Macro-Objective	Specific Objective	Indicator	Observed value	Standard	Weight	Pictorial representation
USER Satisfy the healthcare needs of the reference	Clear and timely information on the wards	Number of patients who received information sheets/number of patients	100%	95% of patients	20	
population Increase user trust	Overall client satisfaction	Satisfaction expressed by the users on instrument cleanliness	1.34	<2	30	
	Increase user trust	N° of complaints	2007: 3 complaints	Zero complaints/y ear	22	
OWNER Ensure an equal, appropriate and sustainable	Budget result	Comparison of final and estimated balances	4.13% difference	alignment	8	
service in collaboration with the region	Transparency	Employees in contact with public who wear ID badges/total employees	100%	95% of employees	10	
Public Entity Safeguard the working environment, ensuring the best hygiene and organisational conditions	Accessibility of hospital facility	Number of wheelchair- friendly lifts labelled "for public use" and bearing key locations/total number of lifts available for public use	100%	95% of lifts available for public use	10	

COMMUNITY PERSPECTIVE

The specific objectives selected in this area were:

1. Clear and timely information on the wards: for this objective the indicator chosen was the number of patients who had received information sheets (containing, for example, staff names, consulting times, information about procedure, regulations and patients' rights) out of the total number of patients. The standard was 95% of patients, decided by the Mixed Advisory Committee (MAC) and the Public Relations and Quality Assurance

Offices, the weight attributed was 20%, the means of detection was a verification carried out by the MAC, and the frequency of acquisition was annual.

- Overall client satisfaction: the means of detection of this objective was a Client Satisfaction Questionnaire administrated by the Quality Assurance Office. The users were asked to express their satisfaction (values from 1: very satisfied to 5: very unsatisfied), and the indicator chosen was satisfaction with instrument cleanliness, which was the criteria considered most important by the user. The standard was <2, the weight 30%, and the frequency of acquisition was annual.
- 3. Transparency: the indicator chosen was the number of staff members in contact with the public who wear ID badges out of the total number of staff members, the standard was 95% of staff members (defined by the MAC), the weight was 10%, the means of detection was verification carried out by the MAC, and the frequency of acquisition was annual.
- 4. Accessibility of hospital facility: the indicator chosen was the number of wheelchair-friendly lifts marked "for public use" and bearing the location of the keys out of total number of lifts available to the user, the standard was 95% of public lifts (defined by the MAC), the weight attributed was 10%, the means of detection was a systematic verification carried out by the Quality Assurance Office and the MAC, and the frequency of acquisition was annual.
- 5. Budget result: the indicator chosen was given by comparing the final balance with the estimated budget, the standard was 100%, the weight given was 8%, the means of detection was a verification carried out by Management Planning and Control, and the frequency of acquisition was annual.
- 6. To increase user trust: the indicator chosen was the number of complaints, the standard was "no complaints" (compared with previous years' data, 2005 and 2006: no complaints), the weight attributed was 22%, the means of detection was a verification carried out by the Public Relations Office (PRO), and the frequency of acquisition was continual.