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## Evaluating the impact of Global Fund withdrawal on syringe exchange provision, cost, and use among people who inject drugs in Tijuana, Mexico

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**TITLE: Evaluating the impact of Global Fund withdrawal on syringe exchange provision, cost, and use among people who inject drugs in Tijuana, Mexico**

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**Running head: Cost of syringe exchange in Mexico**

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## ABSTRACT

**Objective:** From 2012 – 2014, the Global Fund supported syringe exchange programs in Mexico to prevent transmission of HIV among people who inject drugs. It remains unclear how Global Fund withdrawal affected the costs, quality, and coverage of syringe exchange program provision.

**Design:** Costing study and longitudinal cohort study.

**Setting:** Tijuana, Mexico

**Participants:** Personnel from a local syringe exchange program (N=6) and people who inject drugs (N=734) participating in a longitudinal study.

**Primary outcome measures:** Provision of syringe exchange program services and cost (per contact and per syringe distributed, in 2017 \$USD) during Global Fund support (2012) and after withdrawal (2015/16). An additional outcome included syringe exchange program utilization from a concurrent cohort of people who inject drugs during and after Global Fund withdrawal.

### Results:

During the Global Fund period, the syringe exchange program distributed 55,920 syringes to 932 contacts (60 syringes/contact) across 14 geographical locations. After Global Fund withdrew, the syringe exchange program distributed 10,700 syringes to 2,140 contacts (5 syringes/contact) across 3 geographical locations. During the Global Fund period, the cost per harm reduction contact was approximately 10-fold higher compared to after Global Fund (\$44.72 vs. \$3.81), however the cost per syringe distributed was nearly equal (\$0.75 vs. \$0.76) due to reduction in ancillary kit components. The mean log odds of accessing a syringe exchange program in the post- Global Fund period was significantly lower than during the GF period (p=0.02).

### Conclusions:

Withdrawal of Global Fund support for syringe exchange program provision in Mexico was associated with a substantial drop in provision of sterile syringes, geographical coverage, and recent clean syringe utilization among people who inject drugs. Better planning is required to ensure harm reduction program sustainability is at scale after donor withdrawal.

**Word count: 284**

### Strengths and limitations of this study

- We analyzed provision and cost data of a syringe exchange program in Tijuana, Mexico during and after Global Fund withdrawal which we used to estimate how withdrawal impact quality of the program.
- Our findings were further strengthened with the triangulation of self-reported syringe exchange program utilization data from a concurrent cohort of people who inject drugs in Tijuana.
- We were uncertain about the number of unique clients of the syringe exchange program since only the number of contacts (kits distributed) was provided.

## BACKGROUND

1  
2 The effectiveness of syringe exchange programs (SEP) in reducing transmission of HIV and hepatitis C virus  
3 (HCV) among people who inject drugs (PWID) has been well documented. Findings from a meta-analysis  
4 reported that SEPs from higher quality studies were associated with a 58% (95% CI: 0.22 – 0.81) reduction in  
5 HIV transmission.<sup>1</sup> Similarly, a recent Cochrane systematic review and meta-analysis found that SEPs were  
6 associated with a 23% reduction in HCV transmission (RR=0.79, 95% CI: 0.39 – 1.61), although a stronger  
7 effect was seen in Europe (RR=0.24, 95% CI: 0.09-0.62).<sup>2</sup> Despite the protective benefits of these services, the  
8 coverage of harm reductions services remains suboptimal, especially in low/middle income countries (LMIC)<sup>3</sup>  
9 where most of the HIV and HCV disease burden lies.<sup>4</sup>

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11 Program evaluation, such as costing analyses, are important for budgeting and can help policymakers make  
12 evidence-based decisions with scarce resources. While LMIC would benefit the most from costing analyses of  
13 harm reduction services due to these countries having more limited resources, few economic evaluations of  
14 harm reduction services have been published in these settings. Studies conducted in Eastern Europe<sup>5,6</sup>,  
15 Bangladesh<sup>7</sup>, and China<sup>8</sup> showed that harm reduction services can be effective relative to their cost, especially  
16 within the context of nascent HIV epidemics among PWID. In Latin America, there have been no economic  
17 evaluations of harm reduction services.

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19 Despite sharing one of the busiest land-border crossings in the world, numerous socioeconomic and health  
20 disparities separate Tijuana, Mexico from San Diego, California. Tijuana has a prominent Red-Light district  
21 and draws in drug and sex tourists primarily from the United States that has resulted in a localized HIV  
22 epidemic. It also has one of the highest concentrations of PWID in Mexico, 4-10% of whom are HIV-infected  
23 and >90% of whom are HCV antibody positive.<sup>9,10</sup> SEPs have been operating in Tijuana for more than 15  
24 years, however prevention of transmission remains a challenge. The proportion accessing harm reduction

1 services (<10% in the last 6 months in 2011) is lower than the coverage recommended by the WHO<sup>11</sup> who  
2 defined “good coverage” as >60% of PWID contacting SEP services at least monthly in the past year.<sup>12</sup>  
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7 From 2012 to 2014 the Global Fund (GF) supported SEP provision in Mexico. However, due to Mexico’s rising  
8 GDP, the GF abruptly withdrew support in April 2014. It is unclear how this withdrawal affected the provision  
9 and economics of SEPs in Mexico. Our analysis had two objectives: 1) to compare SEP operations and costs  
10 between two periods, in 2012 (when SEPs were receiving funding from the GF) and in 2015 (after GF stopped  
11 funding projects in Mexico); and 2) to examine the effect of GF withdrawal on SEP access from PWID enrolled  
12 in a longitudinal cohort study in Tijuana. Findings from this analysis may inform harm reduction provision  
13 planning and donor support planning in other settings across the region, particularly those who may transition  
14 from donor funded to state-funded harm reduction provision.  
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## 28 **METHODS**

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30 Harm reduction provision and cost data were collected from one SEP site in Tijuana, Mexico between March  
31 2016 and February 2017. We collected cost data on SEP provision and cost during GF support (2012) and after  
32 the GF withdrew support (2015/2016). To estimate provision and costs of an efficient SEP with enhanced  
33 resources, we report outcomes during the highest volume month of GF support (May 2012). To estimate current  
34 provision and costs of SEP we report average monthly outcomes for 2015/16, and additionally report on  
35 provision during the highest volume month of 2015/16 (July 2015) for direct comparison with May 2012.  
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### 46 **SEP Characteristics**

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48 The SEP was a fixed site located in the Zona Centro (near the “Red-Light” district, a hotspot of illicit drug use  
49 and commercial sex activity). Distribution of the number of syringes per contact was reliant upon available  
50 funding, however they were provided at no cost to the user. The SEP operated 11 months per year, and  
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1 provided sterile syringes, offered rapid HIV testing/counselling, and referred to hepatitis B and C  
2 testing/counselling.  
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### 7 **Service provision data collection**

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9 During site visits, we reviewed daily logs of geographical outreach of syringe exchange activities, contents of  
10 sterile syringe kits, and operating hours. We obtained estimates on the number of contacts and number of  
11 syringes distributed per month from activity logs provided by senior staff.  
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### 18 **Costing strategy**

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20 We costed from an economic perspective, monetizing all input resources, including staff, supplies (purchased or  
21 donated), building space, and other items. We used an ingredients-based top-down<sup>13</sup> micro-costing approach  
22 where overall inputs were measured at the programmatic level (i.e. we did not observe individual clients or  
23 services) separately and combined to generate total and per-client unit costs. We divided total monthly costs by  
24 two monthly outputs of interest (1) number of harm reduction contacts and (2) number of sterile syringe kits  
25 distributed. The study evaluated current implementation costs and did not consider start-up costs since the SEP  
26 has been in operation by a non-governmental organization for several years with support from the federal  
27 HIV/AIDS prevention agency in Mexico (CENSIDA).  
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41 We classified costs as recurrent (e.g. personnel and non-personnel) and capital. Personnel salaries were  
42 obtained from expenditure records, and the number of hours and percent effort dedicated to operating the SEP  
43 (including administration) were obtained from interviews with senior staff. During the GF investment period,  
44 outreach workers were paid per harm reduction kit distributed. Volunteer costs were calculated based on  
45 interviews with senior staff that reported the number of SEP-related hours and the wage a volunteer would have  
46 received if they had been employed. Recurrent non-personnel costs included supplies (including syringes and  
47 ancillary harm reduction items), building maintenance, utilities, and other services (accounting, maintenance,  
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cleaning, security, etc.). Unit prices for inputs were obtained from financial records, itemized bills/receipts, and sales catalogues. Capital costs included building space and equipment. Senior staff provided an overall monthly rent and an estimate of the proportion of building space that was attributed only to provision of SEP services, which we confirmed visually during site visits. We multiplied the rent by the proportion dedicated to SEP services to obtain the operational cost for only SEP provision. All recurrent costs associated with operating a vehicle (fuel, insurance, etc.) were obtained from expenditure records. Equipment and vehicle costs were amortized over the estimated lifespan of the item and then converted into a monthly cost. During the GF period, fuel costs for May 2012 were estimated using daily transportation logs, which were used to calculate miles driven. We used this to convert to estimated litres consumed using estimates of the vehicle's fuel economy multiplied by fuel prices (1 litre = \$0.78 USD).<sup>14</sup>

### **Costing period during Global Fund**

We obtained activity logs for May, 2012. Since provision of services varied during the GF period, we intentionally selected this month because it reflected a period of maximum (i.e. "ideal") provision with GF investment according to interviews with study staff which we then contrasted with current levels of provision (post-GF). These personnel costs were inflated to 2017 Mexican pesos using the consumer price index from the Instituto Nacional de Estadística y Geografía and then converted to US dollars using the January 2017 exchange rate (20.72 Mexican pesos = 1 USD).

### **Costing period after Global Fund**

In addition to cost data during the GF period, we also obtained data after GF withdrawal from 2015/2016 (costing period May – April). Costs were inflated to 2017 Mexican pesos using the midpoint of each cost year, and then converted to USD.

### **SEP access among PWID living in Tijuana**



1 Since 2011, members of our research division have followed a cohort of PWID (N=734) living in Tijuana  
2 (Project “El Cuete IV”) to assess trends and patterns in risk behaviours, HIV incidence, and harm reduction  
3 service utilization. Study procedures have been described elsewhere and all participants consented to study  
4 procedures.<sup>10</sup> To assess how GF withdrawal may have impacted clean syringe provision among PWID, we  
5 analysed data collected from March 2012 – June 2016 (roughly coinciding with the end of the costing period) to  
6 determine the proportion of El Cuete participants who reported receiving clean syringes from a SEP within the  
7 past 6 months. We applied methods from interrupted time series analysis and conducted segmented regression<sup>15</sup>  
8 to estimate significant temporal changes in SEP utilization during the GF period and then after the GF  
9 withdrew. We first fit a logistic regression model with fixed and random effects and a first order autoregressive  
10 correlation structure to generate the mean predicted probabilities for each quarter of the calendar year. We then  
11 fit the mean predicted probabilities into a segmented linear regression model controlling for autoregressive error  
12 to estimate the coefficients of accessing a SEP during the different GF periods. Additional details are provided  
13 in Additional file 1.

## 32 Patient involvement

33 Patients and the public were not involved in this research.

## 39 RESULTS

### 41 SEP provision and utilization during Global Fund Period (2012)

42 In 2012, the SEP provided harm reduction services six days per week and offered outreach services which  
43 covered a wide geographical area across Tijuana (Figure 1). Contents of the harm reduction kit included: 60  
44 syringes (all low dead space), 240 alcohol swabs, 20 condoms, 60 3-ml vials of sterile water, 200 cotton swabs,  
45 one aluminium sheet, one 60 g tube of lubricant, and one bottle of bleach (Figure 2). In May 2012, the SEP  
46 reported 932 harm reduction contacts, resulting in 55,920 syringes distributed (Table 1). Personnel employed  
47 during this time included: a coordinator, accountant, counsellor, and nurse. Eight health education/outreach  
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workers conducted syringe exchange at various sites and 115 HIV tests were conducted. Based on the monthly activity log, we estimated that 234 km per month were travelled for outreach purposes.

**Table 1: Provision of SEP services during the GF period (May, 2012), highest volume (July, 2015), and average month (2015/2016)**

	<b>GF-period May 2012</b>	<b>Post-GF period 2015/2016 (highest volume month)</b>	<b>Post-GF period 2015/2016 (average month)</b>
<b>Unit of service</b>			
Harm reduction contacts per month	932	3,170	2,140
<b>Contents of harm reduction kit</b>			
Syringes	60	5	5
Sterile water	60	3	3
Alcohol swabs	240	5	5
Cotton	200	-	-
Foil	1	-	-
Bleach	1	-	-
Condoms	20	2	2
Lubricant (60 g)	1	-	-
<b>Syringes provided</b>	55,920	15,850	10,700
<b>Number of HIV tests conducted</b>	115	-- <sup>†</sup>	55

<sup>†</sup>HIV testing data were not available for the highest volume month

### **Cost of SEP provision during Global Fund Period (2012)**

The total monthly cost of SEP provision in May 2012 was \$41,681 (Table 2). The cost per harm reduction contact was \$44.72 while the cost per syringe distributed was \$0.75. Nearly two-thirds (62%) of the total monthly costs were attributed to ancillary kit components (shown in Figure 2; \$26,262) while syringes contributed 27% (\$11,395) and 10% consisted of recurrent personnel, non-personnel, and capital costs. The cost of syringe distribution excluding ancillary kit components (personnel + other recurrent + capital + syringes only) during the GF period was \$0.28 per syringe distributed.

**Table 2: Capacity, optimum (May 2012) and average monthly costs of SEPs operating in Tijuana, Mexico (all costs in 2017 USD)**

	<b>GF-period May 2012</b>	<b>Post-GF period 2015/2016 (average month)</b>
<b>Unit of service</b>		
Harm reduction contacts per month	932	2,140
<b>Capital cost (monthly)</b>	<b>\$778</b>	<b>\$778</b>
Building/space*	\$537	\$537
Equipment	\$241	\$241
<b>Personnel<sup>‡</sup> (monthly)</b>	<b>\$2,503</b>	<b>\$2,407</b>
Coordinators	\$748	\$748
Accountant	\$94	\$94
Counselor/Head of harm reduction services	\$424	\$424
Clinician (Nurse/Physician)	\$698	\$698
Health educators/Outreach workers	\$539	\$443
<b>Non-personnel recurrent costs (monthly)</b>	<b>\$38,399</b>	<b>\$4,947</b>
Syringes	\$11,395	\$1,853
Supplies	\$178	\$178
Utilities and other services <sup>‡</sup>	\$564	\$485
Ancillary harm reduction contents	\$26,262	\$2,431
<b>Total monthly cost<sup>§</sup></b>	<b>\$41,681</b>	<b>\$8,131</b>
<b>Cost per harm reduction contact</b>	\$44.72	\$3.80
<b>Cost per syringe distributed including ancillary kit contents</b>	\$0.75	\$0.76
<b>Cost per syringe distributed excluding ancillary kit contents</b>	\$0.28	\$0.53

<sup>‡</sup>only includes the amount dedicated to providing harm reduction services

<sup>§</sup>may not sum to total due to rounding

### SEP provision and utilization post Global Fund (2015/16)

Operations and provision of harm reduction services differed substantially during and after the GF withdrew support in 2015/16 (Figure 1 and Table 1). As shown in Figure 1, geographic coverage of providing harm reduction services was sharply reduced after the GF withdrawal and limited mostly to the Zona Norte. Outreach personnel was reduced from 8 workers in 2012 to 4 workers in 2015/2016. Additionally, post-GF, the harm reduction kit contents were substantially reduced compared to the GF period (Table 1 and Figure 2). In 2015, the harm reduction kit contents included five syringes (three low-dead space and two high-dead space, compared to 60 low dead space syringes in 2012), three 3-ml vials of sterile water, five alcohol swabs, and three condoms. Additionally, post-GF, service provision was reduced by one day to five days per week. Despite decreased geographic coverage and reduced opening hours, the number of kits distributed per month was higher

1 in 2015 than in 2012. The SEP reported a mean of 2,140 monthly contacts in 2015/16 (3,170 contacts during  
2 highest volume month of 2015/16), compared to 932 in May 2012. However, because of the substantial  
3 decrease in syringes per kit, the total number of syringes distributed was substantially lower in 2015/16- an  
4 average of 10,700 syringes distributed per month in 2015/16. During the highest volume month in 2015/16,  
5 there were 15,850 syringes distributed compared to 55,920 in May 2012.  
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### 11 12 13 14 **Cost of SEP provision post Global Fund (2015/2016)**

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16 The total monthly cost of the SEP was over 5-fold higher during 2012 compared to the average monthly cost  
17 during 2015/16 (\$41,681 vs. \$8,131 respectively), primarily due to the higher cost of the harm reduction kit  
18 during the GF period (\$44.72 vs. \$3.80 per kit, respectively). By comparison, the total monthly cost during the  
19 month of maximum provision, post-GF, was \$10,193. The cost of just syringe distribution (excluding ancillary  
20 kit components) doubled from \$0.28/syringe distributed in 2012 to \$0.53/syringe distributed in 2015/16, mostly  
21 due to the reduction in syringes distributed and thus the higher personnel cost per syringe (Figure 3). However,  
22 after including ancillary kit components, there was no change in the cost per syringe distributed in 2015/16  
23 (\$0.76) compared to May 2012 (\$0.75), because of the reduction in ancillary kit component expenditure.  
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25 Similarly, there was little change in cost per syringe (\$0.64) distributed when comparing to the maximum  
26 volume month in 2015/2016. Harm reduction kit (syringes + ancillary components) comprised 90% of the costs  
27 per syringe distributed during the GF period, whereas these items comprised only 51% in 2015/2016 (Figure 3).  
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### 44 **Temporal trends in SEP access among PWID**

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46 The mean predicted probabilities of accessing a SEP over the 17 three-month periods are shown in Figure S1  
47 (Additional file 1). Overall, there was a significant increasing trend in the probability of accessing the SEP  
48 during the GF period, which peaked in September 2013 (51%, 95% CI: 42% - 59%). During the GF period, the  
49 mean log odds of accessing a SEP increased by a factor of 0.17 (p-value < 0.001). The immediate change that  
50 occurred between the end of the last three-months of the GF period and the end of the first three months of the  
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1 post-GF period was associated with a 0.73 reduction in the mean log odds of accessing a SEP in the past 6  
2 months (p=0.02). During the post-GF period, the mean log odds of accessing a SEP decreased by a factor of  
3 0.22 (p=0.002).  
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## 9 **DISCUSSION**

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11 Our analysis is among the first to describe the cost of providing syringe exchange services in a Latin American  
12 setting and the first to specifically compare coverage and costs of syringe exchange during versus after  
13 withdrawal of GF support. We found dramatic declines in geographical coverage and number of syringes and  
14 ancillary kit components distributed post-GF withdrawal among one SEP provider in Tijuana, with concomitant  
15 declines in reported syringe access among PWID. Excluding ancillary kit components, cost per syringe  
16 distributed doubled post-GF; total cost per syringe (including kit components) remained similar across periods  
17 as ancillary components were dramatically reduced to cut costs. We expect to use both GF (“ideal”) and post-  
18 GF (“current”) SEP provision costs to inform future cost-effectiveness analyses of SEPs on reducing HIV  
19 incidence in LMIC.  
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35 Despite dramatic declines in volume, quality, and geographical coverage of SEP post-GF withdrawal, it was  
36 encouraging that SEP provision in both periods covered an array of services recommended by the WHO <sup>11</sup>.  
37 Among these, the WHO recommends multiple delivery modalities (SEPs operated both fixed sites and mobile  
38 outreach), and referral for first aid, drug treatment, voluntary HIV testing and treatment, diagnosis and  
39 treatment of STIs. While several of these services are available to SEP clients, evidence based drug treatment  
40 programs, such as opioid substitution therapy, have not been scaled up sufficiently in Tijuana.<sup>16</sup> We note that  
41 the WHO recommends that harm reduction kits include needles and syringes, condoms, filters, sterile water,  
42 swabs, spoons, puncture-proof containers, acidifiers, tourniquets, bleach and other disinfectants, and education  
43 material. Many of these items were provided during the GF era, and although this provision was drastically  
44 reduced post-GF withdrawal, the kits still contained sterile water, alcohol swabs, and condoms. Future provision  
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1 should emphasize increasing coverage of both needles and syringes as well as ancillary kit components for  
2 maximum prevention benefit.  
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7 While the longitudinal PWID cohort provided some external validation of our findings on diminished SEP  
8 provision after GF withdrawal, some caution is warranted when attempting to triangulate these results.  
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10 Participants in the study did not specify from which SEP (nor from which geographical site) they received  
11 syringes, thus we cannot conclude with any certainty that the participants received their syringes from the SEP  
12 that we analysed during and post-GF. Despite this, we still found a highly significant reduced log odds of SEP  
13 utilization in the post-GF period. Overall, this finding is consistent with national level data from CENSIDA,  
14 which reported an 80% decrease in the number of syringes distributed per PWID from 2013 (19.7 syringes per  
15 PWID) to 2014 (3.9 syringes per PWID; see Figure S2).<sup>17</sup>  
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28 To our knowledge, our study is the first to estimate the cost of SEP provision in Latin America. Our reported  
29 cost per syringe distributed in Tijuana after the GF withdrew support (\$0.76 per syringe distributed) is less than  
30 estimates in other high-income countries, but higher than other low-middle income country (LMIC) settings.  
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34 For example, an analysis in the U.S. and Canada estimated a cost of \$2.28 per syringe distributed, after inflating  
35 to 2017 USD.<sup>18</sup> In the U.K., cost per syringe/needle distributed ranged from \$0.28 - \$2.17<sup>19</sup> with similar cost  
36 per syringe distributed in Australia (\$1.94).<sup>20</sup> These differences may be attributed to higher personnel costs  
37 which represented 66% of the costs in U.S. and Canadian SEPs, while this comprised approximately 30-40% in  
38 Tijuana in the post GF period. Conversely, the cost per harm reduction contact in Mexico was higher than in  
39 other LMICs, including Bangladesh (\$0.42 in 2017 USD)<sup>7</sup>, China (\$0.13 in 2017 USD)<sup>21</sup> and Russia (\$0.38 in  
40 2017 USD).<sup>22</sup> Despite a similar number of syringes distributed per month personnel costs were approximately  
41 ten times lower in China compared to Mexico in the post GF period. However, we cannot determine whether  
42 this was due to greater efficiency or fewer personnel.  
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## Limitations

Our study has several limitations. First, we did not collect any client cost data so we cannot provide any non-service delivery costs, such as PWID transportation to the SEP site. This distinction may be relevant when comparing 2012 to 2015 since PWID were provided more syringes per harm reduction kit in 2012 and therefore may have not needed to access the SEP as frequently (we saw a correspondingly lower number of contacts per month during this period compared to post-GF). In addition, the geographic reach post-GF was much more limited, potentially substantially increasing transport costs for PWID. We are also uncertain about the number of unique PWID who accessed the SEP during the GF period since we only obtained the number of contacts (kits distributed).

Secondly, we report on changes in SEP provision during and post-GF support from one SEP in Tijuana, however other providers (one additional SEP and pharmacies) also provide sterile syringes.<sup>23</sup> However, interviews with the other SEP provider indicate that the reduction in services is likely generalizable. It is legal to obtain syringes from pharmacies, however PWID often report discrimination and pharmacists' refusal to sell syringes.<sup>24</sup> It is possible that reductions in syringe provision seen within our SEP site due to withdrawal of GF support could have been countered by increase provision of sterile syringes from pharmacies; however, self-reported data from the longitudinal cohort of PWID do not indicate this occurred (data not shown).

## CONCLUSIONS

In Tijuana, Mexico, abrupt withdrawal of GF support was associated with dramatic declines in coverage and availability of syringe exchange provision, an effective<sup>25</sup> and cost-effective HIV prevention intervention.<sup>26</sup> SEP provision during the GF period in Tijuana involved greater access to sterile syringes at a similar cost per syringe distributed while also providing abundant ancillary items that promoted safe injecting and sexual practices. The withdrawal of multilateral donors has undoubtedly left an impact on other LMIC. For example Romania, which

1 lost SEP funding from the World Bank upon joining the EU, saw a precipitous rise in new HIV infections  
2 shortly thereafter.<sup>27</sup> Thus, it is becoming increasingly important for donors and governments to understand the  
3 financial and programmatic implications of abrupt donor withdrawal, and to appropriately plan for transition  
4 strategies which ensure that these services are not compromised in terms of quality, coverage, and monetary  
5 value.  
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## 11 **DECLARATIONS**

### 12 **Ethics approval and consent to participate**

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18 Study procedures were approved by the institutional review boards at University of California San Diego  
19 Human Research Protections Program and Universidad Autónoma de Baja California and all SEP personnel  
20 provided written informed consent. The study protocol for the El Cuete IV was approved by the University of  
21 California San Diego Human Research Protections Program and El Colegio de la Frontera Norte (Tijuana).  
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### 28 **Consent for publication**

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31 Not applicable  
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### 34 **Availability of data and material**

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37 Costing spreadsheets are available upon reasonable request. El Cuete IV data cannot be shared due to the need  
38 to ensure the confidentiality of participants.  
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### 42 **Competing interests**

43  
44  
45 NM has received unrestricted research grants from Gilead unrelated to this work, and honoraria from Gilead  
46 and Merck. All other authors declare no competing interests.  
47  
48  
49

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52  
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### 6 **Authors' contributions**

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10  
11 JC, JB, SS and NM conceived and designed the analysis and contributed to the writing of the manuscript. JC  
12 and JB conducted the analyses with input from JK, DA, TG, and PV. JB and PM collected cost data with  
13 assistance from RP, LAS, GR, and CM. All authors critically reviewed and approved the final version.  
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3 **FIGURES**

4  
5 **Figure 1:** Geographical coverage of syringe exchange outreach sites for SEP Site 1 (a) during GF period in  
6 May 2012 and (b) after GF withdrawal in 2015/16  
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9 **Figure 2:** Harm reduction kit components per sterile syringe distributed during the Global Fund Period and  
10 after withdrawal of Global Fund  
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14 **Figure 3:** Cost breakdown per syringe distributed at each SEP site (ancillary harm reduction components in  
15 brackets)  
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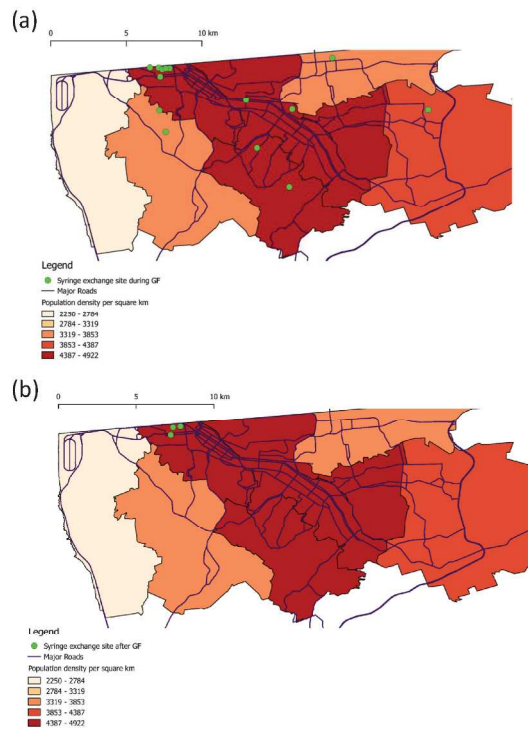


Figure 1: Geographical coverage of syringe exchange outreach sites for SEP Site 1 (a) during GF period in May 2012 and (b) after GF withdrawal in 2015/16

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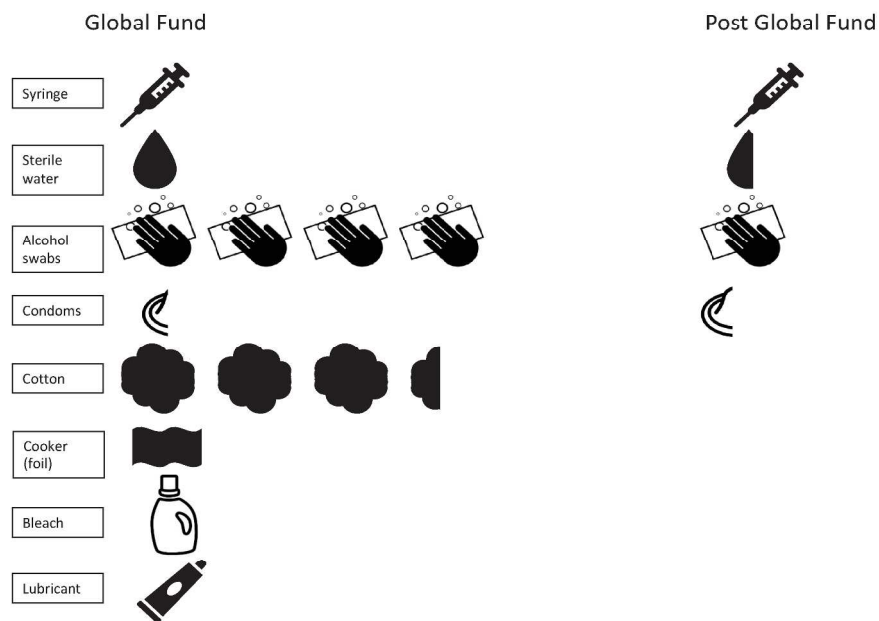


Figure 2: Harm reduction kit components per sterile syringe distributed during the Global Fund Period and after withdrawal of Global Fund

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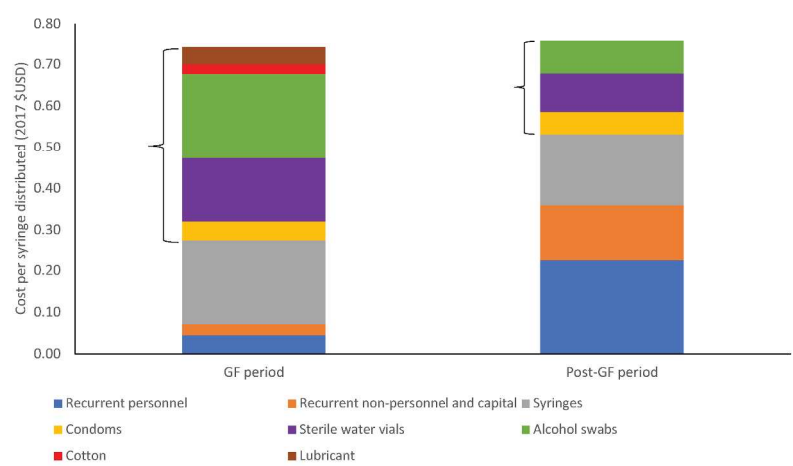


Figure 3: Cost breakdown per syringe distributed at each SEP site (ancillary harm reduction components in brackets)

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## SUPPLEMENTAL APPENDIX

### Additional details on the El Cuete cohort

Epidemiological data from the El Cuete IV prospective cohort study were used to inform our findings on syringe exchange program (SEP) utilization. Study details have been described previously [1]. Briefly, eligibility criteria at baseline included injecting drugs in the past month, being at least 18 years old, and not planning to move away from Tijuana over the next 30 months. Participants were recruited by street outreach from March 2011 – May 2013 (N=734), contributing 4,301 study visits in this analysis. Participants were followed biannually, however participants were not required to have injected drugs in the previous six months at their follow-up visits. All participants provided informed consent. The study protocol was approved by the University of California San Diego Human Research Protections Program and El Colegio de la Frontera Norte (Tijuana).

### Measures

Our outcome of interest was accessing a SEP (either participants themselves or from someone else who obtained syringes from a SEP) in the past six months. The independent variable of interest was the calendar period, which we classified according to its respective GF period (during and post-GF). The surveys from all visits were sorted in ascending order based on the date of the interview. Next, they were grouped into three-month periods with each period corresponding to a different GF period (during and post-GF). We note that the actual follow-up visits were spaced approximately 6 months apart and the surveys inquired about SEP utilization in the past 6 months, the calendar periods were grouped into three-month periods to allow us to capture and estimate any seasonal variation that might have occurred within each global fund period. For simplicity, in terms of when El Cuete participants may have begun noticing the impact of the GF, we classified the GF period as beginning in March 2012 and ending in June 2014 given that participants were asked about behaviors in the past 6 months. While the dates did



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3 not align exactly with the reported GF start and end times, we assumed that it most likely took the  
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5 GF sponsored activities a few months to “ramp up” and “wind down”. In total, the data were  
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7 divided into 17 evenly spaced three-month time periods, 9 of which occurred during the GF  
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9 period and 8 in the post-GF period. On average, there were approximately 200-300 visits per  
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11 three-month period.  
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### 13 14 15 **Statistical analyses**

16  
17 We conducted segmented regression, a method used in the evaluation of intervention effects for  
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19 interrupted time series data [2]. Logistic regression with fixed and random effects was used to  
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21 estimate the mean log (odds of accessing a SEP) during the previous six months for each of the  
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23 17 three-month periods. Next, the mean log odds for each period estimated by the logistic  
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25 regression model, were used as the outcome variable in a segmented regression analysis, to  
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27 predict the trend of accessing a SEP within each GF period as well as the level change from the  
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29 GF period to the post-GF). Given the lack of independent error terms (as the errors of time series  
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31 data are usually autocorrelated), a linear regression model was fitted to account for the  
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33 autoregressive error. We tested for autocorrelation using the Breusch-Godfrey test and included  
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35 first-order and second-order autoregressive terms to adjust for the effect of the positive  
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37 autocorrelation.  
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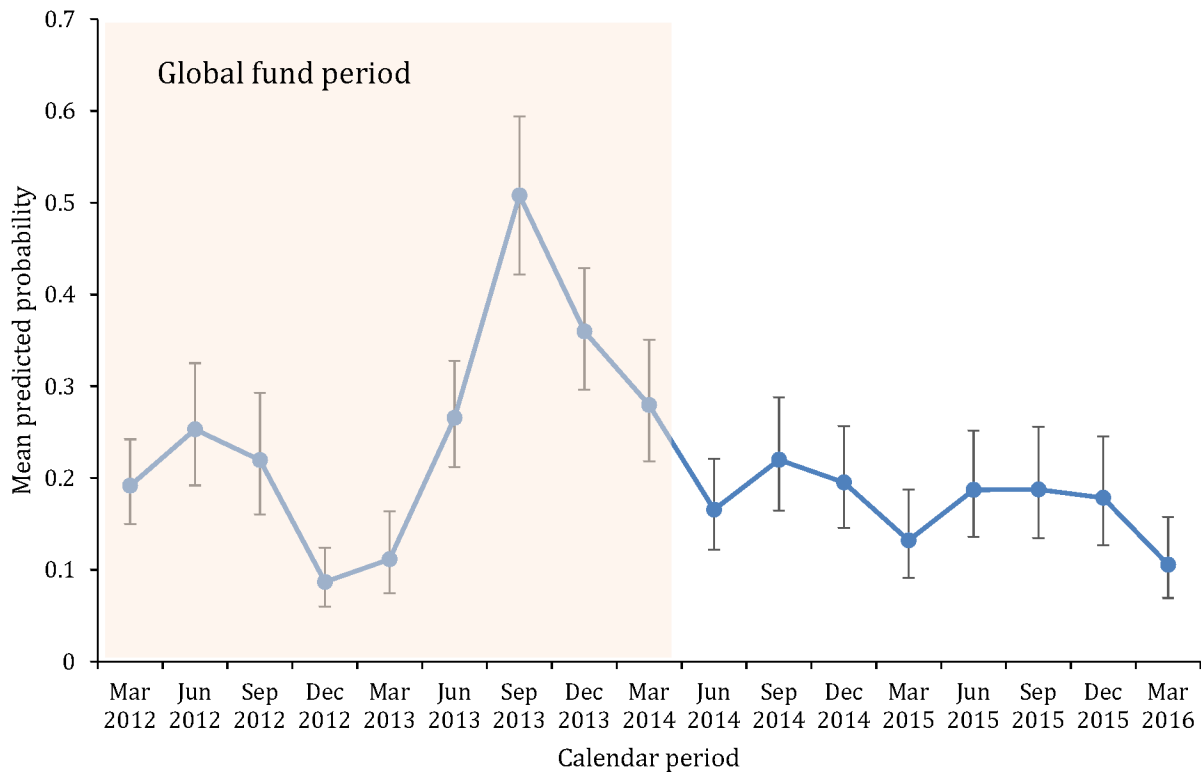
### 43 **RESULTS**

44  
45 The mean predicted probabilities of accessing a SEP over the 17 three-month periods are shown  
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47 in Figure S1. Overall, there was a significant increasing trend in the probability of accessing the  
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49 SEP during the GF period, which peaked in September 2013 (51%, 95% CI: 42% - 59%). During  
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51 the GF period, the mean log odds of accessing a SEP increased by a factor of 0.17 (p-value  
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53 < 0.001). The level change (the immediate change that occurred between the end of the last  
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55 three-months of the GF period and the end of the first three months of the post-GF period) from  
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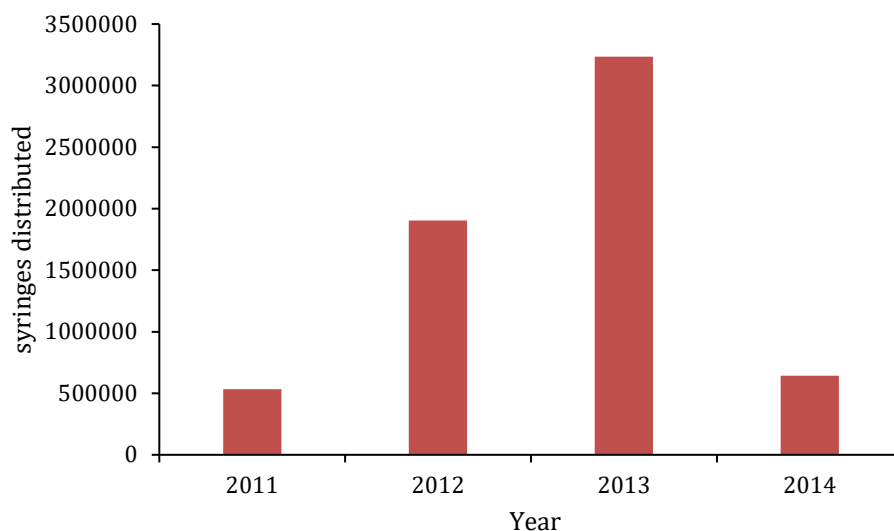
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3 the GF period to the post-GF period was associated with a 0.73 reduction in the mean log odds of  
4 accessing a SEP in the past 6 months ( $p=0.02$ ). During the post-GF period, the mean log odds of  
5 accessing a SEP decreased by a factor of 0.22 ( $p=0.002$ ).  
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11 These trends were roughly consistent with national estimates of syringes acquired with GF  
12 support. In 2011, 534,573 syringes were distributed (92,070 financed by the GF [note: some sites  
13 may have been receiving funds prior to the SEP in Tijuana]), increasing to 1,904,961 syringes  
14 distributed (1,199,520 from the GF) in 2012. In 2013, 3,235,372 syringes were distributed with  
15 78% provided by the GF (2,508,840). By 2014, the number of syringes distributed nationally  
16 declined to 643,320 [3].  
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3 **Figure S2: Number of syringes distributed in Mexico 2011 – 2014.**  
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# BMJ Open

## Evaluating the impact of Global Fund withdrawal on needle and syringe provision, cost, and use among people who inject drugs in Tijuana, Mexico: a costing analysis

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Secondary Subject Heading:	HIV/AIDS, Epidemiology
Keywords:	HEALTH ECONOMICS, HIV & AIDS < INFECTIOUS DISEASES, EPIDEMIOLOGY

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**TITLE: Evaluating the impact of Global Fund withdrawal on needle and syringe provision, cost, and use among people who inject drugs in Tijuana, Mexico: a costing analysis**

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**Running head: Cost of needle and syringe program in Mexico**

**Key words: needle and syringe program, Mexico, Global Fund, cost, harm reduction, people who inject drugs**

**Word count: 3437**

## ABSTRACT

**Objective:** From 2011 – 2013, the Global Fund supported needle and syringe programs in Mexico to prevent transmission of HIV among people who inject drugs. It remains unclear how Global Fund withdrawal affected the costs, quality, and coverage of needle and syringe program provision.

**Design:** Costing study and longitudinal cohort study.

**Setting:** Tijuana, Mexico

**Participants:** Personnel from a local needle and syringe program (N=6) and people who inject drugs (N=734) participating in a longitudinal study.

**Primary outcome measures:** Provision of needle and syringe program services and cost (per contact and per syringe distributed, in 2017 \$USD) during Global Fund support (2012) and after withdrawal (2015/16). An additional outcome included needle and syringe program utilization from a concurrent cohort of people who inject drugs during and after Global Fund withdrawal.

### Results:

During the Global Fund period, the needle and syringe program distributed 55,920 syringes to 932 contacts (60 syringes/contact) across 14 geographical locations. After Global Fund withdrew, the needle and syringe program distributed 10,700 syringes to 2,140 contacts (5 syringes/contact) across 3 geographical locations. During the Global Fund period, the cost per harm reduction contact was approximately 10-fold higher compared to after Global Fund (\$44.72 vs. \$3.81), however the cost per syringe distributed was nearly equal (\$0.75 vs. \$0.76) due to differences in syringes per contact and reductions in ancillary kit components. The mean log odds of accessing a needle and syringe program in the post- Global Fund period was significantly lower than during the GF period ( $p=0.02$ ).

### Conclusions:

Withdrawal of Global Fund support for needle and syringe program provision in Mexico was associated with a substantial drop in provision of sterile syringes, geographical coverage, and recent clean syringe utilization among people who inject drugs. Better planning is required to ensure harm reduction program sustainability is at scale after donor withdrawal.

**Word count: 300**

### Strengths and limitations of this study

- We analyzed provision and cost data of a needle and syringe program in Tijuana, Mexico during and after Global Fund withdrawal which we used to estimate how withdrawal impacted quality of the program.
- Our findings were further strengthened with the triangulation of self-reported needle and syringe program utilization data from a concurrent cohort of people who inject drugs in Tijuana.
- We were uncertain about the number of unique clients of the needle and syringe program since only the number of contacts (kits distributed) was provided.

## BACKGROUND

The effectiveness of needle and syringe programs (NSP) in reducing transmission of HIV and hepatitis C virus (HCV) among people who inject drugs (PWID) has been well documented. Findings from a meta-analysis reported that NSPs from higher quality studies were associated with a 58% (95% CI: 0.22 – 0.81) reduction in HIV transmission.<sup>1</sup> Similarly, a recent Cochrane systematic review and meta-analysis found that NSPs were associated with a 23% reduction in HCV transmission (RR=0.79, 95% CI: 0.39 – 1.61), although a stronger effect was seen in Europe (RR=0.24, 95% CI: 0.09-0.62).<sup>2</sup> Despite the protective benefits of these services, the coverage of critical harm reductions services such as NSPs remains suboptimal, especially in low/middle income countries (LMIC)<sup>3</sup> where most of the HIV and HCV disease burden lies.<sup>4</sup>

Program evaluation, such as costing analyses, are important for budgeting and can help policymakers make evidence-based decisions with scarce resources. While LMIC would benefit the most from costing analyses of harm reduction services due to these countries having more limited resources, few economic evaluations of harm reduction services have been published in these settings. Studies conducted in Eastern Europe<sup>5,6</sup>, Bangladesh<sup>7</sup>, and China<sup>8</sup> showed that harm reduction services can be effective relative to their cost, especially within the context of nascent HIV epidemics among PWID. In Latin America, there have been no economic evaluations of NSPs.

Despite sharing one of the busiest land-border crossings in the world, numerous socioeconomic and health disparities separate Tijuana, Mexico from San Diego, California. Tijuana has a prominent Red-Light district and draws in drug and sex tourists primarily from the United States that has resulted in a localized HIV epidemic.<sup>9</sup> It also has one of the highest concentrations of PWID in Mexico, 4-10% of whom are HIV-infected and >90% of whom are HCV antibody positive.<sup>10,11</sup> NSPs have been operating in Tijuana for more than 15 years, however prevention of transmission remains a challenge. The proportion accessing harm reduction



1 services (<10% in the last 6 months in 2011) is lower than the coverage recommended by the WHO<sup>12</sup> who  
2 defined “good coverage” as >60% of PWID contacting NSP services at least monthly in the past year.<sup>13</sup>  
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7 From 2011 to 2013 the Global Fund (GF) supported NSP provision in Mexico. However, due to Mexico’s rising  
8 GDP, the GF abruptly withdrew support by December 2013. It is unclear how this withdrawal affected the  
9 provision and economics of NSPs in Mexico. Our analysis had two objectives: 1) to compare NSP operations  
10 and costs between two periods, in 2012 (when NSPs were receiving funding from the GF) and in 2015 (after GF  
11 stopped funding projects in Mexico); and 2) to examine the effect of GF withdrawal on NSP access from PWID  
12 enrolled in a longitudinal cohort study in Tijuana. Findings from this analysis may inform harm reduction  
13 provision planning and donor support planning in other settings across the region, particularly those who may  
14 transition from donor funded to state-funded harm reduction provision.  
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## 28 **METHODS**

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30 Harm reduction provision and cost data were collected from one NSP site in Tijuana, Mexico. Data collection  
31 occurred between March 2016 and February 2017. We examined cost data on NSP provision and cost for two  
32 periods: during GF support (2012) and after the GF withdrew support (2015/2016). To estimate provision and  
33 costs of an efficient NSP with enhanced resources, we report outcomes during the highest volume month of GF  
34 support (May 2012). To estimate current provision and costs of NSP we report average monthly outcomes for  
35 2015/16, and additionally report on provision during the highest volume month of 2015/16 (July 2015) for  
36 direct comparison with May 2012.  
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## 48 **NSP Characteristics**

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50 The NSP was a fixed site located in the Zona Centro (near the “Red-Light” district, a hotspot of illicit drug use  
51 and commercial sex activity). Distribution of the number of syringes per contact was reliant upon available  
52 funding, however they were provided at no cost to the user. The NSP operated 11 months per year, and  
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1 provided sterile syringes, offered rapid HIV testing/counselling, and referred to hepatitis B and C  
2 testing/counselling.  
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### 7 **Service provision data collection**

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9 During site visits, we reviewed daily logs of geographical outreach of needle and syringe activities, contents of  
10 sterile syringe kits, and operating hours. We obtained estimates on the number of contacts and number of  
11 syringes distributed per month from activity logs provided by senior staff.  
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### 18 **Costing strategy**

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20 We costed from an economic perspective, monetizing all input resources, including staff, supplies (purchased or  
21 donated), building space, and other items. We used an ingredients-based top-down<sup>14</sup> micro-costing approach  
22 where overall inputs were measured at the programmatic level (i.e. we did not observe individual clients or  
23 services) separately and combined to generate total and per-client unit costs. We divided total monthly costs by  
24 two monthly outputs of interest (1) number of harm reduction contacts and (2) number of sterile syringe kits  
25 distributed. The study evaluated current implementation costs and did not consider start-up costs since the NSP  
26 has been in operation by a non-governmental organization for several years with support from the federal  
27 HIV/AIDS prevention agency in Mexico (CENSIDA).  
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41 We classified costs as recurrent (e.g. personnel and non-personnel) and capital. Personnel salaries were  
42 obtained from expenditure records, and the number of hours and percent effort dedicated to operating the NSP  
43 (including administration) were obtained from interviews with senior staff. During the GF investment period,  
44 outreach workers were paid per harm reduction kit distributed. Volunteer costs were calculated based on  
45 interviews with senior staff that reported the number of NSP-related hours and the wage a volunteer would have  
46 received if they had been employed. Recurrent non-personnel costs included supplies (including syringes and  
47 ancillary harm reduction items), building maintenance, utilities, and other services (accounting, maintenance,  
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cleaning, security, etc.). Unit prices for inputs were obtained from financial records, itemized bills/receipts, and sales catalogues. Capital costs included building space and equipment. Senior staff provided an overall monthly rent and an estimate of the proportion of building space that was attributed only to provision of NSP services, which we confirmed visually during site visits. We multiplied the rent by the proportion dedicated to NSP services to obtain the operational cost for only NSP provision. All recurrent costs associated with operating a vehicle (fuel, insurance, etc.) were obtained from expenditure records. Equipment and vehicle costs were amortized over the estimated lifespan of the item and then converted into a monthly cost. During the GF period, fuel costs for May 2012 were estimated using daily transportation logs, which were used to calculate miles driven. We used this to convert to estimated litres consumed using estimates of the vehicle's fuel economy multiplied by fuel prices (1 litre = \$0.78 USD).<sup>15</sup>

### **Costing period during Global Fund**

We obtained activity logs for May, 2012. Since provision of services varied during the GF period, we intentionally selected this month because it reflected a period of maximum (i.e. "ideal") provision with GF investment according to interviews with study staff which we then contrasted with current levels of provision (post-GF). These personnel costs were inflated to 2017 Mexican pesos using the consumer price index from the Instituto Nacional de Estadística y Geografía and then converted to US dollars using the January 2017 exchange rate (20.72 Mexican pesos = 1 USD).

### **Costing period after Global Fund**

In addition to cost data during the GF period, we also obtained data after GF withdrawal from 2015/2016 (costing period May – April). Costs were inflated to 2017 Mexican pesos using the midpoint of each cost year, and then converted to USD.

### **NSP access among PWID living in Tijuana**

1 Since 2011, members of our research division have followed a cohort of PWID (N=734) living in Tijuana  
2 (Project “El Cuete IV”) to assess trends and patterns in risk behaviours, HIV incidence, and harm reduction  
3 service utilization. Study procedures have been described elsewhere and all participants consented to study  
4 procedures.<sup>11</sup> To assess how GF withdrawal may have impacted clean syringe provision among PWID, we  
5 analysed data collected from March 2012 – June 2016 (roughly coinciding with the end of the costing period) to  
6 determine the proportion of El Cuete participants who reported receiving clean syringes from a NSP within the  
7 past 6 months. We applied methods from interrupted time series analysis and conducted segmented regression<sup>16</sup>  
8 to estimate significant temporal changes in NSP utilization during the GF period and then after the GF  
9 withdrew. We first fit a logistic regression model with fixed and random effects and a first order autoregressive  
10 correlation structure to generate the mean predicted probabilities for each quarter of the calendar year. We then  
11 fit the mean predicted probabilities into a segmented linear regression model controlling for autoregressive error  
12 to estimate the coefficients of accessing a NSP during the different GF periods. Additional details are provided  
13 in Additional file 1.

## 32 Patient and public involvement

34 We presented the study to community stakeholders and obtained their approval. Study staff, who had formerly  
35 used drugs and reflected the community, reviewed and pre-tested the survey  
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## 41 RESULTS

### 44 NSP provision and utilization during Global Fund Period (2012)

46 In 2012, the NSP provided harm reduction services six days per week and offered outreach services which  
47 covered a wide geographical area across Tijuana (Figure 1A). Contents of the harm reduction kit included: 60  
48 syringes (all low dead space), 240 alcohol swabs, 20 condoms, 60 3-ml vials of sterile water, 200 cotton swabs,  
49 one aluminium sheet, one 60 g tube of lubricant, and one bottle of bleach (Figure 2). In May 2012, the NSP  
50 reported 932 harm reduction contacts, resulting in 55,920 syringes distributed (Table 1). Personnel employed  
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during this time included: a coordinator, accountant, counsellor, and nurse. Eight health education/outreach workers conducted needle and syringe at various sites and 115 HIV tests were conducted. Based on the monthly activity log, we estimated that 234 km per month were travelled for outreach purposes.

**Table 1: Provision of NSP services during the GF period (May, 2012), highest volume (July, 2015), and average month (2015/2016)**

	<b>GF-period May 2012</b>	<b>Post-GF period 2015/2016 (highest volume month)</b>	<b>Post-GF period 2015/2016 (average month)</b>
<b>Unit of service</b>			
Harm reduction contacts per month	932	3,170	2,140
<b>Contents of harm reduction kit</b>			
Syringes	60	5	5
Sterile water	60	3	3
Alcohol swabs	240	5	5
Cotton	200	-	-
Foil	1	-	-
Bleach	1	-	-
Condoms	20	2	2
Lubricant (60 g)	1	-	-
<b>Syringes provided</b>	55,920	15,850	10,700
<b>Number of HIV tests conducted</b>	115	-- <sup>†</sup>	55

<sup>†</sup>HIV testing data were not available for the highest volume month

### **Cost of NSP provision during Global Fund Period (2012)**

The total monthly cost of NSP provision in May 2012 was \$41,681 (Table 2). The cost per harm reduction contact was \$44.72 while the cost per syringe distributed was \$0.75. Nearly two-thirds (62%) of the total monthly costs were attributed to ancillary kit components (shown in Figure 2; \$26,262) while syringes contributed 27% (\$11,395) and 10% consisted of recurrent personnel, non-personnel, and capital costs. The cost of syringe distribution excluding ancillary kit components (personnel + other recurrent + capital + syringes only) during the GF period was \$0.28 per syringe distributed.

**Table 2: Capacity, optimum (May 2012) and average monthly costs of NSPs operating in Tijuana, Mexico (all costs in 2017 \$USD)**

	<b>GF-period May 2012</b>	<b>Post-GF period 2015/2016 (average month)</b>
<b>Unit of service</b>		
Harm reduction contacts per month	932	2,140
<b>Capital cost (monthly)</b>	<b>\$778</b>	<b>\$778</b>
Building/space*	\$537	\$537
Equipment	\$241	\$241
<b>Personnel‡ (monthly)</b>	<b>\$2,503</b>	<b>\$2,407</b>
Coordinators	\$748	\$748
Accountant	\$94	\$94
Counselor/Head of harm reduction services	\$424	\$424
Clinician (Nurse/Physician)	\$698	\$698
Health educators/Outreach workers	\$539	\$443
<b>Non-personnel recurrent costs (monthly)</b>	<b>\$38,399</b>	<b>\$4,947</b>
Syringes	\$11,395	\$1,853
Supplies	\$178	\$178
Utilities and other services‡	\$564	\$485
Ancillary harm reduction contents	\$26,262	\$2,431
<b>Total monthly cost§</b>	<b>\$41,681</b>	<b>\$8,131</b>
<b>Cost per harm reduction contact</b>	\$44.72	\$3.80
<b>Cost per syringe distributed including ancillary kit contents</b>	\$0.75	\$0.76
<b>Cost per syringe distributed excluding ancillary kit contents</b>	\$0.28	\$0.53

‡only includes the amount dedicated to providing harm reduction services

§may not sum to total due to rounding

### NSP provision and utilization post Global Fund (2015/16)

Operations and provision of harm reduction services differed substantially during and after the GF withdrew support in 2015/16 (Figure 1B and Table 1). As shown in Figure 1B, geographic coverage of providing harm reduction services was sharply reduced after the GF withdrawal and limited mostly to the Zona Norte. Outreach personnel was reduced from 8 workers in 2012 to 4 workers in 2015/2016. Additionally, post-GF, the harm reduction kit contents were substantially reduced compared to the GF period (Table 1 and Figure 2). In 2015, the harm reduction kit contents included five syringes (three low-dead space and two high-dead space, compared to 60 low dead space syringes in 2012), three 3-ml vials of sterile water, five alcohol swabs, and three condoms. Additionally, post-GF, service provision was reduced by one day to five days per week. Despite

1 decreased geographic coverage and reduced opening hours, the number of kits distributed per month was higher  
2 in 2015 than in 2012. The NSP reported a mean of 2,140 monthly contacts in 2015/16 (3,170 contacts during  
3 highest volume month of 2015/16), compared to 932 in May 2012. However, because of the substantial  
4 decrease in syringes per kit, the total number of syringes distributed was substantially lower in 2015/16- an  
5 average of 10,700 syringes distributed per month in 2015/16. During the highest volume month in 2015/16,  
6 there were 15,850 syringes distributed compared to 55,920 in May 2012.  
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### 16 **Cost of NSP provision post Global Fund (2015/2016)**

17 The total monthly cost of the NSP was over 5-fold higher during 2012 compared to the average monthly cost  
18 during 2015/16 (\$41,681 vs. \$8,131 respectively), primarily due to the higher cost of the harm reduction kit  
19 during the GF period (\$44.72 vs. \$3.80 per kit, respectively). By comparison, the total monthly cost during the  
20 month of maximum provision, post-GF, was \$10,193. The cost of just syringe distribution (excluding ancillary  
21 kit components) doubled from \$0.28/syringe distributed in 2012 to \$0.53/syringe distributed in 2015/16, mostly  
22 due to the reduction in syringes distributed and thus the higher personnel cost per syringe (Figure 3). However,  
23 after including ancillary kit components, there was no change in the cost per syringe distributed in 2015/16  
24 (\$0.76) compared to May 2012 (\$0.75), because of the reduction in ancillary kit component expenditure.  
25 Similarly, there was little change in cost per syringe (\$0.64) distributed when comparing to the maximum  
26 volume month in 2015/2016. Harm reduction kit (syringes + ancillary components) comprised 90% of the costs  
27 per syringe distributed during the GF period, whereas these items comprised only 51% in 2015/2016 (Figure 3).  
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### 46 **Temporal trends in NSP access among PWID**

47 Based on data from PWID in the El Cuete IV study, we calculated the mean predicted probabilities of accessing  
48 a NSP over the 17 three-month periods, which are shown in Figure S1 (Additional file 1). Overall, there was a  
49 significant increasing trend in the probability of accessing the NSP during the GF period, which peaked in  
50 September 2013 (51%, 95% CI: 42% - 59%). During the GF period, the mean log odds of accessing a NSP  
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1 increased by a factor of 0.17 (p-value < 0.001). The immediate change that occurred between the end of the last  
2 three-months of the GF period and the end of the first three months of the post-GF period was associated with a  
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4 0.73 reduction in the mean log odds of accessing a NSP in the past 6 months (p=0.02). During the post-GF  
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6 period, the mean log odds of accessing a NSP decreased by a factor of 0.22 (p=0.002).  
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## 11 **DISCUSSION**

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14 Our analysis is among the first to describe the cost of providing needle and syringe services in a Latin American  
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16 setting and the first to specifically compare coverage and costs of needle and syringe during versus after  
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18 withdrawal of GF support. We found dramatic declines in geographical coverage and number of syringes and  
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20 ancillary kit components distributed post-GF withdrawal among one NSP provider in Tijuana, with concomitant  
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22 declines in reported syringe access among PWID. Excluding ancillary kit components, cost per syringe  
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24 distributed doubled post-GF; total cost per syringe (including kit components) remained similar across periods  
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26 as ancillary components were dramatically reduced to cut costs. We expect to use both GF (“ideal”) and post-  
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28 GF (“current”) NSP provision costs to inform future cost-effectiveness analyses of NSPs on reducing HIV  
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30 incidence in LMIC.  
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37 Despite dramatic declines in volume, quality, and geographical coverage of NSP post-GF withdrawal, it was  
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39 encouraging that NSP provision in both periods covered an array of services recommended by the WHO <sup>12</sup>.  
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41 Among these, the WHO recommends multiple delivery modalities (NSPs operated both fixed sites and mobile  
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43 outreach), and referral for first aid, drug treatment, voluntary HIV testing and treatment, diagnosis and  
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45 treatment of STIs. While several of these services are available to NSP clients, evidence based drug treatment  
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47 programs, such as opioid substitution therapy, have not been scaled up sufficiently in Tijuana.<sup>17</sup> We note that  
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49 the WHO recommends that harm reduction kits include needles and syringes, condoms, filters, sterile water,  
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51 swabs, spoons, puncture-proof containers, acidifiers, tourniquets, bleach and other disinfectants, and education  
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53 material. Many of these items were provided during the GF era, and although this provision was drastically  
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1 reduced post-GF withdrawal, the kits still contained sterile water, alcohol swabs, and condoms. Future provision  
2 should emphasize increasing coverage of both needles and syringes as well as ancillary kit components for  
3 maximum prevention benefit.  
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9 While the longitudinal PWID cohort provided some external validation of our findings on diminished NSP  
10 provision after GF withdrawal, some caution is warranted when attempting to triangulate these results.  
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13 Participants in the study did not specify from which NSP (nor from which geographical site) they received  
14 syringes, thus we cannot conclude with any certainty that the participants received their syringes from the NSP  
15 that we analysed during and post-GF. Despite this, we still found a highly significant reduced log odds of NSP  
16 utilization in the post-GF period. Overall, this finding is consistent with national level data from CENSIDA,  
17 which reported an 80% decrease in the number of syringes distributed per PWID from 2013 (19.7 syringes per  
18 PWID) to 2014 (3.9 syringes per PWID; see Figure S2).<sup>18</sup>  
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30 To our knowledge, our study is the first to estimate the cost of NSP provision in Latin America. Our reported  
31 cost per syringe distributed in Tijuana after the GF withdrew support (\$0.76 per syringe distributed) is less than  
32 estimates in other high-income countries, but higher than other low-middle income country (LMIC) settings.  
33 For example, an analysis in the U.S. and Canada estimated a cost of \$2.28 per syringe distributed, after inflating  
34 to 2017 USD.<sup>19</sup> In the U.K., cost per syringe/needle distributed ranged from \$0.28 - \$2.17<sup>20</sup> with similar cost  
35 per syringe distributed in Australia (\$1.94).<sup>21</sup> These differences may be attributed to higher personnel costs  
36 which represented 66% of the costs in U.S. and Canadian NSPs, while this comprised approximately 30-40% in  
37 Tijuana in the post GF period. Conversely, the cost per harm reduction contact in Mexico was higher than in  
38 other LMICs, including Bangladesh (\$0.42 in 2017 USD)<sup>7</sup>, China (\$0.13 in 2017 USD)<sup>22</sup> and Russia (\$0.38 in  
39 2017 USD).<sup>23</sup> Despite a similar number of syringes distributed per month personnel costs were approximately  
40 ten times lower in China compared to Mexico in the post GF period. However, we cannot determine whether  
41 this was due to greater efficiency or fewer personnel.  
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## Limitations

Our study has several limitations. First, we did not collect any client cost data so we cannot provide any non-service delivery costs, such as PWID transportation to the NSP site. This distinction may be relevant when comparing 2012 to 2015 since PWID were provided more syringes per harm reduction kit in 2012 and therefore may have not needed to access the NSP as frequently (we saw a correspondingly lower number of contacts per month during this period compared to post-GF). In addition, the geographic reach post-GF was much more limited, potentially substantially increasing transport costs for PWID. We are also uncertain about the number of unique PWID who accessed the NSP during the GF period since we only obtained the number of contacts (kits distributed).

Secondly, we report on changes in NSP provision during and post-GF support from one NSP in Tijuana, however other providers (one additional NSP and pharmacies) also provide sterile syringes.<sup>24</sup> However, interviews with the other NSP provider indicate that the reduction in services is likely generalizable. It is legal to obtain syringes from pharmacies, however PWID often report discrimination and pharmacists' refusal to sell syringes.<sup>25</sup> It is possible that reductions in syringe provision seen within our NSP site due to withdrawal of GF support could have been countered by increase provision of sterile syringes from pharmacies; however, self-reported data from the longitudinal cohort of PWID do not indicate this occurred (data not shown).

Unfortunately, the El Cuete IV survey only began collecting information on number of sterile syringes obtained from any source (NSP, pharmacy, etc.) during the last month of Global Fund funding (December 2013) and therefore we were unable to assess individual-level trends before and after. We recognize the importance of collecting these data because previous findings indicate that individual level coverage affects HIV<sup>26</sup> and HCV risk<sup>27</sup>, and these estimates could provide additional insight on monitoring temporal trends in NSP access and provision. Surveillance of clean syringe provision is critical since NSPs are often supported by donors, which could abruptly withdraw funding.

## CONCLUSIONS

In Tijuana, Mexico, abrupt withdrawal of GF support was associated with dramatic declines in coverage and availability of needle and syringe provision, an effective<sup>28</sup> and cost-effective HIV prevention intervention.<sup>29</sup> NSP provision during the GF period in Tijuana involved greater access to sterile syringes at a similar cost per syringe distributed while also providing abundant ancillary items that promoted safe injecting and sexual practices. The withdrawal of multilateral donors has undoubtedly left an impact on other LMIC and is not unique to Mexico. For example Romania, which lost NSP funding from the Global Fund after joining the EU, saw a precipitous rise in new HIV infections shortly thereafter.<sup>30</sup> In terms of policy implications, it is becoming increasingly important for donors and governments to understand the financial and programmatic implications of abrupt donor withdrawal, and to appropriately plan for transition strategies which ensure that these services are not compromised in terms of quality, coverage, and monetary value.

## DECLARATIONS

### **Ethics approval and consent to participate**

Study procedures were approved by the institutional review boards at University of California San Diego Human Research Protections Program and Universidad Autónoma de Baja California and all NSP personnel provided written informed consent. The study protocol for the El Cuete IV was approved by the University of California San Diego Human Research Protections Program and El Colegio de la Frontera Norte (Tijuana).

### **Consent for publication**

Not applicable

### **Availability of data and material**

Costing spreadsheets are available upon reasonable request. El Cuete IV data cannot be shared due to the need to ensure the confidentiality of participants.

## Competing interests

NM has received unrestricted research grants from Gilead unrelated to this work, and honoraria from Gilead and Merck. All other authors declare no competing interests.

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## Authors' contributions

JC, JB, SS and NM conceived and designed the analysis and contributed to the writing of the manuscript. JC and JB conducted the analyses with input from JK, DA, TG, and PV. JB and PM collected cost data with assistance from RP, LAS, GR, and CM. All authors critically reviewed and approved the final version.

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## FIGURES

**Figure 1:** Geographical coverage of needle and syringe program outreach sites (a) during GF period in May 2012 and (b) after GF withdrawal in 2015/16.

**Figure 2:** Harm reduction kit components per sterile syringe distributed during the Global Fund Period and after withdrawal of Global Fund. Note: Some items are only partially depicted since more syringes per item were distributed (e.g. during the GF period, three syringes were distributed per one condom).

**Figure 3:** Cost breakdown per syringe distributed at the NSP site (ancillary harm reduction components in brackets).

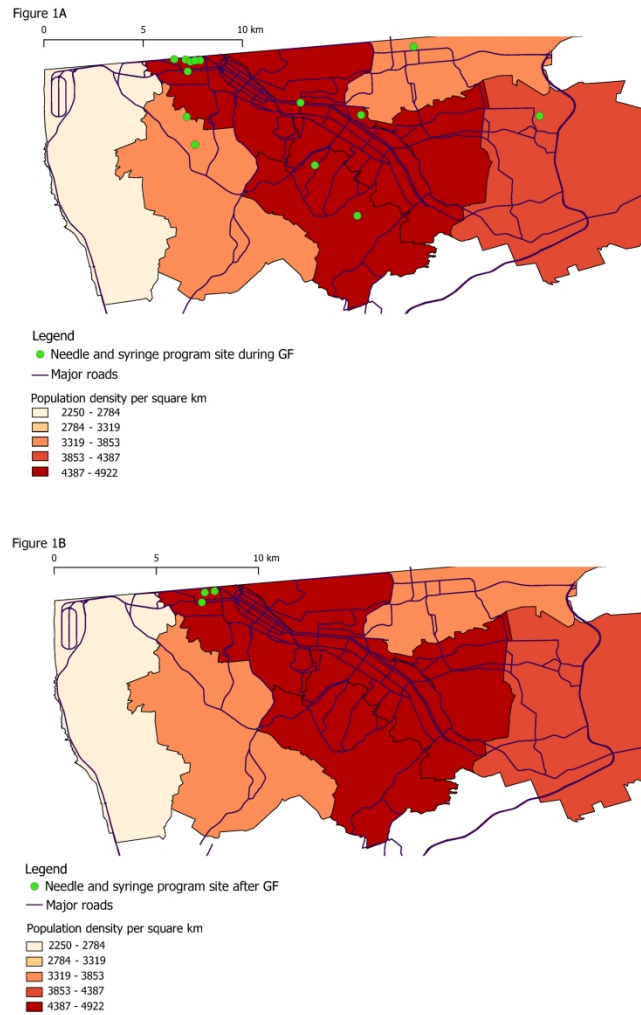


Figure 1: Geographical coverage of needle and syringe program outreach sites (a) during GF period in May 2012 and (b) after GF withdrawal in 2015/16.

190x338mm (300 x 300 DPI)



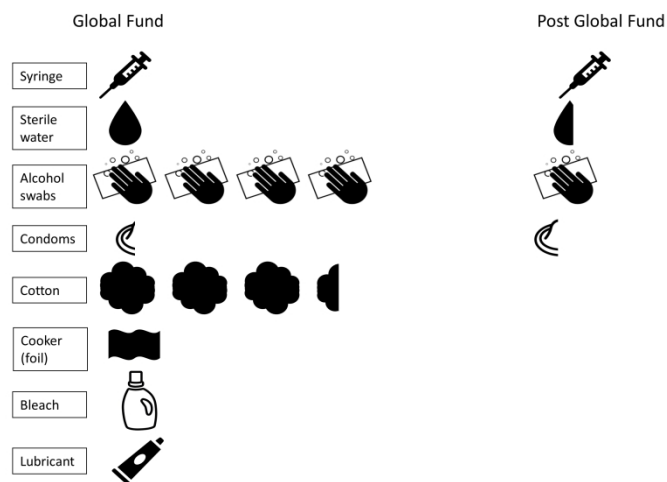


Figure 2: Harm reduction kit components per sterile syringe distributed during the Global Fund Period and after withdrawal of Global Fund. Note: Some items are only partially depicted since more syringes per item were distributed (e.g. during the GF period, three syringes were distributed per one condom).

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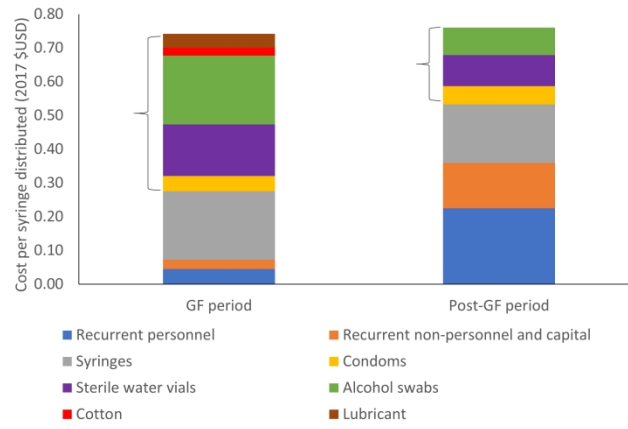


Figure 3: Cost breakdown per syringe distributed at the NSP site (ancillary harm reduction components in brackets).

338x190mm (300 x 300 DPI)

## SUPPLEMENTAL APPENDIX

### Additional details on the El Cuete cohort

Epidemiological data from the El Cuete IV prospective cohort study were used to inform our findings on needle and syringe program (NSP) utilization. Study details have been described previously.<sup>1</sup> Briefly, eligibility criteria at baseline included injecting drugs in the past month, being at least 18 years old, and not planning to move away from Tijuana over the next 30 months. Participants were recruited by street outreach from March 2011 – May 2013 (N=734), contributing 4,301 study visits in this analysis. Participants were followed biannually, however participants were not required to have injected drugs in the previous six months at their follow-up visits. All participants provided informed consent. The study protocol was approved by the University of California San Diego Human Research Protections Program and El Colegio de la Frontera Norte (Tijuana).

### Measures

Our outcome of interest was accessing a NSP (either participants themselves or from someone else who obtained syringes from a NSP) in the past six months. The independent variable of interest was the calendar period, which we classified according to its respective GF period (during and post-GF). The surveys from all visits were sorted in ascending order based on the date of the interview. Next, they were grouped into three-month periods with each period corresponding to a different GF period (during and post-GF). We note that while the actual follow-up visits were spaced approximately 6 months apart and the surveys inquired about NSP utilization in the past 6 months, the calendar periods were grouped into three-month periods to allow us to capture and estimate any seasonal variation that might have occurred within each GF period. For simplicity, in terms of when El Cuete participants may have begun noticing the impact of the GF, we classified the GF period as beginning in March 2012 and ending before June 2014 given that participants were asked about behaviors in the past 6 months. While the

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3 dates did not align exactly with the reported GF start and end times, we assumed that it most  
4 likely took the GF sponsored activities a few months to “ramp up” and “wind down”. For  
5 example, prevention programs did not begin to be implemented in Tijuana until the third trimester  
6 of 2011.<sup>2</sup> In total, the data were divided into 17 evenly spaced three-month time periods, 9 of  
7 which occurred during the GF period and 8 in the post-GF period. On average, there were  
8 approximately 200-300 visits per three-month period.  
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### 16 17 18 **Statistical analyses**

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20 We conducted segmented regression, a method used in the evaluation of intervention effects for  
21 interrupted time series data.<sup>3</sup> Logistic regression with fixed and random effects was used to  
22 estimate the mean log (odds of accessing a NSP) during the previous six months for each of the  
23 17 three-month periods. Next, the mean log odds for each period estimated by the logistic  
24 regression model were used as the outcome variable in a segmented regression analysis, to predict  
25 the trend of accessing a NSP within each GF period as well as the level change from the GF  
26 period to the post-GF). Given the lack of independent error terms (as the errors of time series  
27 data are usually autocorrelated), a linear regression model was fitted to account for the  
28 autoregressive error. We tested for autocorrelation using the Breusch-Godfrey test and included  
29 first-order and second-order autoregressive terms to adjust for the effect of the positive  
30 autocorrelation.  
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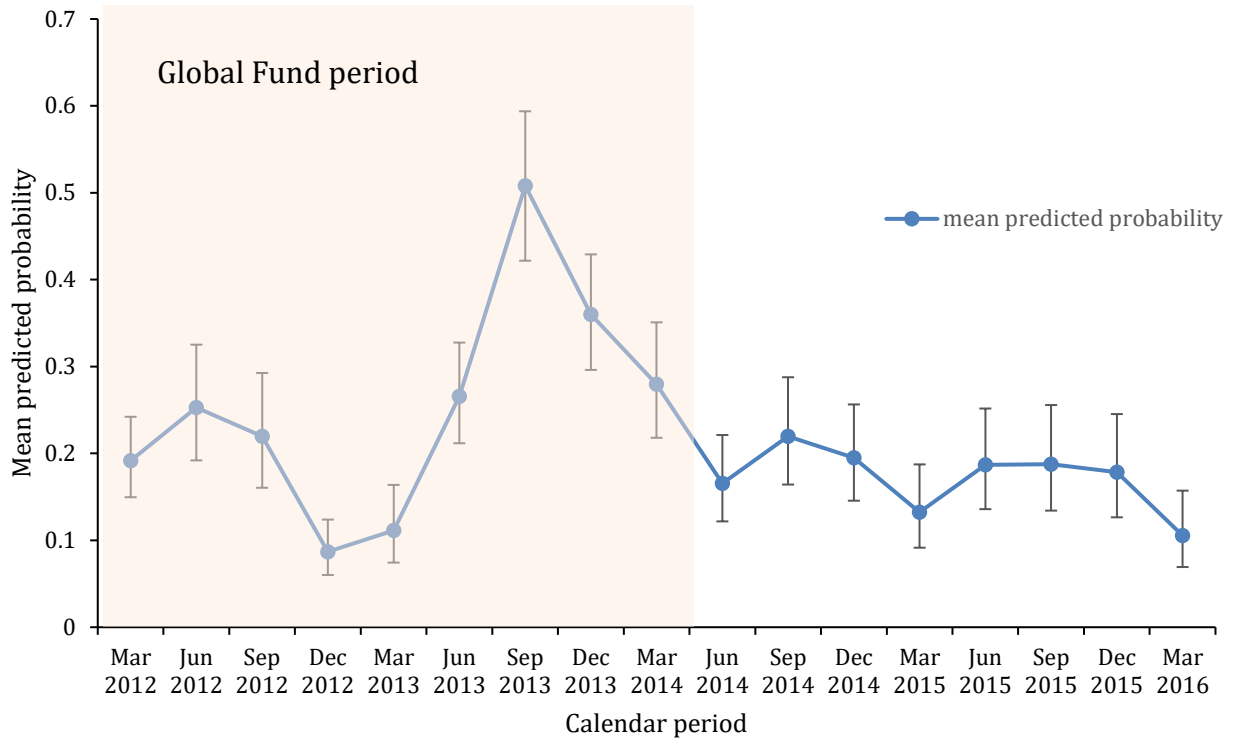
### 45 **RESULTS**

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47 The mean predicted probabilities of accessing a NSP over the 17 three-month periods are shown  
48 in Figure S1. Overall, there was a significant increasing trend in the probability of accessing the  
49 NSP during the GF period, which peaked in September 2013 (51%, 95% CI: 42% - 59%). During  
50 the GF period, the mean log odds of accessing a NSP in the increased by a factor of 0.17 (p-value  
51 < 0.001). The level change (the immediate change that occurred between the end of the last  
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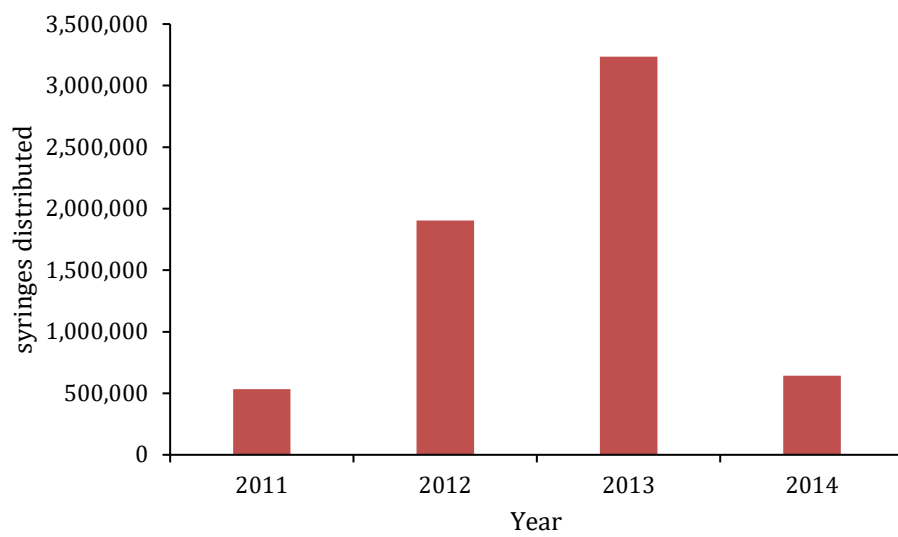
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3 three-months of the GF period and the end of the first three months of the post-GF period) from  
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5 the GF period to the post-GF period was associated with a 0.73 reduction in the mean log odds of  
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7 accessing a NSP in the past 6 months ( $p=0.02$ ). During the post-GF period, the mean log odds of  
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9 accessing a NSP decreased by a factor of 0.22 ( $p=0.002$ ).  
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13 These trends were roughly consistent with national estimates of syringes acquired with GF  
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15 support. In 2011, 534,573 syringes were distributed (92,070 financed by the GF [note: some sites  
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17 may have been receiving funds prior to the NSP in Tijuana]), increasing to 1,904,961 syringes  
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19 distributed (1,199,520 from the GF) in 2012. In 2013, 3,235,372 syringes were distributed with  
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21 78% provided by the GF (2,508,840). By 2014, the number of syringes distributed nationally  
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23 declined to 643,320.<sup>4</sup>  
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**Figure S1: Mean predicted probability of accessing a syringe exchange program in past six months among PWID in Tijuana. Error bars represent 95% confidence intervals. Shaded box represents the calendar period when the Global Fund operated in Mexico.**



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3 **Figure S2: Number of syringes distributed in Mexico 2011 – 2014<sup>4</sup>**  
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# BMJ Open

## Evaluating the impact of Global Fund withdrawal on needle and syringe provision, cost, and use among people who inject drugs in Tijuana, Mexico: a costing analysis

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**TITLE: Evaluating the impact of Global Fund withdrawal on needle and syringe provision, cost, and use among people who inject drugs in Tijuana, Mexico: a costing analysis**

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**Running head: Cost of needle and syringe program in Mexico**

**Key words: needle and syringe program, Mexico, Global Fund, cost, harm reduction, people who inject drugs**

**Word count: 3437**

## ABSTRACT

**Objective:** From 2011 – 2013, the Global Fund supported needle and syringe programs in Mexico to prevent transmission of HIV among people who inject drugs. It remains unclear how Global Fund withdrawal affected the costs, quality, and coverage of needle and syringe program provision.

**Design:** Costing study and longitudinal cohort study.

**Setting:** Tijuana, Mexico

**Participants:** Personnel from a local needle and syringe program (N=6) and people who inject drugs (N=734) participating in a longitudinal study.

**Primary outcome measures:** Provision of needle and syringe program services and cost (per contact and per syringe distributed, in 2017 \$USD) during Global Fund support (2012) and after withdrawal (2015/16). An additional outcome included needle and syringe program utilization from a concurrent cohort of people who inject drugs during and after Global Fund withdrawal.

### Results:

During the Global Fund period, the needle and syringe program distributed 55,920 syringes to 932 contacts (60 syringes/contact) across 14 geographical locations. After Global Fund withdrew, the needle and syringe program distributed 10,700 syringes to 2,140 contacts (5 syringes/contact) across 3 geographical locations. During the Global Fund period, the cost per harm reduction contact was approximately 10-fold higher compared to after Global Fund (\$44.72 vs. \$3.81), however the cost per syringe distributed was nearly equal (\$0.75 vs. \$0.76) due to differences in syringes per contact and reductions in ancillary kit components. The mean log odds of accessing a needle and syringe program in the post- Global Fund period was significantly lower than during the GF period (p=0.02).

### Conclusions:

Withdrawal of Global Fund support for needle and syringe program provision in Mexico was associated with a substantial drop in provision of sterile syringes, geographical coverage, and recent clean syringe utilization among people who inject drugs. Better planning is required to ensure harm reduction program sustainability is at scale after donor withdrawal.

**Word count: 300**

### Strengths and limitations of this study

- We analyzed provision and cost data of a needle and syringe program in Tijuana, Mexico during and after Global Fund withdrawal which we used to estimate how withdrawal impacted quality of the program.
- Our findings were further strengthened with the triangulation of self-reported needle and syringe program utilization data from a concurrent cohort of people who inject drugs in Tijuana.
- We were uncertain about the number of unique clients of the needle and syringe program since only the number of contacts (kits distributed) was provided.

## BACKGROUND

1  
2 The effectiveness of needle and syringe programs (NSP) in reducing transmission of HIV and hepatitis C virus  
3 (HCV) among people who inject drugs (PWID) has been well documented. Findings from a meta-analysis  
4 reported that NSPs from higher quality studies were associated with a 58% (95% CI: 0.22 – 0.81) reduction in  
5 HIV transmission.<sup>1</sup> Similarly, a recent Cochrane systematic review and meta-analysis found that NSPs were  
6 associated with a 23% reduction in HCV transmission (RR=0.79, 95% CI: 0.39 – 1.61), although a stronger  
7 effect was seen in Europe (RR=0.24, 95% CI: 0.09-0.62).<sup>2</sup> Despite the protective benefits of these services, the  
8 coverage of critical harm reductions services such as NSPs remains suboptimal, especially in low/middle  
9 income countries (LMIC)<sup>3</sup> where most of the HIV and HCV disease burden lies.<sup>4</sup>

10  
11 Program evaluation, such as costing analyses, are important for budgeting and can help policymakers make  
12 evidence-based decisions with scarce resources. While LMIC would benefit the most from costing analyses of  
13 harm reduction services due to these countries having more limited resources, few economic evaluations of  
14 harm reduction services have been published in these settings. Studies conducted in Eastern Europe<sup>5,6</sup>,  
15 Bangladesh<sup>7</sup>, and China<sup>8</sup> showed that harm reduction services can be effective relative to their cost, especially  
16 within the context of nascent HIV epidemics among PWID. In Latin America, there have been no economic  
17 evaluations of NSPs.

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19 Despite sharing one of the busiest land-border crossings in the world, numerous socioeconomic and health  
20 disparities separate Tijuana, Mexico from San Diego, California. Tijuana has a prominent Red-Light district  
21 and draws in drug and sex tourists primarily from the United States that has resulted in a localized HIV  
22 epidemic.<sup>9</sup> It also has one of the highest concentrations of PWID in Mexico, 4-10% of whom are HIV-infected  
23 and >90% of whom are HCV antibody positive.<sup>10,11</sup> NSPs have been operating in Tijuana for more than 15  
24 years, however prevention of transmission remains a challenge. The proportion accessing harm reduction

1 services (<10% in the last 6 months in 2011) is lower than the coverage recommended by the WHO<sup>12</sup> who  
2 defined “good coverage” as >60% of PWID contacting NSP services at least monthly in the past year.<sup>13</sup>  
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7 From 2011 to 2013 the Global Fund (GF) supported NSP provision in Mexico. However, due to Mexico’s rising  
8 GDP, the GF abruptly withdrew support by December 2013. It is unclear how this withdrawal affected the  
9 provision and economics of NSPs in Mexico. Our analysis had two objectives: 1) to compare NSP operations  
10 and costs between two periods, in 2012 (when NSPs were receiving funding from the GF) and in 2015 (after GF  
11 stopped funding projects in Mexico); and 2) to examine the effect of GF withdrawal on NSP access from PWID  
12 enrolled in a longitudinal cohort study in Tijuana. Findings from this analysis may inform harm reduction  
13 provision planning and donor support planning in other settings across the region, particularly those who may  
14 transition from donor funded to state-funded harm reduction provision.  
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## 28 **METHODS**

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30 Harm reduction provision and cost data were collected from one NSP site in Tijuana, Mexico. Data collection  
31 occurred between March 2016 and February 2017. We examined cost data on NSP provision and cost for two  
32 periods: during GF support (2012) and after the GF withdrew support (2015/2016). To estimate provision and  
33 costs of an efficient NSP with enhanced resources, we report outcomes during the highest volume month of GF  
34 support (May 2012). To estimate current provision and costs of NSP we report average monthly outcomes for  
35 2015/16, and additionally report on provision during the highest volume month of 2015/16 (July 2015) for  
36 direct comparison with May 2012.  
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## 48 **NSP Characteristics**

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50 The NSP was a fixed site located in the Zona Centro (near the “Red-Light” district, a hotspot of illicit drug use  
51 and commercial sex activity). Distribution of the number of syringes per contact was reliant upon available  
52 funding, however they were provided at no cost to the user. The NSP operated 11 months per year, and  
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1 provided sterile syringes, offered rapid HIV testing/counselling, and referred to hepatitis B and C  
2 testing/counselling.  
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### 7 **Service provision data collection**

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9 During site visits, we reviewed daily logs of geographical outreach of needle and syringe activities, contents of  
10 sterile syringe kits, and operating hours. We obtained estimates on the number of contacts and number of  
11 syringes distributed per month from activity logs provided by senior staff.  
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### 18 **Costing strategy**

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20 We costed from an economic perspective, monetizing all input resources, including staff, supplies (purchased or  
21 donated), building space, and other items. We used an ingredients-based top-down<sup>14</sup> micro-costing approach  
22 where overall inputs were measured at the programmatic level (i.e. we did not observe individual clients or  
23 services) separately and combined to generate total and per-client unit costs. We divided total monthly costs by  
24 two monthly outputs of interest (1) number of harm reduction contacts and (2) number of sterile syringe kits  
25 distributed. The study evaluated current implementation costs and did not consider start-up costs since the NSP  
26 has been in operation by a non-governmental organization for several years with support from the federal  
27 HIV/AIDS prevention agency in Mexico (CENSIDA).  
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41 We classified costs as recurrent (e.g. personnel and non-personnel) and capital. Personnel salaries were  
42 obtained from expenditure records, and the number of hours and percent effort dedicated to operating the NSP  
43 (including administration) were obtained from interviews with senior staff. During the GF investment period,  
44 outreach workers were paid per harm reduction kit distributed. Volunteer costs were calculated based on  
45 interviews with senior staff that reported the number of NSP-related hours and the wage a volunteer would have  
46 received if they had been employed. Recurrent non-personnel costs included supplies (including syringes and  
47 ancillary harm reduction items), building maintenance, utilities, and other services (accounting, maintenance,  
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cleaning, security, etc.). Unit prices for inputs were obtained from financial records, itemized bills/receipts, and sales catalogues. Capital costs included building space and equipment. Senior staff provided an overall monthly rent and an estimate of the proportion of building space that was attributed only to provision of NSP services, which we confirmed visually during site visits. We multiplied the rent by the proportion dedicated to NSP services to obtain the operational cost for only NSP provision. All recurrent costs associated with operating a vehicle (fuel, insurance, etc.) were obtained from expenditure records. Equipment and vehicle costs were amortized over the estimated lifespan of the item and then converted into a monthly cost. During the GF period, fuel costs for May 2012 were estimated using daily transportation logs, which were used to calculate miles driven. We used this to convert to estimated litres consumed using estimates of the vehicle's fuel economy multiplied by fuel prices (1 litre = \$0.78 USD).<sup>15</sup>

### **Costing period during Global Fund**

We obtained activity logs for May, 2012. Since provision of services varied during the GF period, we intentionally selected this month because it reflected a period of maximum (i.e. "ideal") provision with GF investment according to interviews with study staff which we then contrasted with current levels of provision (post-GF). These personnel costs were inflated to 2017 Mexican pesos using the consumer price index from the Instituto Nacional de Estadística y Geografía and then converted to US dollars using the January 2017 exchange rate (20.72 Mexican pesos = 1 USD).

### **Costing period after Global Fund**

In addition to cost data during the GF period, we also obtained data after GF withdrawal from 2015/2016 (costing period May – April). Costs were inflated to 2017 Mexican pesos using the midpoint of each cost year, and then converted to USD.

### **NSP access among PWID living in Tijuana**

1 Since 2011, members of our research division have followed a cohort of PWID (N=734) living in Tijuana  
2 (Project “El Cuete IV”) to assess trends and patterns in risk behaviours, HIV incidence, and harm reduction  
3 service utilization. Study procedures have been described elsewhere and all participants consented to study  
4 procedures.<sup>11</sup> To assess how GF withdrawal may have impacted clean syringe provision among PWID, we  
5 analysed data collected from March 2012 – June 2016 (roughly coinciding with the end of the costing period) to  
6 determine the proportion of El Cuete participants who reported receiving clean syringes from a NSP within the  
7 past 6 months. We applied methods from interrupted time series analysis and conducted segmented regression<sup>16</sup>  
8 to estimate significant temporal changes in NSP utilization during the GF period and then after the GF  
9 withdrew. We first fit a logistic regression model with fixed and random effects and a first order autoregressive  
10 correlation structure to generate the mean predicted probabilities for each quarter of the calendar year. We then  
11 fit the mean predicted probabilities into a segmented linear regression model controlling for autoregressive error  
12 to estimate the coefficients of accessing a NSP during the different GF periods. Additional details are provided  
13 in Additional file 1.

## 32 Patient and public involvement

34 We presented the study to community stakeholders and obtained their approval. Study staff, who had formerly  
35 used drugs and reflected the community, reviewed and pre-tested the survey  
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## 41 RESULTS

### 44 NSP provision and utilization during Global Fund Period (2012)

46 In 2012, the NSP provided harm reduction services six days per week and offered outreach services which  
47 covered a wide geographical area across Tijuana (Figure 1A). Contents of the harm reduction kit included: 60  
48 syringes (all low dead space), 240 alcohol swabs, 20 condoms, 60 3-ml vials of sterile water, 200 cotton swabs,  
49 one aluminium sheet, one 60 g tube of lubricant, and one bottle of bleach (Figure 2). In May 2012, the NSP  
50 reported 932 harm reduction contacts, resulting in 55,920 syringes distributed (Table 1). Personnel employed  
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during this time included: a coordinator, accountant, counsellor, and nurse. Eight health education/outreach workers conducted needle and syringe at various sites and 115 HIV tests were conducted. Based on the monthly activity log, we estimated that 234 km per month were travelled for outreach purposes.

**Table 1: Provision of NSP services during the GF period (May, 2012), highest volume (July, 2015), and average month (2015/2016)**

	<b>GF-period May 2012</b>	<b>Post-GF period 2015/2016 (highest volume month)</b>	<b>Post-GF period 2015/2016 (average month)</b>
<b>Unit of service</b>			
Harm reduction contacts per month	932	3,170	2,140
<b>Contents of harm reduction kit</b>			
Syringes	60	5	5
Sterile water	60	3	3
Alcohol swabs	240	5	5
Cotton	200	-	-
Foil	1	-	-
Bleach	1	-	-
Condoms	20	2	2
Lubricant (60 g)	1	-	-
<b>Syringes provided</b>	55,920	15,850	10,700
<b>Number of HIV tests conducted</b>	115	-- <sup>†</sup>	55

<sup>†</sup>HIV testing data were not available for the highest volume month

### **Cost of NSP provision during Global Fund Period (2012)**

The total monthly cost of NSP provision in May 2012 was \$41,681 (Table 2). The cost per harm reduction contact was \$44.72 while the cost per syringe distributed was \$0.75. Nearly two-thirds (62%) of the total monthly costs were attributed to ancillary kit components (shown in Figure 2; \$26,262) while syringes contributed 27% (\$11,395) and 10% consisted of recurrent personnel, non-personnel, and capital costs. The cost of syringe distribution excluding ancillary kit components (personnel + other recurrent + capital + syringes only) during the GF period was \$0.28 per syringe distributed.

**Table 2: Capacity, optimum (May 2012) and average monthly costs of NSPs operating in Tijuana, Mexico (all costs in 2017 USD)**

	<b>GF-period May 2012</b>	<b>Post-GF period 2015/2016 (average month)</b>
<b>Unit of service</b>		
Harm reduction contacts per month	932	2,140
<b>Capital cost (monthly)</b>	<b>\$778</b>	<b>\$778</b>
Building/space*	\$537	\$537
Equipment	\$241	\$241
<b>Personnel‡ (monthly)</b>	<b>\$2,503</b>	<b>\$2,407</b>
Coordinators	\$748	\$748
Accountant	\$94	\$94
Counselor/Head of harm reduction services	\$424	\$424
Clinician (Nurse/Physician)	\$698	\$698
Health educators/Outreach workers	\$539	\$443
<b>Non-personnel recurrent costs (monthly)</b>	<b>\$38,399</b>	<b>\$4,947</b>
Syringes	\$11,395	\$1,853
Supplies	\$178	\$178
Utilities and other services‡	\$564	\$485
Ancillary harm reduction contents	\$26,262	\$2,431
<b>Total monthly cost§</b>	<b>\$41,681</b>	<b>\$8,131</b>
<b>Cost per harm reduction contact</b>	<b>\$44.72</b>	<b>\$3.80</b>
<b>Cost per syringe distributed including ancillary kit contents</b>	<b>\$0.75</b>	<b>\$0.76</b>
<b>Cost per syringe distributed excluding ancillary kit contents</b>	<b>\$0.28</b>	<b>\$0.53</b>

‡only includes the amount dedicated to providing harm reduction services

§may not sum to total due to rounding

### NSP provision and utilization post Global Fund (2015/16)

Operations and provision of harm reduction services differed substantially during and after the GF withdrew support in 2015/16 (Figure 1B and Table 1). As shown in Figure 1B, geographic coverage of providing harm reduction services was sharply reduced after the GF withdrawal and limited mostly to the Zona Norte. Outreach personnel was reduced from 8 workers in 2012 to 4 workers in 2015/2016. Additionally, post-GF, the harm reduction kit contents were substantially reduced compared to the GF period (Table 1 and Figure 2). In 2015, the harm reduction kit contents included five syringes (three low-dead space and two high-dead space, compared to 60 low dead space syringes in 2012), three 3-ml vials of sterile water, five alcohol swabs, and three condoms. Additionally, post-GF, service provision was reduced by one day to five days per week. Despite

1 decreased geographic coverage and reduced opening hours, the number of kits distributed per month was higher  
2 in 2015 than in 2012. The NSP reported a mean of 2,140 monthly contacts in 2015/16 (3,170 contacts during  
3 highest volume month of 2015/16), compared to 932 in May 2012. However, because of the substantial  
4 decrease in syringes per kit, the total number of syringes distributed was substantially lower in 2015/16- an  
5 average of 10,700 syringes distributed per month in 2015/16. During the highest volume month in 2015/16,  
6 there were 15,850 syringes distributed compared to 55,920 in May 2012.  
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### 16 **Cost of NSP provision post Global Fund (2015/2016)**

17 The total monthly cost of the NSP was over 5-fold higher during 2012 compared to the average monthly cost  
18 during 2015/16 (\$41,681 vs. \$8,131 respectively), primarily due to the higher cost of the harm reduction kit  
19 during the GF period (\$44.72 vs. \$3.80 per kit, respectively). By comparison, the total monthly cost during the  
20 month of maximum provision, post-GF, was \$10,193. The cost of just syringe distribution (excluding ancillary  
21 kit components) doubled from \$0.28/syringe distributed in 2012 to \$0.53/syringe distributed in 2015/16, mostly  
22 due to the reduction in syringes distributed and thus the higher personnel cost per syringe (Figure 3). However,  
23 after including ancillary kit components, there was no change in the cost per syringe distributed in 2015/16  
24 (\$0.76) compared to May 2012 (\$0.75), because of the reduction in ancillary kit component expenditure.  
25 Similarly, there was little change in cost per syringe (\$0.64) distributed when comparing to the maximum  
26 volume month in 2015/2016. Harm reduction kit (syringes + ancillary components) comprised 90% of the costs  
27 per syringe distributed during the GF period, whereas these items comprised only 51% in 2015/2016 (Figure 3).  
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### 46 **Temporal trends in NSP access among PWID**

47 Based on data from PWID in the El Cuete IV study, we calculated the mean predicted probabilities of accessing  
48 a NSP over the 17 three-month periods, which are shown in Figure S1 (Additional file 1). Overall, there was a  
49 significant increasing trend in the probability of accessing the NSP during the GF period, which peaked in  
50 September 2013 (51%, 95% CI: 42% - 59%). During the GF period, the mean log odds of accessing a NSP  
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1 increased by a factor of 0.17 (p-value < 0.001). The immediate change that occurred between the end of the last  
2 three-months of the GF period and the end of the first three months of the post-GF period was associated with a  
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4 0.73 reduction in the mean log odds of accessing a NSP in the past 6 months (p=0.02). During the post-GF  
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6 period, the mean log odds of accessing a NSP decreased by a factor of 0.22 (p=0.002).  
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## 11 **DISCUSSION**

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14 Our analysis is among the first to describe the cost of providing needle and syringe services in a Latin American  
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16 setting and the first to specifically compare coverage and costs of needle and syringe during versus after  
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18 withdrawal of GF support. We found dramatic declines in geographical coverage and number of syringes and  
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20 ancillary kit components distributed post-GF withdrawal among one NSP provider in Tijuana, with concomitant  
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22 declines in reported syringe access among PWID. Excluding ancillary kit components, cost per syringe  
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24 distributed doubled post-GF; total cost per syringe (including kit components) remained similar across periods  
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26 as ancillary components were dramatically reduced to cut costs. We expect to use both GF (“ideal”) and post-  
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28 GF (“current”) NSP provision costs to inform future cost-effectiveness analyses of NSPs on reducing HIV  
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30 incidence in LMIC.  
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37 Despite dramatic declines in volume, quality, and geographical coverage of NSP post-GF withdrawal, it was  
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39 encouraging that NSP provision in both periods covered an array of services recommended by the WHO <sup>12</sup>.  
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41 Among these, the WHO recommends multiple delivery modalities (NSPs operated both fixed sites and mobile  
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43 outreach), and referral for first aid, drug treatment, voluntary HIV testing and treatment, diagnosis and  
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45 treatment of STIs. While several of these services are available to NSP clients, evidence based drug treatment  
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47 programs, such as opioid substitution therapy, have not been scaled up sufficiently in Tijuana.<sup>17</sup> We note that  
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49 the WHO recommends that harm reduction kits include needles and syringes, condoms, filters, sterile water,  
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51 swabs, spoons, puncture-proof containers, acidifiers, tourniquets, bleach and other disinfectants, and education  
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53 material. Many of these items were provided during the GF era, and although this provision was drastically  
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1 reduced post-GF withdrawal, the kits still contained sterile water, alcohol swabs, and condoms. Future provision  
2 should emphasize increasing coverage of both needles and syringes as well as ancillary kit components for  
3 maximum prevention benefit.  
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9 While the longitudinal PWID cohort provided some external validation of our findings on diminished NSP  
10 provision after GF withdrawal, some caution is warranted when attempting to triangulate these results.  
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13 Participants in the study did not specify from which NSP (nor from which geographical site) they received  
14 syringes, thus we cannot conclude with any certainty that the participants received their syringes from the NSP  
15 that we analysed during and post-GF. Despite this, we still found a highly significant reduced log odds of NSP  
16 utilization in the post-GF period. Overall, this finding is consistent with national level data from CENSIDA,  
17 which reported an 80% decrease in the number of syringes distributed per PWID from 2013 (19.7 syringes per  
18 PWID) to 2014 (3.9 syringes per PWID; see Figure S2).<sup>18</sup>  
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30 To our knowledge, our study is the first to estimate the cost of NSP provision in Latin America. Our reported  
31 cost per syringe distributed in Tijuana after the GF withdrew support (\$0.76 per syringe distributed) is less than  
32 estimates in other high-income countries, but higher than other low-middle income country (LMIC) settings.  
33 For example, an analysis in the U.S. and Canada estimated a cost of \$2.28 per syringe distributed, after inflating  
34 to 2017 USD.<sup>19</sup> In the U.K., cost per syringe/needle distributed ranged from \$0.28 - \$2.17<sup>20</sup> with similar cost  
35 per syringe distributed in Australia (\$1.94).<sup>21</sup> These differences may be attributed to higher personnel costs  
36 which represented 66% of the costs in U.S. and Canadian NSPs, while this comprised approximately 30-40% in  
37 Tijuana in the post GF period. Conversely, the cost per harm reduction contact in Mexico was higher than in  
38 other LMICs, including Bangladesh (\$0.42 in 2017 USD)<sup>7</sup>, China (\$0.13 in 2017 USD)<sup>22</sup> and Russia (\$0.38 in  
39 2017 USD).<sup>23</sup> Despite a similar number of syringes distributed per month personnel costs were approximately  
40 ten times lower in China compared to Mexico in the post GF period. However, we cannot determine whether  
41 this was due to greater efficiency or fewer personnel.  
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## Limitations

Our study has several limitations. First, we did not collect any client cost data so we cannot provide any non-service delivery costs, such as PWID transportation to the NSP site. This distinction may be relevant when comparing 2012 to 2015 since PWID were provided more syringes per harm reduction kit in 2012 and therefore may have not needed to access the NSP as frequently (we saw a correspondingly lower number of contacts per month during this period compared to post-GF). In addition, the geographic reach post-GF was much more limited, potentially substantially increasing transport costs for PWID. We are also uncertain about the number of unique PWID who accessed the NSP during the GF period since we only obtained the number of contacts (kits distributed).

Secondly, we report on changes in NSP provision during and post-GF support from one NSP in Tijuana, however other providers (one additional NSP and pharmacies) also provide sterile syringes.<sup>24</sup> However, interviews with the other NSP provider indicate that the reduction in services is likely generalizable. It is legal to obtain syringes from pharmacies, however PWID often report discrimination and pharmacists' refusal to sell syringes.<sup>25</sup> It is possible that reductions in syringe provision seen within our NSP site due to withdrawal of GF support could have been countered by increase provision of sterile syringes from pharmacies; however, self-reported data from the longitudinal cohort of PWID do not indicate this occurred (data not shown).

Unfortunately, the El Cuete IV survey only began collecting information on number of sterile syringes obtained from any source (NSP, pharmacy, etc.) during the last month of Global Fund funding (December 2013) and therefore we were unable to assess individual-level trends before and after. We recognize the importance of collecting these data because previous findings indicate that individual level coverage affects HIV<sup>26</sup> and HCV risk<sup>27</sup>, and these estimates could provide additional insight on monitoring temporal trends in NSP access and provision. Surveillance of clean syringe provision is critical since NSPs are often supported by donors, which could abruptly withdraw funding.

## CONCLUSIONS

In Tijuana, Mexico, abrupt withdrawal of GF support was associated with dramatic declines in coverage and availability of needle and syringe provision, an effective<sup>28</sup> and cost-effective HIV prevention intervention.<sup>29</sup> NSP provision during the GF period in Tijuana involved greater access to sterile syringes at a similar cost per syringe distributed while also providing abundant ancillary items that promoted safe injecting and sexual practices. The withdrawal of multilateral donors has undoubtedly left an impact on other LMIC and is not unique to Mexico. For example Romania, which lost NSP funding from the Global Fund after joining the EU, saw a precipitous rise in new HIV infections shortly thereafter.<sup>30</sup> In terms of policy implications, it is becoming increasingly important for donors and governments to understand the financial and programmatic implications of abrupt donor withdrawal, and to appropriately plan for transition strategies which ensure that these services are not compromised in terms of quality, coverage, and monetary value.

## DECLARATIONS

### **Ethics approval and consent to participate**

Study procedures were approved by the institutional review boards at University of California San Diego Human Research Protections Program and Universidad Autónoma de Baja California and all NSP personnel provided written informed consent. The study protocol for the El Cuete IV was approved by the University of California San Diego Human Research Protections Program and El Colegio de la Frontera Norte (Tijuana).

### **Consent for publication**

Not applicable

### **Availability of data and material**

Costing spreadsheets are available upon reasonable request. El Cuete IV data cannot be shared due to the need to ensure the confidentiality of participants.

## Competing interests

NM has received unrestricted research grants from Gilead unrelated to this work, and honoraria from Gilead and Merck. All other authors declare no competing interests.

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## Authors' contributions

JC, JB, SS and NM conceived and designed the analysis and contributed to the writing of the manuscript. JC and JB conducted the analyses with input from JK, DA, TG, and PV. JB and PM collected cost data with assistance from RP, LAS, GR, and CM. All authors critically reviewed and approved the final version.

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## FIGURES

**Figure 1:** Geographical coverage of needle and syringe program outreach sites (a) during GF period in May 2012 and (b) after GF withdrawal in 2015/16. GIS data of the major roads and administrative districts of Tijuana are publicly available from the San Diego Association of Governments (SANDAG)<sup>31</sup> and the Tijuana Metropolitan Institute of Planning, respectively.<sup>32</sup>

**Figure 2:** Harm reduction kit components per sterile syringe distributed during the Global Fund Period and after withdrawal of Global Fund. Note: Some items are only partially depicted since more syringes per item were distributed (e.g. during the GF period, three syringes were distributed per one condom).

**Figure 3:** Cost breakdown per syringe distributed at the NSP site (ancillary harm reduction components in brackets).

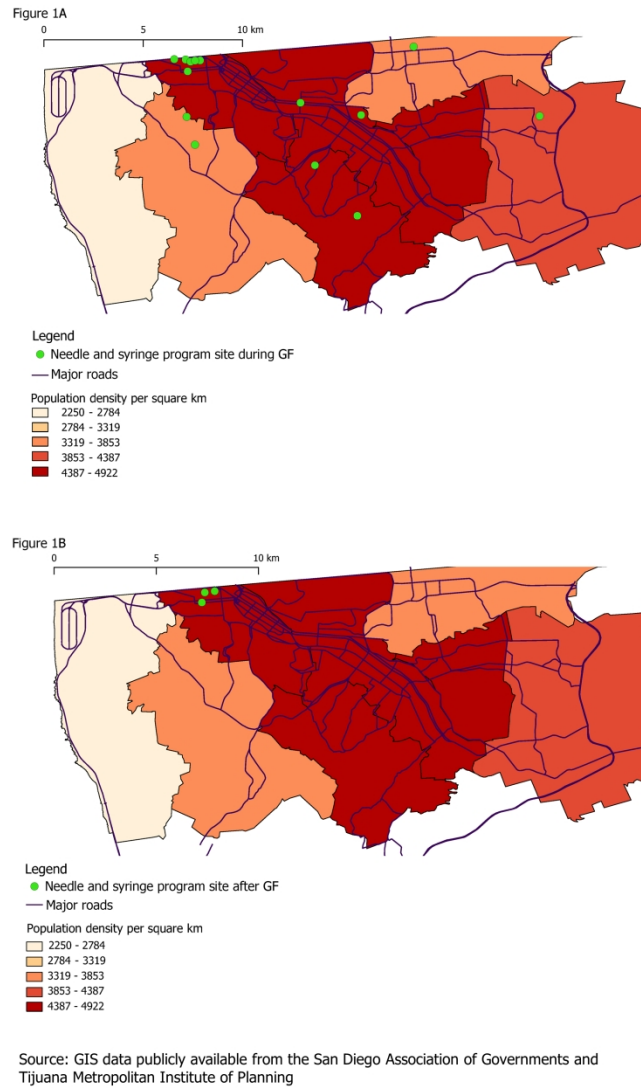


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190x338mm (300 x 300 DPI)

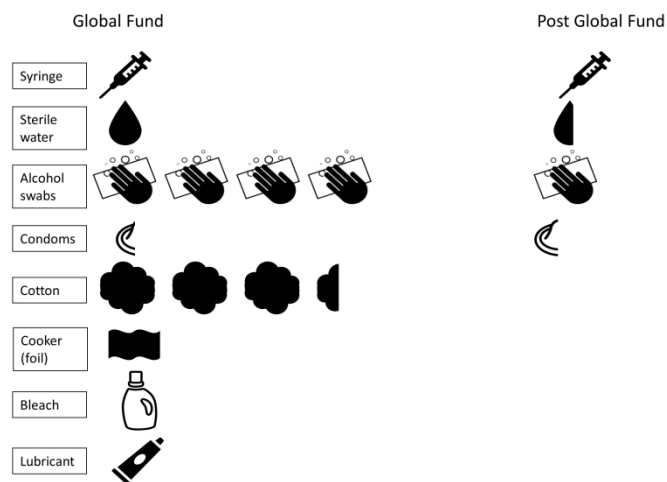


Figure 2: Harm reduction kit components per sterile syringe distributed during the Global Fund Period and after withdrawal of Global Fund. Note: Some items are only partially depicted since more syringes per item were distributed (e.g. during the GF period, three syringes were distributed per one condom).

338x190mm (300 x 300 DPI)

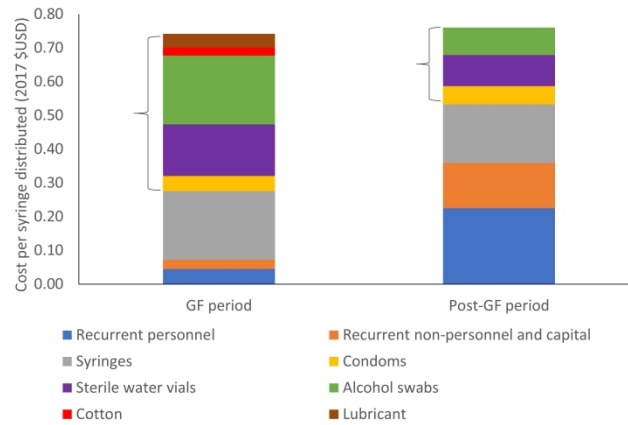


Figure 3: Cost breakdown per syringe distributed at the NSP site (ancillary harm reduction components in brackets).

338x190mm (300 x 300 DPI)

## SUPPLEMENTAL APPENDIX

### Additional details on the El Cuete cohort

Epidemiological data from the El Cuete IV prospective cohort study were used to inform our findings on needle and syringe program (NSP) utilization. Study details have been described previously.<sup>1</sup> Briefly, eligibility criteria at baseline included injecting drugs in the past month, being at least 18 years old, and not planning to move away from Tijuana over the next 30 months. Participants were recruited by street outreach from March 2011 – May 2013 (N=734), contributing 4,301 study visits in this analysis. Participants were followed biannually, however participants were not required to have injected drugs in the previous six months at their follow-up visits. All participants provided informed consent. The study protocol was approved by the University of California San Diego Human Research Protections Program and El Colegio de la Frontera Norte (Tijuana).

### Measures

Our outcome of interest was accessing a NSP (either participants themselves or from someone else who obtained syringes from a NSP) in the past six months. The independent variable of interest was the calendar period, which we classified according to its respective GF period (during and post-GF). The surveys from all visits were sorted in ascending order based on the date of the interview. Next, they were grouped into three-month periods with each period corresponding to a different GF period (during and post-GF). We note that while the actual follow-up visits were spaced approximately 6 months apart and the surveys inquired about NSP utilization in the past 6 months, the calendar periods were grouped into three-month periods to allow us to capture and estimate any seasonal variation that might have occurred within each GF period. For simplicity, in terms of when El Cuete participants may have begun noticing the impact of the GF, we classified the GF period as beginning in March 2012 and ending before June 2014 given that participants were asked about behaviors in the past 6 months. While the

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3 dates did not align exactly with the reported GF start and end times, we assumed that it most  
4 likely took the GF sponsored activities a few months to “ramp up” and “wind down”. For  
5 example, prevention programs did not begin to be implemented in Tijuana until the third trimester  
6 of 2011.<sup>2</sup> In total, the data were divided into 17 evenly spaced three-month time periods, 9 of  
7 which occurred during the GF period and 8 in the post-GF period. On average, there were  
8 approximately 200-300 visits per three-month period.  
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### 16 17 18 **Statistical analyses**

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20 We conducted segmented regression, a method used in the evaluation of intervention effects for  
21 interrupted time series data.<sup>3</sup> Logistic regression with fixed and random effects was used to  
22 estimate the mean log (odds of accessing a NSP) during the previous six months for each of the  
23 17 three-month periods. Next, the mean log odds for each period estimated by the logistic  
24 regression model were used as the outcome variable in a segmented regression analysis, to predict  
25 the trend of accessing a NSP within each GF period as well as the level change from the GF  
26 period to the post-GF). Given the lack of independent error terms (as the errors of time series  
27 data are usually autocorrelated), a linear regression model was fitted to account for the  
28 autoregressive error. We tested for autocorrelation using the Breusch-Godfrey test and included  
29 first-order and second-order autoregressive terms to adjust for the effect of the positive  
30 autocorrelation.  
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### 45 **RESULTS**

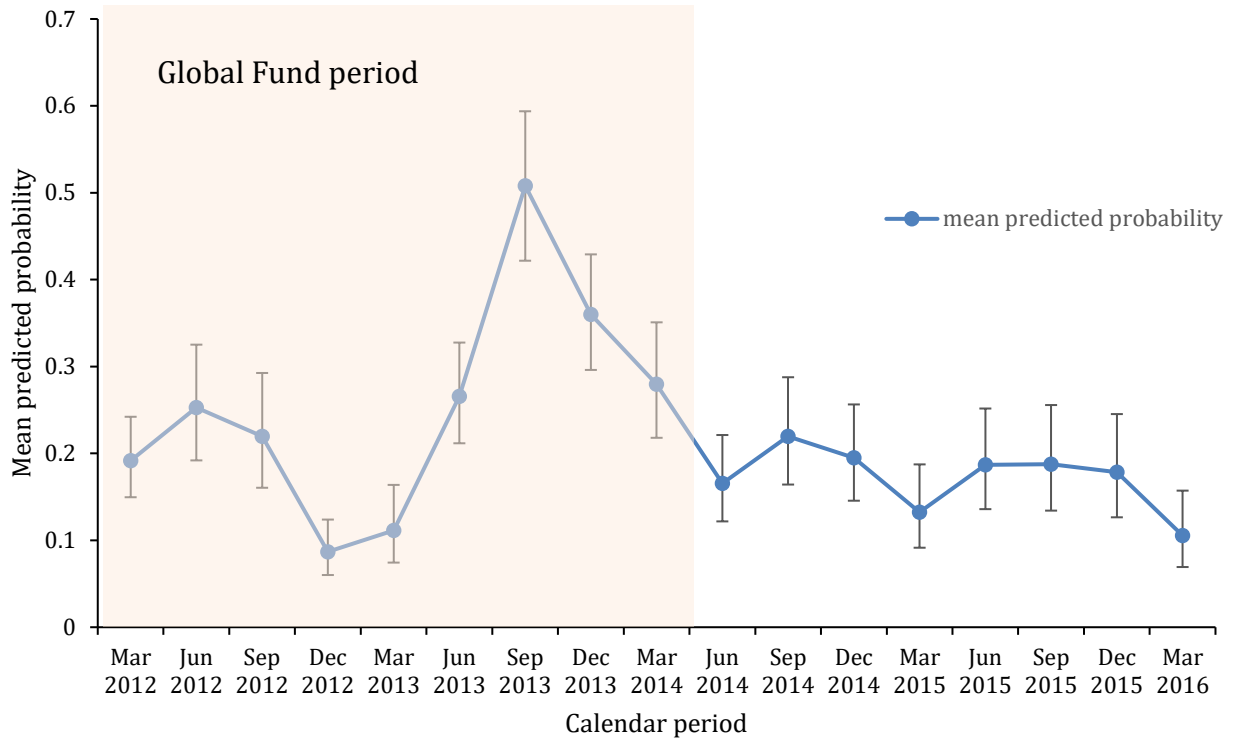
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47 The mean predicted probabilities of accessing a NSP over the 17 three-month periods are shown  
48 in Figure S1. Overall, there was a significant increasing trend in the probability of accessing the  
49 NSP during the GF period, which peaked in September 2013 (51%, 95% CI: 42% - 59%). During  
50 the GF period, the mean log odds of accessing a NSP increased by a factor of 0.17 (p-value  
51 < 0.001). The level change (the immediate change that occurred between the end of the last  
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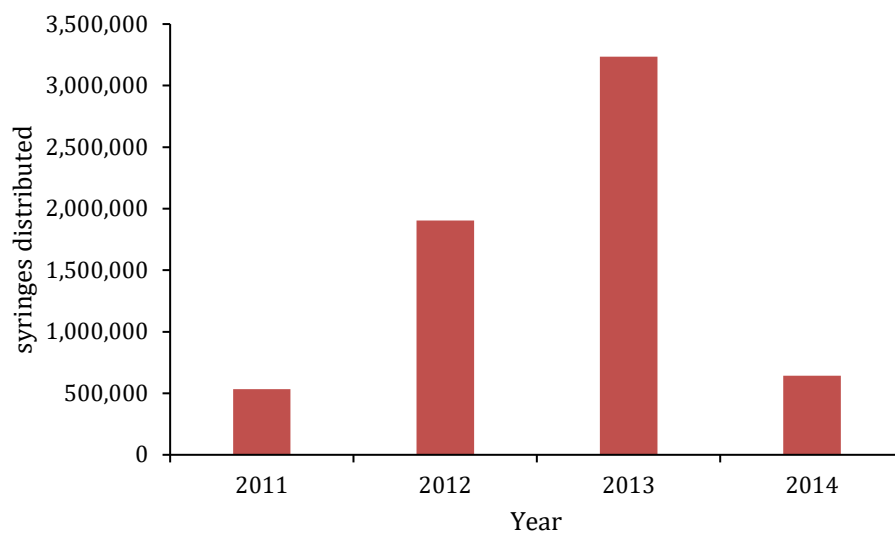
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3 three-months of the GF period and the end of the first three months of the post-GF period) from  
4 the GF period to the post-GF period was associated with a 0.73 reduction in the mean log odds of  
5 accessing a NSP in the past 6 months ( $p=0.02$ ). During the post-GF period, the mean log odds of  
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7 accessing a NSP decreased by a factor of 0.22 ( $p=0.002$ ).  
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13 These trends were roughly consistent with national estimates of syringes acquired with GF  
14 support. In 2011, 534,573 syringes were distributed (92,070 financed by the GF [note: some sites  
15 may have been receiving funds prior to the NSP in Tijuana]), increasing to 1,904,961 syringes  
16 distributed (1,199,520 from the GF) in 2012. In 2013, 3,235,372 syringes were distributed with  
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18 78% provided by the GF (2,508,840). By 2014, the number of syringes distributed nationally  
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20 declined to 643,320.<sup>4</sup>  
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**Figure S1: Mean predicted probability of accessing a syringe exchange program in past six months among PWID in Tijuana. Error bars represent 95% confidence intervals. Shaded box represents the calendar period when the Global Fund operated in Mexico.**



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3 **Figure S2: Number of syringes distributed in Mexico 2011 – 2014<sup>4</sup>**  
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## References

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3. Wagner AK, Soumerai SB, Zhang F, Ross-Degnan D. Segmented regression analysis of interrupted time series studies in medication use research. *Journal of clinical pharmacy and therapeutics*. 2002;27(4):299-309.
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