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<p>Joint Acknowledgement/Disclosure Statement:</p> <p>The authors wish to thank all panelists and participants in our symposium, Healthcare Policy and Research: Can We Speak the Same Language?, whose insights and expertise helped inform this paper. Most especially we wish to acknowledge: David Atkins, M.D., M.P.H., Director of the Health Services Research and Development Service, Department of Veterans Affairs. Fred Blow, Ph.D. Professor and Director, Mental Health Services Outcomes & Translation Section, Department of Psychiatry, University of Michigan; Research Scientist, Center for Clinical Management Research, VA Ann Arbor Healthcare System Darrell "Skip" Campbell, M.D., Chief Medical Officer; Henry King Ransom Professor of Surgery Transplant, University of Michigan Health Care System. Karen Davis, Ph.D., Eugene and Mildred Lipitz Professor in the Department of Health Policy and Management and director of the Roger C. Lipitz Center for Integrated Health Care at Johns Hopkins University. Mark Fendrick, M.D. Professor, Departments of Internal Medicine and Health Management and Policy, University of Michigan; Co-director, University of Michigan Center for Value-Based Insurance Design. Gary Freed, M.D. M.P.H., Professor, Department of Health Management and Policy, University of Michigan; Director, Division of General Pediatrics; Director, Child Health Evaluation and Research Unit. David Fukuzawa, M.Div., M.S.A., Program Director, Health, The Kresge Foundation. David Gifford, M.D., M.P.H., Senior Vice President, Quality & Regulatory Affairs, American Health Care Association/National Center for Assisted Living. Francine Parker, Executive Director, UAW Retiree Medical Benefits Trust. John Piette, Ph.D. Professor, Department of Internal Medicine, Division of General Medicine; Senior Research Career Scientist, Center for Clinical Management Research, VA Ann Arbor Healthcare System. David Share, M.D., M.P.H., Vice President, Health Care Value, Blue Cross Blue Shield of Michigan. Tom Simmer, M.D., Senior Vice President and Chief Medical Officer, Blue Cross Blue Shield of Michigan Senator Gretchen Whitmer, Senate Minority Leader, Michigan State Senate.</p> <p>Disclosures: None The work represents the opinions of the authors and does not represent those of the Department of Veterans Affairs or the University of Michigan.</p>
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