

Supplementary Materials - Questionnaire

Research on the Brazilian Accreditation Model

Part 1 - Identification

1. Name of the institution where you work:
2. What position do you hold in your organization?
3. How long have you been worked at the institution?
() 0 to 2 years () 2 to 4 years () Up to 4 years
4. In what state is the institution located?
5. What kind of service does your organization do:

() Ambulatory
() Hospital care
() Diagnostic Imaging, Radiotherapy and Nuclear Medicine
() Hemotherapy
() Hospital
() Laboratory
() Nephrology and Substitutive Renal Therapy
() Clothing Processing for Health Services
() Health Programs and Risk Prevention
() Ready care
() Diet Therapy Services
() Handling services
6. Size of organization - number of beds:
() Small: capacity less than 50 hospital beds;
() Medium: offers from 51 to 150 hospital beds;
() Large: offers from 151 up to 500 hospital beds;
() Special or extra cargo: it has more than 500 hospital beds;
() Other - no beds.
7. Type of organization:
() Public company
() Private company
8. Category:
() Nonprofit company
() Philanthropic company
() Nonprofit Benefit Company
() Beneficial For-Profit Company
() For-Profit Company
9. Number of employees in this organization:
() Up to 20
() 21 to 50
() 100 to 250
() 251 to 500
() Over 500.
10. Does the organization have teaching status?

- () Yes
() No

11. Current Accreditation Level:

- () Accredited
() Full accredited
() Accredited with excellence
() Certification seal
() Not accredited / In process of accreditation

Part 2 - Evaluating the company ...

12. The leadership team delegates activities to those who led and shares responsibilities.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

13. The leadership team establishes the deadlines necessary to meet the quality goals for each employee.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

14. The leadership team has the capacity to deal with mistakes and violations committed by employees, consolidating a justice culture.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

15. The leadership team provides space for listening to divergent ideas and ideas that could make a difference in security processes.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

16. The leadership team consistently uses the results of indicators in the decision-making process.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

17. The leadership team evaluates the results of quality improvement actions incorporated in the organization with the participation of several authors.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

18. The organization has a sustainable performance based on indicators.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

19. The organization measures and assesses the risks associated with the activities performed.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

20. The organization is committed to sustainability actions.

- I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

21. The organization periodically evaluates, and updates pre-established goals and objectives.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

22. The organization establishes the management of clinical processes and these processes have a positive effect on financial results.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

23. The organization develops its activities reducing the services and consumables' costs, as well as the preservation of their quality.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

24. The organization develops and evaluates results of strategic people management indicators, proposing continuous improvement.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

25. The organization has a leadership development and retention program.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

26. The organization promotes professional development through a performance evaluation tool.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

27. The organization uses information from professionals for decision-making and improvement.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

28. The organization promotes actions for the identification and retention of knowledge.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

29. The organization considers user satisfaction and this information has an impact on the performance of the organization.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

30. The organization establishes a relationship between the organizational values and the strategic deployment of the organization.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

31. The organization has the capacity to deal with errors and challenges.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

32. The organization facilitates communication between the various levels of organization.

I totally disagree (1) I strongly disagree (2) I disagree in parts (3) I do not agree or disagree (4) I agree in part (5) I strongly agree (6) I totally agree (7)

33. The organization implements patient-oriented actions and these actions are considered the essence of the business.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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34. The organization works with cycles of continuous improvement, monitoring of indicators and monitoring targets.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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35. The organization makes continuous use of quality indicators for quality measurement.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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36. The organization develops hospital performance indicators as a management tool.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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37. The organization has a strong role of committees and committees in monitoring the established goals and indicators.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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38. The organization identifies and evaluates the existence of non-conformities in the processes and procedures performed.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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39. The organization develops its care processes through a care line, reviewing the processes to correct its fragilities.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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40. The organization works with a critical analysis of process controls and results analysis.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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41. The organization establishes plans of action and improvements using processes and assistance protocols.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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42. The organization has work processes that act as barriers to the occurrence of adverse events.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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43. The organization has a committed patient safety core.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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44. The organization identifies and establishes actions to mitigate risks.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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45. The organization develops a plan of action for all incidents and adverse events that have been investigated.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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46. In the organization, security is a set of tools to be implemented.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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47. In the organization, security is solidly supported by a proactive culture.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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48. The organization encourages waste reduction, process optimization, quality and technical assistance.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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49. The organization promotes the reduction of problems caused by medical errors.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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50. The organization establishes the evolution of the quality of the services provided after the accreditation process.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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51. The organization has an environment where the employee feels more motivated by accreditation.

I totally disagree (1)	I strongly disagree (2)	I disagree in parts (3)	I do not agree or disagree (4)	I agree in part (5)	I strongly agree (6)	I totally agree (7)
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