

1 **S3 Table. HLM results for “Manufacturing” (n = 193).**

Level and Variable	Model			
	Null	Random Intercept and Fixed Slope	Random Intercept and Random Slope	Cross-Level Interaction
Level 1				
Intercept	4.31*** (.05)	4.31*** (.05)	4.31*** (.05)	4.31*** (.05)
Work scheduling autonomy		.57*** (.05)	.57*** (.05)	.57*** (.05)
Work methods autonomy		.55*** (.05)	.55*** (.05)	.55*** (.05)
Decision-making autonomy		.36*** (.05)	.36*** (.05)	.36*** (.05)
Organizational openness		.44*** (.05)	.44*** (.05)	.44*** (.05)
Participation in decision-making		.41*** (.05)	.41*** (.05)	.41*** (.05)
Formalization		.39*** (.05)	.39*** (.05)	.39*** (.05)
Level 2 (Intercept)				
Supervisor support		-.01 (.10)	.03 (.11)	.02 (.11)
Organizational innovation		.06 (.12)	.00 (.12)	.03 (.12)
Organizational structure		-.04 (.10)	.01 (.12)	-.02 (.12)
Cross-level interactions				
Work scheduling autonomy				
× Supervisor support				.05 (.10)
× Organizational innovation				.05 (.14)
× Organizational structure				.16 (.12)
Work methods autonomy				
× Supervisor support				-.11 (.09)
× Organizational innovation				-.06 (.10)
× Organizational structure				.03 (.11)
Decision-making autonomy				
× Supervisor support				.10 (.08)
× Organizational innovation				-.09 (.08)
× Organizational structure				.08 (.08)
Variance components				
Intercept	.41***	.45***	.51***	.51***
Work scheduling autonomy			.38***	.38***
Work methods autonomy			.30***	.30***
Decision-making autonomy			.19***	.19***
Organizational openness			.22***	.22***
Participation in decision-making			.38***	.38***
Formalization			.22***	.22***
Additional information				
ICC	.23			
-2 log likelihood FIML	5100	4684	4455	4445
Number of estimated parameters	3	12	39	48
Model comparison χ^2 (Degrees of Freedom)			228.45 (27)***	10.66 (36)

2 *Note:* ICC = Intraclass correlation; FIML = full information maximum likelihood estimation; L1
3 = Level 1; L2 = Level 2. L1 $n = 1,544$ and L2 sample size = 193. Values in parentheses are
4 standard errors. * $p < .05$, ** $p < .01$, *** $p < .001$.