14 **Corresponding author details**

33
34 15 **Address:** Tomtebodavägen 18 A, SE-171 77 Stockholm, Sweden

35
36 16 **Email:** daniel.hellden@ki.se

37
38 17 **Telephone:** +46732406555
39
40
41 18

42
43 19 **Keywords:** multisectoral collaboration, health policy, child health, SDGs
44
45
46 20

47
48 21 **Number of**

49
50 22 **Tables:** 2

51
52 23 **Figures:** 0

53
54 24 **Words:** 4952
55
56
57 25
58 26
59
60 27

28 Abstract

29 Objectives: Multisectoral collaboration highlighted as key in delivering on the Sustainable
30 Development Goals (SDGs), but still little is known on how to move from rhetoric to action. Cambodia
31 has made remarkable progress on child health over the last decades with multisectoral collaborations
32 being a key success factor. However, it is not known how country stakeholders perceive child health in
33 the context of the SDGs or multisectoral collaborations for child health in Cambodia.

34 Design, settings and participants: Through purposive sampling, we conducted semi-structured
35 interviews with 29 key child health stakeholders from a range of government and non-governmental
36 organisations in Cambodia. Guided by framework analysis, themes, sub-themes and categories were
37 derived.

38 Results: We found that the adoption of the SDGs led to increased possibility for action and higher
39 ambitions for child health in Cambodia, while simultaneously establishing child health as a
40 multisectoral issue among key child stakeholders. There seem to be a discrepancy between the desired
41 step-by-step theory of conducting multisectoral collaboration and the real-world complexities
42 including funding and power dynamics that heavily influence the process of collaboration. Identified
43 success factors for multisectoral collaborations included having clear responsibilities, leadership from
44 all and trust among stakeholders while the major obstacle found was lack of sustainable funding.

45 Conclusion: The findings from this in-depth multistakeholder study can inform policy makers and
46 practitioners in other countries on the theoretical and practical process as well as influencing aspects
47 that shape multisectoral collaborations in general and for child health specifically. This is vital if
48 multisectoral collaborations are to be successfully leveraged to accelerate the work towards achieving
49 better child health in the era of the SDGs.

53 Strengths and limitations

- 54 - Using semi-structured interviews, diverse themes around the complex phenomenon of
55 multisectoral collaboration for child health could be explored to reach high information power.
- 56 - The study included a relatively large sample of child health stakeholders at a national level with
57 unique insights into multisectoral collaboration and knowledge of the Cambodian context.
- 58 - The sample participants interviewed is unbalanced in terms of gender and expertise in different
59 SDG areas.

66 INTRODUCTION

67 Almost halfway until the United Nations Sustainable Development Goals (SDGs) are to be achieved,
68 practitioners, experts and policy makers are trying to speed up the pace of progress on child health.
69 This has become even more urgent with the setback of the COVID-19 pandemic which left 147 million
70 children out of proper education, rising child labor and significantly higher rates of malnutrition and
71 over 22 million children missing essential vaccinations.[1,2] Over the last decades it has become
72 evident that progress made in other sectors heavily impact the possibility to make progress on child
73 health and well-being.[3,4] Child survival is included in SDG 3 (Good health and well-being) while the
74 broader aspects of child health and well-being is captured by many different SDGs, for instance SDG 2
75 (Zero hunger), SDG 4 (Quality education) and SDG 5 (Gender equality). Further, progress on child health
76 and well-being are essential for tackling poverty and promote the development of societies.[5] Moving
77 beyond mere child survival, there is now a larger focus on enabling children to thrive and reach their
78 full potential.[5,6]

79
80 Multisectoral collaborations have long been seen as critical for achieving gains in health and well-being
81 when it comes to universal health coverage, non-communicable diseases and succeeding in governing
82 multisectoral issues going back to the World Health Organization (WHO) Constitution and the Alma
83 Ata Declaration.[7–9] For child health a multisectoral approach to areas such as nutrition[10] and
84 education[11,12] have been studied, however there is lack of understanding how multisectoral
85 collaborations work out on a country level. Further, a generic analysis of the linkages between the
86 SDGs and child health found that there are many synergies between making progress on the SDGs and
87 accelerating progress on child health, suggesting that multisectoral collaboration could harness
88 synergies and better handle tradeoffs between the SDGs and child health.[13]

89
90 During the Millennium Development Goal era many countries made significant gains in child health,
91 and approximately half of the reduction in child mortality between 1990 and 2010 have been
92 attributed to investments in sectors outside of health.[14] Cambodia was one of the fast-track
93 countries and made significant progress including succeeded in lowering the under-five mortality from
94 116 to 29 deaths per 1000 live births from 1990 to 2015.[15] Many challenges persist however, with
95 significant inequalities between rural and urban areas, lower than desired educational attainment and
96 sub-optimal water and sanitation conditions in schools and residential areas.[16] It has been shown
97 that multisectoral efforts, such as the ID Poor program, have been successful in reducing poverty and
98 collaborative initiatives between non-health sectors have become a cornerstone of the maternal and
99 child health strategy in Cambodia.[17–19]

100
101 Cambodia has managed to improve the health and well-being of children over a short period of time
102 while utilizing collaborations across sectors to do so among other changes. However, it is not known
103 how child health stakeholders have been influenced by the SDGs or how they theorize multisectoral
104 collaborations, here defined as “multiple sectors and stakeholder intentionally coming together and
105 collaborating in a managed process to achieve shared outcomes and common goals”[20], versus the
106 actual practice of conducting such collaborations. This knowledge could inform current and future

1
2
3 107 multisectoral collaborations on critical theories and key success factors and obstacles when initiating
4 108 and implementing such a collaboration. Hence, our aim was to understand how stakeholders in
5 109 Cambodia perceive the SDGs, child health in the era of the SDGs and multisectoral collaborations for
6 110 child health in Cambodia.
7
8

9 111

10 112 **METHODS**

11 113 **Study design and setting**

12
13
14
15 114 Guided by the The COnsolidated criteria for REporting Qualitative (COREQ) recommendations[21] and
16 115 the concept of information power[22] this study utilizes semi-structured interviews to investigate how
17 116 Cambodian stakeholders perceive the SDGs, the concept of child health in the era of the SDGs and
18 117 multisectoral collaborations for child health in Cambodia. The country is governed primarily through
19 118 the national government, which consist of the council of ministers led by the prime minister while the
20 119 parliament (national assembly and senate) have legislative power. Administratively the country is
21 120 divided into provinces, districts, communes and villages.[23] During the last decade, the government
22 121 has incrementally favored a more decentralized approach where districts and commune government
23 122 officials are given more funding and implementing power.[24] Collaboration between government and
24 123 non-government stakeholders primarily occur on two levels, the national or sub-national (district or
25 124 commune) level and been characterized by an increased role of the government in leading and
26 125 coordinating collaborations.[25,26] The Ministry of Health and its National Maternal and Child Health
27 126 Center is responsible for health services throughout Cambodia, often working in committees or
28 127 technical groups with other relevant ministries and in collaboration with international and Cambodian
29 128 non-governmental organisations. At the sub-national government level, provincial health departments
30 129 and operational health districts lead the implementation of national strategies and technical guidelines
31 130 together with national and local non-governmental organisations in a more ad-hoc fashion.
32
33
34
35
36

37 131

38 39 132 **Participant identification and recruitment**

40
41 133 Key child health stakeholders with country specific knowledge as well as non-health sector
42 134 stakeholders on a national level in Cambodia were identified for participation by the research team.
43 135 Participants were purposively selected based on predefined criteria of having expertise in child health
44 136 or being from a non-health sector (for example water and sanitation, agriculture, infrastructure etc.)
45 137 but with implementation knowledge of how child health interacts with other sectors in Cambodia.
46 138 Efforts were made to recruit participants from many different sectors, including having participants
47 139 from inside and outside of government. Further, the recruitment of participants was aimed to be
48 140 balanced in terms of sex and seniority. The outreach to participants was done by DH, SS and TC through
49 141 email and phone. The expected total number of participants was 30, balancing the need for reaching
50 142 satisfactory information power[22] and feasibility.
51
52
53

54 143

55 56 144 **Data collection**

57
58 145 A total of 29 participants were interviewed between April-June 2020. Information was given verbally
59 146 to all participants on the purpose of the study, what their involvement in the study would be, the risks
60

1
2
3 147 and benefits of taking part in the study, and that they had the right to decline participation or withdraw
4 148 from the study at any time for any reason. Participants were asked to sign an informed consent form,
5 149 written in Khmer before the interview started. The interviews were held in Khmer by authors SS and
6 150 TC, audio recorded and transcribed verbatim into English. The interviews took place in Phnom Penh
7 151 city vicinity, at the participant's place of employment or other convenient but private location for the
8 152 participant. An interview guide was developed based on established multisectoral frameworks; the
9 153 SDG Synergies framework[27], Health in all policies approach[28] and multisectoral collaborative
10 154 model presented by Kuruvilla et al[20] (see **Supplementary Material 1** for interview guide). The
11 155 interview started with general background information on the participant, including the work
12 156 experience in different sectors as represented by the Cambodian SDGs and moved on to the perception
13 157 of the SDGs, child health and multisectoral collaboration and then focused on multisectoral
14 158 collaboration for child health within the Cambodia context (identification of problem, design,
15 159 implementation, and monitoring of the collaboration as well as relationships and capacity building
16 160 activities). All types of collaborations between at least two or more sectors that had the explicit goal
17 161 in some way to improve child health were considered during the interview. Two pilot interviews were
18 162 held where after the interview guide was slightly adjusted for clarity.

163 **Data analysis**

164 Transcripts were imported into NVivo software for analysis. The transcripts were first analyzed by
165 framework method analysis[29] by which the transcripts were read in full by DH, then coded through
166 identification of meaning units, combining these into sub-categories and then grouped into
167 overarching categories and lastly themes following the standard methodology. The themes, categories
168 and sub-categories were inductively developed without prior anticipations [30] and continuously
169 developed during the review of the transcripts. As such, the concepts of child health, SDGs and
170 multisectoral collaboration emerged inductively. The coding was cross-checked by HMA and the
171 analysis was continuously discussed with SS and TC to improve trustworthiness and validity.[22]

173 **Patient and public involvement**

174 No patients or public representative were directly involved in the design, conduct or reporting of this
175 study. The findings will be disseminated and discussed with involved stakeholders. A reflexivity
176 statement can be found in the **Supplementary Material 2**.

178 **RESULTS**

179 A diverse set of perspectives were provided by the participants (see **Table 1** for participant
180 characteristics) on the research questions. Out of these, two main themes emerged in addition to
181 several sub-themes and categories (**Table 2**, see **Supplementary Material 1** for full coding tables and
182 COREQ checklist). The first theme related to the views of the participants on how the SDGs and
183 expanded view on child health enable change the and the second main theme detailed the gap
184 between theory and real-world complexities of conducting multisectoral collaborations for child
185 health.

Table 1. Participant characteristics

Nr	Sex	Years worked	Organisation	Work sector experience according to Cambodian Sustainable Development Goals
1	Male	6-14	Governmental	7, 13, 14, 15
2	Female	>15	Governmental	3, 5, 6
3	Female	>15	Governmental	5, 17
4	Male	>15	Governmental	1, 3
5	Male	>15	Governmental	3, 4, 17
6	Female	1-5	Governmental	3, 16
7	Male	>15	Governmental	3, 4
8	Male	>15	Governmental	1, 2, 3, 4, 5, 6, 7, 10, 11, 12, 16, 17
9	Male	>15	Governmental	3, 4, 5, 16
10	Male	>15	Governmental	4, 17, 18
11	Male	>15	Governmental	4, 17, 18
12	Male	6-14	Governmental	1, 2, 3, 6, 16
13	Female	6-14	Governmental	1, 3, 17
14	Male	6-14	Governmental	17, 18
15	Male	6-14	Non-governmental	2, 3, 4, 6, 13

16	Male	>15	Non-governmental	2, 3
17	Male	>15	Non-governmental	5, 10, 16, 17
18	Male	6-14	Non-governmental	2, 3
19	Female	1-5	Non-governmental	1, 3, 4
20	Male	>15	Non-governmental	2, 4, 8
21	Male	>15	Non-governmental	16, 17
22	Female	>15	Non-governmental	2, 3, 4, 6
23	Male	>15	Non-governmental	3, 4, 5, 6
24	Female	>15	Non-governmental	2, 3, 5, 6
25	Male	>15	Non-governmental	1,2,3, 4, 6
26	Male	>15	Non-governmental	2, 3
27	Male	6-14	International	2, 3, 17
28	Female	6-14	International	1, 2, 3, 16, 17
29	Male	>15	International	2, 3, 4, 6, 17

Footnote: Cambodia Sustainable Development Goal 1 no poverty, 2 zero hunger, 3 child health, 4 quality education, 5 gender equality, 6 clean water and sanitation, 7 affordable and clean energy, 8 decent work and economic growth, 9 industry, innovation and infrastructure, 10 reduced inequalities, 11 sustainable cities and communities, 12 responsible consumption and production, 13 climate change, 14 life below water, 15 life on land, 16 peace, justice and strong institutions, and 18 mine/ERW free.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Table 2. Main themes, sub-themes and categories

Themes	SDGs and expanded view on child health enable change		Gap between theory and real-world complexities		
Sub-themes	Possibility for action due to SDGs	Higher ambitions for child health, a multisectoral area at heart	Planned linear process of collaboration	Real-world complexities shaping the collaboration	Critically assessing collaboration
Categories	SDGs provide a common vision and guide Government commitment to and leadership of SDGs Discrepancy between ambition and actual work	Definition of child health Child health linkages across sectors Aspects of the health system and actors unique to children Special considerations for children	Identifying and framing problem Actors and topics Planning Coordination Implementation Monitoring and evaluation Dissemination	Funding Relationships Enabling environment Capacity building	Success factors Obstacles

1
2
3 186 **SDGs and expanded view on child health enable change**
4

5 187 Overall, interviewees reflected on the willingness by the national government to adopt the SDGs, how
6 188 the possibility to achieving the SDGs depends on the outlook for the country while concluding that
7 189 child health is a multisectoral topic at heart and that with the introduction of the SDGs the participants
8 190 had set higher ambitions for child health and well-being.

9
10
11 191 Possibility for action due to SDGs

12
13 192 The 2030 Agenda and the SDGs were thought of as a universally relevant vision for sustainable
14 193 development, providing a concrete roadmap or guide for each country. Comparing with the previous
15 194 Millennium Development Goals, participants reflected on how the SDGs represent a more complex
16 195 and detailed set of objectives that mirror actual conditions in the country. There was an overall
17 196 agreement that the SDGs showcase that health is a multisectoral issue more clearly than during the
18 197 Millennium Development Goals era. However, although the commitment to and leadership of the
19 198 national government of Cambodia in adopting and implementing the Cambodian Sustainable
20 199 Development Goals were evident, some participants noted the discrepancy between the highly set
21 200 ambitions of the contextualised SDGs with the resources and work committed.

22
23 201 *“That’s the difference in perspectives between policymakers and implementers. The implementers in*
24 202 *the ministry will complain about having lots of challenges and risks which could lead to a lower result.*
25 203 *So, the plan to achieve many things by 2030 has already been written down. However, the*
26 204 *implementation need budget and solutions to the challenge.” - Nr 21, non-governmental organisation*

27
28
29 205 Higher ambitions for child health, a multisectoral area at heart

30
31
32 206 Focusing on child health, most regarded children as people under the age of 18 and emphasised that
33 207 physical and mental health are of equal importance to children. Interviewees detailed a range of
34 208 linkages between child health and other sectors, mostly focusing on education and schooling, nutrition
35 209 and other general societal conditions such as physical safety, environment, economic development
36 210 and social protection systems. Overall, there was a strong notion of indivisibility between child health
37 211 and its determinants, making the case that child health by definition is a multisectoral issue with all
38 212 sectors responsible for its improvement.

39
40 213 *“Like I mentioned, child health consists of physical, mental and social health. So, we need all relevant*
41 214 *institutions to improve physical, mental and social health. We can’t miss anyone to work on it.” - Nr 5,*
42 215 *governmental organisation*

43
44 216 Interviewees put an emphasis on the family as responsible for the child’s health, while other
45 217 stakeholders (government, international organisations and private sector) play an important role in
46 218 shaping the determinants of child health in Cambodia. They further urged a concrete focus on
47 219 preventive measures, improving quality and reach of health services related to the child and the family
48 220 to improve child health further. Lastly, interviewees made the case for a life course approach to child
49 221 health and setting a higher ambition for children with a focus on child growth and stronger
50 222 acknowledgment of the rights of the child.

51
52 223 *“To understand about the needs of children, we need to understand the growth of them first. Children’s*
53 224 *development consists of children before birth, children after birth to two years old, children in*

1
2
3 225 *kindergarten and primary school, and children in high school. The development of children on physical*
4 226 *health, education and morality are ongoing process.” - Nr 5, governmental organisation*

5
6 227

7
8 228 **Gap between theory and real-world complexities**

9
10 229 When discussing multisectoral collaborations for child health, it became clear that there is a step-by-
11 230 step linear process of thinking around the collaboration and its activities while aspects influencing the
12 231 collaboration shape and direct the process in non-linear fashions. Participants also critically assess the
13 232 collaborations, identifying success factors and obstacles for these types of collaborations in Cambodia.

14
15
16 233 Planned linear process of collaboration

17
18 234 The beginning of a multisectoral collaboration typically began with the identification and framing of a
19 235 problem. This could be from a top-down approach, whereby government ministries identified a gap or
20 236 need, or through policy or development plans while funding opportunities and the own organisational
21 237 strategy or values could be other ways of identifying a problem. On the other hand, interviewees also
22 238 described a bottom-up approach of problems being identified through routine data or findings from
23 239 the grassroot level, complemented by listening and learning from community or sub-national
24 240 stakeholders. The identified problem was often not primarily concerned with health but noted that
25 241 child health might stand to benefit as an effect of a successful solution to the problem. The problem
26 242 was typically framed in a detailed problem statement following involvement of many stakeholders in
27 243 collective process, often using research in some way to narrow the problem.

28
29 244 *“So, the needs can be identified through annual reports and through our observation in different*
30 245 *sectors. Sometimes, we also do things following the donors’ research and findings.” – Nr 1,*
31 246 *governmental organisation.*

32
33
34 247

35
36
37
38 248 *“They (government officials) collected all data from institutions under Ministry of Health. Then, they*
39 249 *identified the challenge and priority action plans for next year. Besides, each unit need to monitor their*
40 250 *annual results and to identify the priority action plans. That’s how the Ministry of Health and different*
41 251 *units identify the needs on child health, status, results and ways forward to reach SDGs.”- Nr 6,*
42 252 *governmental organisation.*

43
44
45 253

46
47 254 The stakeholders involved in the discussed collaborations varied substantially, however the
48 255 government (at national or sub-national level) was seen as a natural leader of collaborations while
49 256 non-governmental organisations often organised in networks. Interviewees expressed territory
50 257 feelings, with relatively strict boundaries between stakeholders and a critical view of government by
51 258 the non-governmental organisations and vice versa.

52
53
54 259 *“I am not blaming the government institutions, but there are some institutions which have too clear*
55 260 *boundaries on their responsibilities and work. This leads to failure in our work. “ – Nr 29, international*
56 261 *organisation.*

57
58
59 262 Planning of the collaboration were seen as a complex, detailed and resource demanding process. Often
60 263 not formalised, a capacity assessment of the stakeholders in the collaboration, primarily focusing on

1
2
3 264 implementation capacity and not on specific knowledge or expertise in a particular sector or area were
4 265 usually done at this stage, with the division of activities based on this assessment. If there was not
5 266 enough implementation capacity to solve the problem identified, the collaboration could not begin.
6 267 During the planning process interviewees noted that prioritization of activities was done depending on
7 268 the funding requirements and to secure buy-in from certain stakeholders (particularly national
8 269 government) seen as necessary for the success of the collaboration.

11 270 *“For example, they (government servants) may plan 20 activities, but receive inadequate budget. So,*
12 271 *they prioritize the activities to be done. According to my observation, district level is the same. They*
13 272 *engage politics into their work. They like infrastructure development more than social development*
14 273 *because it is eye-catching and visible.” – Nr 9, governmental organisation.*

17 274 Coordination was done in various ways depending on the collaboration however there were usually a
18 275 common information sharing mechanisms, focal points at each stakeholder or joint committees with
19 276 continuous coordination often built on somewhat already existing structures. There was also a clear
20 277 division of responsibilities, although participation in joint coordination could be difficult to achieve and
21 278 often those who coordinate do not have decision making power. Clear leadership of the collaboration
22 279 was seen as paramount, with coordination succeeding or faltering based on the competence and
23 280 willingness of the leader. As such, coordination was both a formal and informal process. Indeed, power
24 281 and hierarchies shaped the coordination efforts where power imbalances or competition for funds
25 282 between stakeholders could threaten the whole collaboration.

29 283 *“Those people also need to have the authorization in decision-making in the meeting. In the past, there*
30 284 *were people who attended the meeting, but did not do what were discussed. It was useless when people*
31 285 *came to listen, but didn’t share to their management and colleagues.” – Nr 15, non-governmental*
32 286 *organisation.*

35 287 Implementation of the collaboration tried to follow the planning and set coordination mechanisms.
36 288 However, collaborations were able to change depending on a change in the context or influencing
37 289 aspects such as the Covid-19 pandemic or funding changes. Interviewees emphasised the difference
38 290 between the national and sub-national level in terms of the collaboration, with larger collaborations
39 291 having an administrative or policy function at the national level while implementation occurred at the
40 292 sub-national level. This structure often led to increased complexities, with a different set of
41 293 stakeholders needing to be involved at the different levels and the sub-national system having its own
42 294 set of priorities.

46 295 *“National level only work on policy. So, implementation goes to community level. I think that we should*
47 296 *focus on provincial and communal level first to let them implement the work. We should also try to*
48 297 *integrate the coordination with national level too by using forum to meet and discuss on the challenge.”*
49 298 *- Nr 28, international organisation.*

52 299 Monitoring and evaluation were seen as integral to the collaboration, enabling learning and
53 300 improvement of the collaboration itself and its activities and serving as the main accountability
54 301 mechanism. The responsibility of conducting the monitoring and evaluation varied depending on the
55 302 context and funding available, with external evaluation being seen as favourable if it could be funded.
56 303 The national government and international organisations relied heavily on monitoring and evaluation
57 304 for making decisions about the collaborations. However, it was seen as hard to move beyond pure
58
59
60

1
2
3 305 outputs, with quantitative indicators believed to be most reliable, and to attribute successes or failures
4 306 to different stakeholders in the collaboration.

6 307 Dissemination of the collaboration and its activities were primarily thought of as information
7 spreading, trying to raise awareness of the identified problem and engage the public and relevant
8 308 stakeholders at national and international level in the efforts to solve it. It was also deemed important
9 309 as a means of ensuring recognition from national level government ministries or the international
10 310 community for the work done.
11 311

13 312 *“We shared a lot, especially early childhood development program. We shared at provincial level and
14 313 national committee on children education. We invited those committees to see our target location and
15 314 our work. So, we disseminated a lot.”* Nr 22, non-governmental organisation.

17 315 Real-world complexities shaping the collaboration

19 316 There were a range of aspects influencing the process, often challenging the idea of a step-by-step
20 317 linear approach of the collaboration. The most prominent aspect throughout was the funding,
21 318 interviewees described the budget as the greatest limitation to the collaboration and called for more
22 319 governmental funding at the national and sub-national level for multisectoral collaborations. Funding
23 320 was seen as the most important source of power in the collaboration. Leadership roles, agenda setting
24 321 and decision-making were mostly done by the organisation that controlled the funding.

26 322 *“More importantly, we need the money to be available at sub-national level. The partners are all
27 323 institutions. If the government can’t manage to work on everything, we can ask civil society to help
28 324 working on that. Nowadays, we are sceptical with NGOs. But, we also have example of government
29 325 providing budget for NGOs to work.”* Nr 4, governmental organisation.

31 326 Relationships between the collaborators could facilitate or hamper the collaboration, with tensions
32 327 between non-governmental organisations and the government existing and at the same time conflicts
33 328 between government ministries or civil society networks that added complexity. For this reason, many
34 329 collaborations tried to actively build relationships over time particularly between coordination focal
35 330 points or joint committees, seeing mutual understanding leading to trust and confidence in the
36 331 collaboration.

38 332 *“The collaborative work also became better. During my time at education sectors, the relationship
39 333 between partners was going very well, and we were happy to share any documents or data.”* – Nr 23,
40 334 non-governmental organisation.

42 335 *“There are many NGOs working to promote children. The government don’t even know who they are.
43 336 Some NGOs don’t care about networking with the government too. This is the challenge according to
44 337 my observation as a person in the middle of the two institutions. Both have their own weakness. Some
45 338 NGOs do not know what the ministry have. For example, some NGOs do not know about existing
46 339 guideline, plan or projects to work consistently. They only focus on their own work, and not pay
47 340 attention to what others do to work collaboratively on the topic.”* – Nr 2, governmental organisation.

49 341 Capacity building were deemed to be key for the sustainability of the collaboration and its activities,
50 342 particularly at the sub-national or implementation level, although demanding significant resources and
51 343 the actual method varied depending on the type of collaborations and the stakeholders involved.

1
2
3 344 *“Whenever there are requests from anyone or any organisations, we always respond and provide the*
4 345 *training or sharing of experiences. We never hide our knowledge. We don’t even charge them. We do*
5 346 *it from our heart and soul.” – Nr 10, governmental organisation.*

7
8 347 An enabling environment, particularly concerning policy and national governmental direction within
9 348 which the collaboration took place, were seen as being of crucial importance. The introduction and
10 349 adoption of the 2030 Agenda and the Cambodia Sustainable Development Goals, sub-national plans
11 350 for development and national level plans promoted the idea of multisectoral collaboration.
12 351 Government ministries that actively promoted or worked in multisectoral ways or through
13 352 multisectoral committees, albeit not always successful, further promoted the advantages of tackling
14 353 problems in a multisectoral fashion.

17 354 *“The main thing is whether or not they have the commitment to work together. When commitment on*
18 355 *that occur, the work can be done easily because visions created in country and global level has already*
19 356 *been created.” – Nr 17, non-governmental organisation.*

21
22 357 Critically assessing collaborations

23
24 358 Interviewees reflected critically on their collaborations and had through experience identified some
25 359 key success factors and often faced obstacles of multisectoral collaborations in Cambodia. Having clear
26 360 responsibilities with agreement on division of activities, leadership from all and functioning monitoring
27 361 and evaluation as well as a common vision and understanding based on continuous learning in an open
28 362 environment where benefits and goals were explicit seem to be key success factors. Further, many
29 363 emphasised the necessity of securing buy in, trust and commitment from all stakeholders in the
30 364 collaboration from the beginning with the national government having a special role in all
31 365 collaborations.

34 366 *“Problems always occur. To work well with each other, we need to have collaborative plan with*
35 367 *everyone’s ownership. Secondly, we need to build trust and not allow any mistrust to happen.” – Nr 27,*
36 368 *international organisation.*

39 369 *“We also work closely and indirectly with selected institutions which have the most power.” – Nr 3,*
40 370 *governmental organisation.*

42
43 371

44 372 Obstacles identified were lack of funding or long-term sustainability of the collaboration and its
45 373 activities, with politics on sub-national and national level could mean unfavourable conditions for a
46 374 collaboration or simply competing priorities or work of the stakeholders in the collaboration. There
47 375 could also be a sense of a lack of accountability towards each other or the thought beneficiaries, with
48 376 sometime faltering commitment to work together, lack of transparency of funds or efforts, and
49 377 difficulty of attributing failures or successes.

52
53 378 *“For instance if we are looking among 25 sub national civil society working group at the*
54 379 *provincial/municipal level, there was only 50% who were active. Among these half, only 20 to 30 % who*
55 380 *were very active in fulfilment of their collaborative work.” – Nr 20, non-governmental organisation.*

57 381

58
59 382 **DISCUSSION**

1
2
3 383 In this study, we found that the adoption of the SDGs led to an increased perceived possibility for
4 384 action and higher ambitions for child health, perpetuating child health as a multisectoral issue. Further,
5 385 there seem to be a gap between the desired step-by-step theory of conducting multisectoral
6 386 collaboration and the real-world complexities of conducting such collaborations for child health in
7 387 Cambodia. This is the first study to provide in-country insights that can be transferable on multisectoral
8 388 collaborations for child health, overcoming some of the key methodological gaps noted by Glandon et
9 389 al.[31] including describing power dynamics, type of governance arrangements and a diversity of
10 390 stakeholder experiences.

11 391
12
13
14
15
16 392 The expanded view of child health and higher ambition for children to thrive led to a more compelling
17 393 case for multisectoral collaborations to have a collaborative advantage over single-sector or single-
18 394 stakeholder efforts. The 2030 Agenda and the SDGs influence social norms at a global, country,
19 395 organisational and individual level.[32] The widespread knowledge of the overarching ambition and
20 396 content of the SDGs in our study serve to exemplify the notion of universality of the 2030 Agenda, and
21 397 the normative significance of universality in a country context.[33] Further, the perceived high
22 398 ambition of the SDGs, the diversity of topics covered in the SDGs and their interlinked nature might
23 399 shift norms to be more favourable towards multisectoral collaboration, in line with Huxam's theory of
24 400 collaboration advantage.[34] Placing children firmly in the centre of the SDGs in Cambodia might also
25 401 allow for a re-vitalization of action and enable policy makers and practitioners to utilise the
26 402 interlinkages within the SDGs to build multisectoral collaboration for child health.[35,36]

27
28
29
30
31 403
32
33 404 Multisectoral collaborations depicted by the participants in this study showcase that there is often no
34 405 linear process but rather ongoing non-linear flow of activities that intentionally lead to a multisectoral
35 406 collaboration (see **Supplementary Material 1** for illustrative examples of multisectoral collaborations).
36 407 The rational logic of inquiry theory whereby one step lead to the next one until a decision is made and
37 408 action is implemented and evaluated originally proposed by Dewey[37] were perceived by the
38 409 participants to be the desired theory or process of collaboration. However as showcased by Kuruvilla
39 410 and Dorstoewitz[38] previously, the collaborations described somewhat mimic the multisectoral
40 411 collaboration model[20] which rests on dynamic networks and changing contexts. There was usually a
41 412 capacity assessment of the potential or included stakeholders at the beginning of the collaboration,
42 413 however it was usually described as informal or focused on securing funding and political buy-in rather
43 414 than ensuring the implementation capacity of the collaboration, which could be why many
44 415 collaborations had to divert from the desired linear process. Indeed, in our study participants singled
45 416 out funding as an enabler and obstacle as well as a significant source of power in multisectoral
46 417 collaborations. As noted by Rasanathan et al.[39] if multisectoral collaborations for health are to
47 418 succeed appropriate financing systems that incentivise these collaborations must be in place, and the
48 419 multisectoral monitoring and evaluation mechanisms allow for accountability. Conflicting perspectives
49 420 between stakeholders, particularly government and non-governmental stakeholders, has been
50 421 documented in Cambodia[25,26,40,41] and in other settings [42,43]. In our study there was a
51 422 difference between interviewees from governmental organisations versus those from non-
52 423 governmental particularly concerning the commitment and ability of the government to support and
53 424 participate in multisectoral collaborations for child health. Although exploring this potential conflict
54 425 was not the aim of this study, the emphasis of the participants on explicit and implicit territory feelings,

1
2
3 426 hierarchies and power dynamics at a national and sub-national level in Cambodia strengthen the need
4 427 to include these concepts in collaborative theory and when designing multisectoral
5 428 collaborations.[44,45]
6
7
8 429

9
10 430 Our limitations include that the purposive sampling led to selection bias in the recruitment of
11 431 participants. As illustrated in Table 1, the interviewees were slightly unbalanced in terms of gender
12 432 and work experience in SDG areas. Further, although much of the implementation of multisectoral
13 433 collaborations is at the sub-national level the focus of this study was on the national level. Future
14 434 studies might benefit from including participants with knowledge of collaborations on the sub-national
15 435 level. Participants were asked to reflect on one or two multisectoral collaborations to inform the
16 436 answers to the questions in the interview, they might have had a positive recall bias, only including
17 437 those that were successful. Given the critical assessment of the multisectoral collaborations apparent
18 438 in the interviews this seem negligible, however. Lastly, intra-personal dynamics between the
19 439 interviewer and the interviewee might affect the answers and follow-up questions. In our study, the
20 440 interviews were conducted by SS and TC, both representing academic institutions and being
21 441 knowledgeable of qualitative research methods and the political landscape of organisations in
22 442 Cambodia, ideally enabling both government and non-government stakeholders to express views and
23 443 perceptions freely while adding credibility to the results. Although some of the findings in this study
24 444 might reflect the unique Cambodia context, we believe that overall themes and conclusions are
25 445 transferable to other middle-income countries and similar settings, adding valuable evidence on how
26 446 stakeholders view multisectoral collaborations in general and specifically for child health. The study
27 447 was designed to accomplish high information power across the five dimensions of information
28 448 power,[22] however, with a broad research question and cross-case analysis the sample size was
29 449 deemed to have to be relatively large to reach satisfactory information power and theoretical
30 450 saturation. Information power was further increased by use of dense sampling method (purposive and
31 451 specific), applied theory in the form of established frameworks for multisectoral collaborations, and
32 452 high-quality dialogue in the interviews allowing for in-depth diverse multistakeholder perspectives.
33
34
35
36
37
38
39
40 453

41 454 **CONCLUSION**

42
43
44 455 We found that stakeholders in Cambodia perceived the SDGs to inspire an expanded view on child
45 456 health that enabled change and promoted multisectoral collaboration. Interviewees experienced a gap
46 457 between the desired theory of conducting multisectoral collaborations for child health and the real-
47 458 world complexities of engaging in such an endeavour. The findings from this in-depth study can inform
48 459 policy makers and practitioners who wish to encourage and take advantage of multisectoral
49 460 collaborations for accelerating the work towards achieving better health in general and child health
50 461 specifically the era of the SDGs.
51
52
53 462

54 463 **Contributors**

55
56
57 464 TA, HMA and DH conceived and designed the study. TC and SS contributed to the study design and
58 465 conducted the data collection. DH analysed the data together with TC, SS and HMA. DH wrote the first
59
60

1
2
3 466 draft of the manuscript to which all authors (DH, TC, SS, HN SK, HMA and TA) provided critical
4 467 contributions. All authors read and approved the final manuscript.

5
6 468 **Funding**

7
8 469 The work was supported by the Swedish Research Council (2018-03609). The funding organisation
9 470 were not involved in the manuscript's writing or the decision to submit it for publication.

10
11 471 **Competing interests**

12
13 472 None declared.

14
15 473 **Patient consent for publication**

16
17 474 Not applicable.

18
19 475 **Ethics approval**

20
21 476 The study received ethical approval from the National Ethics Committee for Health Research in
22 477 Cambodia (NECHR-023) and was exempt from ethical review from the Swedish Ethical Review
23 478 Authority (Dnr 2022-00424-01). Written informed consent was obtained from all participants before
24 479 inclusion in the study.

25
26
27 480 **Data availability statement**

28
29 481 No data is available. This is a qualitative study of a relatively small sample population in Cambodia.
30 482 Making the dataset publicly available could potentially breach the privacy that was promised to
31 483 participants when they agreed to take part and the ethical approvals granted. Therefore, the authors
32 484 will not make the full transcripts available to a wider audience.

33
34 485

35
36 486

37
38
39 487 **References**

- 40
41 488 1 Independent Accountability Panel. Caught in the COVID-19 storm: women's, children's, and
42 489 adolescents' health in the context of UHC and the SDGs. Geneva: 2020.
43 490 https://iapewec.org/wp-content/uploads/2020/12/IAP-2020-Report_web-sp.pdf
44
45 491 2 United Nations. The Sustainable Development Goals Report. New York: 2022.
46 492 [https://unstats.un.org/sdgs/report/2022/The-Sustainable-Development-Goals-Report-](https://unstats.un.org/sdgs/report/2022/The-Sustainable-Development-Goals-Report-2022.pdf)
47 493 [2022.pdf](https://unstats.un.org/sdgs/report/2022/The-Sustainable-Development-Goals-Report-2022.pdf)
48
49 494 3 Marmot M. Achieving health equity: from root causes to fair outcomes. *Lancet*
50 495 2007;**370**:1153–63. doi:10.1016/S0140
51
52 496 4 Bishai DM, Cohen R, Alfonso YN, *et al.* Factors Contributing to Maternal and Child Mortality
53 497 Reductions in 146 Low-and Middle- Income Countries between 1990 and 2010. *PLoS One*
54 498 2016;**11**:e0144908. doi:10.1371/journal.pone.0144908
55
56 499 5 Every Woman Every Child. The global strategy for women's children's and adolescents' health
57 500 (2016-2030). New York: 2015.
58
59 501 6 Alfvén T, Dahlstrand J, Humphreys D, *et al.* Placing children at the center of the Sustainable
60 502 Development Report: A SIGHT – Swedish Society of Medicine Road Map on Global Child

- 1
2
3 503 Health. Stockholm: 2019.
- 4
5 504 7 Lawn JE, Rohde J, Rifkin S, *et al.* Alma-Ata 30 years on: revolutionary, relevant, and time to
6 505 revitalise. *Lancet (British Ed)* 2008;**372**:917–27. doi:http://dx.doi.org/10.1016/S0140-
7 506 6736(08)61402-6
- 8
9 507 8 Organization WH. Time to deliver: report of the WHO Independent High-Level Commission on
10 508 Noncommunicable Diseases. Geneva: 2018.
- 11
12 509 9 Rasanathan K, Damji N, Atsbeha T, *et al.* Ensuring multisectoral action on the determinants of
13 510 reproductive, maternal, newborn, child, and adolescent health in the post-2015 era. *BMJ*
14 511 2015;**351**:h4213. doi:10.1136/bmj.h4213
- 15
16 512 10 Levinson FJ, Balarajan Y, Marini A. Addressing malnutrition multisectorally. What have we
17 513 learned from recent international experience? New York: 2013.
- 18
19 514 11 Lo S, Das P, Horton R. A good start in life will ensure a sustainable future for all. *Lancet*
20 515 2017;**389**:8–9. doi:10.1016/S0140-6736(16)31774-3
- 21
22 516 12 Neuman MJ, Devercelli AE. What matters most for early childhood development? A
23 517 framework paper. Systems Approach for Better Education Results (SABER) working paper
24 518 series. Washington: 2013.
- 25
26 519 13 Blomstedt Y, Bhutta ZA, Dahlstrand J, *et al.* Partnerships for child health: capitalising on links
27 520 between the sustainable development goals. *BMJ* 2018;**360**:k125. doi:10.1136/BMJ.K125
- 28
29 521 14 Kuruvilla S, Schweitzer J, Bishai D, *et al.* Policy and Practice: Success factors for reducing
30 522 maternal and child mortality. *Bull World Health Organ* 2014;**92**:533–44.
31 523 doi:10.2471/BLT.14.138131
- 32
33 524 15 Ahmed SM, Rawal LB, Chowdhury SA, *et al.* Cross-country analysis of strategies for achieving
34 525 progress towards global goals for women's and children's health. *Bull World Health Organ*
35 526 2016;**94**:351–61. doi:10.2471/BLT.15.168450
- 36
37 527 16 UNICEF. Child Poverty in Cambodia Summary Report. Phnom Penh: 2018.
- 38
39 528 17 Kaba MW, Baesel K, Poch B, *et al.* IDPoor: a poverty identification programme that enables
40 529 collaboration across sectors for maternal and child health in Cambodia. *BMJ* 2018;**363**:k4698.
41 530 doi:10.1136/bmj.k4698
- 42
43 531 18 UNICEF. Reducing Stunting in Children Under Five Years of Age: A Comprehensive Evaluation
44 532 of UNICEF's Strategies and Programme Performance – Cambodia Country Case Study. New
45 533 York: 2017.
- 46
47 534 19 Royal Government of Cambodia. Cambodian Sustainable Development Goals (CSDGs)
48 535 Framework (2016-2030). Phnom Penh: 2018.
- 49
50 536 20 Kuruvilla S, Hinton R, Boerma T, *et al.* Business not as usual: how multisectoral collaboration
51 537 can promote transformative change for health and sustainable development. *BMJ*
52 538 2018;**363**:k4771. doi:10.1136/bmj.k4771
- 53
54 539 21 Tong A, Sainsbury P, Craig J. Consolidated criteria for reporting qualitative research: A 32-item
55 540 checklist for interviews and focus groups. *Int J Qual Heal Care* 2018;**19**:349–57.
- 56
57 541 22 Malterud K, Siersma VD, Guassora AD. Sample Size in Qualitative Interview Studies: Guided by
58 542 Information Power. *Qual Health Res* 2016;**26**:1753–60. doi:10.1177/1049732315617444
- 59
60 543 23 Bertelsmann Stiftung. BTI 2022 Country Report — Cambodia. 2022.

- 1
2
3 544 24 Royal Government of Cambodia. National Program for Sub-National Democratic
4 545 Development. Phnom Penh: 2010.
5
6 546 25 Un K. *Cambodia: Return to Authoritarianism*. Cambridge University Press 2019.
7
8 547 26 Frewer T. Doing NGO Work: the politics of being 'civil society' and promoting 'good
9 548 governance' in Cambodia. *Aust Geogr* 2013;**44**:97-114,. doi:10.1080/00049182.2013.765350
10
11 549 27 International Council for Science. A guide to SDG interactions: from science to
12 550 implementation. Paris: 2017.
13
14 551 28 World Health Organization. Health in all policies: Helsinki statement. Framework for country
15 552 action. Geneva: 2014.
16
17 553 29 Gale N, Heath G, Cameron E, *et al*. Using the framework method for the analysis of qualitative
18 554 data in multi-disciplinary health research. *BMC Med Res Methodol* 2013, 2013;**13**:260–1.
19
20 555 30 Malterud K. Theory and interpretation in qualitative studies from general practice: Why and
21 556 how? *Scand J Public Health* 2016;**44**:120–9. doi:10.1177/1403494815621181
22
23 557 31 Glandon D, Mondal S, Okeyo I, *et al*. Methodological gaps and opportunities for studying
24 558 multisectoral collaboration for health in low- and middle-income countries. *Health Policy Plan*
25 559 2019;**34**:ii7–17. doi:10.1093/heapol/czz116
26
27 560 32 Schmiege G, Meyer E, Schrickel I, *et al*. Modeling normativity in sustainability: a comparison of
28 561 the sustainable development goals, the Paris agreement, and the papal encyclical. *Sustain Sci*
29 562 2018;**13**:785–96. doi:10.1007/s11625-017-0504-7
30
31 563 33 Long G. The idea of universality in the sustainable development goals. *Ethics Int Aff*
32 564 2015;**29**:203–22. doi:10.1017/S0892679415000076
33
34 565 34 Huxham C. Theorizing collaboration practice. *Public Manag Rev* 2003;**5**:401–23.
35 566 doi:10.1080/1471903032000146964
36
37 567 35 Alfvén T, Dahlstrand J, Humphreys D, *et al*. Placing children and adolescents at the centre of
38 568 the Sustainable Development Goals will deliver for current and future generations. *Glob*
39 569 *Health Action* 2019;**12**:1670015. doi:10.1080/16549716.2019.1670015
40
41 570 36 Clark H, Coll-seck AM, Banerjee A, *et al*. The Lancet Commissions A future for the world ' s
42 571 children ? A WHO – UNICEF – Lancet Commission. *Lancet* 2020;**395**:605–58.
43 572 doi:10.1016/S0140-6736(19)32540-1
44
45 573 37 Dewey J. *Logic: The Theory of Inquiry*. New York: : Holt, Rinehart and Winston 1938.
46
47 574 38 Kuruvilla S, Dorstewitz P. There is no 'point' in decision-making: A model of transactive
48 575 rationality for public policy and administration. *Policy Sci* 2010;**43**:263–87.
49 576 doi:10.1007/s11077-009-9098-y
50
51 577 39 Rasanathan K, Atkins V, Mwansambo C, *et al*. Governing multisectoral action for health in low-
52 578 income and middleincome countries: An agenda for the way forward. *BMJ Glob Heal*
53 579 2018;**3**:1–6. doi:10.1136/bmjgh-2018-000890
54
55 580 40 Schröder P, Young S. The Implications of Closing Civic Space for Sustainable Development in
56 581 Cambodia. Sussex: 2019.
57
58 582 41 Norén-Nilsson A, Bourdier F. Introduction: Social Movements in Cambodia. *J Curr Southeast*
59 583 *Asian Aff* 2019;**38**:3–9. doi:10.1177/1868103419848192
60
61 584 42 Rajabi M, Ebrahimi P, Aryankhesal A. Collaboration between the government and

- 1
2
3 585 nongovernmental organizations in providing health-care services: A systematic review of
4 586 challenges. *J Educ Health Promot* 2021;**10**:1–9. doi:10.4103/jehp.jehp
5
6 587 43 Ejaz I, Shaikh B, Rizvi N. NGOs and government partnership for health systems
7 588 strengthening:A qualitative study presenting viewpoints of government, NGOs and donors in
8 589 Pakistan. *BMC Health Serv Res* 2011;**11**:122. doi:https://doi.org/10.1186/1472-6963-11-122
9
10 590 44 Faul M V. Multi-sectoral partnerships and power. Geneva: 2015.
11
12 591 45 Purdy JM. Power in Collaborative Governance. *Public Adm Rev* 2012;**72**:409–17.
13 592 doi:10.1111/j.1540-6210.2012.02525.x.A
14
15 593
16 594
17
18 595
19
20 596
21
22 597
23
24 598
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

For peer review only

Supplementary Material 1

Table of Contents

Interview Guide 2

Consolidated criteria for reporting qualitative studies (COREQ): 32-item checklist 6

Full coding tables 9

Examples of multisectoral collaboration that include child health and well-being in Cambodia..... 21

For peer review only

Interview Guide

1. Background information. Please mark and fill in the following questions on this sheet

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

1. How many years have you worked: _____

2. Sex Female Male

3. Education

Highest degree: _____

Topic of degree: _____

4. Work experience

Current employment

Organization: _____ **Role/Position:** _____

Work experience from the following sectors (represented by Cambodia Sustainable Development Goals) - Multiple Answers

Sectors	Rural	Urban	Sectors	Rural	Urban
1. Poverty/social protection	<input type="checkbox"/>	<input type="checkbox"/>	10. Income inequality	<input type="checkbox"/>	<input type="checkbox"/>
2. Food and nutrition	<input type="checkbox"/>	<input type="checkbox"/>	11. Sustainable cities/communities/urban planning	<input type="checkbox"/>	<input type="checkbox"/>
3. Health and well-being	<input type="checkbox"/>	<input type="checkbox"/>	12. Safe consumption and production	<input type="checkbox"/>	<input type="checkbox"/>
4. Education	<input type="checkbox"/>	<input type="checkbox"/>	13. Climate change	<input type="checkbox"/>	<input type="checkbox"/>
5. Gender equality	<input type="checkbox"/>	<input type="checkbox"/>	14. Life bellow water/ocean	<input type="checkbox"/>	<input type="checkbox"/>
6. Water and sanitation	<input type="checkbox"/>	<input type="checkbox"/>	15. Life on land/natural resources	<input type="checkbox"/>	<input type="checkbox"/>
7. Energy	<input type="checkbox"/>	<input type="checkbox"/>	16. Institutional strengthening/anti corruption/legislation	<input type="checkbox"/>	<input type="checkbox"/>
8. Labor market, financial sector	<input type="checkbox"/>	<input type="checkbox"/>	17. Partnerships/collaborative networks	<input type="checkbox"/>	<input type="checkbox"/>

9. Industry and infrastructure	<input type="checkbox"/>	<input type="checkbox"/>	18. Cambodia Mine/ERW free	<input type="checkbox"/>	<input type="checkbox"/>
Other:			<input type="checkbox"/>	<input type="checkbox"/>	
<p>Have you worked related to child health (both health and non-health sector)? <input type="checkbox"/> Yes <input type="checkbox"/> No</p> <p>If yes, please describe shortly in what way:</p>					

Thank you for providing telling us your background, we would now like to know a little bit more about your views on the topics of Sustainable Development, child health and multisectoral work in general.

2. Background: Sustainable Development Goals, child health and multisectoral work

The 2030 Agenda and the 17 Sustainable Development Goals is a framework with a comprehensive set of goals adopted by the UN in 2015 for all countries to end poverty, protect the planet and ensure prosperity for all. These have been adapted to the Cambodia Sustainable Goals.

2.1. What were your first thoughts/opinion when the 2030 Agenda and the Sustainable Development Goals were launched?

2.1.2. What have your organization done now in relation to the Sustainable Development Goals in Cambodia compared to what you did with the Millennium Development Goals before and? (*mode of work rather than specific activities*)

2.2. Could you please describe what you would say child health includes?

2.2.1 What age? What to you include in the term “health” when it comes to children?

2.2.2 Are there any particular aspects of the health of children that you think the health system need to take special consideration to?

2.3. How do you think actors in Cambodia contribute in supporting child health to implement the Cambodia Sustainable Development Goals?

2.4. What are the linkages/connections between child health and non-health sectors (as represented by the Cambodia Sustainable Development Goals)?

2.4.1 Please provide examples of such linkages from your current/former work or what you have observe in the society?

2.4.2 Many sectors and activities can influence child health. Which sectors do you think are most relevant for child health?

1
2
3 *Thank you for providing your views on these topics, now we would like to ask you some further*
4 *questions on the multisectoral work around child health that you have experience from. Please*
5 *think of a collaboration specifically, or generally if you have experience from many different,*
6 *between two or more sectors that had the explicit goal to in some way increase child health and*
7 *well-being.*
8
9

10 11 **3. Multisectoral collaboration for child health**

12 Based on the Multisectoral collaborative model and the Health in all policies approach.

13 **i) Drive change/Establishing the need for multisectoral work**

14
15
16
17 3.1. Which organizations are your key stakeholders to work in promoting child health?

18
19 3.1. What was it that made the partners in the collaboration identify the need for
20 multisectoral work? How did it begin?
21

22 23 **ii) Defining the problem and constraints**

24
25 3.2. How was the above-mentioned child health need identified, defined or framed?
26
27

28 29 **iii) Design of the collaboration/Planned framed action & Supportive structures and policies**

30 3.3. Was there a planning process of how to conduct the multisectoral work?
31

32 3.4. Which stakeholders were involved in planning?
33

34 3.5. How was the work of collaboration designed to be carried out?
35

36 3.5.1 How was the coordination organized?
37

38 3.5.2 How was the collaboration implemented?
39

40 3.5.3 How was the work of the collaboration financed or mobilized?
41

42 3.5. How do you think the multisectoral work were actually implemented compared to
43 the plan?
44

45 3.6. Where there any supportive structures or policies in place that enabled the work to
46 be conducted?
47

48 49 **iv) Capture success / Monitoring and evaluation**

50 3.7. How was the multisectoral work monitored and evaluated?
51

52 3.7.1 Was there any key indicators or markers of success monitored?
53

54 3.7.2 How was the success or failure attributed to between the partners in the
55 collaboration?
56

57 58 59 **V) Relate / Facilitate assessment and engagement & Build capacity** 60

1
2
3 3.8. How did the relationship between the partners evolve during the multisectoral
4 work?
5

6 3.9. Did the collaborating partners make any effort to improve their relationship?
7

8 3.10. Where there any efforts to engage with a wider group of actors or the public in the
9 work?
10

11 4. Where there any type of capacity building activities included in the collaboration?
12
13
14

15 **Final questions**

16 **5.1.** What are your suggestions and recommendations in order to improve multisectoral
17 collaboration to promote child health?
18

19 **5.2.** Are there any end points you want to add on any of the topics touched upon today or that
20 we have not spoken about?
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

Consolidated criteria for reporting qualitative studies (COREQ): 32-item checklist

No.	Item	Description	Page
Domain 1: Research team and reflexivity			
Personal characteristics			
1	Interviewer/facilitator	SS and TC conducted the interviews	4
2	Credentials	DH has a MD, SS has PhD, TC has MD and has a Master of Arts in Health Social Sciences, HN has a PhD, KR has a PhD, HMA has a PhD and TA has a PhD.	1
3	Occupation	DH was a PhD candidate, SS was a lecturer at the Royal University of Phnom Penh, TC was a program manager at Malaria Consortium Cambodia.	1
4	Gender	All interviewers were male.	NA
5	Experience and training	The researchers (SS and TC) had extensive experience of qualitative interviews from previous research in Cambodia.	16
Relationship with participants			
6	Relationship established	No relationship was established prior to study commencement.	16
7	Participant knowledge of the interviewer	In some instances, the participant recognized the interviewer from attending similar events/workshops/seminars but in general the participants did not know the interviewers. They did not know the personal goals or reasons for doing the research for the individual interviewer.	16
8	Interviewer characteristics	The interviewers were all interested in the topic in general and had expertise in child health in Cambodia.	4
Domain 2: Study design			
Theoretical framework			

9	Methodological orientation and theory	The methodological orientation of the study is content analysis, specifically framework analysis.	4
Participant selection			
10	Sampling	Participants were purposively selected based on predefined criteria of having expertise in child health or being from a non-health sector (for example water and sanitation, agriculture, infrastructure etc.) but with implementation knowledge of how that sector interacts with other sectors in Cambodia.	4
11	Method of approach	Participants were approached via email and telephone.	NA
12	Sample size	29 participated in the interviews.	4
13	Non-participation	No participants refused or dropped out.	4
Setting			
14	Setting of data collection	The interviews took place either virtually (over online meeting) or face to face, at a time and place convenient of the participant.	4
15	Presence of non-participants	The were no non-participants present during the interviews.	4
16	Description of sample	The description of the sample can be seen in Table 1 in the article.	5
Data collection			
17	Interview guide	This is provided in the supplementary material 1. The interview guide was piloted before the study began.	4-5
18	Repeat interviews	No repeat interviews were held.	NA
19	Audio/visual recording	Audio recording was used to collect the data.	4
20	Field notes	No field notes were taken.	4
21	Duration	The duration of the interviews ranged from 45 minutes to 1 hr and 15 minutes	NA
22	Data saturation	Is discussed with regards to information power in the article.	16

23	Transcripts returned	Transcripts were not returned to participants.	NA
Domain 3: Analysis and findings			
Data analysis			
24	Number of data coders	DH coded the data	8
25	Description of the coding tree	Is presented in Table 2 in the manuscript and supplementary material 1.	9
26	Derivation of themes	The themes were derived from the data.	8
27	Software	Nvivo software were used for the coding.	8
28	Participant checking	The participants did not provide feedback on the findings.	NA
Reporting			
29	Quotations presented	Quotations presented with each paragraph, trying to illustrate the main points.	10-14
30	Data and findings consistent	The data and findings were cross-checked multiple times, ensuring consistency.	16
31	Clarity of major themes	Outlined in result table and in clear headings in the result section.	9-14
32	Clarity of minor themes	Outlined in result table and in clear headings in the result section.	9-14

Full coding tables

Main themes and findings - full coding tables

Theme	SDGs and expanded view on child health enable change			
Sub-themes	Possibility for action due to SDGs			
Categories	Government commitment to and leadership of SDGs	SDGs provide a common vision and guide		Discrepancy between ambition and actual work
Subcategories		More detailed than MDGs	Showcase that health is a multisectoral issue	
Codes	Adoption and change of national plans and policies	Provide a clear set of goals	Illustrate that health is a multisectoral issue	SDGs too complex, impossible to succeed
	No change in government as leaders of the goals	Provide a roadmap or guide	SDGs reflecting actual conditions with regards to health	High ambition not matched with resources/work committed
	SDG implementation depends on alignment to government	More detailed		
		More complex reflecting actual conditions		

Main themes and findings - full coding tables, continued.

Themes	SDGs and expanded view on child health enable change					
Sub-themes	Higher ambitions for child health, a multisectoral area at heart					
Categories	Definition of child health		Child health linkages across sectors			
Sub-categories	Child age under 18 years	A focus on not only health but well-being	Child health by definition a multisectoral issue	Education and schooling	Nutrition	General societal conditions
Codes	General view and legally a child is a person under 18 years of age	Physical and mental health equally important Good nutrition and absence of disease	All SDGs important for child health The linkages between sectors and child health cannot be divided	Education as most formative experience School important physical place for linkages Early child development key	Nutrition and functioning agricultural sector as basis for child growth Commercial interests conflicts with good child nutrition	Physical safety and hygiene environment Economic development of country Social protection systems

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Main themes and findings - full coding tables, continued.

Theme	SDGs and expanded view on child health enable change				
Sub-themes	Higher ambitions for child health, a multisectoral area at heart				
Categories	Aspects of the health system and actors unique to children			Special considerations for children	
Sub-categories	Responsibility of family and community	Influence of other actors	Key aspects of health system for improving child health	Life course approach	Enabling the child to thrive
Codes	Parents and family are the primary caretaker Information and health literacy key undertaking Social determinants of family dictates child health to large extent	Government overarching leader and supporter of child health International organizations influence organizations in country Commercial interests of private sector	Lack of focus on preventive child health measures Need to improve quality and equity Difference between rural and urban areas	Prenatal services important for child health Children have different needs at different ages	A focus on child growth Holistic approach Acknowledging child rights

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities					
Sub-themes	Linear process of collaboration					
Categories	Actors and topics			Identifying and framing problem		
Sub-categories	Broad variety of actors	Territory feelings	Collaborations focused on non-health aspects	Top-down approach	Bottom-up approach	Framing of problem
Codes	Government as natural leader	There exist strict boundaries between actors	Focused on preventive issues	Government or ministries identifies need	Listening to stakeholders in community or on sub-national level	Research as a way of narrowing problem
	Civil society networks	Competition between actors for funding	Collaboration indirectly see effect on child health	National policy or development plan	Routine data or findings from actual situation on the ground	Involving many actors in collective process
	External donors emphasize importance	Skeptical view of government and NGO and vice versa	Willingness to connect to child health	International agenda or external funding opportunities	Reliable data not always present	Detailed problem statement
	Many different actors collaborating			From own organizational strategy or values		

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities						
Sub-themes	Linear process of collaboration						
Categories	Planning			Coordination			
Sub-categories	Complex, detailed, resource constraining process	Capacity assessment key	Prioritization depending on context	Varied methods of coordination	Clear division of responsibilities	Leadership paramount	Power and hierarchies influence coordination
Codes	<p>Many actors involved in planning</p> <p>Sub-national and national level engaged</p> <p>Technical level and strategy level</p> <p>Detailed collaboration plan and outline of activities, outputs,</p>	<p>Technical skill and resource capacity at implementer level instrumental</p> <p>Division of activities based on capacity</p> <p>If not enough capacity collaboration cannot begin</p>	<p>Prioritization based on funding requirements</p> <p>Politics and benefits of including certain actors or activities</p>	<p>Information sharing mechanisms</p> <p>Focal points or joint committees</p> <p>Regular, continuous coordination</p> <p>Built on existing structures</p>	<p>Agreed upon plan of responsibilities</p> <p>Common vision and commitment key for ease of coordination</p> <p>Participation in joint coordination hard</p>	<p>Single organization that explicitly or implicitly lead</p> <p>Structuring collaboration efforts depends on leader</p>	<p>Focal points for collaboration lack decision making power</p> <p>Power imbalance due to government more powerful</p> <p>Competing for funding between organizations</p>

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

	and desired outcomes						
	Commitment and ownership implicit goals of process						

For peer review only

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities						
Sub-themes	Linear process of collaboration						
Categories	Implementation			Monitoring and evaluation			
Sub-categories	Adaptability to change	Geographical and administrative level	Follows from planning and coordination	Detailed but depends on funding	Hard to move beyond outputs	Integral to the collaboration	Responsibility for M&E varies
Codes	<p>Implementation does not follow plan</p> <p>Funding changes requires change of plan</p> <p>Government involvement lead to less flexibility</p> <p>Covid-19 disruption</p>	<p>Focus on implementing organizations or participations</p> <p>Added complexity for actual implementation</p> <p>National level collaboration, sub-national implement</p> <p>Sub-national own system of priorities,</p>	<p>Implementation mirrors previous collaborative efforts</p> <p>Reduction in parallel work and efficient implementation</p> <p>Takes time and resources to implement, need to be considered before start</p>	<p>Funding source and resources key for allowing M&E</p> <p>M&E include detailed indicators</p> <p>Government or external donor relies heavily on M&E for decisions</p>	<p>Discrepancy in M&E between stakeholders</p> <p>Particularly hard to attribute success or failures</p> <p>Quantitative indicators more favorable</p>	<p>Learning from failure</p> <p>M&E seen as opportunity to learn and improve</p> <p>Successes can build momentum, secure resources</p> <p>Serves as main accountability mechanism</p>	<p>Internal or external evaluation depending on context and resources</p> <p>One stakeholder monitors activities</p> <p>Joint monitoring of activities</p>

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

		relationships and focus					
--	--	-------------------------	--	--	--	--	--

For peer review only

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities						
Sub-themes	Linear process of collaboration		Real-world complexities shaping the collaboration				
Categories	Dissemination		Funding		Relationships		
Sub-categories	Information spreading	Recognition	Call for more funding	Funding as a source of power	Facilitate or hamper collaboration	Actively building relationships	Relationships as an outcome
Codes	Engage the public and stakeholders Increase awareness	Engaging national-level government Gain international reputation	Budget greatest limitation to collaboration Not enough government/national funding Funding sources varies If government funding more sustainable	External donors agenda decide activities If funding from government they have last say Leadership often based on funding Ministry of economy key stakeholder	Tensions between NGOs and government evident Conflicts within government or NGO networks Common understanding and relationships increase coordination	Continuous relationship building Efforts by stakeholders to build relationships	Over time relationships built through coordination meetings and implementation Evolve between key focal points Mutual understanding lead to trust and confidence

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

				Decide design and coordination of collaboration			
--	--	--	--	---	--	--	--

For peer review only

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Main themes and findings - full coding tables, continued.

Theme	Gap between theory and real world complexities									
Sub-themes	Real-world complexities shaping the collaboration					Critically assessing collaborations				
Categories	Enabling environment		Capacity building			Success factors			Obstacles	
Sub-categories	Policies	Government	Actual method depends on collaboration	Key for sustainability	Demands resources	Clear responsibilities	Common vision and understanding	Secure buy in	Real world complexities	Lack of accountability
Codes	International agenda facilitate work	Active and collaborative government ministries	In person technical capacity building	Learning and incorporating changes	Capacity building takes time	Agreement on division of activities	Learning continuously	Engage stakeholders from beginning	Lack of funding, sustainability	No commitment to work together
	Sub-national plans for development	Existing multisectoral ministerial committees	Natural reciprocal	Integral part of collaboration itself, one of main benefits	Capacity building limited by funding	Leadership from all	Open sharing and discussion	Government and sustainable funding	Politics on sub-national and national level	Lack of transparency
	National CSDG roadmap and other national plans		Effort to include capacity building	Building capacity with implementors or sub/national level lead to sustainability		Functioning M&E	Benefits and goals explicit	Commitment from all	Competing priorities and work	Difficulty of attributing failures or successes
			Capacity building according to administrative					Relationship and capacity building		

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

			and geographical level							
--	--	--	------------------------------	--	--	--	--	--	--	--

For peer review only

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Examples of multisectoral collaboration that include child health and well-being in Cambodia

Name	Short description	Source
Multisectoral Food and Nutrition Security in Cambodia (MUSEFO)	Through a multisectoral approach, the programme aims to improve the nutrition of women and young children through i) Improving the quality of nutrition services by providing training for health workers. ii) Diversifying nutrition and food production by providing trainings for farmers, building their capacity to grow a more diverse range of crops and improving their access to healthy foods. iii) Embedding successful approaches on national and regional level is the third field of action.	https://giz-cambodia.com/wordpress/wp-content/uploads/10_FactSheet-of-Multisectoral-Food-and-Nutrition-Security-in-Cambodia-MUSEFO.pdf
Identification of Poor Households Programme (ID Poor)	The ID Poor program aim to identify at risk or poor households in Cambodia and provide Equity Cards to these households as a basis for assessing social assistance services. This can then be used by various ministries or other organizations to assist at-risk households with healthcare for children.	https://idpoor.gov.kh/en/
The Second National Strategy for Food Security and Nutrition 2019-2023	Acknowledging the cross-cutting challenges facing the ambition to provide proper food and nutrition, including promoting infant breastfeeding practices, the government has implemented a national-wide strategy which explicitly take an multisectoral approach to nutrition.	https://scalingupnutrition.org/sites/default/files/2022-06/national-nutrition-plan-cambodia.pdf
Raising Awareness and Innovative	Led by Save the Children, the project used innovative approaches to increase awareness and appreciation of a	https://resourcecentre.savethechildren.net/pdf/RAISE-Evaluation-Report.-Final.-16-March-2022-1.pdf/

Strategies for ECD (RAISE)	holistic approach to early childhood development in 43 villages in Kampong Siem district.	
Family Care First (FCF) and Responsive and Effective Child Welfare Systems Transformation (REACT)	Facilitated by Save the Children, the project is a multi-donor supported network of organizations including government, NGO's and UN organizations working together to support children to live in safe, nurturing family-based care. The work take place across numerous sectors and stakeholders.	https://resourcecentre.savethechildren.net/pdf/Gender%20Intersectionality%20and%20Family%20Separation%20Alternative%20Care%20and%20the%20Reintegration%20of%20Children%20FINAL_0.pdf/
The Fifth National Strategic Plan for a Comprehensive, Multi-Sectoral Response to HIV/AIDS (2019-2023)	Through a multisectoral approach and partnership across ministries and different organizations, Cambodia is working towards the 90-90-90 targets and eventually elimination of new HIV infections including mother-to-child transmission.	http://www.healthpolicyplus.com/ns/pubs/17402-17725_CambodiaStrategicPlan.pdf

Supplementary Material 2. Reflexivity Statement

Study conceptualisation:

1. How does this study address local research and policy priorities?

This study is a part of an effort to provide country specific knowledge of multisectoral collaborations in Cambodia, a key knowledge gap identified by stakeholders and academia. The government and other organizations are actively engaging in multisectoral collaborations, and understanding how the function in practice is a key priority.

2. How were local researchers involved in study design?

The local researchers (SS and TC) were engaged in the overall design of the study and particularly the identification and recruitment of participants as well as development of the interview guides and data collection. They were core members of the study team.

Research management:

1. How has funding been used to support the local research team(s)?

The study was funded through the Swedish Research Council (2018-03609) with the majority of funding dedicated to country study activities and local research colleagues (SS and TC).

Data acquisition and analysis:

1. How are research staff who conducted data collection acknowledged?

The researchers who conducted data collection met the authorship criteria and are hence acknowledged as co-authors of the study.

2. How have members of the research partnership been provided with access to study data?

All members of the research team, including SS and TC, had full access to the data.

3. How were data used to develop analytical skills within the partnership?

The qualitative data analysis was conducted by DH with input and training of DH, SS and TC by a qualitative research expert (HMA).

Data interpretation:

1. How have research partners collaborated in interpreting study data?

The results from the study were continuously discussed with the local research colleagues (SS and TC) who contributed significantly to the interpretation of the results.

Drafting and revising for intellectual content:

1. How were research partners supported to develop writing skills?

Most of the writing of the manuscript was done by DH, however local research colleagues (SS and TC) provided crucial input.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46
47
48
49
50
51
52
53
54
55
56
57
58
59
60

2. How will research products be shared to address local needs?

The results from the study will be disseminated widely to an international and national audience, including a dissemination seminar with relevant country stakeholders.

Authorship:

1. How is the leadership, contribution and ownership of this work by LMIC researchers recognized within the authorship?

The local researchers (SS and TC) authors 2-3, recognizing their crucial hands-on contribution to the study.

2. How have early career researchers across the partnership been included within the authorship team?

The first author is a PhD student (although not from a LMIC), SS and TC are recognized experienced researchers.

3. How has gender balance been addressed within the authorship?

Out of the seven authors, four are male (DH, SS, TC and TA) while three (HN, SK and HMA) are female. The preponderance for male authors is weighted against the critical study design and interpretation by HN and SK while HMA is a world-leading qualitative expert.

Training:

1. How has the project contributed to training of LMIC researchers?

The LMIC researchers (SS and TC) are experienced qualitative researchers, however within this study all authors gained refresher trainings and developed their qualitative analytical skills and knowledge of framework method analysis by HMA (qualitative expert).

Infrastructure:

1. How has the project contributed to improvements in local infrastructure?

No direct benefit in local infrastructure has come from this qualitative study, however the findings of the study can help to conceptualize and form partnerships across sectors that can lead to improvements in infrastructure.

Governance:

1. What safeguarding procedures were used to protect local study participants and researchers?

The study conforms to the Helsinki declaration and followed the ethical and practical guidelines stipulated by the National Ethics Committee for Health Research in Cambodia regarding the safety of researchers and participants.

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

Sustainable development goals and multisectoral collaborations for child health in Cambodia: a qualitative interview study with key child health stakeholders

Consolidated criteria for reporting qualitative studies (COREQ): 32-item checklist

No.	Item	Description	Page
Domain 1: Research team and reflexivity			
Personal characteristics			
1	Interviewer/facilitator	SS and TC conducted the interviews	4
2	Credentials	DH has a MD, SS has PhD, TC has MD and has a Master of Arts in Health Social Sciences, HN has a PhD, KR has a PhD, HMA has a PhD and TA has a PhD.	1
3	Occupation	DH was a PhD candidate, SS was a lecturer at the Royal University of Phnom Penh, TC was a program manager at Malaria Consortium Cambodia.	1
4	Gender	All interviewers were male.	NA
5	Experience and training	The researchers (SS and TC) had extensive experience of qualitative interviews from previous research in Cambodia.	16
Relationship with participants			
6	Relationship established	No relationship was established prior to study commencement.	16

7	Participant knowledge of the interviewer	In some instances, the participant recognized the interviewer from attending similar events/workshops/seminars but in general the participants did not know the interviewers. They did not know the personal goals or reasons for doing the research for the individual interviewer.	16
8	Interviewer characteristics	The interviewers were all interested in the topic in general and had expertise in child health in Cambodia.	4
Domain 2: Study design			
Theoretical framework			
9	Methodological orientation and theory	The methodological orientation of the study is content analysis, specifically framework analysis.	4
Participant selection			
10	Sampling	Participants were purposively selected based on predefined criteria of having expertise in child health or being from a non-health sector (for example water and sanitation, agriculture, infrastructure etc.) but with implementation knowledge of how that sector interacts with other sectors in Cambodia.	4
11	Method of approach	Participants were approached via email and telephone.	NA
12	Sample size	29 participated in the interviews.	4
13	Non-participation	No participants refused or dropped out.	4
Setting			
14	Setting of data collection	The interviews took place either virtually (over online meeting) or face to face, at a time and place convenient of the participant.	4
15	Presence of non-participants	The were no non-participants present during the interviews.	4
16	Description of sample	The description of the sample can be seen in Table 1 in the article.	5
Data collection			

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25
26
27
28
29
30
31
32
33
34
35
36
37
38
39
40
41
42
43
44
45
46

17	Interview guide	This is provided in the supplementary material 1. The interview guide was piloted before the study began.	4-5
18	Repeat interviews	No repeat interviews were held.	NA
19	Audio/visual recording	Audio recording was used to collect the data.	4
20	Field notes	No field notes were taken.	4
21	Duration	The duration of the interviews ranged from 45 minutes to 1 hr and 15 minutes	NA
22	Data saturation	Is discussed with regards to information power in the article.	16
23	Transcripts returned	Transcripts were not returned to participants.	NA
Domain 3: Analysis and findings			
Data analysis			
24	Number of data coders	DH coded the data	8
25	Description of the coding tree	Is presented in Table 2 in the manuscript and supplementary material 1.	9
26	Derivation of themes	The themes were derived from the data.	8
27	Software	Nvivo software were used for the coding.	8
28	Participant checking	The participants did not provide feedback on the findings.	NA
Reporting			
29	Quotations presented	Quotations presented with each paragraph, trying to illustrate the main points.	10-14
30	Data and findings consistent	The data and findings were cross-checked multiple times, ensuring consistency.	16
31	Clarity of major themes	Outlined in result table and in clear headings in the result section.	9-14
32	Clarity of minor themes	Outlined in result table and in clear headings in the result section.	9-14