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Effects and costs of a national continuous improvement programme on cardiovascular diseases in primary care

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Samenvatting / Summary

Objective: This study aims to determine the effectiveness and efficiency of a national accreditation and improvement programme for general practice, focusing on patients with established cardiovascular diseases. An evidence-based multidisciplinary guideline on cardiovascular risk management was published late 2005. It contains a number of new recommendations for clinical treatment, particularly regarding cut off levels for treatment (e.g. LDL<2,5 and SBP<140) and choice of medication, which are difficult to implement in patient care.

Design: Cluster randomised trial with a block design. All practices start with the accreditation procedure. Intervention group practices are requested to focus their first improvement plans on cardiovascular disease. Control group practices are requested to focus their first improvement plans on other domains. Measurements at baseline are based on the standard audit in the accreditation procedure. Follow-up measurements are done 18 months later.

Data: Primary and secondary outcomes are based on the indicators in the accreditation procedure. In addition, data is collected at follow-up on perceived goal attainment (for improvement objectives chosen by the practice, in the intervention group only), resource use (needed for the economic evaluation), practice characteristics (potential confounders in the analysis of effectiveness), and perceived unintended consequences (process evaluation by telephone interviews with physicians).

Interventions to be implemented: pharmacological treatment, life style advice, systematic monitoring, and referral regarding cardiovascular risk management, as described by recently updated national multidisciplinary evidence-based NHG / CBO guidelines.

Implementation strategy: The national programme for accreditation and improvement of general practice. This procedure consists of a package of activities, including audit, feedback, improvement plans, and follow-up. It is partly based on new theories on quality improvement, including the use of market forces and pressure for accountability. For the purpose of the study, the intervention group will be requested to focus their first improvement plans on cardiovascular diseases. The control group is requested to focus their first improvement plans on other domains and to provide cardiovascular care as usual.

Outcome measures: Primary outcomes are percentages of patients with CVD who have acceptable systolic blood pressure and cholesterol levels (quantified according to the indicators in the accreditation) and who use aspirine or alternatives. Secondary measures include clinical and organisational indicators of quality of cardiovascular care, such as percentages of patients with cardiovascular disease whose risk

factors were assessed and who received specific medication.

Sample size calculation: The study is powered to detect a difference between 55% and 65% score on performance indicators. A total of 70 practices (35 per study group) is included, which each provide 30 patients per indicator.

Economic evaluation: Incremental cost effectiveness ratio's are determined of the implementation strategy compared to no implementation. The analysis will take a societal perspective and a time horizon of the observed period as well as a hypothetical 10 years period (using modelling). Uncertainty related to the estimations is examined with sensitivity analyses and bootstrapping. The long term economic evaluation is based on Markov modelling.

Time schedule: Practices recruitment and accreditation procedure (month 1-12); Follow-up measurement (month 18-30); Data-analysis and reporting (month 30-36).

Trefwoorden / Keywords

Institutional accreditation, professional certification, primary care, cardiovascular illness

Inhoud / Content

Probleemstelling / Problem definition

Healthcare problem.

The proposed project focuses on patients with established cardiovascular diseases (CVD) in primary care. The most relevant conditions are coronary heart disease (angina pectoris, myocardial infarction, heart surgery), transient ischaemic attack and cerebrovascular accidents, and peripheral vascular disease. Most patients are middle-aged or older, and have more conditions for CVD simultaneously (multimorbidity). More men than women are affected, but CVD is rising in women. Ethnicity is not clearly related to CVD prevalence. A completely revised guideline on cardiovascular risk management was published by NHG late 2005 and a slightly revised version of this was published in 2006 as a multidisciplinary CBO guideline [1]. Other NHG guidelines on CVD were updated in recent years (AP in 2004, MI in 2005, TIA in 2004, CVA in 2004, PVD in 2003). Shared care guidelines (LTA) are available for CVA/TIA, MI aftercare, and ACS. The new set of guidelines on CVD describe the clinical interventions to be implemented in patient care in this project. They contain important changes in recommendations, such as different cut-off levels (e.g. LDL<2,5 mmol/l and SBP<140 mmHg) and higher treatment targets for clinical intervention.

Effectiveness of interventions.

The evidence base of clinical interventions in CVD is strong, particularly in patients with established CVD. The guidelines on cardiovascular risk management [1] are based on explicit prediction of cardiovascular adverse events and on efficiency considerations regarding preventive intervention. Life style advice is targetted at stop smoking, physical exercise, healthy diet, weight reduction, moderate alcohol use. Pharmacological treatment comprises of cholesterol lowering medication, antihypertensives, antithrombotic medication, and other disease specific medication. A GP can provide advice and treatment or refer to practice nurse, dietician, exercise programmes, or self-management programmes. Pharmacological treatment and life style change can reduce the risk for cardiovascular events by 20% or more (relative risk reduction) [1]. The absolute risk reduction depends on the baseline level of risk.

Implementation problem.

A wide range of activities is targetted at primary care to improve cardiovascular care, such as

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educational materials provided by the Dutch College of GPs (NHG); projects of regional primary care support structures (ROS); regional projects such as “Hartslag Limburg”; and local projects of hospitals and community health organisations (GGD-en). Presence and impact of these activities show large regional variation. To enhance national continuous improvement in primary care, the NHG provides a formal accreditation and improvement programme (= the implementation strategy in this project). This programme consists of systematic audit on the basis of validated performance indicators, feedback to practices, improvement plans according to principles of quality management, and follow-up contact on these plans after one year. If the procedure is performed, the practice receives a certificate that provides accreditation for a specified time period. A substantial number of performance indicators is related to CVD. Pilot evaluations by our research centre showed that the procedure was feasible and acceptable for GPs, required substantial time investment, and that plans for improvement were indeed developed by practices.

Effectiveness on implementation strategy

Improvement of professional performance and organisation of care can be expected from the programme, on the basis of its educational components [2-4]. A formal accreditation procedure could be effective [5,6], although evidence was mainly related to hospitals. This evidence is reviewed later in this project description.

In recent years much has been written on performance indicators, accreditation, pay-for-performance, and public reporting [7]. These new, promising approaches use of market forces and pressure for accountability, but evidence on effect and efficiency is very limited [6-8]. For instance, accreditation linked with pay-for-performance might have improved British general practice for chronic diseases, but it also implied high cost [9].

It is therefore important to learn more about the effectiveness and efficiency of the formal accreditation and improvement procedure. Not only for general practice, but also for other health care sectors. Firstly, the added value of formal accreditation remains unclear as most studies on accreditation have reported associations with quality of care rather than effects. Besides direct educational effects, there may be indirect effects related to preparing for the accreditation. Practice development, particularly the introduction of practice nurses, could be crucially important to organise and provide structured chronic care [10]. Secondly, the efficiency of a formal accreditation procedure is largely unknown. Finally, there might be unintended negative consequences.

Relevantie / Relevance

Policy developments.

Many programmes have been set up to improve healthcare for patients with cardiovascular diseases, such as Hartslag Limburg, Vascular Risk Management (Hartstichting), Integrated CVA care, and a national FH programme. The guideline on cardiovascular risk management was published by the NHG late 2005 and a slightly revised version of the NHG guideline in 2006 as a multidisciplinary guideline [1]. Other guidelines on cardiovascular diseases were updated in recent years. The NHG has developed a number of products and activities to implement these guidelines, including a national kick-off conference for GPs (December 2005) and a supportive package (‘kwaliteitskoffer’) used in the accreditation programme consisting of educational materials and software for assessment of cardiovascular risk.

Motivation for this study.

The national programme of accreditation and improvement is an innovative, promising approach to quality improvement in healthcare. The programme is not yet evaluated, so we expect that we can further enhance the impact by rigorous evaluation. Improvement of cardiovascular care remains high on the professional and societal agenda, because of its impact on population health. A focus on cardiovascular diseases is necessary for consideration of health outcomes in the evaluation and for in-depth analysis of determinants of improvement of quality of care. CVD has the advantage of a strong evidence base, which allows robust quantitative estimations of effectiveness and efficiency. The

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knowledge generated by this study is also relevant outside general practice and cardiovascular treatment. Scientific knowledge of the effect and efficiency of accreditation is scarce, but highly relevant as accreditation is based on new theoretical models for quality improvement (new to health care at least). There is a time window of opportunity for rigorous evaluation of accreditation in general practice, because not all general practices have yet gone through the accreditation process.

Patient population.

The total prevalence of coronary heart diseases (CHD) is 51 and 33 per 1000, respectively, in men and women. The prevalence of cerebrovascular attacks (CVA) is 12 per 1000, both in men and women. These prevalence increase with age. In adults aged 60-64 years, for instance, the prevalence of CHD is 152 and 55, respectively, in men and women. At age 60-64 years the prevalence of CVA is 29 and 17, resp, in men and women. The prevalence of CVD is higher in specific ethnic groups. The total number of patients with CVD in an average general practice is estimated on 100-150; most are 55 years or older. All figures were derived from note 1 in the guideline [1].

Usual care.

Recent data from representative samples of general practice on usual cardiovascular treatment of patients with CVD are not available. Data from the National Study in a nationally representative network of about 100 general practices in 2002 provides some figures [11]. The overall CVD risk was documented in 57% of patients with diagnosed CVD. In patients who received antihypertensives 33% had received diuretics (first choice medication). A total of 66% of the patients with hypercholesterolemia used statins. Use of aspirine in patients with AP, TIA or PAD varied from 34% (PAD) to 72% (TIA). Another study in a large number of practices showed that GPs gave advice as recommended in 60 to 90% of the consultations with CVD patients [9]. Improvement of cardiovascular care in general practice in the Netherlands has proven to be possible [9,10]. Usual care is unlikely to meet the new treatment targets. Patient adherence and patient perspectives are not examined in this study.

Potential for improvement.

The potential effect on health depends on the effectiveness of treatment (pharmacological and life-style advice) and on the discrepancies between current practice and recommended treatment. Treatment can reduce the estimated risk of cardiovascular mortality by 20% or more (relative risk reduction) [1]. We can safely assume that a substantial proportion of the patients with CVD does not receive optimal treatment. We expect that accreditation results in an increase of + 10% of patients, who have hypertension and cholesterol levels below cut off points as recommended in the guidelines [2]. If these patients had 10 year mortality risk of 50%, this would imply 10 saved lives per 1000 patients with CVD over a period of 10 years. The guideline on cardiovascular risk management explicitly considered costs and the recommendations therefore reflect consensus on what is acceptable efficiency [1]. However, costs of the implementation were not included in these considerations, although the added cost of implementation (e.g. GP time spent on education, practice management, or improvement projects) can be substantial. E.g. a price of 5538 euro per 3 years has been set for the accreditation of a reference general practice (normpraktijk)(in 2006)- excluding practice visitor costs.

Kennisoverdracht, implementatie, bestendinging / Knowledge transfer, implementation, consolidation**AIMS**

The knowledge transfer related to this project aims firstly to support the national programme for accreditation and improvement of general practice, particularly regarding improvement of cardiovascular risk management. Secondly, it aims to enhance linkages with other parties and initiatives in cardiovascular care in The Netherlands. Thirdly, it aims to contribute to the knowledge on institutional accreditation in general, not just in primary care of family practice but also in other healthcare sectors.

DEFINITIEF**STAKEHOLDERS**

These include general practitioners, practice nurses (POH), specialised CVD nurses, practice assistants, and accreditation workers who visit the practices. A wide range of other providers is involved in cardiovascular care, such as internists, cardiologists and neurologists. Other stakeholders are hospitals, health insurers, regional support structures (ROS), and national policy makers.

CONTEXT

Improving cardiovascular risk management is influenced by a range of improvement programmes and factors in patients, providers, and systems. The national programme for practice accreditation in general practice addresses one important provider of cardiovascular care: the primary care practice. The NHG accreditation procedure is an established procedure, for which practices pay a specified price that is partly reimbursed by Dutch health insurers. The recommendations for cardiovascular care underlying the accreditation and improvement are shared by all health professions. Other initiatives to improve general practice, such as the national FH programme or projects by ROS, could well link to the practice accreditation. For instance, it could help practices to improve in a specific domain. Accreditation of integrated care programmes, covering various care providers (starting with diabetes mellitus), is foreseen in the near future. This accreditation will presume accreditation of participating general practices.

PLANNED ACTIVITIES

The plans for knowledge transfer have been elaborated for each of the specific objectives:

1. Support to national accreditation and improvement programme in general practice

A representative of the Dutch College of GPs (NHG) is co-project leader and responsible for the improvement programme. The proposed project will start in 2008 and provide results in 2010. Project results will be presented to representatives of the professional bodies (LHV, NHG) and a paper for a national journal (e.g. Huisarts en Wetenschap) will be written to inform a wider audience of GPs. The board of the NHG has a strong intention to use the project results for improving the content and methods of the accreditation programme.

2. Enhancing linkages to other parties and initiatives in cardiovascular care.

General practice is one of the several health providers of cardiovascular care; integration of the various types of cardiovascular care is crucial. The NHG quality improvement activities are very well linked to other parties and initiatives on cardiovascular disease in Dutch health care. The guideline on cardiovascular risk management (NHG/CBO) was developed in a collaboration of all relevant health professionals, including GPs, internists, cardiologists, neurologists, etc.. Specific shared care guidelines (LTA's) were developed by NHG with neurologists (on TIA/CVA) and with cardiologists (on MI aftercare). NHG is currently developing a new programme on primary prevention of cardiovascular diseases, which involves (among others) community health organisations (GGD-en) and the Dutch Heart Foundation. Further enhancement of these linkages across disciplines and sectors is an important objective of this project. Patients organisations (NP/CF, CG-Radd, St. Hoofd, Hart en Vaten), Netherlands Heart Foundation, health insurers (ZN), Ministry of Health will be informed at an early stage about project. Results will be translated into recommendations for policies and contracting. A special link is sought with the EPA Cardio project (2006-2009), which is an European project on improving cardiovascular care in general practice in 10 countries, led by the project leader.

3. Dissemination of knowledge on effectiveness and efficiency of accreditation

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It has already been noted that the scientific knowledge on the effectiveness of institutional accreditation is limited [5,6]. Most evidence is from observational studies in U.S. hospitals, which did not consider costs. The results of this project are innovative for a number of reasons: it relates to office-based primary care practices outside the United States; it is based on a prospectively controlled study; and it considers efficiency of the accreditation, that is the ratio of invested cost and benefits.

Policy makers in other healthcare sectors, who have an interest in accreditation/certification will be identified. We will send them a summary of the project and its results. The (inter) national scientific community will be informed with scientific papers and presentation at scientific conferences.

Doelstelling / Objective

The aim of the study is to determine the effectiveness and efficiency of the national programme for accreditation and improvement in primary care, focused on patients with established cardiovascular diseases (secondary prevention). Accreditation is a procedure that is already provided, not just in general practice but in many health care sectors. Given the high expectations and investments into it, evaluation of its effectiveness and efficiency is highly needed. Practice accreditation is interesting because it partly uses new principles to induce improvement, such as market forces and pressure for accountability. Evidence on its impact is as yet limited, particularly in office-based primary care practices.

The specific research questions are:

1. What is the effectiveness of the accreditation and improvement programme on compliance with performance indicators for cardiovascular risk management compared to usual care?
2. What is the effectiveness of this programme, after taking into account the reported exposure to other activities to improve cardiovascular care and other potential confounders?
3. What is the effectiveness of this programme on attainment of practice-defined goals and what are its perceived unintended consequences?
4. What is the efficiency of the programme compared to usual care in the observed period regarding the primary outcomes?
5. What is the estimated efficiency of the programme compared to usual a certain period of 10 years regarding primary outcomes?

Plan van aanpak / Strategy**STUDY DESIGN**

Randomised controlled trial (RCT) with a block design. This design implies that random allocation is focused on clusters of activities, so that each study group is intervention condition for one domain of activities and control condition for another domain of activities. General practices are recruited from practices that wish to start the accreditation procedure. Practices allocated to the intervention group will be requested to focus their first improvement plans on cardiovascular diseases. Practices allocated to the control group will be asked to focus their first improvement plans on other domains than cardiovascular disease (they may target CVD later). The evaluation compares cardiovascular performance indicators between both groups at follow up (=T1), considering baseline scores (=T0). The control group improvement activities are not evaluated, as these are heterogeneous.

Many good evaluations of quality improvement interventions (also in high impact journals) were RCTs with a block design. This design has the obvious advantages of randomisation, but it assumes that improvement activities in the control group do not influence cardiovascular indicators. It is indeed

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unlikely that audit and feedback alone (i.e. on cardiovascular care in the control group) has such impact [2]. To further reduce the potential chance for bias we will ask control group practices to avoid diabetes mellitus in their first improvement activities as this may overlap with CVD.

We have considered the possibility of a waiting list control group of practices. This was considered not feasible by those responsible for the practice accreditation programme, both for the practices (most of which have done efforts to prepare for the accreditation) and for the accreditation organisation itself (there is currently no waiting list).

RANDOMISATION PROCEDURE

A computer generated list of random numbers is used to randomly allocate practices to equally sized intervention group or control group. This will be done in proportions of the total sample, which is recruited in a 12 month inclusion period.

PRACTICE POPULATION

In an inclusion period of 12 months general practices, which volunteer for accreditation, will be invited to participate in this evaluation. The sample is composed of volunteers for accreditation and therefore not nationally representative for general practices in the country. This reflects current practice, in which practice accreditation is a voluntary activity. It implies that study results cannot be generalised to the (currently hypothetical) situation of obligatory accreditation.

Since both study groups (intervention and control groups) start with accreditation, this project cannot pick up non-specific effects of the accreditation and improvement programme. For instance, we expect that practices prepare for accreditation by improving their practice (e.g. involve a practice nurse). We intend to compare the groups with other, independent samples of practices which provide data on cardiovascular care to get an impression of the representativeness of our sample of practices. In particular, we will use data from a sample of 36 practices that is recruited for an international observation study on cardiovascular risk management in 10 countries in the years 2007 - 2008, led by the applicant.

PATIENT POPULATION

All data on patients refer to patients with established cardiovascular diseases. Following the guideline on cardiovascular risk management [1], the focus is on atherosclerosis-based diseases such as myocardial infarction (MI), angina pectoris (AP), transient ischaemic attack (TIA), cerebrovascular attack (CVA), aneurisma aorta, and peripheral arterial disease (PAD). Diagnoses are based on medical records in general practice; attempts to verify the diagnoses (for instance, against recommendations in guidelines) are beyond the scope of this study. Most performance indicators relate to the total number of patients with CVD in the practice; some measures relate to subgroups within this total group, such as the smokers or those with systolic blood pressure measurements. Patients are treated by the GP, although they be simultaneously treated by medical specialists. Separate patient samples are taken at baseline and at follow-up, although individual patients might be in both samples. The procedures of the chart audit in the accreditation procedure are followed in this study. This implies that each practice provides a random (or systematic) sample of 30 patients per indicator (for a number of indicators the same sample per practice is used).

INTERVENTION GROUP

The intervention starts with the standard accreditation and improvement procedure, which will be elaborated below. For the purpose of this study practices in the intervention group are requested to focus their first improvement plans on cardiovascular diseases.

The accreditation programme is an existing procedure, since 2006 provided by an independent body (NPA) which has a license to use the accreditation procedure developed by the NHG. The NHG remains

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responsible for the content and further development of the procedure; it will be responsible for adequate delivery of the improvement programme in this study. The standard accreditation procedure comprises, firstly, of a comprehensive audit (using validated performance indicators) and written feedback to the practice, which covers a range of clinical domains (mainly chronic diseases), practice management, and patient experiences. A second, obligatory component is the planning of improvements in the practice according to the principles of quality management. The practice team is supported by a trained non-physician consultant. Practices which perform the procedure as planned are all accredited, so accreditation does not imply that a certain minimum score has been obtained (the latter is usually labelled certification). Uncertainty about the added value of this last component for quality improvement is a major motivation for this project proposal. In the pilot study of the accreditation program by our centre in 30 practices all successfully managed to develop improvement plans, so the procedure itself was feasible and promising (Braspenning, Bouma, Witmer, personal communication).

For the purpose of this study we will ask practices in the intervention group to focus their first improvement plans on cardiovascular diseases. Otherwise we would evaluate practices in domains, which have not been targeted by them in their improvement plans. They will, however, receive feedback on CVD indicators as this cannot be organised differently and has probably little impact by itself. More specifically, we will ask to set targets related to process and outcomes of cardiovascular care (not only improvement of registration of cardiovascular disease in the medical record system). We will take care that practices receive a minimum of 4 hours support by outreach consultants, which is available in all regions. Also, we will provide the practices with examples of improvement plans, which saves time and would make study participation attractive.

CONTROL GROUP

The control group also starts with the standard accreditation and improvement procedure, which has been described above. For the purpose of this study, they will be asked to focus their first improvement plans on other domains than cardiovascular disease or diabetes mellitus. They are allowed, however, to improve their registration of chronic diseases.

PRIMARY AND SECONDARY OUTCOMES

The audit in the accreditation and improvement programme includes 11 indicators for clinical performance and outcomes and 6 indicators for practice management relevant for cardiovascular risk management. These indicators were developed according to systematic procedures and have been reasonably validated [11]. This study uses all these indicators as outcomes, measured at baseline (as part of the standard accreditation procedure) and at follow-up (=18 months later). The measures refer to, for instance, recording of cardiovascular risk factors in the last 15 months, provision of cholesterol lowering medication (e.g. statins), and availability of systems for labelling and recalling patients. These clinical and organisational indicators are secondary outcomes, except for the following three that we selected as primary outcomes:

1. The percentage of patients in the practice with known established CVD who have systolic blood pressure below 140 mmHG.
2. The percentage of patients in the practice with known established CVD who have LDL cholesterol below 2,5 mmol/l.
3. The percentage of patients in the practice with known established CVD with a record that aspirin, an alternative anti-platelet therapy or an anti coagulant has been prescribed.

The baseline measurement of these outcomes is based on the audit which is part of the accreditation procedure. Data refer to aggregated figures on practices. The follow-up measurement is performed by us according to the same procedure, after informed consent by patients, focusing on these 17 indicators (not the complete accreditation). The follow-up data will be available at patient level, so that linkage to

other measures (resource use, patient characteristics) can be made at patient level rather than at practice level.

OTHER MEASURES

Other measures in the evaluation have been divided into five categories :

1. Practice goals for improvement and goal attainment.

At follow up T1 the practice teams in both groups will report on the chosen goals for improvement at baseline (as part of the accreditation procedure) and on perceived achievements on these goals (as well as other perceived achievements) at follow-up. These specific goals are likely to vary across practices, but they reflect closest the chosen goals for improvement. We will use a simple "likert" type question format (agree-disagree) for the goal attainment at follow-up.

2. Resource use for the economic evaluation.

This measurement focuses on the patients sampled for measuring the primary outcomes. At follow up T1 resource use is measured in short observation periods, and then linear extrapolated to the full 18 months observation period [21]. Items of use of healthcare will be extracted from the medical records with a retrospective 3 month observation period. These items include number of contacts in the practice (face to face, telephone, email), use of various types of cardiovascular medication, use of hospital care or other care providers for cardiovascular diagnosis or therapy. Additional information will be collected with patient questionnaires, particularly on other healthcare use (e.g. home care) and productivity losses, using a 2 weeks retrospective observation period. Also, short questionnaires at follow-up (T1) are used in both groups to document time and other resources of practice teams spent on quality improvement in the total period of 18 months, including the accreditation procedure (in the intervention group only) and other relevant quality improvement.

3. Exposure to other quality improvement activities.

At follow-up T1 a brief questionnaire will be completed by the GPs in both study groups to report on their exposure to relevant professional education and practice improvement activities (e.g. ROS, PAOG, training for practice nurses, etc.). A list of such activities will be defined in consultation with various parties (eg. Heart Foundation, Primary Care Supports structures-ROS, etc.) and a simple yes/no answering format is applied to each activity.

4. Potential confounders

At follow up potential confounders will be measured. These include patient characteristics, particularly patient age, gender and multimorbidity. Data on these factors will be added to the chart audit in 30 patients with CVD in each practice. Furthermore, we collect data on practice characteristics that may influence the effectiveness and efficiency of the implementation strategy. These include practice size (number of registered patients), physician workload (hours per week), volume of assistance in the practice, delegation of medical tasks to assistants, and involvement of practice nurses in chronic care. These practice characteristics have shown to be associated with better chronic disease management in Dutch general practices [12]

5. Process evaluation. Semi-structured telephone interviews with GPs in the intervention group are done to assess their experiences with the accreditation procedure. Rather than examining general barriers for change we focus on possible unintended consequences of the accreditation procedure (positive or negative). These include, among others, tunnel vision (focus on phenomena quantified in the audit), misinterpretation (misleading inferences from performance data), gaming (deliberate manipulation of behaviour to secure strategic advantage) [13]. Positive effects may be a generalised improvement, which is broader than cardiovascular care, and improvement of staff morale.

STUDY POWER

In the practices in the accreditation procedure up to 2006 (n=139) the following median values at practice level were found on indicators referring to patients with CVD: 53% for acceptable blood pressure levels; 36% for acceptable cholesterol levels; and 38% for use of anticoagulents (unpublished data at WOK). These data suggest that the current scores on the primary outcomes are in the range of 35 to 55%, which imply that substantial improvement is possible in many practices. The proposed study has been powered to detect a difference between 55% and 65%.

We expected that the accreditation and improvement programme has an effect of 10% absolute change, which is the median value of effect sizes in a comprehensive review of 235 studies on quality improvement [2]. Other assumptions were a power=0.80, alpha=0.05, and ICC=0.05. Given the sample of 30 patients per practice per indicator, we needed 31 practices in each group. Allowing for drop-out, we aim at 35 practices in each group (n=70 practices in total). This number is feasible, given the recruitment rate for the accreditation in 2006.

DATA-ANALYSIS

Question 1. The primary data analysis is as follows. Firstly, as the study is relatively small, the study groups will first be compared at baseline regarding to known determinants of cardiovascular care and its improvement. This comparison includes patient factors (e.g. age, multimorbidity, ethnicity at practice level) and practice characteristics (e.g. availability of nurses, delegation of medical tasks to assistance, practice size). Only factors emerging from previous research are considered to avoid over-correction in the primary analysis. Then the focus will turn to the primary outcomes. A logistic regression model will be constructed for each outcome to analyse these outcomes in relation to group (study, control) and moment (baseline, follow-up). Identified differences between the groups at baseline will be included in this analysis. Random coefficients are included to allow for the clustering of data within practices. Each of the secondary outcomes (clinical and organisational indicators) will be analysed in the same way. Finally, if an internally consistent scale can be constructed (reflected by high reliability coefficients of the combined score), we will develop an aggregated measure of outcome and use this in an similar random coefficients linear regression analysis.

Question 2. Firstly, an aggregated measure will be developed for exposure to relevant other quality improvement activities, if this is internally consistent. Then this measure(s) is added to each of the regression models described above in order to correct for the impact of this exposure in the analysis of effectiveness.

Question 3. A descriptive analysis is performed aimed at determining what proportion of self-defined goals for improvement were achieved by the practices and straightforward listing of the GP views on unintended consequences of the accreditation procedure.

Questions 4 and 5 are dealt with in the economic evaluation.

ECONOMIC EVALUATION

Objectives. The economic evaluation aims to determine the efficiency of the accreditation procedure, taking a societal perspective and two time horizons into account: one containing the observed period (using observed cost and outcomes) (Question 4) and one containing a hypothetical 10 years period (using modelling) (Question 5). The economic evaluation also investigates the potential relationship between costs, performance indicators, and accreditation. The short term economic evaluation provides incremental cost-effectiveness ratio's:

- Incremental cost per percentage patients gained with systolic blood pressure below 140 mmHg

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- Incremental cost per percentage patients gained with LDL cholesterol < 2,5 mmol/l.
- Incremental cost per percentage patient gained with aspirin, an alternative anti-platelet therapy or an anti coagulant.

Methods. Data-collection on resource use and performance indicators has been described above. The economic evaluation focuses on the primary outcomes only.

Data-analysis, short term economic evaluation. Costs analyses will be based on the competing health production processes respectively including and excluding resources attributed to accreditation. Specific unit-costs include for example medical care (contacts in general practice, tests, treatments, etc.) and improvement related costs (accreditation tariff, time for audit, planning and implementing improvement, exposure to other relevant quality improvement, etc.). Units of resources are monetary valued on the basis of prevailing Dutch guidelines [22] or national CVZ tariffs. The analysis aims to provide incremental cost effectiveness ratio's (ICERs). The ICERs will be computed and uncertainty will be determined using the bootstrap method or Fieller method. For the short term economic evaluation acceptability curves will be derived that are able to evaluate efficiency by using different thresholds for the ICER (varying the WTP for a percentage patients gained for each of the primary outcomes). Uncertainty in deterministic parameters will be examined with sensitivity analysis based on the range of extremes.

Data-analysis, long term economic evaluation. The long term economic evaluation uses the input of the short term economic evaluation to estimate the net-benefit of accreditation (expressed in euro saved per patient). The long run economic evaluation will have the characteristics of Markov chain processes with cycle length of one year. The input for the model will come from the short term economic evaluation and other published research, particularly on relations between treatment and health outcomes (such as cardiovascular events). We will perform a systematic review of the very large body of research on CVD, focused on modelling studies that are targetted at our primary outcome measures. Extrapolation to final outcomes will be based on epidemiological models most relevant to the Dutch population. We will then build a model based on this literature (if appropriate an adaptation of an existing model), structured as a comparison between the intervention group and control group. Variable costs (costs, effects, transition probabilities) will be extrapolated linearly or according to a functional character of the variable (for example Cox regression, Weibull distribution, hazard function). Utilities will be assigned to states and collected from literature [23]. The model will be probabilistically analyzed (second order Monte Carlo analysis). Final outcome measures of the model will provide in a net-benefit graph and surrounding confidence intervals. Discounting (at several rates varying between 0% and 5%) will be accounted for. A budget impact analysis will be performed to determine the impact on a national level. Sensitivity analyses will be performed to examine the impact of crucial model inputs and assumptions on net-benefits.

PLANNING

Month 1-12: Practices are included in the project and go through the accreditation procedure.

Month 3-27: Practices work on improving their management of CVD.

Month 18-30: Follow-up measurement in intervention and control practices.

Month 31-36. Data-analysis and reports.

EVIDENCE ON EFFECTIVENESS OF THE RECOMMENDATIONS FOR CARDIOVASCULAR CARE

For a detailed description of this evidence we refer to the clinical guidelines on cardiovascular disease (particularly the notes), which have been recently updated [1]. In summary, life style education and

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pharmacological treatment can reduce CVD-related mortality and morbidity 20% or more in 10 years. The absolute risk reduction depends on the absolute risk without treatment, which is usually in the range of 20% to 50% in patients with CVD.

EVIDENCE ON EFFECTIVENESS OF THE NATIONAL PROGRAMME FOR ACCREDITATION AND IMPROVEMENT OF GENERAL PRACTICE**1. Evidence on the activities in NHG practice accreditation**

NHG practice accreditation comprises of a set of implementation interventions, including: audit and feedback, outreach visits by trained facilitators, and planning improvements according to the quality management principles. This multifaceted implementation has shown to be effective for improving general practice care in the Netherlands in at least two randomized trials, both of which were performed by our research group [3,4,14]. This result is consistent with the wider international literature on combinations of audit and feedback with professional education for improving preventive care [15].

a. A cluster randomised trial aimed to evaluate the effects of feedback reports combined with outreach visits from trained non-physicians on the clinical decision making of 185 GPs (124 practices) in cardiovascular care [3,4]. The evaluation relied on prospective recording of patient encounters by the participating GPs (30 101 clinical decisions at baseline and 22 454 decisions post intervention). A significant improvement was found for 5 of the 12 indicators: assessment of risk factors in patients with hypercholesterolaemia (OR 2.04) or angina pectoris (3.07), provision of information and advice to patients with hypercholesterolaemia (1.58) or hypertension (1.58), and checking for clinical signs of deterioration in patients with heart failure (4.11).

b. A cluster randomised trial in 49 general practices aimed to study the effects of a team-based model for continuous quality improvement on primary care management [14]. In the intervention group, a facilitator helped the teams to select suitable topics for quality improvement and followed a structured approach to achieve improvement objectives (five meetings per practice). A significant intervention effect was found for the number of improvement objectives actually defined and successfully completed. There was a non-significant trend that intervention practices improved on aspects of practice management.

2. Evidence on the effectiveness of the accreditation procedure

A systematic review of the literature on regulatory interventions in health systems provided evidence on the effect of institutional accreditation and professional certification (and 8 other regulatory interventions) [5,6].

Methodology: Studies were searched in Medline, Cochrane Database, DARE, King's Fund Library, and a number of grey literature sources (final searches run in July 2006). Specific search terms have been reported in the appendix and include among others: *accredit**, *revalid**, *certif**, *visitatie* (p.111). A wide range of research designs was included, covering both experimental and observational evaluations. A total of 1400 Medline abstracts on institutional regulation and 1319 abstracts on professional regulation were checked. Study results were reported descriptively only.

Results. Institutional accreditation was defined as "a formal process by which an external body, usually a non-governmental organisation, assesses whether a healthcare organisation meets predetermined and published standards." (p38) A total of 14 evaluations were found, mainly observational studies in U.S. hospitals, which "showed some evidence for an association between quality of care and accreditation status". This is no evidence for causality, because "the association could be explained by high performing organisations choosing to participate in accreditation". (p42) No summary measures for size of effect were given.

Professional certification was defined as "an acknowledgement of a pre-determined level of achievement

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of performance, generally recognising achievements exceeding those set as minimum acceptable standards”(p58) A review of studies up to 1999 was found [16], which included 13 studies. An additional 9 studies were found (total n=22 studies). All studies had observational designs and many had methodological limitations. The reviewers report that “s substantial amount of evidence links certification with improved quality of care.” (p.65) No summary measures for size of effect were given. Studies which included family physicians showed that board certification was associated with greater compliance with guidelines in treatment of acute myocardial infarction (AMI) in the U.S. [17]; and with 15% lower mortality in another study, which accounted for case mix differences [18]; with better quality of care for 5 out of 34 performance indicators in Australia [19]; better screening, continuity of care, and prescribing in Canada [20].

HTA METHODOLOGY STUDY

The following HTA methodology study has been attached to this application: "The long run - short run efficiency paradox in health care". Dossiernr. 80 - 00702-98-009. Aanvraagnr. 9218.

BUDGET AND CO-FINANCING

Practices who wish to start the accreditation procedure pay a fixed price, which is dependent on the practice size and which is (partly) reimbursed by health insurers. This price is paid to NPA (=NHG Practice Accreditation), a independent organisation (BV). In this project 70 practices pay (at least) 3000 euro each (this has been included in the financial supplements in this application). The project team does not control on this budget (it is paid to the NPA organisation), but it is spent on the implementation strategy that is evaluated. A thorough check of the components of the budget in the pre-proposal has led to higher estimations of assistance and material costs; therefore the total budget is higher than in the pre-application.

Expertise, voorgaande activiteiten en producten / Expertise, prior activities and products

The Centre for Quality of Care Research (WOK) is a collaboration between the Universities of Maastricht and Nijmegen, part of the KNAW-acknowledged research school CaRE, and in Nijmegen part of the certified Nijmegen Centre for Evidence-Based Practice (NCEBP). The centre is a multidisciplinary group, which includes physicians, nurses, pharmacists, allied health professionals, health scientists, social scientists etc.. In Nijmegen, the output comprised 30 Ph.D. theses and over 200 international publications since 2000, many educational tools and policy reports. The Centre has a close collaboration with many organisations in the Netherlands (NHG, CBO, Trimbos, universities, etc.) and internationally (universities of Heidelberg, Newcastle, Manchester, Cardiff etc.).

The proposed project will be situated in the WOK programme on implementation of evidence-based practice. Particularly relevant are the previous and ongoing studies on cardiovascular diseases in this programme. Previous studies included implementation trials of outreach visits and feedback (Ph.D.s Hulscher, Frijling, Lobo), education on cholesterol management (Ph.D. Vd Weijden), diabetes care (Ph.D. Dijkstra). Currently ongoing Ph.D. studies related to cardiovascular diseases include:

- implementation trial of risk communication by practice nurses (ZonMW, DO)
- implementation trial of motivational counseling in diabetes patients (ZonMW, Prev)
- observational study on chronic heart failure in general practice (ZonMW, DO)
- pilot study on improving chronic heart failure management in general practice (CZ and VGZ insurers)
- international comparative study of cardiovascular risk management in 10 countries, led by WOK (German funder)

The Dutch College of General Practitioners (NHG) has currently two main divisions: (a) a department for guideline development and science, which has developed over 80 clinical practice guidelines, which are well received by GPs, (b) a department for implementation and quality improvement, which has developed a wide range of materials for continuing education, patient education, and software. The NHG

lead the programme on accreditation and has invested substantial amounts of time, budget and expertise in this programme.

Publicaties / Publications

Examples from a much longer list of publications are provided (>300 papers)

CVD AND DIABETES

Meulepas MA, Braspenning JC, de Grauw WJ, Lucas AE, Harms L, Akkermans RP, Grol RP. Logistic support service improves processes and outcomes of diabetes care in general practice. *Fam Pract*. 2006 Nov 1; [Epub ahead of print]

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QUALITY IMPROVEMENT AND IMPLEMENTATION

Grol R, Grimshaw J. From best evidence to best practice: effective implementation of change in patients' care. Lancet 2003;362:1225-30.

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Financiële gegevens / Financial data
Geplande duur in maanden / Planned duration in months

36 maanden / months

ZonMw budget

Kostenpost / Cost item	Jaar / Year								Totaal / Total
	1	2	3	4	5	6	7	8	
Apparatuur	0	0	0	0	0	0	0	0	0
Personeel	86.148	92.855	99.795	0	0	0	0	0	278.798
Overig	1.500	500	3.200	0	0	0	0	0	5.200
Implementatie	0	0	0	0	0	0	0	0	0
Materieel	21.500	3.000	4.000	0	0	0	0	0	28.500
Totaal / Total	109.148	96.355	106.995	0	0	0	0	0	312.498

Co-financiering / Cofinancing

Naam co-financier / Name of cofinancier	Bedrag / Amount	Status
Nederlands Huisartsen Genootschap Implementatie UTRECHT Nederland	210.000	Wordt aangevraagd

Bijzondere gegevens / Additional information
Vergunningen / Permits

	Vergunning nodig / Permit required?		Vergunning verkregen / Permit obtained?	
	Ja / Yes	Nee / No	Ja / Yes	Nee / No
METC/DEC	X			X
WBO		X		X
Biohazards		X		X

Andere vergunningen / Other permits

nvt

Historie subsidieaanvraag / History grant application

Deze aanvraag is eerder ingediend bij het programma / This grant application has previously been submitted to the ZonMw programme:

Projectnummer / Project number:

Deze aanvraag is ook bij andere organisaties dan ZonMw ingediend / This grant application has also been submitted to other organizations than ZonMw:

Ondertekening / Signatures

Naam penvoerder-projectleider: M Wensing	Naam bestuurlijk verantwoordelijke: D.J. Ruiter
Plaats en datum:	Plaats en datum:
Handtekening: -----	Handtekening: -----

Application ID:

BEGROTINGSOVERZICHT DOELMATIGHEIDSONDERZOEK

Projectnaam:

Accreditering HVZ

	Jaar 1	Jaar 2	Jaar 3	Totaal
€	€	€	€	€
1 Personele kosten	86.148	92.855	99.795	278.798
2 Materiele kosten	21.500	3.000	4.000	28.500
4 Overige kosten	1.500	500	212.450	214.450
Totale lasten	109.149	96.355	316.245	521.749
5 Bijdragen van eigen instelling c.q. derden	-	-	210.000	210.000
Aangevraagd budget bij ZonMw				311.749

Application ID:

Projectnaam: Accreditiering HVZ

1.a PERSONELE KOSTEN JAAR 1:

nr	Functie	Schaal	Formatie (perc. per jaar)	Bruto salaris (413)	Overhevelings toeslag (4222)	Werkgevers- bijdragen (422)	Subtotaal	Opslag op personeels- kosten 16%	Totaal
									€
1	Projectleider	14,04	0,10	6.067		2.245	8.312	1.330	9.642
2	HA-Onderzoeker	12,10	0,40	23.276		8.612	31.888	5.102	36.990
3	Onderzoeksassistente	8,10	0,50	17.650		6.531	24.181	3.869	28.050
4	Statistische ondersteuning	10,12	0,10	4.387		1.623	6.010	962	6.972
5	Secretariaat	6,10	0,10	2.829		1.047	3.875	620	4.495
	Totaal			54.209		20.057	74.266	11.883	86.148

1.b PERSONELE KOSTEN JAAR 2:

nr	Functie	Schaal	Formatie (perc. per jaar)	Bruto salaris (413)	Overhevelings toeslag (4222)	Werkgevers- bijdragen (422)	Subtotaal	Opslag op personeels- kosten 16%	Totaal
									€
1	Projectleider	14,05	0,10	6.358		2.352	8.710	1.394	10.105
2	HA-Onderzoeker	12,10	0,40	23.741		8.784	32.525	5.204	37.729
3	Onderzoeksassistente	8,10	0,50	18.003		6.661	24.664	3.946	28.610
4	Statistische ondersteuning	10,12	0,10	4.474		1.656	6.130	981	7.111
5	Econ. Evaluator /senior ondz.	12,10	0,05	2.967		1.098	4.065	650	4.716
6	Secretariaat	6,10	0,10	2.885		1.067	3.953	632	4.585
	Totaal			58.428		21.618	80.046	12.807	92.855

1.c PERSONELE KOSTEN JAAR 3:

nr	Functie	Schaal	Formatie (perc. per jaar)	Bruto salaris (413)	Overhevelings toeslag (4222)	Werkgevers- bijdragen (422)	Subtotaal	Opslag op personeels- kosten 16%	Totaal
									€
1	Projectleider	14,06	0,10	6.655		2.462	9.117	1.459	10.577
2	HA-Onderzoeker	12,10	0,40	24.216		8.960	33.176	5.308	38.484
3	Onderzoeksassistente	8,10	0,50	18.363		6.794	25.157	4.025	29.182
4	Statistische ondersteuning	10,12	0,10	4.564		1.689	6.253	1.000	7.253
5	Econ. Evaluator /senior ondz.	12,10	0,10	6.054		2.240	8.294	1.327	9.622
6	Secretariaat	6,10	0,10	2.943		1.089	4.032	645	4.677
	Totaal			62.795		23.234	86.029	13.765	99.795

Application ID:

Projectnaam: Accreditering HVZ

2.a MATERIELE KOSTEN JAAR 1

Bij verrichting (COTG nr....)	Aantal	Tarief	Totaal
Reiskosten			2.000
Vacatiegelden praktijken			17.500
Congres/scholingskosten			2.000
Totaal			21.500

2.b MATERIELE KOSTEN JAAR 2

Bij verrichting (COTG nr....)	Aantal	Tarief	Totaal
Reiskosten			1.000
Vacatiegelden praktijken			-
Congres/scholingskosten			2.000
Totaal			3.000

2.c MATERIELE KOSTEN JAAR 3

Bij verrichting (COTG nr....)	Aantal	Tarief	Totaal
Reiskosten			2.000
Vacatiegelden praktijken			-
Congres/scholingskosten			2.000
Totaal			4.000

Application ID:

Projectnaam: Accreditering HVZ

4.a OVERIGE KOSTEN JAAR 1

Omschrijving (461/462)	Kosten
Vragenlijsten/printing/porti/drukkosten etc	1500
	0
	0
	0
Totaal	€ 1500

4.b OVERIGE KOSTEN JAAR 2

Omschrijving (461/462)	Kosten
Vragenlijsten/printing/porti/drukkosten etc	500
	-
	-
	-
Totaal	€ 500

4.c OVERIGE KOSTEN JAAR 3

Omschrijving (461/462)	Kosten
Vragenlijsten/printing/porti/drukkosten etc	1.000
Accrediteringskosten NHG	210.000
Proefschrift/ vertaalkosten artikelen	1.200
Accountantskosten	250
Totaal	€ 212.450

Application ID:

Projectnaam: Accreditering HVZ

5.a BIJDRAGEN JAAR 1

5.a.1		-
5.a.2		-
		-
		-
		-
		-
	Totaal	-

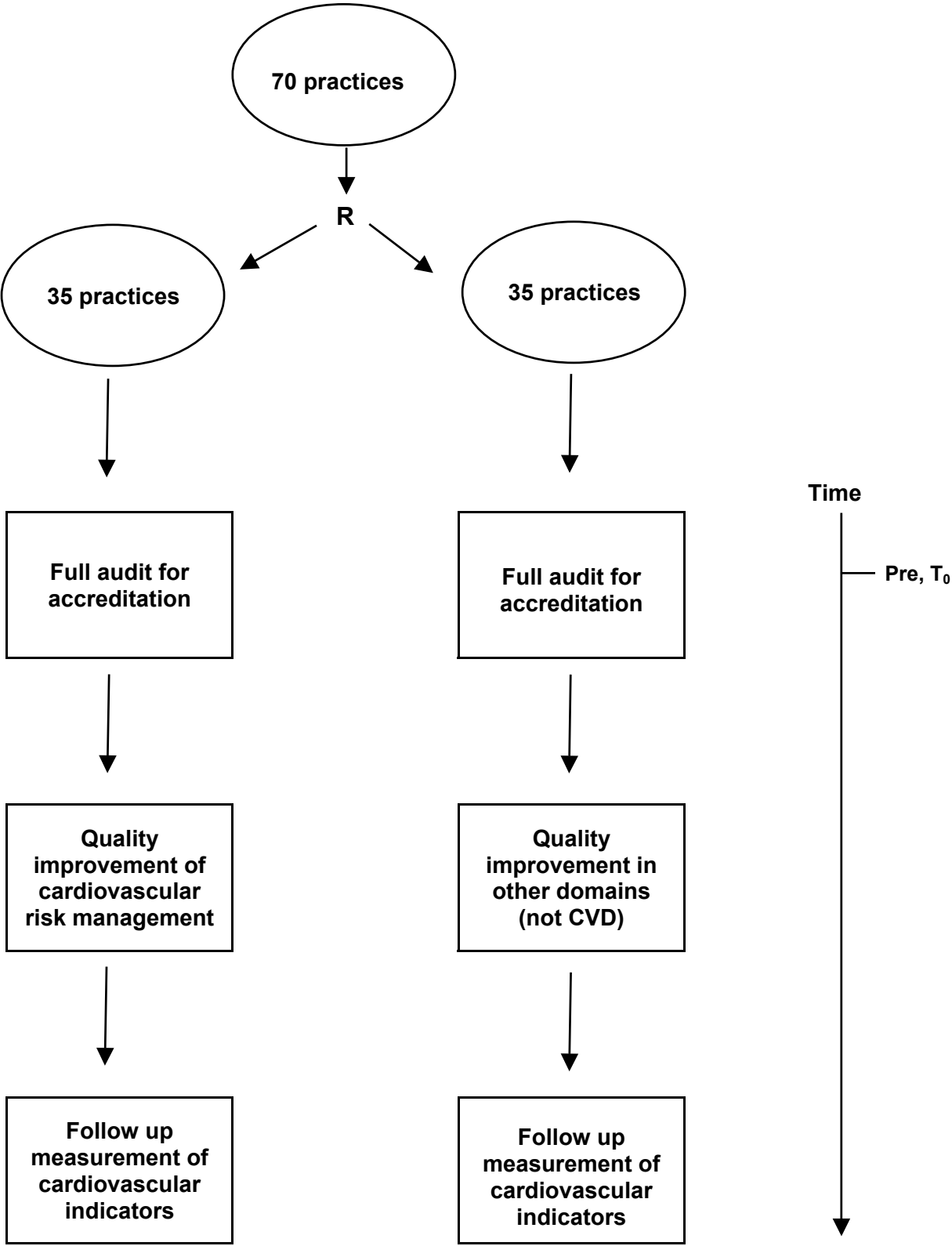
5.b BIJDRAGEN JAAR 2

5.b.1		-
5.b.2		-
		-
		-
		-
		-
	Totaal	-

5.c BIJDRAGEN JAAR 3

5.b.1		-
	Bijdragen NHG	210.000
5.b.2		-
		-
		-
		-
	Totaal	210.000

Flow chart



Informatiebrief voor patiënten (concept versie)

Informatie voor de deelnemers van dit project van de afdeling Kwaliteit van zorg (WOK) van het UMC St Radboud Nijmegen.

Geachte heer/mevrouw,

Deze brief bevat informatie over een kwaliteitsverbeteringsproject in uw huisartspraktijk.

Inleiding

Jaarlijks worden in Nederland ongeveer 250.000 mensen in het ziekenhuis opgenomen vanwege hart- en vaatziekten, zoals een hartinfarct of een beroerte. Het is mogelijk om uw kans op hart- en vaatziekten kleiner te maken. Een gezonde leefstijl en bepaalde medicijnen kunnen hierbij helpen. Uw huisartspraktijk probeert zo goed mogelijk zorg te geven aan mensen met hart- en vaatziekten.

Wat is het doel van het onderzoek?

De huisartspraktijk neemt deel aan een landelijk programma om de huisartsenzorg verder te verbeteren. Het doel van het onderzoek is om te testen of verbeteringen in de huisartspraktijk inderdaad leiden tot betere zorg voor mensen met hart- en vaatziekten. Als individuele patiënt merkt u misschien bepaalde veranderingen in de huisartspraktijk, maar het kan ook zijn dat u persoonlijk niets merkt.

Hoe ziet het onderzoek eruit?

Het onderzoek vindt plaats in de huisartspraktijk en wordt uitgevoerd door huisarts en praktijkmedewerkers, ondersteund door een onderzoeksassistent. Op twee momenten worden gegevens verzameld uit medisch dossiers, via vragenlijsten voor patiënten, huisartsen en praktijkmedewerkers. Het onderzoek duurt 18 maanden.

Wat wordt er van u gevraagd?

Wij vragen uw toestemming voor het mogen gebruiken van enkele gegevens uit uw medisch dossier voor ons onderzoek. Verder vragen wij u twee keer een schriftelijke vragenlijst in te vullen, die per post wordt gestuurd.

Wat levert het u op?

Er is voor u geen persoonlijk voordeel. U helpt de huisartspraktijk om de zorg te verbeteren.

Zitten er risico's aan het onderzoek?

U kunt zonder risico deelnemen aan het onderzoek. De Medische Ethische Toetsingscommissie heeft dit onderzoek goedgekeurd. De commissie heeft ontheffing verleend voor de verplichting een verzekering af te sluiten die de door het onderzoek veroorzaakte schade van de proefpersoon dekt. De reden voor deze ontheffing is dat deze commissie van oordeel is dat dit onderzoek naar zijn aard zonder enig risico is.

Vertrouwelijkheid van de gegevens

De vragenlijsten kunt u in een antwoordenvolpoe aan het UMC St Radboud sturen. U hoeft geen naam en adres in te vullen, die gegevens blijven in de praktijk. U wordt op de universiteit genoteerd met een uniek nummer, en uw gegevens worden dus anoniem verwerkt. Uw naam en adresgegevens op de toestemmingsverklaring gebruiken wij alleen om de vragenlijsten aan u te kunnen versturen.

Vrijwilligheid van deelname:

Deelname aan dit onderzoek is geheel vrijwillig en verplicht u tot niets. U kunt zelf beslissen of u aan dit onderzoek deelneemt. Als u wilt deelnemen, vult u de toestemmingsverklaring in en stuurt u deze samen met de eerste vragenlijst in de antwoordenvolpoe naar het UMC St Radboud. Of u wel of niet deelneemt, heeft uiteraard geen gevolgen voor de normale zorg die u van uw huisarts ontvangt. U kunt te allen tijde zonder opgaa van redenen van verdere deelname aan dit onderzoek afzien.

Vragen?

Mocht u naar aanleiding van deze informatie of tijdens uw deelname aan het onderzoek of daarna nog vragen of opmerkingen hebben dan kunt u contact opnemen met de hieronder genoemde onderzoeker.

Mede namens uw huisarts,

Jan van Lieshout, huisarts-onderzoeker
Afdeling Kwaliteit van zorg (WOK)
UMC St Radboud
Tel. 024-3615305

Indicators on cardiovascular risk management in the NHG practice accreditation

Clinical indicators and outcomes

1	% of patients with CVD* in general practice		
<i>Numerator:</i>	Total number of patients with CVD known in general practice:	<input type="text"/>	x 100 = <input type="text"/>
<i>Denominator:</i>	Total number of patients in practice population:	<input type="text"/>	

* Cardiovascular disease (CVD): Coronary heart disease (angina, myocardial infarct), stroke, transient ischemic attack, aortic aneurism or peripheral vascular disease.

2	% of patients with CVD in general practice with blood pressure measurement in the past 15 months		
<i>Numerator:</i>	Number of patients with CVD in general practice with systolic blood pressure measurement	<input type="text"/>	x 100% = <input type="text"/>
<i>Denominator:</i>	Total number of patients with CVD in general practice	<input type="text"/>	

3	% of patients with CVD in general practice with systolic blood pressure below 140 mmHg		
<i>Numerator:</i>	Number of patients with CVD in general practice in whom the last systolic blood pressure measurement was below 140 mmHg	<input type="text"/>	x 100% = <input type="text"/>
<i>Denominator:</i>	Number of patients with CVD in general practice with systolic blood pressure measurement	<input type="text"/>	

4	% of patients with CVD in general practice with LDL cholesterol measurement in the past 15 months		
<i>Numerator:</i>	Number of patients with CVD in general practice with LDL cholesterol measurement	<input type="text"/>	x 100% = <input type="text"/>
<i>Denominator:</i>	Total number of patients with CVD in general practice	<input type="text"/>	

5	% of patients with CVD in general practice who are currently treated with cholesterol lowering medication (E.g. statins)		
<i>Numerator:</i>	Number of patients with CVD in general practice who are currently treated with cholesterol lowering medication (E.g. statins)	<input type="text"/>	x 100% = <input type="text"/>
<i>Denominator:</i>	Total number of patients with CVD in general practice	<input type="text"/>	

6	% of patients with CVD in general practice with LDL cholesterol below 2,5 mmol/l		
<i>Numerator:</i>	Number of patients with CVD in general practice in whom the last with LDL cholesterol level was below 2,5 mmol/l	<input type="text"/>	x 100% = <input type="text"/>
<i>Denominator:</i>	Total number of patients with CVD in general practice	<input type="text"/>	

7 % of patients with CVD in general practice with Body Mass Index recorded in the past 15 months

$$\frac{\text{Numerator: Number of patients with CVD in general practice with Body Mass Index recorded}}{\text{Denominator: Total number of patients with CVD in general practice}} \times 100\% =$$

8 % of patients with CVD in general practice with a record of smoking status

$$\frac{\text{Numerator: Number of patients with CVD in general practice with a record of smoking status}}{\text{Denominator: Total number of patients with CVD in general practice}} \times 100\% =$$

9 % of smoking patients with CVD in general practice with a record of non-smoking advice during the past 15 months

$$\frac{\text{Numerator: Number of smoking patients with CVD in general practice with a record of non-smoking advice}}{\text{Denominator: Total number of smoking patients with CVD in general practice}} \times 100\% =$$

10 % of patients with CVD in general practice with a record that aspirin, an alternative anti-platelet therapy or an anti coagulant has been prescribed in the previous year

$$\frac{\text{Numerator: Number of patients with CVD in general practice with a record that aspirin, an alternative anti-platelet therapy or an anti coagulant has been prescribed}}{\text{Denominator: Total number of patients with CVD in general practice}} \times 100\% =$$

11 % of patients with CVD in general practice with blood glucose measurement in the past 5 years

$$\frac{\text{Numerator: Number of patients with CVD in general practice with fasting blood glucose measurement}}{\text{Denominator: Total number of patients with CVD in general practice}} \times 100\% =$$

Indicators for practice management

1	Do you have special consulting hours in your practice for risk management for patients with cardiovascular diseases?	<input type="checkbox"/> No <input type="checkbox"/> Yes
2	Can you -using your EMD- produce a register of patients with cardiovascular diseases? Meant are patients who had atherotrombotic events: myocardial infarction, angina pectoris, stroke, TIA, aortic aneurism and peripheral vessel disease.	<input type="checkbox"/> No <input type="checkbox"/> Yes <input type="checkbox"/> Just the following patient groups.....
2	If yes, how are these cardiovascular disease patients selected?	Selected by <input type="checkbox"/> Marker <input type="checkbox"/> ICPC code <input type="checkbox"/> other:
4	Do you have a recall system for risk management for patients with cardiovascular diseases?	<input type="checkbox"/> No <input type="checkbox"/> Yes <input type="checkbox"/> If yes. How is it done?
5	Do you have task delegation with respect to care for patients with cardiovascular diseases to the practice assistance / POH / practice nurse?	<input type="checkbox"/> No <input type="checkbox"/> Yes <input type="checkbox"/> If yes. What tasks?
6	Do you have task delegation with respect to care for patients with cardiovascular diseases to an organization outside your general practice?	<input type="checkbox"/> No <input type="checkbox"/> Yes <input type="checkbox"/> If yes. What tasks? <input type="checkbox"/> And where?