SUPPLEMENTAL ONLINE APPENDIX

Source instrument	Construct measured	Number of items
Team Diagnostic Survey	Real team	3
(TDS); ¹²	Team composition: size and skills	4
	Group norms	2
	Effort-related process criteria	2
	Knowledge and skill-related process criteria	1
	Team interpersonal processes	2
	Supportive organizational context	3
Attitudes Toward Health	Attitudes toward team value	2
Care Team Scale ¹³	Attitudes toward team efficiency	3
Team Climate Inventory	Participatory safety	4
(TCI) ¹⁴	Task orientation	1
	Support for innovation	2
Minimizing Error,	Quality emphasis	7
Maximizing Outcome	Chaos	1
(MEMO) ¹⁵	Global satisfaction	1
AHRQ TeamSTEPPS	Team structure	5
Teamwork Perceptions	Situation monitoring	5
Questionnaire (AHRQ T-	Mutual support	2
TPQ) ¹⁶	Leadership	7

Source instruments and constructs used to develop survey

TransforMed Clinician	Relationship infrastructure	5
Staff Questionnaire	Work environment	1
(TransforMed CSQ) ¹⁷	Sensemaking	1
	Culture of learning	1
AHRQ Medical Office	Teamwork (safety)	4
Survey on Patient Safety	Communication openness	3
Culture ¹⁸	Organizational learning	3
	Work pressure and pace	4
	Staff training	2
Organizational Readiness	Readiness for change: culture	7
to Change Assessment	Readiness for change	3
(ORCA) ¹⁹		