

Title: Forms and functioning of local accountability mechanisms for maternal, newborn and child health: A case study of Gert Sibande District, South Africa

Interview Guide – Accountability – Review meetings	
A. ACCOUNTABILITY	
Introduction	<ul style="list-style-type: none"> ▪ Can you tell me about your current position/role in the (district) health system? <p><i>Probes: For how long have you been in that position?</i></p>
Accountability definition	<ul style="list-style-type: none"> ▪ Could you describe to me what accountability means to you? <p><i>Probes: What does it make you think of accountability? What does it mean 'being accountable to'?</i></p> <p><i>How would you relate your definition of accountability to MNCH?</i></p>
Challenges	<p>Can you share some of the challenges that you face while performing your tasks as a health professional (or mid-level manager) within your district?</p> <p><i>Probes: Health Systems challenges/Challenges related to clients & Community/Personal challenges</i></p>
<ul style="list-style-type: none"> - Line/forms, - Guidelines - Enablers - Barriers - Complaints 	<ul style="list-style-type: none"> ▪ In your working area, to whom do you think you are accountable and why? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>Tell me about the reporting structure with regard to your role in the health systems?</i> - <i>To/from whom do you report/receive order/provide information/provide technical support/training/supervision</i> <ul style="list-style-type: none"> ▪ Are there any accountability guidelines/framework from the DOH that you are using? <i>[If yes, please describe]</i> ▪ What are the enabling and limitation factors of the current accountability processes? ▪ Does the District/Sub-district/Hospital/PHC Management Team have a mechanism in place to handle clients' complaints? How does it work? ▪ Can you describe how voice of the vulnerable (and of the community) is being represented within the Health System/clinic committee/ Hospital Board?
Team	<ul style="list-style-type: none"> ▪ What's your experience/perception regarding teamwork and accountability for MNCH? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>Can you tell me about the team members/actors involved in the accountability processes for MNCH (Probe: Level)</i> - <i>How will you characterise the attitude and commitment of teamwork regarding MNCH</i> - <i>What's your beliefs regarding MNCH and the value of accountability</i>

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	<ul style="list-style-type: none"> ▪ How do you perceive the performance of the team with regard to MNCH? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>Do you share the same goals? How do you set up these goals [decision making process]</i> - <i>Can you comment on the level of participation and collaboration work environment?</i> - <i>How do you monitor group accountability for MNCH</i>
Adverse events	<ul style="list-style-type: none"> ▪ How do you perceive a case of adverse event (e.g. maternal or child death) as a team and/or individual? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>Please elaborate</i> - <i>How is the climate within your team when it comes to adverse event?</i> <ul style="list-style-type: none"> ▪ When you have to justify/explain/answer on an adverse event, how do you perceive the role of team members (peers)?
	<ul style="list-style-type: none"> ▪ How would you characterise the role of the investigation team regarding an adverse event? [Team: DCST, Province, or other] <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>Does the investigation result in sanctions and/or learning? [Please elaborate]</i> - <i>If learning, how often does the training happen? By Whom?</i> - <i>How do you identify areas for improvement [beside when an adverse event occurs]?</i>
Improvement	<ul style="list-style-type: none"> ▪ If you are given all the means to improve accountability, how would you go for it and what would you prioritize? ▪ In your view, what can be done regarding accountability to improve MNCH outcomes?
B. DEATH REVIEW MEETINGS	
Actors/Who?	<ul style="list-style-type: none"> ▪ Can you please describe who attends the meeting? <p><i>Probe:</i></p> <ul style="list-style-type: none"> - <i>Who are the actors from district office, hospital, PHC? Doctors vs Nurses and/or others?</i>
Meeting	<ul style="list-style-type: none"> ▪ How would you describe the structure of the meeting? <p><i>Probe:</i></p> <ul style="list-style-type: none"> - <i>Who chairs, the agenda, how long, frequency, participation/engagement?</i> - <i>What are the drivers/facilitators/barriers to this [name] meeting and related processes?</i>

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	<ul style="list-style-type: none"> - <i>What, from your perspective, is the difference between MRU, PPIP/CHIP and other review meetings [name]?</i>
Decision process	<ul style="list-style-type: none"> ▪ How would you describe the decision process during the [name] meeting? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>What happens? What do you discuss? How do the discussions of the meetings lead to decision or [positive] results (for actions)?</i>
Dealing with adverse events (deaths)	<ul style="list-style-type: none"> ▪ How do you deal with adverse events e.g. maternal or child death? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>Can you describe the situation of maternal, neonatal and child death (mortality) in this area since you started in your position?</i> - <i>Can you share from your experience an example of an adverse event (maternal or child death) and how was the process of enquiry?</i> - <i>How do you see the problem of death in terms of accountability?</i> - <i>Do you have/know any policy/guideline for dealing with death event?</i>
	<ul style="list-style-type: none"> ▪ How do you see the role of the [name] meeting as a structure that is facilitating/supporting accountability processes for MNCH? <p><i>Probes:</i></p>
	<ul style="list-style-type: none"> ▪ How would you describe the role of communities in addressing MNCH problems? ▪ How would you describe the role and level of engagement of PHC facilities? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>Referral processes</i> - <i>Role of Provincial and National department of Health</i>
Actions/Outcomes	<ul style="list-style-type: none"> ▪ What from your perspective are some of the key actions and outcomes on MNCH as a result of the [name] meeting? <p><i>Probes:</i></p> <ul style="list-style-type: none"> - <i>How sustainable are these actions? [Please elaborate]</i>
Conclusion	<ul style="list-style-type: none"> - Remind Ethics and right to withdraw from the study at any time - Thanking the informant