Saudek K, Saudek D, Treat R, et al. Dear Program Director: Deciphering Letters of Recommendation. *J Grad Med Educ*. 2018;10(3):261-267.

Letter of Recommendation Study

Welcome to My Survey

We are conducting a descriptive study to determine features of resident and fellow letters of recommendation that have the most impact on reviewers. We appreciate your responses to our short survey (about 5 minutes to complete) and will share the information with you when the survey results are collated.

Thank you, Kris Saudek, MD Associate Professor of Pediatrics Associate Program Director Pediatric Residency Program Medical College of Wisconsin

All responses are confidential. By clicking next you agree to participate in the study.

Letter of Recommen	dation Study			
1. Do you primarily rev residents?	iew fellow applications	, resident applicat	ions, or applications of bo	th fellows and
Fellows				
Residents				
 Both Fellows and Resi 	dents			
2. Please estimate the	number of applications	s you personally re	eview each academic yea	r.
Residents:]
Fellows:				
L				1
3. How many letters of	recommendation do y	ou write in a typica	al academic year?	
None				
1-2				
3-4				
5-6				
7+				
 How important are a the quality of the applic 		recommendation	to you in shaping your ove	erall impression of
Not At All Important	Low Importance	Neutral	Moderately Important	Very important
\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc

5. How important are the following features in a letter of recommendation to you?					
	Not At All Important	Low Importance	Neutral	Moderately Important	Very Important
Short, concise letter 3 paragraphs or less	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Long, descriptive letter 4 paragraphs or more		\bigcirc	\bigcirc	\bigcirc	\bigcirc
Academic rank of letter writer	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Description of the depth of interaction with applicant	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Competency based framework	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Summative statement about the strength of the recommendation		\bigcirc	\bigcirc	\bigcirc	\bigcirc
Description of specific behavior traits of the applicant	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Description of the applicant's abilities	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Inclusion of personal stories about the applicant	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Participation in research	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Advanced degrees (PhD, MPH, etc.)	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Involvement in community service activities	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Involvement in program/hospital activities	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc

6. Please rate how important the following qualities/abilities are to you in a letter of recommendation when describing an applicant.

				Moderately	
	Not At All Important	Low Importance	Neutral	Important	Very Important
Leadership	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Team Player	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Professional	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Trustworthy	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Work Ethic	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Compassionate	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Resourceful	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Resilient	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Inquisitive	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
Mature	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc

7. Are there other features you consider important in a well-regarded letter not listed above? If so please list them here.

8. Please rate how you would interpret the following phrases in a letter of recommendation to describe an applicant.

	Very Negatively	Somewhat Negatively	Neutral	Somewhat Positively	Very Positively
"showed improvement"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"performed at expected level"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"would like the applicant to stay at our institution"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"exceeded expectations"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"overcame personal setbacks"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"will be an asset to any program"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"I recommend"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"I recommend without reservation"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"I highly recommend"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"I give my highest recommendation"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc
"solid performance"	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc

9. Has a poorly crafted letter of recommendation ever convinced you to consider a strong candidate less favorably?

Yes

No

10. Has a well crafted letter of recommendation ever convinced you to consider a weaker candidate more favorably?

Yes

) No