### Autocatalytic Activation of a Ruthenium-PNN-Pincer Hydrogenation Catalyst

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#### **UV-Vis Standard Series for Ru-imine**

To determine the molar absorptivity of **Ru-imine** and establish linearity of the absorbance response to concentration at higher [**Ru-imine**], we prepared a standard series in toluene under inert atmosphere and recorded UV-vis spectra. Figure S1 shows the complete recorded spectra, as well as a plot of the absorbance at 700 nm against [**Ru-imine**]. The best fit line gives a molar absorptivity of 1,747.8 L·mol<sup>-1</sup>·cm<sup>-1</sup> at 700 nm, which was used to calculate [**Ru-imine**] in the kinetics experiments described below.



**Figure S1.** Standard series for Ru-imine. The left panel shows the UV-vis spectra obtained for each solution, and the right panel shows a plot of absorbance at 700 nm vs [Ru-imine].

Images of the Apparatus for Kinetic Experiments



Figure S2. Schematic diagram of the custom pressure reactor designed for reaction monitoring by UV-vis.



Figure S3. Photo of the complete, assembled reactor with a reaction in progress.

#### Calculation of [Ru-imine] from UV-Vis Intensity Data

Because the measured light intensity in each experiment is affected by variables including the precise position of the reactor, the fiber optic cables, and the position of the cuvette inside the reactor, it was not possible to collect accurate blank intensity spectra to calculate absorbance in the traditional manner. To calculate the absorbance at 700 nm and subsequently [**Ru-imine**] for each time point, we used its known molar absorptivity of 1,747.8 L·mol<sup>-</sup> <sup>1</sup>·cm<sup>-1</sup>, and we assumed that the blank intensity was equal to the maximum intensity measured over the course of the experiment. This calculation assumes that the product absorbance is negligible, which was validated by monitoring the reaction in a traditional UV-vis setup under 1 atmosphere of hydrogen (Figure 1 in the main text).

First, all measured intensities at all time points at 700 nm were corrected by subtracting the "dark" signal, which arises from electronic noise and can be measured by excluding all light from the detector:

$$I_t = I_{t-raw} - I_{dark}$$

Next, absorbance at each time point was calculated, assuming that the blank intensity  $I_0$  is equal to the maximum intensity measured over course of the experiment:

$$A_{t} = -\log\left(\frac{I_{t}}{I_{0}}\right)$$

Finally, [Ru-imine] at each time point was calculated using the Beer-Lambert law:

$$[Ru-imine] = \frac{A_t}{1747.8 \text{ L} \cdot \text{mol}^{-1} \cdot \text{cm}^{-1} \times 1 \text{ cm}}$$

The calculated concentration data for each experiment, reduced to include between 100 and 200 time points for each experiment, are included in the attached text files "copasi\_input\_trim\_first\_300\_seconds.txt" and "copasi\_input\_all\_data.txt", which are also formatted for direct use in kinetic modeling by the program COPASI.

#### Singlet Energies calculated by DFT

Table S1 below shows the energies calculated by DFT for all singlet structures reported in this paper. The column **E(opt)** represents the solvent-corrected electronic energy in hartrees, calculated at the end of geometry optimization with the  $r^2$ SCAN-3c composite method. **E(opt)** is not used in the calculation of the reported free energies, but is provided for completeness. The column **E(single point)** represents the solvent-corrected electronic energy in hartrees, calculated with the  $\omega$ B97X-D3 functional and the def2-QZVPPD basis set. The column **G(corr)** represents the correction to the Gibbs free energy calculated at 298.15 K after geometry optimization using the  $r^2$ SCAN-3c composite method. The column **Imag.** shows the imaginary vibrational frequency calculated for transition states. The column **G(kcal)** represents the Gibbs free energy for each isolated species at 298.15 K in kcal/mol, calculated as the sum of **E(single point)** and **G(corr)**, and including the addition of 1.89 kcal/mol for each molecule to convert to a 1 M standard state. The column **Mass Balance** lists the small molecules included in the total free energy for the calculation of reaction pathways. The column **G(tot)** is the sum of standard-state free energies of the ruthenium complex in focus and any additional molecules included for mass balance, in kcal/mol. The column **G(rel)** is the total free energy in kcal/mol referenced against **Ru-imine**. A stability analysis showed that most species were correctly defined as closed-shell singlets. However, **a** optimizes as an open-shell singlet. The energy values for **a** in Table S1 represent the open-shell singlet structure.

# Table S1. Energies of singlet structures calculated by DFT.

Small Molecules	E(opt)	E(single point)	G(corr)	Imag.	G(kcal)	_		
hydrogen	-1.168938352	-1.175355	-0.001917		-736.8555673			
PCy <sub>3</sub>	-1046.961231	-1047.351990	0.434993		-656947.9448			
Direct Hydrogenati	ion MFP (Fig. 7)					Mass balance	G(tot)	G(rel)
Ru-imine	-2371 330922	-2372 082768	0 853231		-1487965 98	2 H <sub>2</sub>	-1489439 69	0.0
a	-1324 312279	-1324 678319	0 387531		-831002 49	$2 H_2 + PCv_2$	-1489424 15	15 5
h	-1325 510134	-1325 880709	0.406796		-831744 92	$H_{1} + PCv_{2}$	-1489429 72	10.0
c-TS	-1325.010104 -1325 /17919	-1325 852926	0.403204	-1079 83	-831729 74	$H_2 + PCy_3$	-1489414 54	25.2
d	-1325 508667	-1325 892744	0.403204	1075.05	-831751 85	$H_2 + PCy_3$	-1/189/136 65	3.0
а е-TS	-1326 676011	-1327 061176	0.407775	-680 76	-832475 41	PCv.	-1489423 36	16.3
Ru-NH	-1326 717257	-1327 113/00	0.420140	000.70	-832503 74	PCv	-1/189/151 68	-12.0
Ku-NIT	-1320.717237	-1327.113499	0.430327		-832303.74	r Cy <sub>3</sub>	-1485451.08	-12.0
Autocatalytic MEP	(Figs. 8 and 9)							
Ru-imine	-2371.330922	-2372.082768	0.853231		-1487965.98	2 H <sub>2</sub> + Ru-NH	-2321943.43	0.0
а	-1324.312279	-1324.678319	0.387531		-831002.49	$2 H_2 + Ru-NH + PCy_3$	-2321927.89	15.5
b	-1325.510134	-1325.880709	0.406796		-831744.92	$H_2 + Ru-NH + PCy_3$	-2321933.46	10.0
f-TS	-2652.22929	-2652.999733	0.858375	-490.29	-1664240.68	$H_2 + PCy_3$	-2321925.48	18.0
g	-2652.238145	-2653.017472	0.865877		-1664247.10	H <sub>2</sub> + PCy <sub>3</sub>	-2321931.90	11.5
h-TS	-2652.233693	-2653.010927	0.859752	-1050.9	-1664246.84	H <sub>2</sub> + PCy <sub>3</sub>	-2321931.64	11.8
i	-1326.705508	-1327.100857	0.430094		-832495.95	$H_2 + PCy_3 + j$	-2321941.24	2.2
k-TS	-1326.677541	-1327.077285	0.425700	-34.97	-832483.92	$H_2 + PCy_3 + j$	-2321929.20	14.2
I	-1326.679891	-1327.078964	0.425307		-832485.22	$H_2 + PCy_3 + j$	-2321930.50	12.9
m-TS	-1326.668634	-1327.068519	0.424420	-297.31	-832479.22	H <sub>2</sub> + PCy <sub>3</sub> + j	-2321924.50	18.9
n	-1326.676472	-1327.074985	0.424327		-832483.33	H <sub>2</sub> + PCy <sub>3</sub> + j	-2321928.62	14.8
o-TS	-1326.672096	-1327.071375	0.425454	-52.98	-832480.36	H <sub>2</sub> + PCy <sub>3</sub> + j	-2321925.65	17.8
Ru-NH	-1326.717257	-1327.113499	0.430327		-832503.74	$H_2 + PCy_3 + j$	-2321949.02	-5.6
Rehydrogenation	of i (Fig. 10)							
i	-1325.521075	-1325.906121	0.407399		-831760.48	H₂ + i + PCV₃	-2321941.24	2.2
p	-1326.684984	-1327.079210	0.423472		-832486.52	i + PCv₂	-2321930.42	13.0
a-TS	-1326.669778	-1327.065154	0.421306	-1107.85	-832479.06	i + PCv₂	-2321922.96	20.5
Ru-NH	-1326.717257	-1327.113499	0.430327		-832503.74	i + PCv <sub>2</sub>	-2321947.63	-4.2
						7 3		
Initial addition of H	H <sub>2</sub> across Ru and	l C (Fig. S6)						
а	-1324.312279	-1324.678319	0.387531		-831002.49	2 H <sub>2</sub> + PCy <sub>3</sub>	-1489424.15	15.5
r-TS	-1325.433477	-1325.800676	0.399910	-1351.06	-831699.02	H <sub>2</sub> + PCy <sub>3</sub>	-1489383.82	55.9
j	-1325.521075	-1325.906121	0.407399		-831760.48	H <sub>2</sub> + PCy <sub>3</sub>	-1489445.28	-5.6
Transfer of hydrog	en from Ru to tl	he imine carbon	(Fig. S7)					
b	-1325.510134	-1325.880709	0.406796		-831744.92	H <sub>2</sub> + PCy <sub>3</sub>	-1489429.72	10.0
S	-1325.473233	-1325.852383	0.404316		-831728.70	$H_2 + PCy_3$	-1489413.50	26.2
t-TS	-1325.464645	-1325.846525	0.402565	-617.46	-831726.12	$H_2 + PCy_3$	-1489410.92	28.8
j	-1325.521075	-1325.906121	0.407399		-831760.48	H <sub>2</sub> + PCy <sub>3</sub>	-1489445.28	-5.6

## Table S1 continued. Energies calculated by DFT.

	E(opt)	E(single point)	G(corr)	Imag.	G(kcal)	Mass balance	G(tot)	G(rel)	
Product Ru-NH transfers hydrogen to intermediate a instead of b (Fig. S8)									
Ru-imine	-2371.330922	-2372.082768	0.853231		-1487965.98	2 H <sub>2</sub> + Ru-NH	-2321943.43	0.0	
а	-1324.312279	-1324.678319	0.387531		-831002.49	$2 H_2 + Ru-NH + PCy_3$	-2321927.89	15.5	
u-TS	-2651.042524	-2651.800382	0.842783	-411.99	-1663497.86	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321919.52	23.9	
v	-2651.046312	-2651.806564	0.844290		-1663500.79	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321922.45	21.0	
w-TS	-2651.032262	-2651.798923	0.843141	-763.03	-1663496.72	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321918.37	25.1	
х	-1325.50744	-1325.892958	0.411713		-831749.52	2 H <sub>2</sub> + PCy <sub>3</sub> + j	-2321931.66	11.8	
i	-1326.705508	-1327.100857	0.430094		-832495.95	$H_2 + PCy_3 + j$	-2321941.24	2.2	
Product Ru-NH transfers hydrogen to intermediate a instead of b (Fig. S9)									
Ru-imine	-2371.330922	-2372.082768	0.853231		-1487965.98	2 H <sub>2</sub> + Ru-NH	-2321943.43	0.0	
а	-1324.312279	-1324.678319	0.387531		-831002.49	$2 H_2 + Ru-NH + PCy_3$	-2321927.89	15.5	
u1-TS	-2651.040843	-2651.799231	0.842371	-377.24	-1663497.40	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321919.05	24.4	
v1	-2651.048113	-2651.807819	0.845119		-1663501.06	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321922.72	20.7	
w1-TS	-2651.038621	-2651.797161	0.840062	-940.86	-1663497.55	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321919.20	24.2	
х	-1325.50744	-1325.892958	0.411713		-831749.52	2 H <sub>2</sub> + PCy <sub>3</sub> + j	-2321931.66	11.8	
i	-1326.705508	-1327.100857	0.430094		-832495.95	$H_2 + PCy_3 + j$	-2321941.24	2.2	
Product Ru-NH trai	1225 F10124	1225 880700	en in binst	ead of imir	1e carbon (Fig.	S10)	2221022 46	10.0	
	-1325.510134	-1325.880709	0.406796	1242 44	-831/44.92	$H_2 + RU - INH + PCy_3$	-2321933.40	10.0	
2-15	-2052.18022	-2652.946645	0.861109	-1242.44	-1004205.05	$H_2 + PCy_3$	-2321890.45	53.0	
аа	-2652.247044	-2653.031445	0.864815		-1664256.54	$H_2 + PCy_3$	-2321941.34	2.1	
Product Ru-NH pro	tonates ruthen	ium instead of n	itrogen (Fig	g. S11)					
v	-2651.046312	-2651.806564	0.844290		-1663500.79	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321922.45	21.0	
y-TS	-2651.036586	-2651.793320	0.840866	-672.48	-1663494.63	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321916.29	27.1	
j	-1325.521075	-1325.906121	0.407399		-831760.48	2 H <sub>2</sub> + PCy <sub>3</sub> + j	-2321942.62	0.8	
Product Ru-NH pro	tonates rutheni	ium instead of n	itrogen (Fig	r S12)					
v1	-2651.048113	-2651.807819	0.845119	5. 512)	-1663501.06	2 Ha + PCva	-2321922.72	20.7	
v2-TS	-2651 03627	-2651 792945	0 841573	-553 01	-1663493 95	$2 H_2 + PCv_2$	-2321915 61	27.8	
j 2 13	-1325 521075	-1325 906121	0 407399	555.01	-831760 48	$2 H_2 + PCv_3 + i$	-2321942 62	0.8	
J	1020.021070	1525.500121	0.107000		001/00/10	2112 1 093 1	20210 12:02	0.0	
Diastereomeric ve	rsion of the ME	P shown in Figur	e 8 (Fig. S1	3)					
b	-1325.510134	-1325.880709	0.406796		-831744.92	$H_2 + Ru - NH + PCy_3$	-2321933.46	10.0	
f2-TS	-2652.222041	-2652.991996	0.857860	-342.71	-1664236.15	$H_2 + PCy_3$	-2321920.95	22.5	
g2	-2652.250361	-2653.030991	0.863171		-1664257.28	$H_2 + PCy_3$	-2321942.08	1.3	
Diastereomeric ve	rsion of the ME	P shown in Figur	e 8 (Fig. S14	4)					
b	-1325.510134	-1325.880709	0.406796		-831744.92	$H_2 + Ru - NH + PCy_3$	-2321933.46	10.0	
f3-TS	-2652.207164	-2652.970849	0.860510	-508.23	-1664221.21	H <sub>2</sub> + PCy <sub>3</sub>	-2321906.01	37.4	
g3	-2652.221781	-2652.997251	0.863186		-1664236.10	H <sub>2</sub> + PCy <sub>3</sub>	-2321920.90	22.5	
Diastereomeric ve	rsion of the ME	P shown in Figur	e 8 (Fig. S1	5)					
b	-1325.510134	-1325.880709	0.406796		-831744.92	H <sub>2</sub> + Ru-NH + PCy₂	-2321933.46	10.0	
f4-TS	-2652.198175	-2652.963734	0.860617	-773.84	-1664216.68	- , , , , , , , , , , , , , , , , , , ,	-2321901.48	41.9	
g4	-2652.236754	-2653.020414	0.860747		-1664252.17	$H_2 + PCV_2$	-2321936.97	6.5	
5						2 -13			

### Relaxed Scan for PCy<sub>3</sub> Dissociation from Ru-imine

Figure S4 shows the electronic energies for a relaxed scan increasing the Ru-P distance in **Ru-imine**. This scan results in a smooth dissociation with small discontinuities and no minimum, and indicates that dissociation of PCy<sub>3</sub> (Figures 7 and 8) is barrierless on the electronic PES.



Figure S4. Relaxed scan for the dissociation of PCy<sub>3</sub> from Ru-imine to give a.

### Relaxed Scan for Oxidative addition of H<sub>2</sub> to Ruthenium Complex a

Figure S5 shows the electronic energies for a relaxed scan where the H-H distance was decreased, starting from compound **b**. This scan results in a smooth reductive elimination of  $H_2$  from **b**, with no minimum, and indicates that the reverse oxidative addition of  $H_2$  to **a** (Figures 7 and 8) is barrierless on the electronic PES.



Figure S5. Relaxed scan for the reductive elimination of  $H_2$  from **b**.

#### Alternative Pathway: Initial addition of H<sub>2</sub> across Ru and C

Figure S6 shows an alternative pathway where  $H_2$  initially adds to the Ru center and the imine carbon. This pathway proceeds with a much higher barrier than the minimum-energy pathway in Figure 7.





#### Alternative Pathway: Transfer of hydrogen from Ru to the imine carbon

Figure S7 shows an alternative pathway where a ruthenium hydride transfers to the imine carbon, rather than the imine nitrogen as occurs in the minimum-energy pathway in Figure 7. This pathway proceeds with a higher barrier than the minimum-energy pathway.



Figure S7. Ruthenium hydride migration to the imine carbon rather than the imine nitrogen.

#### Alternative Pathway: Product Ru-NH transfers hydrogen to intermediate a instead of c

Figures S8 and S9 show two diastereomers of an alternative pathway where the product **Ru-NH** transfers hydrogen to intermediate **a** instead of **c**. These pathways proceed with a higher barrier than the minimum-energy pathway shown in Figure 8, and can also be excluded based on the kinetic data, since they incorporate hydrogen after the rate-determining step and would be expected to follow zero-order kinetics in the hydrogen pressure.



Figure S8. Product-mediated hydrogenation of a instead of c.



Figure S9. Product-mediated hydrogenation of a instead of c, diastereomeric pathway

### Alternative Pathway: Product Ru-NH transfers hydride to the imine nitrogen

Figure S10 shows an alternative pathway where the product **Ru-NH** transfers a hydride to the imine nitrogen in **b** rather than the imine carbon. This pathway has a significantly higher barrier than the minimum-energy pathway shown in Figure 8.



Figure S10. Hydride transfer to the imine nitrogen in **b** rather than the imine carbon.

#### Alternative Pathway: Product Ru-NH protonates ruthenium instead of nitrogen

Figures S11 and S12 show two diastereomeric versions of pathways where the product **Ru-NH** protonates the ruthenium center instead of the imine nitrogen, following hydride transfer to the imine carbon. Both pathways have higher barriers than the minimum-energy pathway shown in Figure 8.



Figure S11. Proton transfer to Ru instead of N, first diastereomeric pathway.



Figure S12. Proton transfer to Ru instead of N, second diastereomeric pathway.

#### Alternative Pathway: Diastereomeric versions of the minimum-energy pathway shown in Figure 8

Figures S13, S14, and S15 below show three diastereomeric versions of the hydride transfer in the minimumenergy pathway shown in Figure 8. In Figure S13, the opposite enantiomer of the product **Ru-NH** reacts with the same enantiomer of intermediate **b**. In Figures S14 and S15, **Ru-NH** approaches from the "bottom", opposite the cis-dihydrides in **b**. All three pathways have a higher barrier than the minimum-energy pathway shown in Figure 8.



Figure S13. First diastereomeric pathway for hydride transfer to b.



Figure S14. Second diastereomeric pathway for hydride transfer to b.



Figure S15. Third diastereomeric pathway for hydride transfer to b.

#### **Microkinetic Model**

To test the agreement of the minimum-energy reaction network for the autocatalytic hydrogenation of **Ru-imine** to **Ru-NH** with the kinetic data, we constructed a microkinetic model using the free program COPASI<sup>1</sup>, version 4.42 (Build 284). The molar concentration of H<sub>2</sub> was calculated using its known pressure-dependent solubility in toluene at 298.15 K.<sup>2</sup> The model incorporates every reaction in Figures 7-10, in both the forward and reverse directions. For most reactions, a transition state was identified: in these cases, rate constants were calculated using the Eyring equation, taking the transmission coefficient  $\kappa$  as equal to one:

$$k = \frac{\kappa k_B T}{h} e^{-\left(\frac{\Delta G^{\ddagger}}{RT}\right)}$$

For bimolecular reactions where a transition state was not located (1, 2, and 10), the free energy of the transition state was estimated by assuming the reaction in the downhill direction proceeds at the diffusion-controlled rate, as suggested by Harvey et al.<sup>3</sup> In toluene at 298.15 K, the diffusion-controlled second-order rate constant is  $1.12 \times 10^{10} \text{ M}^{-1} \cdot \text{s}^{-1}$ , which translates to an effective free-energy barrier of 3.7 kcal/mol. Table S2 shows the free-energy barriers, calculated from DFT, which were used as starting points in the kinetic model. In the table, values in **bold and red** represent "barrierless" bimolecular reactions modeled as diffusion-controlled.

Number	er Reaction $\Delta G^{\dagger}_{fwd}$ (kcal/mol)		$\Delta { extsf{G}}^{ extsf{*}}_{ extsf{rev}}$ (kcal/mol)		
1	Ru-imine $\Rightarrow$ PCy <sub>3</sub> + a	19.3	3.7		
2	$a + H_2 \rightleftharpoons b$	3.7	9.3		
3	$b\rightleftharpoonsd$	15.2	22.1		
4	$d + H_2 \rightleftharpoons Ru-NH$	13.3	28.3		
5	b + Ru-NH ≓ g	8.0	6.4		
6	g ≓ i + j	0.3	9.6		
7	i ≓ I	12.0	1.3		
8	l ⇒ n	6.0	4.1		
9	n ⇔ Ru-NH	3.0	23.4		
10	$j + H_2 \rightleftharpoons p$	14.6	3.7		
11	p ≓ Ru-NH	7.5	24.7		

#### Table S2. Free-energy barriers used in the kinetic model

To allow the optimization of individual intermediate or transition-state energies to obtain the best fit to the kinetic data, the COPASI model dynamically calculates the above barriers using the individual free energies for each species as  $\Delta G^{\ddagger} = G^{\circ}_{TS} - G^{\circ}_{reactant}$ , as listed in Table S1. The rate constants are in turn calculated dynamically from the free-energy barriers. To obtain the fit to the kinetic data shown in Figure 11, we used the Parameter Estimation task in COPASI, allowing the energies of key, rate-determining intermediates and transition states to vary according to the Evolutionary Programming optimization algorithm. Our goal was to obtain the best fit achievable while adjusting the minimum number of free energies. We found that a very good fit was obtained by allowing the energies of only three species to vary: **a**, **c-TS**, and **f-TS**, which could not be improved by adjusting additional parameters. To verify that the adjusted free energies shown in Figure 11 (**a**, 17.506 ± 0.007; **c-TS**, 24.946 ± 0.012; and **f-TS**, 17.759 ± 0.004 kcal.mol) represented the global best fit, the Parameter Estimation task was repeated multiple times with randomized starting values, and was found to converge on the same result reliably.

The input data (copasi\_input\_trim\_first\_300\_seconds.txt), COPASI model

(microkinetic\_model\_trim\_first\_300\_seconds.cps), and output showing the result of the fit (copasi\_report\_trim\_first\_300\_seconds.txt) are included as Supporting Information. We elected to trim the first 300 seconds of data from each experiment, because the model did not reproduce the brief initial acceleration periods, which may be due to hydrogen uptake into solution at the start of the experiment. However, including this early data does not change the fitted values significantly. For comparison to the analysis using trimmed data, we have also included the complete input data (copasi\_input\_all\_data.txt), COPASI model (microkinetic\_model\_all\_data.cps), and COPASI output (copasi\_report\_all\_data.txt) as Supporting Information. Figure S16 below shows the global fit obtained when the first 300 seconds of data are not trimmed, which may be compared to Figure 11 in the main text. The adjusted free energies (**a**, 17.650 ± 0.005; **c-TS**, 25.075 ± 0.014; and **f-TS**, 17.711 ± 0.004) are very close to those obtained by truncating the first 300 seconds of data from each experiment.



**Figure S16.** Global fit of the complete, non-trimmed kinetic data to the microkinetic model, after adjusting the free energies of **a**, **c-TS**, and **f-TS** to obtain the best fit (Compare with Figure 11, which shows the fit excluding data from the first 300 seconds of each experiment.)

#### Analysis of the spin multiplicities of species calculated by DFT

Although even-electron second-row transition-metal species are typically expected to have singlet ground states, we examined the possibility that the triplet state might be energetically competitive on the suggestion of a reviewer. In particular, structures involving electron-rich, low-coordinate ruthenium(0) might be expected to have an unusually small ligand field for a second-row transition-metal complex. To compare the singlet and triplet free energies using the DFT method applied in this work, we re-optimized each singlet structure as a triplet, using the same method as described in the Computational Methods section. Table S3 below shows the energies calculated for triplets. All columns are calculated in the same manner as in Table S1, and the rightmost column  $\Delta G(t - s)$  represents the difference in the calculated free energies of the triplet and singlet structure.

As Table S3 shows, for most of the calculated structures the triplet is significantly higher in energy, indicating that the reaction pathway proceeds primarily through the singlet spin state. Some species, such as **k-TS**, **m-TS**, and **o-TS**, were not successfully optimized as triplets in an initial attempt, and significant effort was not expended to locate them as the adjacent triplet intermediates were significantly higher energy than the corresponding singlets. Species **s**, where the imine double bond is pi-complexed to Ru (see Figure S7), relaxed to **b** when optimized as a triplet. Species **z-TS**, representing a very high-energy alternative pathway on the singlet surface (see Figure S10), optimized as a ruthenium(0) H<sub>2</sub> sigma complex on the triplet surface, rather than the ruthenium(II) dihydride complex located on the singlet surface.

## Table S3. Energies of triplet structures calculated by DFT

	E(opt)	E(single point)	G(corr)	Imag.	G(kcal)	Mass balance	G(tot)	G(rel)	∆G(t - s)
Direct Hydrogenati	on MFP (Fig. 7)								
Ru-imine	-2371 303045	-2372 065069	0 850119		-1487956 83	2 H <sub>2</sub>	-1489430 54	92	9.2
a	-1324.306312	-1324.679299	0.385675		-831004.27	$2 H_2 + PCv_2$	-1489425.93	13.8	-1.8
a-H2	-1325,47601	-1325.857355	0.399003		-831735.15	$H_{1} + PCv_{2}$	-1489419.95	19.7	
a-b-TS	-1325,467289	-1325.846326	0.398730		-831728.40	$H_2 + PCv_3$	-1489413.20	26.5	
b	-1325,468392	-1325.847434	0.400642		-831727.90	$H_2 + PCv_2$	-1489412.70	27.0	17.0
~ c-TS	-1325,438288	-1325.811024	0.398567	-1222.65	-831706.35	$H_2 + PCv_3$	-1489391.15	48.5	23.4
d	-1325,459262	-1325.830162	0.403445		-831715.30	$H_2 + PCv_2$	-1489400.10	39.6	36.6
e-TS	-1326.588003	-1326.963345	0.414774	-1739.38	-832419.27	PCv <sub>2</sub>	-1489367.22	72.5	56.1
Ru-NH	-1326 638698	-1327 027488	0 423620	2700100	-832453 97	PCv <sub>2</sub>	-1489401 92	37.8	49.8
	1020.000000	1327.027 100	0.125020		002 100.07	1 0 / 3	1105101.52	57.0	15.0
Autocatalytic MEP	(Figs. 8 and 9)								
Ru-imine	-2371.303045	-2372.065069	0.850119		-1487956.83	2 H <sub>2</sub> + Ru-NH	-2321934.28	9.2	9.2
а	-1324.306312	-1324.679299	0.385675		-831004.27	2 H <sub>2</sub> + Ru-NH + PCy <sub>3</sub>	-2321929.67	13.8	-1.8
b-sigma-complex	-1325.47601	-1325.857355	0.399003		-831735.15	$H_2$ + Ru-NH + PCy <sub>3</sub>	-2321923.69	19.7	
b-ox-add-TS	-1325.467289	-1325.846326	0.398730		-831728.40	$H_2 + Ru-NH + PCy_3$	-2321916.94	26.5	
b	-1325.468392	-1325.847434	0.400642		-831727.90	$H_2$ + Ru-NH + PCy <sub>3</sub>	-2321916.44	27.0	17.0
f-TS	-2652.192244	-2652.956403	0.857555	-523.95	-1664214.00	$H_2 + PCy_3$	-2321898.80	44.6	26.7
g	-2652.208931	-2652.975662	0.862380		-1664223.06	H <sub>2</sub> + PCy <sub>3</sub>	-2321907.86	35.6	24.0
h-TS	-2652.18857	-2652.956515	0.857706	-858.21	-1664213.98	$H_2 + PCy_3$	-2321898.78	44.7	32.9
i	-1326.645452	-1327.036529	0.423662		-832459.62	H <sub>2</sub> + PCy <sub>3</sub> + j	-2321904.91	38.5	36.3
k-TS									
I	-1326.635556	-1327.025107	0.420959		-832454.15	$H_2 + PCy_3 + j$	-2321899.43	44.0	31.1
m-TS									
n	-1326.645329	-1327.040666	0.421433		-832463.62	H <sub>2</sub> + PCy <sub>3</sub> + j	-2321908.90	34.5	19.7
o-TS									
Ru-NH	-1326.638698	-1327.027488	0.423620		-832453.97	H <sub>2</sub> + PCy <sub>3</sub> + j	-2321899.26	44.2	49.8
Rehydrogenation o	of j (Fig. 10)								
j	-1325.470092	-1325.842169	0.402461		-831723.45	H <sub>2</sub> + i + PCy <sub>3</sub>	-2321904.20	39.2	37.0
р	-1326.642375	-1327.019743	0.412987		-832455.79	i + PCy <sub>3</sub>	-2321899.68	43.7	30.7
q-TS	-1326.588178	-1326.971599	0.424950	-1701.28	-832418.07	i + PCy <sub>3</sub>	-2321861.96	81.5	61.0
Ru-NH	-1326.638698	-1327.027488	0.423620		-832453.97	i + PCy <sub>3</sub>	-2321897.87	45.6	49.8
Initial addition of H	across Ru and C	(Fig. S6)							
2	-1324 306312	-1324 679299	0 385675		-83100/ 27	2 H. + PCv.	-1/189/125 93	13.8	-18
a r-TS	-1225 /26252	-1325 702874	0.303073	-1680.04	-821605.27	$E = E C v_{3}$	-14803425.55	10.0 50.6	2 7
:	1225.420255	1225.792074	0.396076	-1060.04	-031093.27 021722 /E		1409500.07	29.0 21.4	5.7 27 0
J	-1325.470092	-1325.842109	0.402401		-031/23.45	$\Pi_2 + PCy_3$	-1469406.25	51.4	37.0
Transfer of hydrog	en from Ru to the	e imine carbon (Fig	. S7)						
b	-1325.468392	-1325.847434	0.400642		-831727.90	H <sub>2</sub> + PCy <sub>3</sub>	-1489412.70	27.0	17.0
S									
t-TS	-1325.424354	-1325.793762	0.399032	-1163.19	-831695.23	H <sub>2</sub> + PCy <sub>3</sub>	-1489380.03	59.7	30.9
j	-1325.470092	-1325.842169	0.402461		-831723.45	H <sub>2</sub> + PCy <sub>3</sub>	-1489408.25	31.4	37.0

## Table S3 continued. Energies of triplet structures calculated by DFT

	E(opt)	E(single point)	G(corr)	Imag.	G(kcal)	Mass balance	G(tot)	G(rel)	∆G(t - s)
Product Ru-NH transfers hydrogen to intermediate a instead of b (Fig. S8)									
Ru-imine	-2371.303045	-2372.065069	0.850119		-1487956.83	2 H <sub>2</sub> + Ru-NH	-2321934.28	9.2	9.2
а	-1324.306312	-1324.679299	0.385675		-831004.27	$2 H_2 + Ru-NH + PCy_3$	-2321929.67	13.8	-1.8
u-TS	-2651.022276	-2651.781479	0.839583	-794.61	-1663488.00	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321909.66	33.8	9.9
v	-2651.031708	-2651.794078	0.843779		-1663493.28	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321914.93	28.5	7.5
w-TS	-2651.015791	-2651.772708	0.839255	-992.04	-1663482.71	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321904.36	39.1	14.0
х	-1325.477392	-1325.862438	0.408806		-831732.19	2 H <sub>2</sub> + PCy <sub>3</sub> + j	-2321914.33	29.1	17.3
i	-1326.645452	-1327.036529	0.423662		-832459.62	$H_2 + PCy_3 + j$	-2321904.91	38.5	36.3
Product Ru-NH trar	nsfers hydrogen t	o intermediate a ir	nstead of b (	Fig. S9)					
Ru-imine	-2371.303045	-2372.065069	0.850119		-1487956.83	2 H <sub>2</sub> + Ru-NH	-2321934.28	9.2	9.2
а	-1324.306312	-1324.679299	0.385675		-831004.27	$2 H_2 + Ru-NH + PCy_3$	-2321929.67	13.8	-1.8
u1-TS	-2651.02266	-2651.783289	0.838884	-673.25	-1663489.58	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321911.24	32.2	7.8
v1	-2651.032597	-2651.793095	0.843113		-1663493.08	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321914.74	28.7	8.0
w1-TS	-2651.014929	-2651.770902	0.841475	-1027.01	-1663480.18	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321901.84	41.6	17.4
х	-1325.477392	-1325.862438	0.408806		-831732.19	2 H <sub>2</sub> + PCy <sub>3</sub> + j	-2321914.33	29.1	17.3
i	-1326.645452	-1327.036529	0.423662		-832459.62	$H_2 + PCy_3 + j$	-2321904.91	38.5	36.3
Product Ru-NH trar	nsfers hydrogen t	o imine nitrogen ir	n b instead c	of imine car	rbon (Fig. S10)				
b	-1325.468392	-1325.847434	0.400642		-831727.90	H <sub>2</sub> + Ru-NH + PCy <sub>3</sub>	-2321916.44	27.0	17.0
z-TS	-2652.175667	-2652.939708	0.852775	-1383.8	-1664206.53	H <sub>2</sub> + PCy <sub>3</sub>	-2321891.33	52.1	-0.9
аа	-2652.193741	-2652.956719	0.859151		-1664213.20	$H_2 + PCy_3$	-2321898.00	45.4	43.3
Product Ru-NH pro	tonates rutheniu	m instead of nitrog	gen (Fig. S11	L)					
v	-2651.031708	-2651.794078	0.843779		-1663493.28	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321914.93	28.5	7.5
y-TS	-2650.99166	-2651.736998	0.836286	-730.75	-1663462.16	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321883.82	59.6	32.5
j	-1325.470092	-1325.842169	0.402461		-831723.45	2 H <sub>2</sub> + PCy <sub>3</sub> + j	-2321905.59	37.8	37.0
Product Ru-NH pro	tonates rutheniu	m instead of nitrog	gen (Fig. S12	2)					
v1	-2651.032597	-2651.793095	0.843113		-1663493.08	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321914.74	28.7	8.0
y2-TS	-2650.992022	-2651.741982	0.836110	-205.97	-1663465.40	2 H <sub>2</sub> + PCy <sub>3</sub>	-2321887.06	56.4	28.6
j	-1325.470092	-1325.842169	0.402461		-831723.45	2 H <sub>2</sub> + PCy <sub>3</sub> + j	-2321905.59	37.8	37.0
Diastereomeric vers	sion of the MEP s	hown in Figure 8 (I	Fig. S13)						
b	-1325.468392	-1325.847434	0.400642		-831727.90	$H_2$ + Ru-NH + PCy <sub>3</sub>	-2321916.44	27.0	17.0
f2-TS	-2652.188536	-2652.953785	0.853462	-681.73	-1664214.93	$H_2 + PCy_3$	-2321899.73	43.7	21.2
g2	-2652.209708	-2652.968911	0.864143		-1664217.72	H <sub>2</sub> + PCy <sub>3</sub>	-2321902.52	40.9	39.6
Diastereomeric vers	sion of the MEP s	hown in Figure 8 (I	Fig. S14)						
b	-1325.468392	-1325.847434	0.400642		-831727.90	$H_2$ + Ru-NH + PCy <sub>3</sub>	-2321916.44	27.0	17.0
f3-TS	-2652.175611	-2652.940057	0.853994	-783.65	-1664205.98	$H_2 + PCy_3$	-2321890.78	52.7	15.2
g3	-2652.201357	-2652.971212	0.858624		-1664222.62	H <sub>2</sub> + PCy <sub>3</sub>	-2321907.43	36.0	13.5
Diastereomeric vers	sion of the MEP s	hown in Figure 8 (I	Fig. S15)						
b	-1325.468392	-1325.847434	0.400642		-831727.90	$H_2$ + Ru-NH + PCy <sub>3</sub>	-2321916.44	27.0	17.0
f4-TS	-2652.173231	-2652.936603	0.853777	-1019.73	-1664203.95	H <sub>2</sub> + PCy <sub>3</sub>	-2321888.75	54.7	12.7
g4	-2652.193085	-2652.962844	0.857545		-1664218.05	H <sub>2</sub> + PCy <sub>3</sub>	-2321902.85	40.6	34.1

Although the coordination of H<sub>2</sub> to **a** and its subsequent oxidative addition to give **b** is barrierless on the singlet electronic potential energy surface (see Figure S5), we were able to locate the H<sub>2</sub>  $\sigma$ -complex **a-H2** and the oxidative-addition transition state **a-b-TS** on the triplet surface. Figure S17 below compares the singlet and triplet pathways for the conversion of **Ru-imine** to **b** by loss of PCy<sub>3</sub> and addition of H<sub>2</sub>. Although **Ru-imine** and **b** have lower-energy singlet configurations, the triplet state is preferred by 1.7 kcal/mol for the 16-electron ruthenium(0) complex **a** at the  $\omega$ B97X-D3/def2-QZVPPD//r<sup>2</sup>SCAN-3c level of theory. Clearly, the reaction of **a** with H<sub>2</sub> to give **b** must proceed on the singlet surface, as the oxidative addition transition state **a-b-TS** and the product ruthenium(II) dihydride **b** are much higher in energy on the triplet surface. However, if the calculated energies are accurate, it is conceivable that the dissociation of PCy<sub>3</sub> from **Ru-imine** to give **a** might involve crossing to the triplet state along the dissociation pathway, which might result in a slightly lower barrier for the initial PCy<sub>3</sub> dissociation.



**Figure S17.** Comparison of the singlet (black) and triplet (red) free energy surfaces for the reaction of **Ru-imine** with H<sub>2</sub> to produce **b** and PCy<sub>3</sub>, as calculated at the  $\omega$ B97X-D3/def2-QZVPPD//r<sup>2</sup>SCAN-3c level of theory.

Because the relative free energy of **a** along the conversion of **Ru-imine** to **b** is partially rate-determining in the kinetic analysis, we sought to further assess the accuracy of this calculation. The calculation of singlet-triplet energy gaps is particularly challenging for density functional theory. Functionals such as the range-separated hybrid  $\omega$ B97X-D3, which are well-suited for accurate thermochemistry in closed-shell, single-reference systems, may overestimate the relative stability of higher-spin configurations.<sup>4</sup>

First, we calculated single-point energies for the species **Ru-imine**, **a**, and **b** using a range of dispersion-corrected density functionals that span the levels of Perdew's "Jacob's ladder," selected for their high accuracy in a recent benchmark study of single-reference, open-shell reactions of transition-metal complexes.<sup>5</sup> Table S4 shows singlet-triplet gaps calculated for these species using the GGA functional PBE-D4, meta-GGA r<sup>2</sup>SCAN-D3, hybrid TPSS0-D4,

and range-separated hybrid (MB97X-D3), all with the def2-QZVPPD basis set and the SMD(toluene) solvent model. The calculated singlet-triplet gaps span 10 kcal/mol for **Ru-imine**, 9.2 kcal/mol for **a**, and 6.7 kcal/mol for **b**. These results emphasize the difficulty for DFT in accurately identifying the ground state for complexes such as **a**, where the singlet-triplet gap is small.

Species	PBE-D4	r <sup>2</sup> SCAN-D3	TPSS0-D4	ωB97X-D3
Ru-imine	19.2	16.4	12.3	9.2
а	7.4	2.1 <sup>a</sup>	-2.7 <sup>a</sup>	-1.8 <sup>a</sup>
b	23.7	21.7	19.4	17.0

**Table S4.** Singlet-triplet free-energy gaps ( $G_{triplet} - G_{singlet}$ ) in kcal/mol for three species using four density functionals. <sup>a</sup>For these functionals, **a** optimized as an open-shell singlet.

As **a** was calculated to have a small energy difference separating the singlet and triplet states, this complex is likely to exhibit multi-reference character and may be inadequately described by single-reference DFT methods. As a further probe into the possible multi-reference character of **a**, we calculated the finite-temperature DFT based fractional occupation number weighted electron density (FOD) to estimate the level of static correlation in **a**, using the default method in ORCA 6.0.0 (TPSS/def2-TZVP, T = 5000 K).<sup>6</sup> The high N<sub>FOD</sub> value of 1.23 calculated for the open-shell singlet state indicates the potential for multi-reference character. An FOD plot with an isosurface value of 0.005 e<sup>-</sup>/bohr<sup>3</sup> is shown below in Figure S18. As **a** shows a significant FOD, delocalized between the ruthenium center and the pyridine-imine fragment of the pincer ligand, multi-reference character is likely and the spin-state energetics calculated by DFT should be treated with caution. Because the relative energy of the triplet state of **a** is not expected to be reliably calculated by DFT, and because the kinetic data supports a free energy for **a** of 17.5 kcal/mol, close to the calculated free energy for the singlet of 15.5 kcal/mol, we focus on the singlet species in the main text (Figures 7 and 8).



Figure S18. FOD plot for a with an isosurface value of 0.005 e<sup>-</sup>/bohr<sup>3</sup>.

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