# NHMRC Partnership Grant Determinants of Effective Clinical Networks

Web survey

#### **Preamble**

You have been invited to participate in this study because you have been involved with the clinical networks of the NSW Agency for Clinical Innovation (ACI) [formerly the Greater Metropolitan Clinical Taskforce (GMCT)].

The project is jointly funded by the National Health and Medical Research Council (NHMRC) and Agency for Clinical Innovation. The research is being undertaken in partnership with The Sax Institute, The Universities of Sydney, Newcastle and Melbourne and The Australian Catholic University and aims to examine the determinants of successful clinical networks.

We are interested to find out what makes some networks more successful than others. The results from this study will inform the establishment and maintenance of clinical networks so they can effectively improve the quality of care.

Participation in this survey is entirely voluntary. Submitting a completed survey is an indication of your consent to participate in the study. You can withdraw from the study at any time. All aspects of the study, including the results, will be strictly confidential. The networks will be de-identified in all reports relating to this study and will be labelled only as Networks 1-19. Network managers and chairs will not be identified by name in the publication of the results. No data will be given to ACI that identifies any network manager or chair.

If you would like further information on the study and how your responses will be used, please read the participant information sheet.

## Section 1 – Linkages to ACI

#### From 2006 -2008

1.1 What was your primary network? (That is, the network you were most active in):

#### Please tick ONE:

			0 01 :
Network	Establishment	Network	Co-Chairs
	Date [DATE]	Manager [NAME]	[NAME]
Transition Care	[DATE]	[INAIVIE]	[NAME]
Transition Care	[DATE]	[NAME]	[NAME]
Cardiac	[DATE]	[IA/AIVIL]	[NAME]
Caraiao	[DATE]	[NAME]	[NAME]
Neurosurgery	[5,112]	[]	[NAME]
J. J	[DATE]	[NAME]	[NAME]
Endocrine			[NAME]
	[DATE]	[NAME]	[NAME]
Aged Care	-		[NAME]
Gynaecology	[DATE]	[NAME]	[NAME]
Oncology			[NAME]
	[DATE]	[NAME]	[NAME]
Radiology			[NAME]
	[DATE]	[NAME]	[NAME]
Nuclear Medicine		51445	[NAME]
Otrolo	[DATE]	[NAME]	[NAME]
Stroke Home Enteral	[DATE]	[NIANAT]	[NAME]
Nutrition	[DATE]	[NAME]	[NAME] [NAME]
Nutition	[DATE]	[NAME]	[NAME]
Urology	[DATE]	[INAIVIE]	[NAME]
Orology	[DATE]	[NAME]	[NAME]
Gastroenterology		[147 (141)	[NAME]
	[DATE]	[NAME]	[NAME]
Ophthalmology	[]	[]	[NAME]
, , , , ,	[DATE]	[NAME]	[NAME]
Respiratory			[NAME]
Severe Burn	[DATE]	[NAME]	[NAME]
Injury Service			[NAME]
Statewide Spinal	[DATE]	[NAME]	[NAME]
Cord Injury			[NAME]
Bone Marrow	[DATE]	[NAME]	[NAME]
Transplant			[NAME]
Brain Injury	[DATE]	[NAME]	[NAME]
Directorate			[NAME]
	[DATE]	[NAME]	[NAME]
Renal			[NAME]

1.2	In what year	did you join	the network or start to be involved?	
	•	, ,		

	Chair/Executive Committ	ee Membei	ſ							
	Executive & Steering Committee Member									
П	Expert Advisor									
	Working group member									
	Participant									
Ц	Participant									
Secti	on 2 - Engagemen	it								
The fe	llowing guartians are	about th	a impart	ance of the	notwo	ık ta varı				
The ic	ollowing questions are	about th	e importa	ance or the	networ	k to you.	i			
2.1	In the last 6 months how	many hour	s have you	devoted to n	etwork a	ctivities? E.	g.			
	attending network meeti	ngs, netwo	rk correspo	ndence, netv	vork qual	ity				
	improvement initiatives,	network tra	aining activ	ities						
П	<1hr									
	1-5hrs									
	5-10hrs									
	10-20hr									
	20-30hrs									
	30-40hrs									
	>40hrs									
2.2	On the scale provided ple	ase rate th	e evtent to	which you a	gree or di	sagree with	า			
2.2	each statement:	ase rate th	c catem to	willeri you a	sice of all	Sagree with	•			
		strongly	disagree	neither	agree	strongly	Don't			
		disagree		agree nor		agree	know			
				disagree						
I am committ	ed to the network									
	e work that the network									
undertakes										
	lved in the day-to-day									
work of the n										
	he network is not highly more behind the scenes									
	l ideas have contributed									
to network a										
	en able to help drive the									

1.3 What was your role in network?

network agenda

## **Section 3 - Clinical leadership**

## The following questions relate to the leadership of the network

3.1 Based on your personal experience, how much do you agree or disagree with each statement about the **Network Manager** (name to be inserted) of your network (name to be inserted):

	strongly disagree	disagree	neither agree nor	agree	strongly agree	Don't know
			disagree			
The network manager had an evidence-based vision						
The network manager was able to engage fellow professionals about service and quality improvement						
The network manager brought others together to facilitate action and accomplish goals						
The network manager built strong and positive relationships with clinicians						
The network manager built strong and positive relationships with consumers						
The network manager built strong and positive relationships with hospital management						
The network manager did not collaborate with external parties and administrators (e.g. AHS) to support network operations						

On the scale provided please rate the extent to which you agree or disagree with each statement about the collaborative work of the **Network Co-Chairs (names to be inserted) in your network (name to be inserted)**:

	strongly disagree	disagree	neither agree nor	agree	strongly agree	Don't know
	uisagiee		disagree		agree	KIIOW
The network co-chairs did not						
make explicit the values and						
purpose of the network						
The network co-chairs were						
champions for change						
The network co-chairs were						
not able to mobilize fellow						
professionals about service						
and quality improvement						
The network co-chairs built						
strong and positive						
relationships with clinicians						
The network co-chairs built						
strong and positive						
relationships with consumers						
The network co-chairs built						
strong and positive						
relationships hospital						
management						
The network co-chairs did not						
collaborate with external						
parties and administrators						
(e.g. AHS) to support network						
operations						
The network co-chairs worked						
cooperatively with senior						
leadership in NSW Health to						
make appropriate changes						

3.3 On the scale provided please rate the extent to which you agree or disagree with each statement about the role of the former **GMCT Executive** (now known as the ACI (names to be inserted) in your network (Peter Castaldi – Chief Executive, Kate Needham – Executive Director, Carol Pollock – Chair of the Board)

	strongly	disagree	neither	agree	strongly	Don't
	disagree		agree nor		agree	know
			disagree			
The GMCT Executive provided						
strong leadership and clear						
strategic direction						
The GMCT Executive worked						
cooperatively with the wider						
health system to make						
appropriate changes						

## **Section 4 - Internal management**

# The following questions relate to how well you think the network was managed

On the scale provided please rate the extent to which you agree or disagree with each statement about the management of the network:

	strongly	disagree	neither	agree	strongly	Don't
	disagree		agree nor		agree	know
			disagree			
The network had multidisciplinary						
representation e.g. consumer,						
medical, nursing and allied health						
professionals						
The network was dominated by a few						
individuals						
The network provided a supportive						
environment allowing all voices to be						
heard						
The network was effective in						
improving information sharing across						
the network						
The network effectively coordinated						
communication with people and						
organizations outside the network						
The network manager had good						
organisational abilities						

## **Section 5 - Perception of external support**

# The following questions relate to the amount of support you believe the network received from external agencies or organisations

On the scale provided please rate the extent to which you agree or disagree with each statement about the network's relationship with **Hospital Management**:

	strongly	disagree	neither	agree	strongly	Don't
	disagree		agree nor		agree	know
			disagree			
There was strong support from						
hospital management for the work of						
my network						
Hospital management were not						
willing to implement changes based						
on the recommendations of my						
network						
Clinicians working in hospitals were						
willing to implement changes based						
on the recommendations of my						
network						

5.2 On the scale provided please rate the extent to which you agree or disagree with each statement about the networks relationship with **Area Health Services**:

	strongly	disagree	neither	agree	strongly	Don't
	disagree		agree nor		agree	know
			disagree			
AHS managers were aware of the						
ideas put forward by my network						
Area Health Service Managers were						
not willing to implement changes						
based on the recommendations of my						
network						

5.3 On the scale provided please rate the extent to which you agree or disagree with each statement about the networks relationship with **NSW Health**:

	strongly	disagree	neither	agree	strongly	Don't
	disagree		agree nor		agree	know
			disagree			
The network workplans and agendas						
were aligned with state government						
strategic plans						
NSW Health decision makers were not						
aware of the recommendations made						
by my network						

## **Section 6 - Perceived value**

# The following questions relate to how much you believe the network has made a difference:

Based on your experience, how much do you agree or disagree with each statement:

	strongly disagree	disagree	neither agree nor disagree	agree	strongly agree	Don't know
The network's efforts have improved quality of care						
The network's efforts have improved patient outcomes						
The work of the network has not led to health system improvements						
I would recommend joining this clinical network to a colleague						
The network does not help me professionally						

## **Section 7**

We may be developing some qualitative work in the future, exploring the features of successful networks would you be interested in being asked to participate in this work that will involve an in-depth interview?					
	] YES ] NO				
Do yo	ou have any ado	ditional comments yo	ou would like to make	?	

## Section 8 – About you

8.1	1 Gender:	
		Male
		Female
8.2 What was your professional discipline (select ALL that apply):		
		Medical Officer
		Nurse
		Consumer
		Allied Health
		Executive manager - non-health professional
		Researcher/academic
		Other
8.3 Where was your primary place of work? (select ONE):		
		Hospital- principle referral
		Hospital – paediatric specialist
		Hospital – major non-metropolitan
		Hospital – district
		Hospital – community
		Hospital – private
		Hospital – other.
		Other (specify)

## THANK YOU FOR YOUR TIME