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What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

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What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

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Consolidated criteria for reporting qualitative studies [COREQ]:

Developed from: Tong, A., Sainsbury, P., & Craig, J. [2007]. Consolidated criteria for reporting qualitative research [COREQ]: a 32-item checklist for interviews and focus groups. *International journal for quality in health care*, 19[6], 349-357.

No. Item	Guide questions/description	Reported on page #
Domain 1: Research team and reflexivity		
<i>Personal characteristics</i>		
1. Interviewer/facilitator	Which author/s conducted the interview or focus group?	Page 11
2. Credentials	What were the researcher's credentials? E.g. PhD, MD.	Page 11
3. Occupation	What was their occupation at the time of the study?	Page 11
4. Gender	Was the researcher male or female?	Page 11
5. Experience and training	What experience or training did the researcher have?	Page 11
<i>Relationship with participants</i>		
6. Relationship established	Was a relationship established prior to study commencement?	Page 11
7. Participant knowledge of interviewer	What did the participant know about the researcher? E.g. personal goals, reasons for doing the research.	Page 11
8. Interviewer characteristics	What characteristics were reported about the interviewer/facilitator? E.g. bias, assumptions, reasons and interests in the research topic	Page 12
Domain 2: study design		
<i>Theoretical framework</i>		
9. Methodological orientation and theory	What methodological orientation was stated to underpin the study? E.g. grounded theory, discourse analysis, ethnography, phenomenology, content analysis	Page 12

<i>Participant sampling</i>		
10. Sampling	How were participants selected? E.g. purposive, convenience, consecutive, snowball	Page 10
11. Method of approach	How were participants approached? E.g. face-to-face, telephone, mail, email	Page 10
12. Sample size	How many participants were in the study?	Page 11
13. Non-participation	How many people refused to participate or dropped out? Reasons?	None
<i>Setting</i>		
14. Setting of data collection	Where was the data collected? E.g. home, clinic, workplace	Page 11
15. Presence of non-participants	Was anyone else present besides the participants and the researchers?	No
16. Description of the sample	What were the important characteristics of the sample? E.g. demographic data, date	Page 11
<i>Data collection</i>		
17. Interview guide	Were questions, prompts, guides provided by the authors? Was it pilot tested?	Page 11
18. Repeat interviews	Were repeat interviews carried out? If yes, how many?	No
19. Audio/visual recording	Did the research use audio or visual recording to collect the data?	Page 11
20. Field notes	Were field notes made during and/or after the interview or focus group?	Page 11
21. Duration	What was the duration of the interviews or focus group?	Page 11
22. Data saturation	Was data saturation discussed?	Page 12
23. Transcripts returned	Were transcripts return to participants for comment and/or correction?	No, due to lack of resources
Domain 3: analysis and findings		
<i>Data analysis</i>		
24. Number of data coders	How many data coders coded the data?	Page 12
25. Description of the coding tree	Did authors provide a description of the coding tree?	No
26. Derivation of themes	Derived from the data?	Page 12

27. Software	What software, if applicable, was used to manage the data?	Page 12
28. Participant checking	Did participants provide feedback on the findings?	No, due to lack of resources
<i>Reporting</i>		
29. Quotations presented	Were participant quotations presented to illustrate the themes/findings? Was each quotation identified? E.g. participant number	Pages 13-22
30. Data and findings consistent	Was there consistency between the data presented and the findings	Yes, see sages 13-22
31. Clarity of major themes	Were major themes presented in the findings?	Yes
32. Clarity of minor themes	Is there a description of diverse cases or discussion of minor themes?	Yes

What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

Abstract

Objectives: This paper reports findings exploring junior doctors' experiences of working during the COVID-19 pandemic in the UK.

Design: Qualitative study using in-depth interviews with 15 junior doctors. Interviews were audio-recorded, transcribed, anonymised and imported into NVivo 12 to facilitate data management. Data were analysed using reflexive thematic analysis.

Setting: NHS England.

Participants: A purposive sample of 12 female and three male junior doctors who indicated severe depression and/or anxiety on the DASS-21 questionnaire or high suicidality on Paykel's measure were recruited. These doctors self-identified as having lived experience of distress due to their working conditions.

Results: We report three major themes. Firstly, the challenges of working during the COVID-19 pandemic, which were both personal and organisational. Personal challenges were characterised by helplessness and included the trauma of seeing many patients dying, fears about safety and being powerless to switch off. Work-related challenges revolved around change and uncertainty, and included increasing workloads, decreasing staff numbers and negative impacts on relationships with colleagues and patients. The second theme was strategies for coping with the impact of COVID-19 on work, which were also both personal and organisational. Personal coping strategies were problem and emotion-focused, while several participants appeared to have moved from coping towards learned helplessness. Some organisations reacted to COVID-19 collaboratively and flexibly. Thirdly, participants reported a positive impact of the COVID-19 pandemic on working practices, which included

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3 simplified new ways of working – such as consistent teams and longer rotations – as well as
4 increased camaraderie and support.
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9 Conclusions: Junior doctors described a variety of challenges whilst working during the
10 pandemic. Coping strategies developed were both personal and organisational, and some
11 changes in work were positive. We recommend that, post-pandemic, junior doctors are
12 assigned to consistent teams and offered ongoing support.
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17 18 Article summary: Strengths and limitations

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21 • Participants were interviewed at the peak of the second wave of COVID-19 during
22 the UK, meaning transcripts contain data that are highly relevant to the research
23 question
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- 25
26 • In-depth, reflexive thematic analysis was carried out on the data, leading to the
27 development of rich, insightful themes
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- 29
30 • Female participants outnumbered male participants in this study, potentially leading
31 to gender imbalance
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34 • Additionally, the wider study was not initially designed to explore experiences of
35 working during COVID-19. Instead, participants naturally discussed this topic during
36 interviews.
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41 42 Funding statement

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44
45 The study was funded by NIHR Research for Patient Benefit (grant number PB-PG-0418-
46 20023). Please note that CCG is part-funded by West Midlands ARC.
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50 51 Competing interests

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54 None
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Introduction

Doctors are more vulnerable to mental illnesses [such as anxiety and depression] and suicide than the general population [1, 2]. In recent years, including those before the COVID-19 pandemic, UK doctors have reported understaffing, stretched resources, increased workload and burnout [3-7].

There is an additional need to attend to frontline workers' wellbeing during health crises [6-8]. Frontline workers caring for COVID-19 patients have reported stress and distress due to the strain on healthcare systems [9]. Such stressors include the need for rapid training around treating a new illness [9] and the psychological impact of exposure to unprecedented levels of suffering and COVID-19-related deaths, both of patients and colleagues [8, 10, 11].

These stressors led to healthcare professionals (HCP) reporting fears about contracting or spreading the virus as well as uncertainty due to new ways of working [11, 12]. Impacts of these fears and stressors include reduced sleep, self-harm, panic attacks, guilt, relationship breakdowns [11], concerns about lack of training [7] and psychological trauma [10].

The UK reported some of the highest numbers of COVID-19 cases in Europe [7]. In a recent paper, almost half of the 224 UK doctors surveyed (from junior doctors to consultants) felt that their mental health had been harmed by the pandemic, while a third reported impacts to their physical health [5]. Increased healthcare worker burnout is, therefore, a major concern at this time. We need a holistic understanding of the experiences and needs of frontline workers to mitigate psychological distress and burnout [11].

'Junior doctor' is the term given to qualified doctors who are still in training whilst working. They may have eight or more years of experience, depending on their speciality [13]. Junior doctors have reported fears that they will 'fail' or appear 'weak' if they take time off sick [14], making it harder for them to report mental health concerns [14]. This group faced unique challenges during COVID-19 due to uncertainties about exams [6], potential redeployment [8, 15, 16] and concerns about their learning opportunities [15, 16]. UK junior

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3 doctors have reported that they did not receive enough education before treating COVID-19
4 patients [15]. They were also often faced with the difficult task of contacting patients'
5 families to provide updates, since relatives were typically not permitted to visit [15].
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10 Despite this, few researchers have looked in-depth at the psychological experiences of
11 junior doctors. Instead, they have explored practical matters relating to this group, such as
12 the resilience of new rotas (that is, assigning enough staff to cope with the workload) [17],
13 redeployment [15, 16], the impact on training [18] and the provision of certain services such
14 as obs and gynae [19].
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21 Researchers have posited the need for more in-depth qualitative analysis in this area [5, 11].
22 This paper is part of a wider study [20, 21] designed to explore the impact of working
23 conditions and cultures on junior doctors in general. Data collection coincided with the
24 second wave of the pandemic in the UK, meaning the topic naturally arose for all 15
25 participants interviewed. As such, we aim to address this crucial gap in the literature and
26 reflect the experiences of junior doctors working within the context of COVID-19.
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34 Method

35 Study design and setting

36 This qualitative study is part of a larger mixed-methods study exploring junior doctors'
37 perceptions of stress and distress. Semi-structured interviews were used to explore junior
38 doctors' experiences of working during COVID-19. The study setting was the NHS in England.
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46 Sampling and recruitment

47 A total of 456 junior doctors were initially recruited for an online survey exploring working
48 cultures, psychological distress and suicidality between November 2020 and March 2021.
49 They self-identified as participants, accessing the survey through posts on social media,
50 junior doctor forums and via emails sent from their speciality schools. Survey participants
51 whose results indicated severe depression and/or anxiety on the DASS-21 questionnaire
52 [22] or high suicidality on Paykel's measure [23] were purposively contacted via email to ask
53 if they would like to take part in an in-depth, qualitative survey. Interested individuals
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3 contacted JS and gave informed consent. Participants were given the chance to ask JS
4 questions about the research team and the study before interviews went ahead. Fifteen
5 junior doctors (12 female, three male) were recruited.
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10 Data collection

11 A semi-structured interview guide was developed by the research team and modified
12 iteratively as data collection and analysis progressed. This guide aimed to capture
13 participants' views, experiences, feelings and beliefs about working conditions and cultures
14 which were perceived as stressful or distressing. The guide was informed by the existing
15 literature, input from junior doctors on the study team as well as patient and public
16 involvement (PPI) consultation exercises conducted before obtaining funding. Following
17 conventions for semi-structured interviews [24], points from the topic guide were followed
18 up with individualised questions exploring topics of interest and importance for each
19 participant.
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30 Interviews were conducted either on the telephone or via video call, from participants'
31 homes or places of work. They took place between December 2020 and February 2021 –
32 that is, during the second wave of the COVID-19 pandemic in the UK – and at a date and
33 time that were convenient to the participants. A risk protocol was used to ensure
34 appropriate support was provided to participants in the event of the disclosure of suicidal
35 ideation. The in-depth interviews were conducted by JS, a female PhD psychologist with
36 extensive qualitative methods expertise. JS also recorded any pertinent observations in field
37 notes following each interview. Interviews ranged from 29 minutes to 102 minutes in length
38 (mean = 62.8 minutes).
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49 The audio-recorded interviews were transcribed verbatim and checked for accuracy by JS
50 before analysis. All transcripts were anonymised before discussion within the wider
51 research team. Reflexive notes were recorded by researchers throughout the process.
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Patient and public involvement and engagement

There are three junior doctors on the research team, all of whom consulted with other colleagues in the PPI team about the initial research idea and participated in analysis meetings. Five junior doctors gave feedback on the initial funding application, while four fed back on the protocol, topic guide and participant-facing documents.

Data analysis

Data were analysed by JS using reflexive thematic analysis [25, 26]. An inductive, explicit, critical realist approach was adopted since this was in line with the researchers' desire for a rich, data-driven analysis. Data saturation is not a relevant concept within this type of approach, in which it is accepted that each new participant adds fresh insights. Analysis began once all interviews had been conducted. Transcripts were analysed one by one using NVivo 12. As analysis progressed, a table of themes was generated and refined. Each new transcript led to new codes and themes being added or expanded. In addition, four members of the team (RR, MB, AT, CCG) read and fed back on six of the 15 interviews. Their views and insights were collaboratively incorporated into the NVivo codes. JS then refined these codes to create relevant tables of themes once all interviews had been analysed and discussed. Analysis continued and deepened during the write-up, where shared meanings were generated and described for each theme [26].

Reflexivity

RR, the study PI, is epistemological steeped in qualitative traditions underpinned by interpretivism, and phenomenology, and is oriented by critical theory such as feminism. With a background in psychology and sociology, and as a non-clinician, RR's interest in work cultures and conditions may also have been influenced by her experience of working as a researcher and medical educator, where she has observed rationalist and hegemonic cultures with an intolerance of vulnerability. Such orientations are likely to have influenced this topic and an interest in exploring why female doctors are more likely to experience distress.

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3 JS, the lead analyst on this paper, is a qualitative health psychologist. She has an interest in
4 in-depth, interpretative methods and so may have been influenced to see nuanced
5 psychological interpretations of data. In addition, she is white, cis-gendered, heterosexual
6 and able-bodied. This heteronormative positioning is likely to have impacted her
7 interviewing and analysis.
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13 Findings

14 All fifteen participants discussed the impact of COVID-19 on their working conditions.
15 Findings divided into three major themes: Challenges of working during the COVID-19
16 pandemic; Strategies for coping with the impact of COVID-19 on work; Positive impact of
17 the COVID-19 pandemic on working practices.
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25 See Table One for an overview of all relevant themes and subthemes.
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Theme	Subtheme
Challenges of working during the Covid-19 pandemic <i>"patients were just dying in front of us so quickly and they were young" (P5)</i>	Personal impact
	Work-related impact
Strategies for coping with the impact of Covid-19 on work <i>"So although I should have moved on from GP I ended up staying in GP so I was actually there for eight months." (P7)</i>	Personal strategies
	Organisational strategies
Positive impact of Covid-19 on working practices <i>"since COVID, things have improved slightly there's, um we have something called like the rest and recuperation hub." (P6)</i>	Positive new ways of working
	Additional support and camaraderie

Table one: Table of themes for junior doctors' experience of working during the Covid-19 pandemic

Challenges of working during the COVID-19 pandemic

Participants described challenges related to their work as junior doctors during the COVID-19 pandemic. Challenges were personal or work-related.

Personal impact

Working as junior doctors during the COVID-19 pandemic affected participants' mental health. Throughout this theme, there is a sense that participants felt helpless and powerless as they strove to carry out their jobs in such unmapped territories.

P5 described the harmful impact of being exposed to death and suffering:

I'd seen [pause] a whole ward just emptied out and then refilled overnight, after people had just died. It was horrendous. Uh, I was like, "I need to talk to somebody about this or I'm just going to go home and cry". (P5, female)

Participants felt helpless in the face of fears for their own safety and that of their loved ones. Initially, they were unsure of how to protect themselves or of the risk they might pose to their families:

...we had someone that we thought was, um, COVID, but it was very, very early on. And I remember being told off for wearing a mask. (P3, female)

...we were worried about if we were taking home our clothes, if we were making other people sick, if we would get sick, it was an incredibly stressful working environment. (P5, female)

As time went on, fears for personal safety came from different sources, with P10 reporting that her colleagues were not maintaining safety standards. However, as a junior doctor, she felt powerless to ask for this to change:

It's not patients, it's staff. I find that really stressful. Like you walk past an office and there might be two or three people sat in an office having a chat, all with their masks

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3 *under their chin. [...] I don't feel confident enough to knock on the window and be like*
4 *guys, what are you doing? But I know that them doing it puts me more at risk and puts*
5 *the patients at risk. [...] You see stuff being wrong and you're like every day, like*
6 *multiple times a day you're like do I say something, do I not say something? And you*
7 *feel bad for not saying something. (P10, female)*
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14 P10's description of this discomfort could be defined as moral injury; that is, the distress
15 that occurs when a person witnesses or carries out an act that is contrary to their values.
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19 Participants were powerless to switch off or rest when they got home from work:
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23 *You couldn't switch off, you never felt like you'd had, uh, done a good job. (P5, female)*
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27 *...my sleep is awful again, I'm waking up, I think COVID hasn't helped with these sort of*
28 *flashbacks. (P1, female)*
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32 Participants did not feel clinically supported in the new working environment caused by
33 COVID-19, which led to further powerlessness and stress. The lack of support was both
34 educational:
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40 *I'm going to personally take responsibility for changing [...] the big scary machine that*
41 *I'm not trained in, and, uh, figure out how it works, whilst the patient is there trying to*
42 *physically die in front of me, but so are five others, so oh well, no help is coming. (P5,*
43 *female)*
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49 And psychological:
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53 *...they got some psychologists who would be available and very occasionally they*
54 *would come on the ward. [pause] And they would talk to the nurses. And that was it.*
55 *No. It felt assumed to be on the nurses and people working in ITU and just ordinary*
56 *junior doctors didn't [pause] didn't seem to matter. (P14, female)*
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3 Perceived poor communication meant that participants felt unsupported in various ways.

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5 One felt her safety was compromised:

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9 *...you will turn up on a ward and you will find out halfway through handover that*
10 *they've had a positive case over the weekend. (P10, female)*
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14 Additionally, a junior doctor whose family were overseas reported feeling unsupported by
15 her hospital after contracting COVID-19:

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19 *...when I went to quarantine, I realised that no-one actually cares about you from the*
20 *hospital? [...] No-one called me! [...] When I was very very sick, imagine that, if I had, if*
21 *I had literally no-one. (P4, female)*
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25 26 27 *Work-related impact* 28

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30 The work-related impact of working during a COVID-19 context centred around uncertainty
31 and change. These included changes to workload, staffing levels, relationships with
32 colleagues and patients, lack of support and uncertainty around new ways of working.
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38 Workload changed by growing when COVID-19 hit, leading to further stressors.

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42 *...on a Friday in the middle of the day when there was no consultant around [...] I*
43 *gained 14 new patients who I'd not met before [...] that was a really stressful day. (P6,*
44 *female)*
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49 Workload increased out of hours as well, as participants had to learn about the virus:

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53 *So we were getting 20 emails a day, and every single one would have a red flag saying*
54 *"vital, important, must read", and you'd worry you'd missed something [...] there's so*
55 *much information, it was constant, and you couldn't switch off, because it would*
56 *impact your job. (P5, female)*
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3 As workload rose, staffing levels, which had already been stretched, changed by reducing
4 further due to staff illness or the need to self-isolate:
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8 *So it's very very short-staffed because a lot of the people are self-isolating, ill with*
9 *COVID, or just because you know they've worked already five or six days in a row, and*
10 *obviously they're quite tired and they have to take a break. (P12, male)*
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16 The additional workload changed working relationships in various ways. Participants
17 reported that colleagues became irritable or verbally aggressive due to increased stress:
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21 *I think everyone got a little bit more [pause], um, maybe snippy? With each other?*
22 *'Cause we were all are very stressed and anxious. (P3, female)*
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27 *...a registrar wearing an MF53 mask¹ and the consultant laying into him basically*
28 *shouting at him that [...] he was depriving someone else who actually needed this*
29 *mask [...] emotions were running high because people were scared. (P14, female)*
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34 One trainee, based in general practice, reported that patients had become abusive during
35 telephone appointments:
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39 *...sometimes people lose sense of the fact that it's another human being on the end of*
40 *the phone with them. (P7, female)*
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45 That participant also reported finding the change to telephone appointments clinically
46 challenging:
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50 *I don't think you realise how much you rely on seeing someone in front of you to know*
51 *how well they are. And talking to someone over the phone it just feels a lot more*
52 *dangerous. (P7, female)*
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¹ This is a full face, military style of mask

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3 Compounding these conflicts was the fact that it became harder to speak with and get
4 support from peers due to the safety measures:
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8 *Um, and now with COVID where you're only allowed, like, two people in each room, it,*
9 *it's very difficult to, um, socialise and talk. (P8, female)*
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14 Participants also found the uncertainty around changes to rotas and exams challenging:
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18 *...a fair amount of uncertainty and the problem this time is that, ah, a lot of courses*
19 *are still going ahead, exams are still going ahead, but we've been moved onto*
20 *emergency rotas with a week's notice. (P8, female)*
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25 Anxiety due to uncertainty about redeployment was reported:
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29 *...quite anxious and uncertain about whether that was going to happen*
30 *and would sort of check my emails pretty consistently to see whether that*
31 *was actually whether that was going to be um delayed or stopped because*
32 *of COVID redeployment. (P6, female)*
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39 The pandemic meant that new ways of working were quickly developed and implemented.
40 Trying to adjust to these changes was another challenge. One trainee in psychiatry talked
41 about the challenges of working from home:
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45

46 *...you've not got those people around you to bounce things off, so you might get an*
47 *email and it might be quite an anxiety-inducing email because it might say someone's*
48 *suicidal, you need to see them, and you're thinking, oh, I can't see them, erm, and*
49 *normally, kind of in an office you'd just be able to ask, can anyone else see them? (P2,*
50 *female)*
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58 [Strategies for coping with the impact of COVID-19 on work](#)
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3 Participants described both personal and organisational strategies for coping with the above
4 challenges.
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9 *Personal coping strategies*

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13 Problem-focused and emotion-focused coping strategies were utilised for dealing with the
14 challenges of COVID-19. Problem-based, or practical, coping strategies included seeking
15 professional therapy:
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21 *...when lockdown came back in [...] I noticed that like I was feeling low so I referred*
22 *myself to the Let's Talk Wellbeing, erm which is like the community, CBT, GP, self-*
23 *referral system. And I found that really helpful erm so that kind of stopped me*
24 *spiralling. (P10, female)*
25
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29
30 Another participant volunteered to take on the work of calling relatives to let them know
31 their loved ones were very sick, perhaps to regain some control:
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35
36 *I used to volunteer to kind of be the person making those phone calls, cos it was, it felt*
37 *like you were able to do something about it at least? It wasn't that sort of like, "I put*
38 *lines in people and hopefully", and then just watching them die. (P5, female)*
39
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43 Emotion-based coping strategies included crying:
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47 *So I cried a lot outside. Because it was getting warmer so you could go outside. Hug a*
48 *tree, cry. (P14, female)*
49
50

51 And stoicism, although this latter strategy suggested a sense of resignation:
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56 *And [pause] and in a way it didn't really matter that our rota changed,*
57 *because there was nothing else to do? (P8, female)*
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5 Or perhaps even learned helplessness in the face of such trauma:
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9 *I think erm you know everyone's a bit more sort of resigned to things now and it feels*
10 *like we've sort of erm entered a collective sort of depressive state of acceptance. (P9,*
11 *male)*
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15 16 *Organisational strategies*

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20 Just as participants found ways to cope with the challenges of COVID-19, so did the
21 organisations and teams for whom they worked, with some trusts and teams demonstrating
22 collaborative, flexible thinking. One participant reported flexibility for colleagues who had to
23 self-isolate:
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29
30 *...most of the places have let the person sort of choose whether they you know, if it's*
31 *your child that's got a fever and actually you know you're isolating and could do things*
32 *then that's fine. But if you're poorly then you're poorly and that's fine. (P11, female)*
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36
37 P14 described the need for her team to make pragmatic decisions about how to treat
38 COVID-19 patients:
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43 *So if someone was clearly dying, they would [pause] be stepped down to a normal*
44 *ward because on a normal ward they could at least have a visitor for one hour a day.*
45 *(P14, female)*
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49
50 P5 reported that her team pulled together to help one another in the new circumstances:
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52

53
54 *...there'd be so many [emails] even coming in during our shift, we'd divide it up, so*
55 *we'd say, "you read these five, I'll read these five, you read these five, and then I'll read*
56 *these five", and then we'd kind of share what we've learned from them. (P5, female)*
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Positive impact of COVID-19 on working practices

Participants reported that working as junior doctors during the COVID-19 pandemic had some positive impacts. These were new ways of working as well as additional support and camaraderie.

Positive new ways of working

These positive changes appeared to revolve around a simplified way of working, which included consistent teams, longer rotations and less red tape.

Several participants reported that they were now working in a consistent team, rather than regularly working with new colleagues. This was experienced as positive:

So normally, you're kind of working with somebody new every day almost. But we worked in teams that didn't rotate, so you had [...] this team that you worked with very intensely for those four months as well, and that support structure was really good. (P5, female)

...we got really to know each other, we had a little social WhatsApp group where we'd, like, post pictures of the cakes we were gonna bring in, you know, everyone bought in food. We almost looked forward to going to work because you were like, oh, my buddies are there. (P8, female)

Rotations were paused for many junior doctors. Although this could lead to uncertainty, as reported in the previous theme, it also had some positive impacts:

So we were on the first rotation for four months and then the second for eight months [...] Um, so, I guess it would have depended on what ward you got stuck on? [interviewer laughs] Um, I got stuck on one of the nice placements, I really enjoyed myself on the ward. (P3, female)

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5 Various practical changes to working patterns were also experienced as positive. These
6 included the ability to work from home and reduced red tape:
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10 *...just get away and do something relaxing, even if it's just go for a walk around the*
11 *local canal and come back on a lunchtime is so much more achievable when you're*
12 *working from home. So I think that's been really good. (P2, female)*
13
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17 *...they say oh, we want you to travel to a hospital on your day off to show us your*
18 *passport and your GMC certificate. And it's like I've been – doing this for 10 years. I've*
19 *worked for you six times! Like, you've got my details [both laugh]. And that's one thing*
20 *where COVID has been really good because now they do it online and I'm like, why*
21 *couldn't you have always done this? (P8, female)*
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29 One participant even appeared to cite COVID-19 as a motivator for returning to work at the
30 NHS after time in another career:
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33 *...then COVID came and I wanted to come back to medicine anyway so I thought okay*
34 *fine then let's just crack on with erm with the NHS. (P15, female)*
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41 *Additional support and camaraderie*

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45 Some participants reported that new supportive measures had been put in place by their
46 workplaces:
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50 *And since COVID, things have improved slightly, there's, um we have something called*
51 *like the rest and recuperation hub, which is like a room erm that does free teas and*
52 *coffees and a few snacks [...] you go there on your breaks to relax. (P6, female)*
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58 P1 reported that her hospital made an effort to offer junior doctors support, although this
59 was against the backdrop of a toxic working environment:
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5 *I'd say the culture's getting worse except for the fact that they send an e-mail out*
6 *every now and again with some contact numbers and that's what COVID has done.*
7
8 *(P1, female)*
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12 It should be noted that the reports of improved support were tempered – note that
13 participants reported 'slight' improvements to a culture that was also 'getting worse'.
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18 One participant stated that her hospital offered practical support in the form of food during
19 the first wave of the virus:
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23 *...they provided hot meals, which, at the beginning, when there were huge queues at*
24 *the supermarket, and we were working 12-hour shifts, five days a week, and, um,*
25 *[pause] and it was unpredictable whether you could kind of get food, because there*
26 *were a lot of shortages and things. (P5, female)*
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32 Discussion

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36 Fifteen junior doctors were interviewed between December 2020 and February 2021 about
37 their perceptions of stress and distress in their workplace cultures. All participants discussed
38 how COVID-19 impacted their experiences. Three major themes were generated: Challenges
39 of working during the COVID-19 pandemic; Strategies for coping with the impact of COVID-
40 19 on work; Positive impact of the COVID-19 pandemic on working practices. These will now
41 be discussed in the light of existing literature.
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49 Participants reported that working during COVID-19 resulted in feelings of sadness, moral
50 injury, being out of control and unsupported. Similarly, previous researchers have reported
51 fear, anxiety, depression, exhaustion and burnout amongst frontline workers at this time [8,
52 9, 11, 16].
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58 One participant described how hard it was to see so many patients dying. Others [8, 10, 27]
59 have cited grief and managing death as especially challenging. We suggest that newer junior
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3 doctors might need extra support to process grief given their relative lack of exposure to
4 death.
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8 Participants also described existential fears about their safety and that of their loved ones.
9 Such fears have frequently been reported during this time [6, 10, 15], with some HCP living
10 away from home to protect their families during COVID-19 [11].
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16 One participant reported an experience of moral injury in the context of her safety concerns
17 regarding staff behaviour. Moral injury due to redeployment away from long-term patients
18 [15] or concerns about letting patients down [8] during COVID-19 has been reported. Our
19 findings add another layer, demonstrating that moral injury can also arise due to staff
20 members neglecting safety protocols. Newman et al. [11] recommended support for moral
21 injury during this time.
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29 Participants felt unsupported whilst working in these new circumstances, a finding reflected
30 elsewhere [7, 10, 11]. The need for extra training and support for junior doctors during the
31 pandemic has been reported [15]. We echo this recommendation, suggesting that support
32 can come from good leadership and a feeling of being valued within a team.
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38 Participants reported that while their workload rose due to the pandemic, staffing levels
39 decreased. Previous research has shown that UK HCP are already working in an under-
40 resourced environment and that workload is a stressor [21, 28-30]. Crises such as COVID-19
41 highlight the need for extra resources for our healthcare system, echoing the
42 recommendations of the 2009 Boorman report [31], which have been widely neglected [6].
43 Additionally, it is harder for frontline workers to take breaks during a pandemic [5, 10],
44 adding to the potential for burnout since longer working hours are a risk factor [32]. These
45 stressors also impacted relationships with both colleagues and patients [8].
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54 Participants in the current study, like others [7, 10, 11], felt unsupported during this time.
55 Some HCPs have refused or were reluctant to take on roles for which they did not feel
56 qualified [8, 11, 16], whilst others did this work despite feeling unsupported [9, 16].
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3 Cubitt and colleagues [5] have highlighted the need for rotas that enable well-being rather
4 than merely being resilient. Qualitative research such as the current study adds depth to
5 these recommendations by demonstrating the instability and overwork HCP face.
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10 Participants used problem-focused coping strategies such as attending therapy or
11 volunteering for certain roles to cope during COVID-19. Chinese nurses have reported
12 volunteering for extra duties [9], demonstrating dedication despite the challenges. Emotion-
13 focused strategies such as crying were reported in our study, whilst humour, rationalisation
14 and distraction [9] as well as meditation and time with friends [11] have been reported
15 elsewhere. Participants in the current study also reported stoicism which verged on learned
16 helplessness, demonstrating that personal coping strategies alone are not enough. Junior
17 doctors need organisational support especially, although not exclusively, during crises like
18 COVID-19. However, the emphasis continues to be on individual rather than organisational
19 interventions and coping strategies [33, 34].
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30 Various individualised coping strategies have been suggested in the literature from the UK,
31 including healthy eating, attending training, going to therapy, support networks [6] and
32 'wobble rooms' [15]. However, San Juan and colleagues [6] recognised that finding time for
33 these activities might be difficult. Indeed, it could be posited that encouraging such
34 strategies places the responsibility for managing an unmanageable system with individuals,
35 rather than the systems themselves [6], despite COVID-19 having compounded existing
36 stressors, severe workforce shortages and burnout [35]. It is argued that, in our neo-liberal
37 culture, responsibility for wellbeing is often placed on the individual, exonerating the state
38 and systems for the wellbeing of workers [36, 37]. Therefore, in line with San Juan et al. [6],
39 we recommend a focus on organisational coping strategies.
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50 Participants reported that their teams responded to COVID-19 flexibly, making pragmatic
51 decisions about patient care and working as a team. San Juan and colleagues [6]
52 recommended leadership, communication, peer support and flexibility as organisational
53 tools which could be used to help during a pandemic. Improved communications were also
54 emphasised by Coughlan et al. [15]. Given the observation that poor communications during
55 COVID-19 increased stress levels, this appears to be an important area.
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5 Participants reported several potentially positive impacts of working during the pandemic.
6
7 These included working in more consistent teams. San Juan and colleagues [6] have similarly
8
9 reported that consistent teams are helpful for HCP, while inconsistent teams make it harder
10
11 for junior doctors to seek support [14], increasing stress and vulnerability to mental ill-
12
13 health [21]. As such, we recommend that, where possible, policymakers consider the use of
14
15 consistent teams for junior doctors going forward.
16

17
18 While both benefits and disadvantages of working from home were reported in our study,
19
20 disadvantages have been reported elsewhere, especially for HCP with young children or
21
22 work that includes confidential and sensitive meetings [8]. The reduction in red tape
23
24 reported by one participant appears to be a novel finding. We would suggest that any such
25
26 reductions should be maintained after the pandemic ends, as this will reduce time pressures
27
28 for junior – and senior – doctors.
29

30
31 Participants stated that new supportive measures, such as ‘wobble rooms’ had been put
32
33 into place during COVID-19. Such spaces have been deemed helpful by other researchers [7,
34
35 10, 15], although there are anecdotal reports that many of these spaces have now been
36
37 closed as hospitalisations from COVID-19 reduce. In contrast, some HCP reported that,
38
39 rather than being provided with ‘wobble rooms’, the extra strain on the system meant that
40
41 there were fewer places than usual to shower, rest or relax with colleagues [5, 6].
42

43
44 In line with our findings, Vindrola-Padros et al. [7] reported that there was extra signposting
45
46 towards support during COVID-19; however, there was not often time to engage with this
47
48 support. Additionally, it has been anecdotally reported that much of this support has been
49
50 withdrawn now. This adds further weight to the notion that systemic, holistic changes are
51
52 needed to support NHS staff, rather than individual ones [6].
53

54 55 Limitations

56
57 This study has various strengths, including being the first qualitative paper (to our
58
59 knowledge) to explore the experiences of junior doctors during COVID-19. Our data was
60

1
2
3 collected during the pandemic and we utilised in-depth, collaborative thematic analysis.
4
5 However, despite these strengths, the paper has several limitations. We did not recruit
6
7 these participants specifically to talk about the Covid-19 pandemic. Rather, the timing of the
8
9 study meant that the topic arose naturally. As such, the interview guide could have been
10
11 designed to ask participants more thoroughly about these experiences. Additionally, some
12
13 of the junior doctors had more experience of working with COVID-19 patients than others,
14
15 meaning some participants are better represented in this paper than others. Further, there
16
17 is a notable gender disparity, with a higher proportion of female doctors taking part. More
18
19 female (n=12) participants volunteered than males (n=3). The increased willingness of
20
21 female participants to speak about their experiences may reflect evidence indicating that
22
23 female doctors are more likely to experience distress and end their lives [1]. The higher
24
25 proportion of female participants may also reflect gendered help-seeking behaviour for
26
27 mental ill-health, evidenced in the wider population [38], as well as the fact that female
28
29 doctors are more likely to take part in research than their male counterparts [39].
30

31 Conclusions and recommendations

32
33 We conclude that junior doctors working during the COVID-19 pandemic faced multiple
34
35 stressors and used various coping mechanisms to deal with these, with greater or lesser
36
37 degrees of success. Several unexpected benefits of this period arose, including new ways of
38
39 working and additional support and camaraderie. We believe that the responsibility for
40
41 alleviating the stress and distress of junior doctors working during times of stress lies with
42
43 systems of employment and systemic workforce gaps, rather than with individuals. As such,
44
45 we recommend holistic, system-wide changes such as better communication strategies,
46
47 increased flexibility around home-based working and other logistical issues as well as
48
49 stronger, more compassionate leadership going forward. Additionally, we suggest that,
50
51 where possible, junior doctors are assigned to consistent teams and offered fuller
52
53 psychological support.
54

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56
57 contributions to conception and design; approval of final version to the published.
58
59
60

1
2
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5
6
7

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12
13
14

15
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17 any third party other than the research team.
18
19

20
21 **Ethical approval:** Ethical approval was granted by the University of Birmingham and Health
22 Research Authority (reference number: 19/HRA/6579)
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What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

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5 What challenges did junior doctors face whilst working during
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8 the COVID-19 pandemic? A qualitative study
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What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

Abstract

Objectives: This paper reports findings exploring junior doctors' experiences of working during the COVID-19 pandemic in the UK.

Design: Qualitative study using in-depth interviews with 15 junior doctors. Interviews were audio-recorded, transcribed, anonymised and imported into NVivo 12 to facilitate data management. Data were analysed using reflexive thematic analysis.

Setting: NHS England.

Participants: A purposive sample of 12 female and three male junior doctors who indicated severe depression and/or anxiety on the DASS-21 questionnaire or high suicidality on Paykel's measure were recruited. These doctors self-identified as having lived experience of distress due to their working conditions.

Results: We report three major themes. Firstly, the challenges of working during the COVID-19 pandemic, which were both personal and organisational. Personal challenges were characterised by helplessness and included the trauma of seeing many patients dying, fears about safety and being powerless to switch off. Work-related challenges revolved around change and uncertainty, and included increasing workloads, decreasing staff numbers and negative impacts on relationships with colleagues and patients. The second theme was strategies for coping with the impact of COVID-19 on work, which were also both personal and organisational. Personal coping strategies, which appeared limited in their usefulness, were problem and emotion-focused. Several participants appeared to have moved from coping towards learned helplessness. Some organisations reacted to COVID-19 collaboratively and flexibly. Thirdly, participants reported a positive impact of the COVID-19

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3 pandemic on working practices, which included simplified new ways of working – such as
4 consistent teams and longer rotations – as well as increased camaraderie and support.
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9 Conclusions: The trauma that junior doctors experienced whilst working during Covid-19 led
10 to powerlessness and a reduction in the benefit of individual coping strategies. This may
11 have resulted in feelings of resignation. We recommend that, post-pandemic, junior doctors
12 are offered stronger psychological and practical support.
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17 18 Article summary: Strengths and limitations 19

- 20
21 • Participants were interviewed at the peak of the second wave of COVID-19 during
22 the UK, meaning transcripts contain data that are highly relevant to the research
23 question
24
- 25
26 • In-depth, reflexive thematic analysis was carried out on the data, leading to the
27 development of rich, insightful themes
28
- 29
30 • Female participants outnumbered male participants in this study, potentially leading
31 to gender imbalance
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- 33
34 • Additionally, the wider study was not initially designed to explore experiences of
35 working during COVID-19. Instead, participants naturally discussed this topic during
36 interviews.
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41 42 Funding statement 43

44
45 The study was funded by NIHR Research for Patient Benefit (grant number PB-PG-0418-
46 20023). Please note that CCG is part-funded by West Midlands ARC.
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50 51 Competing interests 52

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54 None
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Introduction

Doctors are more vulnerable to mental illnesses [such as anxiety and depression] and suicide than the general population [1, 2]. In recent years, including those before the COVID-19 pandemic, UK doctors have reported understaffing, stretched resources, increased workload and burnout [3-7].

There is an additional need to attend to frontline workers' wellbeing during health crises [6-8]. Frontline workers caring for COVID-19 patients have reported stress and distress due to the strain on healthcare systems [9]. Such stressors include the need for rapid training around treating a new illness [9] and the psychological impact of exposure to unprecedented levels of suffering and COVID-19-related deaths, both of patients and colleagues [8, 10, 11].

These stressors led to healthcare professionals (HCP) reporting fears about contracting or spreading the virus as well as uncertainty due to new ways of working [11, 12]. Impacts of these fears and stressors include reduced sleep, self-harm, panic attacks, guilt, relationship breakdowns [11], concerns about lack of training [7] and psychological trauma [10].

The UK reported some of the highest numbers of COVID-19 cases in Europe [7]. In a recent paper, almost half of the 224 UK doctors surveyed (from junior doctors to consultants) felt that their mental health had been harmed by the pandemic, while a third reported impacts to their physical health [5]. Increased healthcare worker burnout is, therefore, a major concern at this time. We need a holistic understanding of the experiences and needs of frontline workers to mitigate psychological distress and burnout [11].

'Junior doctor' is the term given to qualified doctors who are still in training whilst working. They may have eight or more years of experience, depending on their speciality [13]. Junior doctors have reported fears that they will 'fail' or appear 'weak' if they take time off sick, making it harder for them to report mental health concerns [14]. This group faced unique challenges during COVID-19 due to uncertainties about exams [6], potential redeployment [8, 15, 16] and concerns about their learning opportunities [15, 16]. UK junior doctors have

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3 reported that they did not receive enough education before treating COVID-19 patients
4 [15]. They were also often faced with the difficult task of contacting patients' families to
5 provide updates, since relatives were typically not permitted to visit [15].
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10 Despite this, few researchers have looked in-depth at the psychological experiences of
11 junior doctors. Instead, they have explored practical matters relating to this group, such as
12 the resilience of new rotas (that is, assigning enough staff to cope with the workload) [17],
13 redeployment [15, 16], the impact on training [18] and the provision of certain services such
14 as obs and gynae [19].
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21 Researchers have posited the need for more in-depth qualitative analysis in this area [5, 11].
22 This paper is part of a wider study [20, 21] designed to explore the impact of working
23 conditions and cultures on junior doctors in general. Data collection coincided with the
24 second wave of the pandemic in the UK, meaning the topic naturally arose for all 15
25 participants interviewed. As such, we aim to address this crucial gap in the literature and
26 reflect the experiences of junior doctors working within the context of COVID-19.
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34 Method

35 Study design and setting

36 This qualitative study is part of a larger mixed-methods study exploring junior doctors'
37 perceptions of stress and distress. Semi-structured interviews were used to explore junior
38 doctors' experiences of working during COVID-19. The study setting was the NHS in England.
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46 Sampling and recruitment

47 A total of 456 junior doctors were initially recruited for an online survey exploring working
48 cultures, psychological distress and suicidality between November 2020 and March 2021.
49 They self-identified as participants, accessing the survey through posts on social media,
50 junior doctor forums and via emails sent from their speciality schools. Survey participants
51 whose results indicated severe depression and/or anxiety on the DASS-21 questionnaire
52 [22] or high suicidality on Paykel's measure [23] were contacted via email to ask if they
53 would like to take part in an in-depth, qualitative survey. As such, it should be noted that, in
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3 line with our qualitative methodology, this was a small, purposive sample of junior doctors
4 who were experiencing stress and distress as a result of their working conditions. Thus,
5 findings cannot be generalised to all junior doctors. However, it should also be noted that
6 levels of distress were high in the whole sample of surveyed junior doctors. A total of 27
7 potential participants were contacted, of which 15 were female, nine male, three
8 undisclosed.
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16 Interested individuals contacted JS and gave informed consent. Participants were given the
17 chance to ask JS questions about the research team and the study before interviews went
18 ahead. Fifteen junior doctors (12 female, three male) were recruited.
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23 Data collection

24 A semi-structured interview guide was developed by the research team and modified
25 iteratively as data collection and analysis progressed. This guide aimed to capture
26 participants' views, experiences, feelings and beliefs about working conditions and cultures
27 which were perceived as stressful or distressing. The guide was informed by the existing
28 literature [1, 3, 14], input from junior doctors on the study team as well as patient and
29 public involvement (PPI) consultation exercises conducted before obtaining funding.
30 Following conventions for semi-structured interviews [24], points from the topic guide were
31 followed up with individualised questions exploring topics of interest and importance for
32 each participant.
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44 Interviews were conducted either on the telephone or via video call, from participants'
45 homes or places of work. They took place between December 2020 and February 2021 –
46 that is, during the second wave of the COVID-19 pandemic in the UK – and at a date and
47 time that were convenient to the participants. A risk protocol was used to ensure that
48 appropriate support from two senior GPs who were on the study team and/or Practitioner
49 Health would be provided to participants in the event of the disclosure of suicidal ideation.
50 The in-depth interviews were conducted by JS, a female PhD psychologist with extensive
51 qualitative methods expertise. JS also recorded any pertinent observations in field notes
52 following each interview. Interviews ranged from 29 minutes to 102 minutes in length
53 (mean = 62.8 minutes).
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5 The audio-recorded interviews were transcribed verbatim and checked for accuracy by JS
6 before analysis. All transcripts were anonymised before discussion within the wider
7 research team. Reflexive notes were recorded by researchers throughout the process.
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10 11 12 Patient and public involvement and engagement

13
14 There are three junior doctors on the research team, all of whom consulted with other
15 colleagues in the PPI team about the initial research idea and participated in analysis
16 meetings. Five junior doctors gave feedback on the initial funding application, while four fed
17 back on the protocol, topic guide and participant-facing documents.
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23 24 Data analysis

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26 Data were analysed by JS using reflexive thematic analysis [25, 26], in which themes
27 highlight patterns of shared meaning united by a core concept. An inductive, explicit, critical
28 realist approach was adopted, since this was in line with the researchers' desire for a rich,
29 data-driven analysis which demonstrated the interplay between events and participants'
30 interpretations of those events [25]. Data saturation is not a relevant concept within this
31 type of approach, in which it is accepted that each new participant adds fresh insights.
32
33 Analysis began once all interviews had been conducted. Transcripts were analysed one by
34 one using NVivo 12. As analysis progressed, a table of themes was generated and refined.
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36 Each new transcript led to new codes and themes being added or expanded. In addition,
37
38 four members of the team, one of whom was a junior doctor and two of whom were
39
40 academic GPs (RR, MB, AT, CCG), read and fed back on six of the 15 interviews. Their views
41
42 and insights were collaboratively incorporated into the NVivo codes. JS then refined these
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44 codes to create relevant tables of themes once all interviews had been analysed and
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46 discussed. Analysis continued and deepened during the write-up, where shared meanings
47
48 were generated and described for each theme [26].
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55 56 Reflexivity

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58 RR, the study PI, is epistemologically steeped in qualitative traditions underpinned by
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60 interpretivism and phenomenology, and is oriented by critical theory such as feminism. This

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3 is likely to have influenced her interest in exploring why female doctors are more likely to
4 experience distress.
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8 JS, the lead analyst on this paper, is a qualitative health psychologist. She has an interest in
9 in-depth, interpretative methods. She is white, cis-gendered, heterosexual and able-bodied.
10 This heteronormative positioning is likely to have impacted her interviewing and analysis.
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16 Both researchers have an interest in the systemic issues impacting individual NHS workers
17 and are motivated by trying to find organisational – rather than individual – solutions for
18 those workers.
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23 The junior doctor (AT) and academic GPs (MB and CCG) who also contributed to analysis of
24 the data have experienced and observed events during their professional lives which may
25 have influenced how strongly they interpreted the data. Additionally, MB and CCG have a
26 strong interest in mental health.
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32 Findings

33 All fifteen participants discussed the impact of COVID-19 on their working conditions.
34 Findings divided into three major themes: Challenges of working during the COVID-19
35 pandemic; Strategies for coping with the impact of COVID-19 on work; Positive impact of
36 the COVID-19 pandemic on working practices.
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44 See Table One for an overview of all relevant themes and subthemes.
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Theme	Subtheme
<p>Challenges of working during the Covid-19 pandemic <i>"patients were just dying in front of us so quickly and they were young" (P5)</i></p>	<p>Personal impact: Helplessness in the face of trauma <i>"my sleep is awful again, I'm waking up, I think COVID hasn't helped" (P1)</i></p>
	<p>Work-related impact: Change and uncertainty <i>"I gained 14 new patients who I'd not met before" (P6)</i></p>
<p>Strategies for coping with the impact of Covid-19 on work <i>"So although I should have moved on from GP I ended up staying in GP so I was actually there for eight months." (P7)</i></p>	<p>Limitations of personal strategies <i>"I cried a lot" (P14)</i></p>
	<p>Organisational strategies <i>"we'd kind of share what we've learned" (P5)</i></p>
<p>Positive impact of Covid-19 on working practices <i>"since COVID, things have improved slightly there's, um we have something called like the rest and recuperation hub." (P6)</i></p>	<p>Positive new ways of working <i>"We almost looked forward to going to work" (P8)</i></p>
	<p>Additional support and camaraderie <i>"they provided hot meals" (P5)</i></p>

Table one: Table of themes for junior doctors' experience of working during the Covid-19 pandemic

Challenges of working during the COVID-19 pandemic

Participants described challenges related to their work as junior doctors during the COVID-19 pandemic. Challenges were personal or work-related.

Personal impact: Helplessness in the face of trauma

Working as junior doctors during the COVID-19 pandemic affected participants' mental health. Throughout this theme, there is a sense that participants felt helpless and powerless as they strove to carry out their jobs in such unmapped, traumatic territories.

One participant described the harmful impact of being exposed to death and suffering:

I'd seen [pause] a whole ward just emptied out and then refilled overnight, after people had just died. It was horrendous. Uh, I was like, "I need to talk to somebody about this or I'm just going to go home and cry". (P5, female)

This participant's language – 'emptied out' and 'refilled' – suggests that the COVID-19 patients had become dehumanised for her; a mass of unwell bodies who were dying and being replaced in an almost mechanical manner. She was helpless to stop this flow of nameless bodies.

Participants felt helpless in the face of fears for their own safety and that of their loved ones. Initially, they were unsure of how to protect themselves or of the risk they might pose to their families:

...we had someone that we thought was, um, COVID, but it was very, very early on. And I remember being told off for wearing a mask. (P3, female)

...we were worried about if we were taking home our clothes, if we were making other people sick, if we would get sick, it was an incredibly stressful working environment. (P5, female)

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3 As time went on, fears for personal safety came from different sources, with one participant
4 reporting that her colleagues were not maintaining safety standards. However, as a junior
5 doctor, she felt powerless to ask for this to change:
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10 *It's not patients, it's staff. I find that really stressful. Like you walk past an office and*
11 *there might be two or three people sat in an office having a chat, all with their masks*
12 *under their chin. [...] I don't feel confident enough to knock on the window and be like*
13 *guys, what are you doing? But I know that them doing it puts me more at risk and puts*
14 *the patients at risk. [...] You see stuff being wrong and you're like every day, like*
15 *multiple times a day you're like do I say something, do I not say something? And you*
16 *feel bad for not saying something. (P10, female)*
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25 This description of this discomfort could be defined as moral injury; that is, the distress that
26 occurs when a person witnesses or carries out an act that is contrary to their values. The
27 participant felt uncomfortable and helpless however she responded.
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32 Participants felt powerless to switch off or rest when they got home from work:
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36 *You couldn't switch off, you never felt like you'd had, uh, done a good job. (P5, female)*
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40 *...my sleep is awful again, I'm waking up, I think COVID hasn't helped with these sort of*
41 *flashbacks. (P1, female)*
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45 Participants often did not feel supported in the new working environment caused by COVID-
46 19, which led to further helplessness, fear and trauma. The lack of support could be
47 practical:
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52 *I'm going to personally take responsibility for changing [...] the big scary machine that*
53 *I'm not trained in, and, uh, figure out how it works, whilst the patient is there trying to*
54 *physically die in front of me, but so are five others, so oh well, no help is coming. (P5,*
55 *female)*
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3 Some felt unsupported psychologically, with one participant appearing to feel that her
4 needs were invisible to those who might support her:
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9 *...they got some psychologists who would be available and very occasionally they*
10 *would come on the ward. [pause] And they would talk to the nurses. And that was it.*
11 *No. It felt assumed to be on the nurses and people working in ITU and just ordinary*
12 *junior doctors didn't [pause] didn't seem to matter. (P14, female)*
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18 Another felt unsupported in terms of her physical health; her safety was compromised,
19 meaning she was unable to protect herself:
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23 *...you will turn up on a ward and you will find out halfway through handover that*
24 *they've had a positive case over the weekend. (P10, female)*
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29 Additionally, a junior doctor whose family were overseas reported feeling unsupported by
30 her hospital after contracting COVID-19:
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34 *...when I went to quarantine, I realised that no-one actually cares about you from the*
35 *hospital? [...] No-one called me! [...] When I was very very sick, imagine that, if I had, if*
36 *I had literally no-one. (P4, female)*
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42 *Work-related impact: Change and uncertainty*

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45 The work-related impact of working during a COVID-19 context centred around uncertainty
46 and change. These included changes to workload, staffing levels, relationships with
47 colleagues and patients, lack of support and uncertainty around new ways of working.
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52 The junior doctors' workload grew significantly when COVID-19 hit, leading to further
53 stressors. This led to a huge and stressful increase in one participant's responsibilities:
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3 *...on a Friday in the middle of the day when there was no consultant around [...] I*
4 *gained 14 new patients who I'd not met before [...] that was a really stressful day. (P6,*
5 *female)*
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10 Workload increased out of hours as well, as participants were constantly having to learn
11 new facts about the virus and its management. The quote below demonstrates the doubt
12 and pressure felt whilst trying to learn in the face of unmanageable amounts of new
13 information:
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20 *So we were getting 20 emails a day, and every single one would have a red flag saying*
21 *“vital, important, must read”, and you’d worry you’d missed something [...] there's so*
22 *much information, it was constant, and you couldn't switch off, because it would*
23 *impact your job. (P5, female)*
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29 As workload rose, staffing levels, which had already been stretched, were further adversely
30 affected by further staff reductions due to illness or the need to self-isolate, demonstrating
31 further change and uncertainty:
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36 *So it's very very short-staffed because a lot of the people are self-isolating, ill with*
37 *COVID, or just because you know they've worked already five or six days in a row, and*
38 *obviously they're quite tired and they have to take a break. (P12, male)*
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43 The additional workload changed working relationships in various ways. Participants
44 reported that colleagues became irritable or verbally aggressive due to increased stress:
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49 *I think everyone got a little bit more [pause], um, maybe snippy? With each other?*
50 *'Cause we were all are very stressed and anxious. (P3, female)*
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3 *...a registrar wearing an MF53 mask¹ and the consultant laying into him basically*
4 *shouting at him that [...] he was depriving someone else who actually needed this*
5 *mask [...] emotions were running high because people were scared. (P14, female)*
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10 One trainee, based in general practice, reported that patients had become abusive during
11 telephone appointments, potentially dehumanising their doctors:
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16 *...sometimes people lose sense of the fact that it's another human being on the end of*
17 *the phone with them. And you're already dehumanised a little bit as a doctor because*
18 *people expect you to be more than, more than human. And when you then couple that*
19 *with someone just being this kind of like faceless voice on the end of the phone,*
20 *especially when people are scared or something like that, it just there's that*
21 *heightened level of aggression. (P7, female)*
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29 That participant also reported finding the change to telephone appointments clinically
30 challenging and risky in terms of being able to diagnose patients accurately.
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34 *I don't think you realise how much you rely on seeing someone in front of you to know*
35 *how well they are. And talking to someone over the phone it just feels a lot more*
36 *dangerous. (P7, female)*
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42 Compounding these changes which made participants' working lives harder was the fact
43 that it also became harder to speak with and get support from peers due to the safety
44 measures:
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49 *Um, and now with COVID where you're only allowed, like, two people in each room, it,*
50 *it's very difficult to, um, socialise and talk. (P8, female)*
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55 As junior doctors in training, participants also found the uncertainty around changes to
56 rotas and exams challenging:
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60 ¹ This is a full face, military style of mask

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5 *...a fair amount of uncertainty and the problem this time is that, ah, a lot of courses*
6 *are still going ahead, exams are still going ahead, but we've been moved onto*
7 *emergency rotas with a week's notice. (P8, female)*
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12 The junior doctors were often expected to work in different specialities or locations from
13 those which they had been allocated to pre-pandemic. Constant anxiety due to uncertainty
14 about redeployment was reported:
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20 *...anxious and uncertain about whether that was going to happen and*
21 *would sort of check my emails pretty consistently to see whether that was*
22 *actually whether that was going to be um delayed or stopped because of*
23 *COVID redeployment. (P6, female)*
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30 The pandemic meant that new ways of working were quickly developed and implemented.
31 Trying to adjust to these changes was another challenge. One trainee in psychiatry talked
32 about the potential stress and impact on patient care of working from home:
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37 *...you've not got those people around you to bounce things off, so you might get an*
38 *email and it might be quite an anxiety-inducing email because it might say someone's*
39 *suicidal, you need to see them, and you're thinking, oh, I can't see them, erm, and*
40 *normally, kind of in an office you'd just be able to ask, can anyone else see them? (P2,*
41 *female)*
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49 Strategies for coping with the impact of COVID-19 on work

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52 Participants described both personal and organisational strategies for coping with the above
53 challenges.
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Limitations of personal coping strategies

Emotion-focused and problem-focused coping strategies were utilised for dealing with the challenges of COVID-19. However, there was a sense that these personal coping strategies, which might have been adequate before COVID-19, were not enough to protect participants from the impact of working during the pandemic.

Emotion-based coping strategies included crying:

So I cried a lot outside. Because it was getting warmer so you could go outside. Hug a tree, cry. (P14, female)

Stoicism was used by some, although this latter strategy suggested a sense of resignation, illustrated by P8's rhetorical question:

And [pause] and in a way it didn't really matter that our rota changed, because there was nothing else to do? (P8, female)

A sense of powerlessness combined with acceptance was perceived to have impacted the profession as a whole:

I think erm you know everyone's a bit more sort of resigned to things now and it feels like we've sort of erm entered a collective sort of depressive state of acceptance. (P9, male)

We can see that these personal, emotion-based coping strategies had their limits when employed during the COVID-19 pandemic.

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3 Problem-focused strategies were perhaps more effective. One participant volunteered to
4 take on the work of calling relatives to let them know their loved ones were very sick,
5 perhaps to be able to provide a more personal input to such a traumatic situation.
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10 *I used to volunteer to kind of be the person making those phone calls, cos it was, it felt*
11 *like you were able to do something about it at least? It wasn't that sort of like, "I put*
12 *lines in people and hopefully", and then just watching them die. (P5, female)*
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18 Another participant agentically took control of her situation by arranging more support for
19 herself, perhaps in response to the helplessness described in the previous theme:
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23 *...when lockdown came back in [...] I noticed that like I was feeling low so I referred*
24 *myself to the Let's Talk Wellbeing, erm which is like the community, CBT, GP, self-*
25 *referral system. And I found that really helpful erm so that kind of stopped me*
26 *spiralling. (P10, female)*
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33 *Organisational strategies*

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37 Just as participants found ways to cope with the challenges of COVID-19, so did the
38 organisations and teams for whom they worked, with some trusts and teams demonstrating
39 collaborative, flexible thinking. One participant reported flexibility in terms of working from
40 home for colleagues who had to self-isolate:
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46 *...most of the places have let the person sort of choose whether they you know, if it's*
47 *your child that's got a fever and actually you know you're isolating and could do things*
48 *then that's fine. But if you're poorly then you're poorly and that's fine. (P11, female)*
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53 Another described the need for her team to make pragmatic decisions about how to treat
54 COVID-19 patients:
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3 *So if someone was clearly dying, they would [pause] be stepped down to a normal*
4 *ward because on a normal ward they could at least have a visitor for one hour a day.*
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7 *(P14, female)*
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10 A third participant reported that her team pulled together to help one another in the new
11 circumstances:
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16 *...there'd be so many [emails] even coming in during our shift, we'd divide it up, so*
17 *we'd say, "you read these five, I'll read these five, you read these five, and then I'll read*
18 *these five", and then we'd kind of share what we've learned from them. (P5, female)*
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23 Positive impact of COVID-19 on working practices

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27 Participants reported that working as junior doctors during the COVID-19 pandemic had
28 some positive impacts. These were included new and less bureaucratic ways of working as
29 well as additional support and camaraderie.
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33 *Positive new ways of working*

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37 Positive changes revolved around a less bureaucratic way of working, which included
38 consistent teams, longer rotations and less red tape.
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44 Several participants reported that they were now working in a consistent team, rather than
45 regularly working with new colleagues. This was experienced as positive:
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50 *So normally, you're kind of working with somebody new every day almost. But we*
51 *worked in teams that didn't rotate, so you had [...] this team that you worked with very*
52 *intensely for those four months as well, and that support structure was really good.*
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55 *(P5, female)*
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3 *...we got really to know each other, we had a little social WhatsApp group where we'd,*
4 *like, post pictures of the cakes we were gonna bring in, you know, everyone bought in*
5 *food. We almost looked forward to going to work because you were like, oh, my*
6 *buddies are there. (P8, female)*
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12 A sense of being part of a team who enjoy work comes across in the above quote, where
13 cake and conversation bring some positivity to bleak picture painted thus far.
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18 Rotations were paused for many junior doctors. Although this could lead to uncertainty, as
19 reported in an earlier theme, it also had some potentially positive impacts:
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23 *So we were on the first rotation for four months and then the second for eight months*
24 *[...] Um, so, I guess it would have depended on what ward you got stuck on?*
25 *[interviewer laughs] Um, I got stuck on one of the nice placements, I really enjoyed*
26 *myself on the ward. (P3, female)*
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32 Various practical changes to working patterns were also experienced as positive. These
33 included simple factors such as the ability to work from home and reduced red tape:
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38 *...just get away and do something relaxing, even if it's just go for a walk around the*
39 *local canal and come back on a lunchtime is so much more achievable when you're*
40 *working from home. So I think that's been really good. (P2, female)*
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45 *...they say oh, we want you to travel to a hospital on your day off to show us your*
46 *passport and your GMC certificate. And it's like I've been – doing this for 10 years. I've*
47 *worked for you six times! Like, you've got my details [both laugh]. And that's one thing*
48 *where COVID has been really good because now they do it online and I'm like, why*
49 *couldn't you have always done this? (P8, female)*
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56 One participant even appeared to cite COVID-19 as a motivator for returning to work at the
57 NHS after time in another career:
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3 ...then COVID came and I wanted to come back to medicine anyway so I thought okay
4 fine then let's just crack on with erm with the NHS. (P15, female)
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10 *Additional support and camaraderie*

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14 Some participants reported that new supportive measures, such as additional facilities, had
15 been put in place by their workplaces:
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20 ...they provided hot meals, which, at the beginning, when there were huge queues at
21 the supermarket, and we were working 12-hour shifts, five days a week, and, um,
22 [pause] and it was unpredictable whether you could kind of get food, because there
23 were a lot of shortages and things. (P5, female)
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29 And since COVID, things have improved slightly, there's, um we have something called
30 like the rest and recuperation hub, which is like a room erm that does free teas and
31 coffees and a few snacks [...] you go there on your breaks to relax. (P6, female)
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36 Another participant reported that her hospital made an effort to offer junior doctors
37 support, although this was against the backdrop of a toxic working environment:
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41 I'd say the culture's getting worse except for the fact that they send an e-mail out
42 every now and again with some contact numbers [for support services] and that's
43 what COVID has done. (P1, female)
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49 It should be noted that the reports of improved support were tempered – as in the
50 description of 'slight' improvements to a culture that was also described as 'getting worse'.
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54 Discussion

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58 Fifteen distressed junior doctors were interviewed between December 2020 and February
59 2021 about their perceptions of stress and distress in their workplace cultures. All
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3 participants discussed how COVID-19 impacted their experiences. Looking at our themes as
4 a gestalt, we suggest that the helplessness that arose due to the trauma of working during
5 the pandemic meant that individual coping strategies which may have been more beneficial
6 during less unusual times fell short, something that often went unrecognised by employers.
7 To compound this, participants were also not sufficiently supported either practically or
8 psychologically during this time. This may have led to feeling powerless and resigned in the
9 face of difficult circumstances for which they were unprepared. Additionally, we
10 recommend that the positive lessons highlighted in this paper are adhered to.
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20 Helplessness was commonly reported whilst during in the context of COVID-19. Specifically,
21 one participant described how traumatic it was to see so many patients dying. Others [8, 10,
22 27] have cited grief and managing such large numbers of patient deaths as especially
23 challenging. We suggest that newer junior doctors might need extra support to process grief
24 in such exceptional circumstances, for which they had not been trained. This might
25 especially be the case for younger doctors [28] and female doctors [29, 1] since it has been
26 shown that these groups, who made up the majority of participants in the current study, are
27 potentially more vulnerable to depression, stress and suicidal thoughts.
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36 Another participant reported an experience of moral injury following the unsafe behaviour
37 of other staff members. Moral injury due to redeployment away from long-term patients
38 [15] and concerns about letting patients down [8] during COVID-19 has also been reported.
39 Our findings add an additional perspective, demonstrating that moral injury can also arise
40 due to staff members neglecting safety protocols.
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47 Adding to these traumatic personal experiences, participants reported that while their
48 workload rose due, staffing levels often decreased. Previous research has shown that,
49 following austerity [30], UK HCPs were already working in an under-resourced environment
50 and that additional workload is a potent stressor [21, 31-33]. Crises such as COVID-19
51 further emphasise the need for extra resources for our healthcare system, echoing the
52 recommendations of the 2009 Boorman report [34], which have been widely neglected [6].
53 It is often harder for frontline workers to take breaks during a pandemic [5, 10], adding to
54 the potential for burnout since longer working hours are a risk factor [29]. Cubitt and
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3 colleagues [5] have highlighted the need for rotas that enable well-being rather than merely
4 being resilient. Qualitative research such as the current study adds depth to these
5 recommendations by demonstrating the instability, lack of support and powerlessness that
6 distressed HCPs faced during this time.
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12 Participants felt unsupported whilst working in these new, traumatic circumstances, a
13 finding reflected elsewhere [7, 10, 11]. For example, one participant who needed
14 psychological support intimated that she felt invisible. Whilst the needs of others – nurses
15 and non-medical staff – were considered, her needs were assumed not to exist,
16 demonstrating the powerlessness of the junior doctors in this situation. If you cannot be
17 seen, you cannot be helped.
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25 The need for extra training and support for junior doctors during pandemics has been
26 reported [15]. We echo this recommendation and would add that support could come from
27 good leadership which recognises the challenges staff face, a feeling of being valued within
28 a team and by addressing the practical and physical limitations junior doctors frequently
29 experience, such as poor 'on call' accommodation and access to regular meals. We suggest
30 that employers often fail to recognise the limitations of individual coping strategies, both
31 during crises such as the pandemic and in less unusual times.
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40 Participants used various strategies to attempt to cope with working during COVID-19.
41 Emotion-focused strategies such as crying were reported in our study, although these
42 strategies often appeared limited in usefulness. At times, the stoicism reported by
43 participants in the current study verged on learned helplessness, demonstrating that
44 personal coping strategies alone are not enough, and that coping is not guaranteed in a
45 healthcare crisis when doctors are already stressed and distressed. Various individualised
46 coping strategies have been suggested, including healthy eating, attending training, going to
47 therapy, support networks [6] and making use of 'wobble rooms' [15]. However, San Juan
48 and colleagues [6] recognised that finding time for these activities might be difficult,
49 particularly during a time of crisis.
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3 Owens et al. [30] state that if we are continually asking our HCPs to behave heroically in
4 exceptional circumstances, we are inviting burnout. Indeed, it could be posited that
5 encouraging such strategies places the responsibility for managing the unmanageable with
6 individuals, rather than the system [6]. It is argued that, in our current neo-liberal culture,
7 responsibility for wellbeing is often placed on the individual, exonerating the state and
8 systems for the wellbeing of workers [30, 35, 36]. This can be seen in the use of the term
9 'resilience', which places responsibility for managing the unmanageable on the shoulders of
10 individuals, rather than organisations [35, 36]. Therefore, in line with San Juan et al. [6], we
11 recommend a focus on organisational, rather than personal, coping strategies. Those
12 organisational strategies should, as in our findings, include flexibility and better
13 organisational, managerial and peer-support through teamwork and collaboration as well as
14 addressing the practical workplace issues which could lead to HCPs feeling physically safe
15 and cared for. Vulnerable junior doctors need organisational support especially, although
16 not exclusively, during crises like COVID-19. However, the emphasis continues to be on
17 individual [37, 38].
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32 Participants reported several potentially positive impacts of working during the pandemic, a
33 novel finding. These included working in more consistent teams. San Juan and colleagues [6]
34 have similarly reported that consistent teams are helpful for HCPs, while inconsistent teams
35 make it harder for junior doctors to seek support [14], increasing stress and vulnerability to
36 mental ill-health [21]. As such, we recommend that, where possible, policymakers consider
37 the use of consistent teams for junior doctors going forward. The beneficial impact of a
38 reduction in bureaucracy reported by one participant appears to be another novel finding.
39 We would suggest any such reductions should be maintained after the pandemic ends, with
40 a potential reduction in time pressures for junior – and senior – doctors.
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51 Participants stated that some new supportive measures, such as rest hubs, had been put
52 into place during COVID-19. Such spaces have been deemed helpful by other researchers [7,
53 10, 15], although there are anecdotal reports that many of these spaces have now been
54 closed as hospitalisations from COVID-19 reduce. In contrast, HCPs in other studies have
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3 reported that the extra strain on the system meant that there were fewer places than usual
4 to shower, rest or relax with colleagues [5, 6].
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9 In line with our findings, Vindrola-Padros et al. [7] reported that there was extra signposting
10 towards support during COVID-19; however, there was not often time to engage with this
11 support. Additionally, it has been anecdotally reported that much of this support has been
12 withdrawn now. This adds further weight to the notion that systemic, holistic changes are
13 needed to support NHS staff, rather than focusing the responsibility for change on
14 individuals [6]. We suggest that such limited responses from employers may have
15 contributed to the feelings of resignation described by some of our participants.
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23 Limitations

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25 This study has various strengths, including being the first qualitative paper (to our
26 knowledge) to explore the experiences of junior doctors during COVID-19. Our data was
27 collected during the pandemic and we utilised in-depth, collaborative thematic analysis.
28 However, despite these strengths, the paper has several limitations. We did not recruit
29 these participants specifically to talk about the Covid-19 pandemic. Rather, the timing of the
30 study meant that the topic arose naturally. As such, the interview guide could have been
31 designed to ask participants more thoroughly about these experiences. Additionally, some
32 of the junior doctors had more experience of working with COVID-19 patients than others,
33 meaning some participants are better represented in this paper than others. Further, there
34 is a notable gender disparity, with a higher proportion of female doctors taking part. More
35 female (n=12) participants volunteered than males (n=3). The increased willingness of
36 female participants to speak about their experiences may be associated with evidence
37 indicating that female doctors are more likely to experience distress. Sadly, this group are
38 also more likely to kill themselves [1]. The higher proportion of female participants may also
39 reflect gendered help-seeking behaviour for mental ill-health, evidenced in the wider
40 population [39], as well as the fact that female doctors are more likely to take part in
41 research than their male counterparts [40]. Finally, it should be reiterated that this was a
42 purposive sample of particularly distressed junior doctors, albeit taken from a wider sample
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3 in which distress was widely reported, and so our findings are not intended to be
4 generalised to all junior doctors.
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8 9 **Conclusions and recommendations**

10 We conclude that junior doctors working during the COVID-19 pandemic faced multiple
11 stressors and used various coping mechanisms to deal with these, with greater or lesser
12 degrees of success. Several unexpected benefits of this period arose, including new ways of
13 working and additional support and camaraderie. We believe that the responsibility for
14 alleviating the stress and distress of junior doctors working during times of stress lies with
15 organisational employment issues and systemic workforce gaps, rather than with
16 individuals. As such, we recommend system-wide changes, such as improved
17 communication strategies, increased flexibility around home-based working, addressing the
18 physical limitations of the working conditions many junior doctors experience and more
19 supportive and compassionate leadership. Additionally, we suggest that, where possible,
20 junior doctors are assigned to consistent teams, with the opportunity for appropriate
21 psychological support where indicated.
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34 **Author contributions:** RR, JS, CCG, MB, AD, KT, AG, AT, MvH, LA, JM – substantial
35 contributions to conception and design; approval of final version to the published.
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37
38

39 RR, JS, CCG, MB, AT, KT, AD, AT – acquisition, analysis or interpretation of data; drafting the
40 article or revising it critically for important intellectual content.
41
42
43
44

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47 thank members of the PPIE group who provided valuable input throughout the study.
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52 **Data sharing:** This study has not received ethical approval to share confidential data with
53 any third party other than the research team.
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3 **Ethical approval:** Ethical approval was granted by the University of Birmingham and Health
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5 Research Authority (reference number: 19/HRA/6579)
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For peer review only

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Consolidated criteria for reporting qualitative studies [COREQ]:

Developed from: Tong, A., Sainsbury, P., & Craig, J. [2007]. Consolidated criteria for reporting qualitative research [COREQ]: a 32-item checklist for interviews and focus groups. *International journal for quality in health care*, 19[6], 349-357.

No. Item	Guide questions/description	Reported on page #
Domain 1: Research team and reflexivity		
<i>Personal characteristics</i>		
1. Interviewer/facilitator	Which author/s conducted the interview or focus group?	Page 11
2. Credentials	What were the researcher's credentials? E.g. PhD, MD.	Page 11
3. Occupation	What was their occupation at the time of the study?	Page 11
4. Gender	Was the researcher male or female?	Page 11
5. Experience and training	What experience or training did the researcher have?	Page 11
<i>Relationship with participants</i>		
6. Relationship established	Was a relationship established prior to study commencement?	Page 11
7. Participant knowledge of interviewer	What did the participant know about the researcher? E.g. personal goals, reasons for doing the research.	Page 11
8. Interviewer characteristics	What characteristics were reported about the interviewer/facilitator? E.g. bias, assumptions, reasons and interests in the research topic	Page 12
Domain 2: study design		
<i>Theoretical framework</i>		
9. Methodological orientation and theory	What methodological orientation was stated to underpin the study? E.g. grounded theory, discourse analysis, ethnography, phenomenology, content analysis	Page 12

<i>Participant sampling</i>		
10. Sampling	How were participants selected? E.g. purposive, convenience, consecutive, snowball	Page 10
11. Method of approach	How were participants approached? E.g. face-to-face, telephone, mail, email	Page 10
12. Sample size	How many participants were in the study?	Page 11
13. Non-participation	How many people refused to participate or dropped out? Reasons?	None
<i>Setting</i>		
14. Setting of data collection	Where was the data collected? E.g. home, clinic, workplace	Page 11
15. Presence of non-participants	Was anyone else present besides the participants and the researchers?	No
16. Description of the sample	What were the important characteristics of the sample? E.g. demographic data, date	Page 11
<i>Data collection</i>		
17. Interview guide	Were questions, prompts, guides provided by the authors? Was it pilot tested?	Page 11
18. Repeat interviews	Were repeat interviews carried out? If yes, how many?	No
19. Audio/visual recording	Did the research use audio or visual recording to collect the data?	Page 11
20. Field notes	Were field notes made during and/or after the interview or focus group?	Page 11
21. Duration	What was the duration of the interviews or focus group?	Page 11
22. Data saturation	Was data saturation discussed?	Page 12
23. Transcripts returned	Were transcripts return to participants for comment and/or correction?	No, due to lack of resources
Domain 3: analysis and findings		
<i>Data analysis</i>		
24. Number of data coders	How many data coders coded the data?	Page 12
25. Description of the coding tree	Did authors provide a description of the coding tree?	No
26. Derivation of themes	Derived from the data?	Page 12

27. Software	What software, if applicable, was used to manage the data?	Page 12
28. Participant checking	Did participants provide feedback on the findings?	No, due to lack of resources
<i>Reporting</i>		
29. Quotations presented	Were participant quotations presented to illustrate the themes/findings? Was each quotation identified? E.g. participant number	Pages 13-22
30. Data and findings consistent	Was there consistency between the data presented and the findings	Yes, see sages 13-22
31. Clarity of major themes	Were major themes presented in the findings?	Yes
32. Clarity of minor themes	Is there a description of diverse cases or discussion of minor themes?	Yes

BMJ Open

What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

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What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

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What challenges did junior doctors face whilst working during the COVID-19 pandemic? A qualitative study

Abstract

Objectives: This paper reports findings exploring junior doctors' experiences of working during the COVID-19 pandemic in the UK.

Design: Qualitative study using in-depth interviews with 15 junior doctors. Interviews were audio-recorded, transcribed, anonymised and imported into NVivo 12 to facilitate data management. Data were analysed using reflexive thematic analysis.

Setting: NHS England.

Participants: A purposive sample of 12 female and three male junior doctors who indicated severe depression and/or anxiety on the DASS-21 questionnaire or high suicidality on Paykel's measure were recruited. These doctors self-identified as having lived experience of distress due to their working conditions.

Results: We report three major themes. Firstly, the challenges of working during the COVID-19 pandemic, which were both personal and organisational. Personal challenges were characterised by helplessness and included the trauma of seeing many patients dying, fears about safety and being powerless to switch off. Work-related challenges revolved around change and uncertainty, and included increasing workloads, decreasing staff numbers and negative impacts on relationships with colleagues and patients. The second theme was strategies for coping with the impact of COVID-19 on work, which were also both personal and organisational. Personal coping strategies, which appeared limited in their usefulness, were problem and emotion-focused. Several participants appeared to have moved from coping towards learned helplessness. Some organisations reacted to COVID-19 collaboratively and flexibly. Thirdly, participants reported a positive impact of the COVID-19

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3 pandemic on working practices, which included simplified new ways of working – such as
4 consistent teams and longer rotations – as well as increased camaraderie and support.
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9 Conclusions The trauma that junior doctors experienced whilst working during Covid-19 led
10 to powerlessness and a reduction in the benefit of individual coping strategies. This may
11 have resulted in feelings of resignation. We recommend that, post-pandemic, junior doctors
12 are assigned to consistent teams and offered ongoing support.
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17 18 Article summary: Strengths and limitations

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21 • Participants were interviewed at the peak of the second wave of COVID-19 during
22 the UK, meaning transcripts contain data that are highly relevant to the research
23 question
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- 25
26 • In-depth, reflexive thematic analysis was carried out on the data, leading to the
27 development of rich, insightful themes
28
- 29
30 • Female participants outnumbered male participants in this study, potentially leading
31 to gender imbalance
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- 33
34 • Additionally, the wider study was not initially designed to explore experiences of
35 working during COVID-19. Instead, participants naturally discussed this topic during
36 interviews.
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41 42 Funding statement

43
44
45 The study was funded by NIHR Research for Patient Benefit (grant number PB-PG-0418-
46 20023). Please note that CCG is part-funded by West Midlands ARC.
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50 51 Competing interests

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54 None
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Introduction

Doctors are more vulnerable to mental illnesses [such as anxiety and depression] and suicide than the general population [1, 2]. In recent years, including those before the COVID-19 pandemic, UK doctors have reported understaffing, stretched resources, increased workload and burnout [3-7].

There is an additional need to attend to frontline workers' wellbeing during health crises [6-8]. Frontline workers caring for COVID-19 patients have reported stress and distress due to the strain on healthcare systems [9]. Such stressors include the need for rapid training around treating a new illness [9] and the psychological impact of exposure to unprecedented levels of suffering and COVID-19-related deaths, both of patients and colleagues [8, 10, 11].

These stressors led to healthcare professionals (HCP) reporting fears about contracting or spreading the virus as well as uncertainty due to new ways of working [11, 12]. Impacts of these fears and stressors include reduced sleep, self-harm, panic attacks, guilt, relationship breakdowns [11], concerns about lack of training [7] and psychological trauma [10].

The UK reported some of the highest numbers of COVID-19 cases in Europe [7]. In a recent paper, almost half of the 224 UK doctors surveyed (from junior doctors to consultants) felt that their mental health had been harmed by the pandemic, while a third reported impacts to their physical health [5]. Increased healthcare worker burnout is, therefore, a major concern at this time. We need a holistic understanding of the experiences and needs of frontline workers to mitigate psychological distress and burnout [11].

'Junior doctor' is the term given to qualified doctors who are still in training whilst working. They may have eight or more years of experience, depending on their speciality [13]. Junior doctors have reported fears that they will 'fail' or appear 'weak' if they take time off sick, making it harder for them to report mental health concerns [14]. This group faced unique challenges during COVID-19 due to uncertainties about exams [6], potential redeployment [8, 15, 16] and concerns about their learning opportunities [15, 16]. UK junior doctors have

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3 reported that they did not receive enough education before treating COVID-19 patients
4 [15]. They were also often faced with the difficult task of contacting patients' families to
5 provide updates, since relatives were typically not permitted to visit [15].
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10 Despite this, few researchers have looked in-depth at the psychological experiences of
11 junior doctors. Instead, they have explored practical matters relating to this group, such as
12 the resilience of new rotas (that is, assigning enough staff to cope with the workload) [17],
13 redeployment [15, 16], the impact on training [18] and the provision of certain services such
14 as obs and gynae [19].
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21 Researchers have posited the need for more in-depth qualitative analysis in this area [5, 11].
22 This paper is part of a wider study [20, 21] designed to explore the impact of working
23 conditions and cultures on junior doctors in general. Data collection coincided with the
24 second wave of the pandemic in the UK, meaning the topic naturally arose for all 15
25 participants interviewed. As such, we aim to address this crucial gap in the literature and
26 reflect the experiences of junior doctors working within the context of COVID-19.
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34 Method

35 Study design and setting

36 This qualitative study is part of a larger mixed-methods study exploring junior doctors'
37 perceptions of stress and distress. Semi-structured interviews were used to explore junior
38 doctors' experiences of working during COVID-19. The study setting was the NHS in England.
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46 Sampling and recruitment

47 A total of 456 junior doctors were initially recruited for an online survey exploring working
48 cultures, psychological distress and suicidality between November 2020 and March 2021.
49 They self-identified as participants, accessing the survey through posts on social media,
50 junior doctor forums and via emails sent from their speciality schools. Survey participants
51 whose results indicated severe depression and/or anxiety on the DASS-21 questionnaire
52 [22] or high suicidality on Paykel's measure [23] were contacted via email to ask if they
53 would like to take part in an in-depth, qualitative survey. As such, it should be noted that, in
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3 line with our qualitative methodology, this was a small, purposive sample of junior doctors
4 who were experiencing stress and distress as a result of their working conditions. Thus,
5 findings cannot be generalised to all junior doctors. However, it should also be noted that
6 levels of distress were high in the whole sample of surveyed junior doctors. A total of 27
7 potential participants were contacted, of which 15 were female, nine male, three
8 undisclosed.
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16 Interested individuals contacted JS and gave informed consent. Participants were given the
17 chance to ask JS questions about the research team and the study before interviews went
18 ahead. Fifteen junior doctors (12 female, three male) were recruited.
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23 Data collection

24 A semi-structured interview guide was developed by the research team and modified
25 iteratively as data collection and analysis progressed. This guide aimed to capture
26 participants' views, experiences, feelings and beliefs about working conditions and cultures
27 which were perceived as stressful or distressing. The guide was informed by the existing
28 literature [1, 3, 14], input from junior doctors on the study team as well as patient and
29 public involvement (PPI) consultation exercises conducted before obtaining funding.
30 Following conventions for semi-structured interviews [24], points from the topic guide were
31 followed up with individualised questions exploring topics of interest and importance for
32 each participant.
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44 Interviews were conducted either on the telephone or via video call, from participants'
45 homes or places of work. They took place between December 2020 and February 2021 –
46 that is, during the second wave of the COVID-19 pandemic in the UK – and at a date and
47 time that were convenient to the participants. A risk protocol was used to ensure that
48 appropriate support from two senior GPs who were on the study team and/or Practitioner
49 Health would be provided to participants in the event of the disclosure of suicidal ideation.
50 The in-depth interviews were conducted by JS, a female PhD psychologist with extensive
51 qualitative methods expertise. JS also recorded any pertinent observations in field notes
52 following each interview. Interviews ranged from 29 minutes to 102 minutes in length
53 (mean = 62.8 minutes).
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5 The audio-recorded interviews were transcribed verbatim and checked for accuracy by JS
6 before analysis. All transcripts were anonymised before discussion within the wider
7 research team. Reflexive notes were recorded by researchers throughout the process.
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10 11 12 Patient and public involvement and engagement

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14 There are three junior doctors on the research team, all of whom consulted with other
15 colleagues in the PPI team about the initial research idea and participated in analysis
16 meetings. Five junior doctors gave feedback on the initial funding application, while four fed
17 back on the protocol, topic guide and participant-facing documents.
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23 24 Data analysis

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26 Data were analysed by JS using reflexive thematic analysis [25, 26], in which themes
27 highlight patterns of shared meaning united by a core concept. An inductive, explicit, critical
28 realist approach was adopted since this was in line with the researchers' desire for a rich,
29 data-driven analysis which demonstrated the interplay between events and participants'
30 interpretations of those events [25]. Data saturation is not a relevant concept within this
31 type of approach, in which it is accepted that each new participant adds fresh insights.
32
33 Analysis began once all interviews had been conducted. Transcripts were analysed one by
34 one using NVivo 12. As analysis progressed, a table of themes was generated and refined.
35
36 Each new transcript led to new codes and themes being added or expanded. In addition,
37
38 four members of the team, one of whom was a junior doctor and two of whom were
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40 academic GPs (RR, MB, AT, CCG), read and fed back on six of the 15 interviews. Their views
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42 and insights were collaboratively incorporated into the NVivo codes. JS then refined these
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44 codes to create relevant tables of themes once all interviews had been analysed and
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46 discussed. Analysis continued and deepened during the write-up, where shared meanings
47
48 were generated and described for each theme [26].
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55 56 Reflexivity

57 RR, the study PI, is epistemologically steeped in qualitative traditions underpinned by
58 interpretivism and phenomenology, and is oriented by critical theory such as feminism. This
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3 is likely to have influenced her interest in exploring why female doctors are more likely to
4 experience distress.
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8 JS, the lead analyst on this paper, is a qualitative health psychologist. She has an interest in
9 in-depth, interpretative methods. She is white, cis-gendered, heterosexual and able-bodied.
10 This heteronormative positioning is likely to have impacted her interviewing and analysis.
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16 Both researchers have an interest in the systemic issues impacting individual NHS workers
17 and are motivated by trying to find organisational – rather than individual – solutions for
18 those workers.
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23 The junior doctor (AT) and academic GPs (MB and CCG) who also contributed to analysis of
24 the data have experienced and observed events during their professional lives which may
25 have influenced how strongly they interpreted the data. Additionally, MB and CCG have a
26 strong interest in mental health.
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32 Findings

33 All fifteen participants discussed the impact of COVID-19 on their working conditions.
34 Findings divided into three major themes: Challenges of working during the COVID-19
35 pandemic; Strategies for coping with the impact of COVID-19 on work; Positive impact of
36 the COVID-19 pandemic on working practices.
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44 See Table One for an overview of all relevant themes and subthemes.
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Theme	Subtheme
<p>Challenges of working during the Covid-19 pandemic <i>"patients were just dying in front of us so quickly and they were young" (P5)</i></p>	<p>Personal impact: Helplessness in the face of trauma <i>"my sleep is awful again, I'm waking up, I think COVID hasn't helped" (P1)</i></p>
	<p>Work-related impact: Change and uncertainty <i>"I gained 14 new patients who I'd not met before" (P6)</i></p>
<p>Strategies for coping with the impact of Covid-19 on work <i>"So although I should have moved on from GP I ended up staying in GP so I was actually there for eight months." (P7)</i></p>	<p>Limitations of personal strategies <i>"I cried a lot" (P14)</i></p>
	<p>Organisational strategies <i>"we'd kind of share what we've learned" (P5)</i></p>
<p>Positive impact of Covid-19 on working practices <i>"since COVID, things have improved slightly there's, um we have something called like the rest and recuperation hub." (P6)</i></p>	<p>Positive new ways of working <i>"We almost looked forward to going to work" (P8)</i></p>
	<p>Additional support and camaraderie <i>"they provided hot meals" (P5)</i></p>

Table one: Table of themes for junior doctors' experience of working during the Covid-19 pandemic

Challenges of working during the COVID-19 pandemic

Participants described challenges related to their work as junior doctors during the COVID-19 pandemic. Challenges were personal or work-related.

Personal impact: Helplessness in the face of trauma

Working as junior doctors during the COVID-19 pandemic affected participants' mental health. Throughout this theme, there is a sense that participants felt helpless and powerless as they strove to carry out their jobs in such unmapped territories.

One participant described the harmful impact of being exposed to death and suffering:

I'd seen [pause] a whole ward just emptied out and then refilled overnight, after people had just died. It was horrendous. Uh, I was like, "I need to talk to somebody about this or I'm just going to go home and cry". (P5, female)

This participant's language – 'emptied out' and 'refilled' – suggests that the COVID-19 patients had become dehumanised for her; a mass of unwell bodies who were dying and being replaced in an almost mechanical manner. She was helpless to stop this flow of nameless bodies.

Participants felt helpless in the face of fears for their own safety and that of their loved ones. Initially, they were unsure of how to protect themselves or of the risk they might pose to their families:

...we had someone that we thought was, um, COVID, but it was very, very early on. And I remember being told off for wearing a mask. (P3, female)

...we were worried about if we were taking home our clothes, if we were making other people sick, if we would get sick, it was an incredibly stressful working environment. (P5, female)

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3 As time went on, fears for personal safety came from different sources, with one participant
4 reporting that her colleagues were not maintaining safety standards. However, as a junior
5 doctor, she felt powerless to ask for this to change:
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10 *It's not patients, it's staff. I find that really stressful. Like you walk past an office and*
11 *there might be two or three people sat in an office having a chat, all with their masks*
12 *under their chin. [...] I don't feel confident enough to knock on the window and be like*
13 *guys, what are you doing? But I know that them doing it puts me more at risk and puts*
14 *the patients at risk. [...] You see stuff being wrong and you're like every day, like*
15 *multiple times a day you're like do I say something, do I not say something? And you*
16 *feel bad for not saying something. (P10, female)*
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25 This description of discomfort could be defined as moral injury; that is, the distress that
26 occurs when a person witnesses or carries out an act that is contrary to their values. The
27 participant felt uncomfortable and helpless however she responded.
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32 Participants were powerless to switch off or rest when they got home from work:
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36 *You couldn't switch off, you never felt like you'd had, uh, done a good job. (P5, female)*
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40 *...my sleep is awful again, I'm waking up, I think COVID hasn't helped with these sort of*
41 *flashbacks. (P1, female)*
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45 Participants did not feel clinically supported in the new working environment caused by
46 COVID-19, which led to further helplessness, fear and trauma. The lack of support could be
47 practical:
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52 *I'm going to personally take responsibility for changing [...] the big scary machine that*
53 *I'm not trained in, and, uh, figure out how it works, whilst the patient is there trying to*
54 *physically die in front of me, but so are five others, so oh well, no help is coming. (P5,*
55 *female)*
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3 Some felt unsupported psychologically, with one participant appearing to feel that her
4 needs were invisible to those who might support her:
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9 *...they got some psychologists who would be available and very occasionally they*
10 *would come on the ward. [pause] And they would talk to the nurses. And that was it.*
11 *No. It felt assumed to be on the nurses and people working in ITU and just ordinary*
12 *junior doctors didn't [pause] didn't seem to matter. (P14, female)*
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18 Another felt unsupported in terms of her physical health; her safety was compromised,
19 meaning she was unable to protect herself:
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23 *...you will turn up on a ward and you will find out halfway through handover that*
24 *they've had a positive case over the weekend. (P10, female)*
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29 Additionally, a junior doctor whose family were overseas reported feeling unsupported by
30 her hospital after contracting COVID-19:
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34 *...when I went to quarantine, I realised that no-one actually cares about you from the*
35 *hospital? [...] No-one called me! [...] When I was very very sick, imagine that, if I had, if*
36 *I had literally no-one. (P4, female)*
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42 *Work-related impact: Change and uncertainty*

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45 The work-related impact of working during a COVID-19 context centred around uncertainty
46 and change. These included changes to workload, staffing levels, relationships with
47 colleagues and patients, lack of support and uncertainty around new ways of working.
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52 The junior doctors' workload grew significantly when COVID-19 hit, leading to further
53 stressors. This led to a huge and stressful increase in one participant's responsibilities:
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3 *...on a Friday in the middle of the day when there was no consultant around [...] I*
4 *gained 14 new patients who I'd not met before [...] that was a really stressful day. (P6,*
5 *female)*
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10 Workload increased out of hours as well, as participants were constantly having to learn
11 new facts about the virus and its management. The quote below demonstrates the doubt
12 and pressure felt whilst trying to learn in the face of unmanageable amounts of new
13 information:
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20 *So we were getting 20 emails a day, and every single one would have a red flag saying*
21 *“vital, important, must read”, and you’d worry you’d missed something [...] there's so*
22 *much information, it was constant, and you couldn't switch off, because it would*
23 *impact your job. (P5, female)*
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29 As workload rose, staffing levels, which had already been stretched, were adversely affected
30 by further staff reductions due to illness or the need to self-isolate, demonstrating
31 additional change and uncertainty:
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36 *So it's very very short-staffed because a lot of the people are self-isolating, ill with*
37 *COVID, or just because you know they've worked already five or six days in a row, and*
38 *obviously they're quite tired and they have to take a break. (P12, male)*
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43 The additional workload changed working relationships in various ways. Participants
44 reported that colleagues became irritable or verbally aggressive due to increased stress:
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49 *I think everyone got a little bit more [pause], um, maybe snippy? With each other?*
50 *'Cause we were all are very stressed and anxious. (P3, female)*
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3 *...a registrar wearing an MF53 mask¹ and the consultant laying into him basically*
4 *shouting at him that [...] he was depriving someone else who actually needed this*
5 *mask [...] emotions were running high because people were scared. (P14, female)*
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10 One trainee, based in general practice, reported that patients had become abusive during
11 telephone appointments, potentially dehumanising their doctors:
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16 *...sometimes people lose sense of the fact that it's another human being on the end of*
17 *the phone with them. And you're already dehumanised a little bit as a doctor because*
18 *people expect you to be more than, more than human. And when you then couple that*
19 *with someone just being this kind of like faceless voice on the end of the phone,*
20 *especially when people are scared or something like that, it just there's that*
21 *heightened level of aggression. (P7, female)*
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29 That participant also reported finding the change to telephone appointments clinically
30 challenging and risky in terms of being able to diagnose patients accurately.
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34 *I don't think you realise how much you rely on seeing someone in front of you to know*
35 *how well they are. And talking to someone over the phone it just feels a lot more*
36 *dangerous. (P7, female)*
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42 Compounding these changes which made participants' working lives harder was the fact
43 that it also became harder to speak with and get support from peers due to the safety
44 measures:
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49 *Um, and now with COVID where you're only allowed, like, two people in each room, it,*
50 *it's very difficult to, um, socialise and talk. (P8, female)*
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55 As junior doctors in training, participants also found the uncertainty around changes to
56 rotas and exams challenging:
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60 ¹ This is a full face, military style of mask

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5 *...a fair amount of uncertainty and the problem this time is that, ah, a lot of courses*
6 *are still going ahead, exams are still going ahead, but we've been moved onto*
7 *emergency rotas with a week's notice. (P8, female)*
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12 The junior doctors were often expected to work in different specialities or locations from
13 those which they had been allocated to pre-pandemic. Constant anxiety due to uncertainty
14 about redeployment was reported:
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20 *...anxious and uncertain about whether that was going to happen and*
21 *would sort of check my emails pretty consistently to see whether that was*
22 *actually whether that was going to be um delayed or stopped because of*
23 *COVID redeployment. (P6, female)*
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30 The pandemic meant that new ways of working were quickly developed and implemented.
31 Trying to adjust to these changes was another challenge. One trainee in psychiatry talked
32 about the potential stress and impact on patient care of working from home:
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37 *...you've not got those people around you to bounce things off, so you might get an*
38 *email and it might be quite an anxiety-inducing email because it might say someone's*
39 *suicidal, you need to see them, and you're thinking, oh, I can't see them, erm, and*
40 *normally, kind of in an office you'd just be able to ask, can anyone else see them? (P2,*
41 *female)*
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49 Strategies for coping with the impact of COVID-19 on work

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52 Participants described both personal and organisational strategies for coping with the above
53 challenges.
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Inadequate personal coping strategies

Emotion-focused and problem-focused coping strategies were utilised for dealing with the challenges of COVID-19. However, there was a sense that these personal coping strategies, which might have been adequate before COVID-19, were not enough to protect participants from the impact of working during the pandemic.

Emotion-based coping strategies included crying:

So I cried a lot outside. Because it was getting warmer so you could go outside. Hug a tree, cry. (P14, female)

Stoicism was used by some, although this latter strategy suggested a sense of resignation, illustrated by P8's rhetorical and hopeless question:

And [pause] and in a way it didn't really matter that our rota changed, because there was nothing else to do? (P8, female)

A sense of powerlessness combined with acceptance was perceived to have impacted the profession as a whole:

I think erm you know everyone's a bit more sort of resigned to things now and it feels like we've sort of erm entered a collective sort of depressive state of acceptance. (P9, male)

We can see that these personal, emotion-based coping strategies had their limits when employed during the COVID-19 pandemic.

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3 Problem-focused strategies were perhaps more effective. One participant volunteered to
4 take on the work of calling relatives to let them know their loved ones were very sick,
5 perhaps to be able to provide a more personal input to such a traumatic situation.
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10 *I used to volunteer to kind of be the person making those phone calls, cos it was, it felt*
11 *like you were able to do something about it at least? It wasn't that sort of like, "I put*
12 *lines in people and hopefully", and then just watching them die. (P5, female)*
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18 Another participant agentically took control of her situation by arranging more support for
19 herself, perhaps in response to the helplessness described in the previous theme:
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23 *...when lockdown came back in [...] I noticed that like I was feeling low so I referred*
24 *myself to the Let's Talk Wellbeing, erm which is like the community, CBT, GP, self-*
25 *referral system. And I found that really helpful erm so that kind of stopped me*
26 *spiralling. (P10, female)*
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32 33 *Organisational strategies* 34 35 36

37 Just as participants found ways to cope with the challenges of COVID-19, so did the
38 organisations and teams for whom they worked, with some trusts and teams demonstrating
39 collaborative, flexible thinking One participant reported flexibility in terms of working from
40 home for colleagues who had to self-isolate:
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46 *...most of the places have let the person sort of choose whether they you know, if it's*
47 *your child that's got a fever and actually you know you're isolating and could do things*
48 *then that's fine. But if you're poorly then you're poorly and that's fine. (P11, female)*
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53 Another described the need for her team to make pragmatic decisions about how to treat
54 COVID-19 patients:
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3 *So if someone was clearly dying, they would [pause] be stepped down to a normal*
4 *ward because on a normal ward they could at least have a visitor for one hour a day.*
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7 *(P14, female)*
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10 A third participant reported that her team pulled together to help one another in the new
11 circumstances:
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16 *...there'd be so many [emails] even coming in during our shift, we'd divide it up, so*
17 *we'd say, "you read these five, I'll read these five, you read these five, and then I'll read*
18 *these five", and then we'd kind of share what we've learned from them. (P5, female)*
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23 Positive impact of COVID-19 on working practices

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27 Participants reported that working as junior doctors during the COVID-19 pandemic had
28 some positive impacts. These included new and less bureaucratic ways of working as well as
29 additional support and camaraderie.
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33 *Positive new ways of working*

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37 Positive changes revolved around a less bureaucratic way of working, which included
38 consistent teams, longer rotations and less red tape.
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44 Several participants reported that they were now working in a consistent team, rather than
45 regularly working with new colleagues. This was experienced as positive:
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50 *So normally, you're kind of working with somebody new every day almost. But we*
51 *worked in teams that didn't rotate, so you had [...] this team that you worked with very*
52 *intensely for those four months as well, and that support structure was really good.*
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55 *(P5, female)*
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3 *...we got really to know each other, we had a little social WhatsApp group where we'd,*
4 *like, post pictures of the cakes we were gonna bring in, you know, everyone bought in*
5 *food. We almost looked forward to going to work because you were like, oh, my*
6 *buddies are there. (P8, female)*
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12 A sense of being part of a team and able to enjoy work comes across in the above quote,
13 where cake and conversation bring some positivity to the bleak picture painted thus far.
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18 Rotations were paused for many junior doctors. Although this could lead to uncertainty, as
19 reported in an earlier theme, it also had some potentially positive impacts:
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23 *So we were on the first rotation for four months and then the second for eight months*
24 *[...] Um, so, I guess it would have depended on what ward you got stuck on?*
25 *[interviewer laughs] Um, I got stuck on one of the nice placements, I really enjoyed*
26 *myself on the ward. (P3, female)*
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32 Various practical changes to working patterns were also experienced as positive. These
33 included simple factors such as the ability to work from home and reduced red tape:
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38 *...just get away and do something relaxing, even if it's just go for a walk around the*
39 *local canal and come back on a lunchtime is so much more achievable when you're*
40 *working from home. So I think that's been really good. (P2, female)*
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45 *...they say oh, we want you to travel to a hospital on your day off to show us your*
46 *passport and your GMC certificate. And it's like I've been – doing this for 10 years. I've*
47 *worked for you six times! Like, you've got my details [both laugh]. And that's one thing*
48 *where COVID has been really good because now they do it online and I'm like, why*
49 *couldn't you have always done this? (P8, female)*
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56 One participant even appeared to cite COVID-19 as a motivator for returning to work at the
57 NHS after time in another career:
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3 *...then COVID came and I wanted to come back to medicine anyway so I thought okay*
4 *fine then let's just crack on with erm with the NHS. (P15, female)*
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10 *Additional support and camaraderie*

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14 Some participants reported that new supportive measures, such as additional facilities, had
15 been put in place by their workplaces:
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20 *...they provided hot meals, which, at the beginning, when there were huge queues at*
21 *the supermarket, and we were working 12-hour shifts, five days a week, and, um,*
22 *[pause] and it was unpredictable whether you could kind of get food, because there*
23 *were a lot of shortages and things. (P5, female)*
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29 *And since COVID, things have improved slightly, there's, um we have something called*
30 *like the rest and recuperation hub, which is like a room erm that does free teas and*
31 *coffees and a few snacks [...] you go there on your breaks to relax. (P6, female)*
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36 Another participant reported that her hospital made an effort to offer junior doctors
37 support, although this was against the backdrop of a toxic working environment:
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41 *I'd say the culture's getting worse except for the fact that they send an e-mail out*
42 *every now and again with some contact numbers [for support services] and that's*
43 *what COVID has done. (P1, female)*
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49 It should be noted that the reports of improved support were tempered – note that
50 participants reported 'slight' improvements to a culture that was also 'getting worse'.
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54 Discussion

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58 Fifteen distressed junior doctors were interviewed between December 2020 and February
59 2021 about their perceptions of stress and distress in their workplace cultures. All
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3 participants discussed how COVID-19 impacted their experiences. Looking at our themes as
4 a gestalt, we suggest that the helplessness that arose due to the trauma of working during
5 the pandemic meant that individual coping strategies which may have been more beneficial
6 during less unusual times fell short, something that often went unrecognised by employers.
7 To compound this, participants were also not sufficiently supported either practically or
8 psychologically during this time. This may have led to feeling powerless and resigned in the
9 face of difficult circumstances for which they were unprepared. Additionally, we
10 recommend that the positive lessons highlighted in this paper are followed in the long term.
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20 Helplessness was commonly reported whilst working during COVID-19. Specifically, one
21 participant described how traumatic it was to see so many patients dying. Others [8, 10, 27]
22 have cited grief and managing such large numbers of patient deaths as especially
23 challenging. We suggest that newer junior doctors might need extra support to process grief
24 in such exceptional circumstances, for which they had not been trained. This might
25 especially be the case for younger doctors [28] and female doctors [29, 1] since it has been
26 shown that these groups, who made up the majority of participants in the current study, are
27 potentially more vulnerable to depression, stress and suicidal thoughts.
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36 Another participant reported an experience of moral injury following the unsafe behaviour
37 of other staff members. Moral injury due to redeployment away from long-term patients
38 [15] and concerns about letting patients down [8] during COVID-19 has also been reported.
39 Our findings add an additional perspective, demonstrating that moral injury can also arise
40 due to staff members neglecting safety protocols.
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47 Adding to these traumatic personal experiences, participants reported that while their
48 workload rose, staffing levels often decreased. Previous research has shown that, following
49 austerity [30], UK HCPs were already working in an under-resourced environment and that
50 additional workload is a potent stressor [21, 31-33]. Crises such as COVID-19 further
51 emphasise the need for extra resources for our healthcare system, echoing the
52 recommendations of the 2009 Boorman report [34], which have been widely neglected [6].
53 It is often harder for frontline workers to take breaks during a pandemic [5, 10], adding to
54 the potential for burnout since longer working hours are a risk factor [29]. Cubitt and
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3 colleagues [5] have highlighted the need for rotas that enable well-being rather than merely
4 being resilient; that is, containing the bare minimum number of doctors per shift.

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7 Qualitative research such as the current study adds depth to these recommendations by
8 demonstrating the instability, lack of support and powerlessness that distressed HCPs faced
9 during this time.
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14 Participants felt unsupported whilst working in these new, traumatic circumstances, a
15 finding reflected elsewhere [7, 10, 11]. For example, one participant who needed
16 psychological support intimated that she felt invisible. Whilst the needs of others – nurses
17 and non-medical staff – were considered, her needs were assumed not to exist,
18 demonstrating the powerlessness of the junior doctors in this situation. If you cannot be
19 seen, you cannot be helped.
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27 The need for extra training and support for junior doctors during pandemics has been
28 reported [15]. We echo this recommendation and would add that support could come from
29 good leadership which recognises the challenges staff face, a feeling of being valued within
30 a team and by addressing the practical and physical limitations junior doctors frequently
31 experience, such as poor 'on call' accommodation and access to regular meals. We suggest
32 that employers often fail to recognise the limitations of individual coping strategies, both
33 during crises such as the pandemic and in less unusual times.
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41 Participants used various strategies to attempt to cope with working during COVID-19.
42 Emotion-focused strategies such as crying were reported in our study although these
43 strategies often appeared limited in usefulness. At times, the stoicism reported by
44 participants in the current study verged on learned helplessness, demonstrating that
45 personal coping strategies alone are not enough, and that coping is not guaranteed in a
46 healthcare crisis when doctors are already stressed and distressed. Various individualised
47 coping strategies have been suggested, including healthy eating, attending training, going to
48 therapy, support networks [6] and making use of 'wobble rooms' [15]. However, San Juan
49 and colleagues [6] recognised that finding time for these activities might be difficult,
50 particularly during a time of crisis.
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3 Owens et al. [30] state that if we are continually asking our HCPs to behave heroically in
4 exceptional circumstances, we are inviting burnout. Indeed, it could be posited that
5 encouraging such strategies places the responsibility for managing the unmanageable with
6 individuals, rather than the system [6]. It is argued that, in our neo-liberal culture,
7 responsibility for wellbeing is often placed on the individual, exonerating the state and
8 systems for the wellbeing of workers [30, 35, 36]. This can be seen in the use of the term
9 'resilience', which places responsibility for managing the unmanageable on the shoulders of
10 individuals, rather than organisations [35, 36]. Therefore, in line with San Juan et al. [6], we
11 recommend a focus on organisational, rather than the personal, coping strategies. Those
12 organisational strategies could, as seen in our findings include flexibility and better
13 organisational, managerial and peer-support through teamwork and collaboration as well as
14 addressing the practical workplace issues which could lead to HCPs feeling physically safe
15 and cared for. Vulnerable junior doctors need organisational support especially, although
16 not exclusively, during crises like COVID-19. However, the emphasis continues to be on the
17 individual [37, 38].
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32 Participants reported several potentially positive impacts of working during the pandemic, a
33 novel finding. These included working in more consistent teams. San Juan and colleagues [6]
34 have similarly reported that consistent teams are helpful for HCP, while inconsistent teams
35 make it harder for junior doctors to seek support [14], increasing stress and vulnerability to
36 mental ill-health [21]. As such, we recommend that, where possible, policymakers consider
37 the use of consistent teams for junior doctors going forward. The beneficial impact of a
38 reduction in bureaucracy reported by one participant appears to be another novel finding.
39 We would suggest any such reductions should be maintained after the pandemic ends, with
40 a potential reduction in time pressures for junior – and senior – doctors as well as other
41 healthcare workers.
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52 Participants stated that some new supportive measures, such as rest hubs, had been put
53 into place during COVID-19. Such spaces have been deemed helpful by other researchers [7,
54 10, 15], although there are anecdotal reports that many of these spaces have now been
55 closed as hospitalisations from COVID-19 reduce. In contrast, HCPs in other studies have
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3 reported that the extra strain on the system meant that there were fewer places than usual
4 to shower, rest or relax with colleagues [5, 6].
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9 In line with our findings, Vindrola-Padros et al. [7] reported that there was extra signposting
10 towards support during COVID-19; however, there was not often time to engage with this
11 support. Additionally, it has been anecdotally reported that much of this support has been
12 withdrawn now. This adds further weight to the notion that systemic, holistic changes are
13 needed to support NHS staff, rather than focusing the responsibility for change on
14 individuals [6]. We suggest that such limited responses from employers may have
15 contributed to the feelings of resignation described by some of our participants.
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23 Limitations

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25 This study has various strengths, including being the first qualitative paper (to our
26 knowledge) to explore the experiences of junior doctors during COVID-19. Our data was
27 collected during the pandemic and we utilised in-depth, collaborative thematic analysis.
28
29 However, despite these strengths, the paper has several limitations. We did not recruit
30 these participants specifically to talk about the Covid-19 pandemic. Rather, the timing of the
31 study meant that the topic arose naturally. As such, the interview guide could have been
32 designed to ask participants more thoroughly about these experiences. Additionally, some
33 of the junior doctors had more experience of working with COVID-19 patients than others,
34 meaning some participants are better represented in this paper than others. Further, there
35 is a notable gender disparity, with a higher proportion of female doctors taking part. More
36 female (n=12) participants volunteered than males (n=3). The increased willingness of
37 female participants to speak about their experiences may be associated with evidence
38 indicating that female doctors are more likely to experience distress. Sadly, this group are
39 also more likely to kill themselves [1]. The higher proportion of female participants may also
40 reflect gendered help-seeking behaviour for mental ill-health, evidenced in the wider
41 population [38], as well as the fact that female doctors are more likely to take part in
42 research than their male counterparts [39]. Finally, it should be reiterated that this was a
43 purposive sample of particularly distressed junior doctors, albeit taken from a wider sample
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3 in which distress was widely reported, and so our findings are not intended to be
4 generalised to all junior doctors.
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8 9 **Conclusions and recommendations**

10 We conclude that junior doctors working during the COVID-19 pandemic faced multiple
11 stressors and used various coping mechanisms to deal with these, with greater or lesser
12 degrees of success. Several unexpected benefits of this period arose, including new ways of
13 working and additional support and camaraderie. We believe that the responsibility for
14 alleviating the stress and distress of junior doctors working during times of stress lies with
15 organisational employment issues and systemic workforce gaps, rather than with
16 individuals. As such, we recommend system-wide changes, such as improved
17 communication strategies, increased flexibility around home-based working, addressing the
18 physical limitations of the working conditions many junior doctors experience and more
19 supportive and compassionate leadership. Additionally, we suggest that, where possible,
20 junior doctors are assigned to consistent teams, with the opportunity for appropriate
21 psychological support where indicated.
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35 contributions to conception and design; approval of final version to the published.
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38

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40 RR, JS, CCG, MB, AT, KT, AD, AT – acquisition, analysis or interpretation of data; drafting the
41 article or revising it critically for important intellectual content.
42
43
44

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47 thank members of the PPIE group who provided valuable input throughout the study.
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53 **Data sharing:** This study has not received ethical approval to share confidential data with
54 any third party other than the research team.
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Consolidated criteria for reporting qualitative studies [COREQ]:

Developed from: Tong, A., Sainsbury, P., & Craig, J. [2007]. Consolidated criteria for reporting qualitative research [COREQ]: a 32-item checklist for interviews and focus groups. *International journal for quality in health care*, 19[6], 349-357.

No. Item	Guide questions/description	Reported on page #
Domain 1: Research team and reflexivity		
<i>Personal characteristics</i>		
1. Interviewer/facilitator	Which author/s conducted the interview or focus group?	Page 11
2. Credentials	What were the researcher's credentials? E.g. PhD, MD.	Page 11
3. Occupation	What was their occupation at the time of the study?	Page 11
4. Gender	Was the researcher male or female?	Page 11
5. Experience and training	What experience or training did the researcher have?	Page 11
<i>Relationship with participants</i>		
6. Relationship established	Was a relationship established prior to study commencement?	Page 11
7. Participant knowledge of interviewer	What did the participant know about the researcher? E.g. personal goals, reasons for doing the research.	Page 11
8. Interviewer characteristics	What characteristics were reported about the interviewer/facilitator? E.g. bias, assumptions, reasons and interests in the research topic	Page 12
Domain 2: study design		
<i>Theoretical framework</i>		
9. Methodological orientation and theory	What methodological orientation was stated to underpin the study? E.g. grounded theory, discourse analysis, ethnography, phenomenology, content analysis	Page 12

<i>Participant sampling</i>		
10. Sampling	How were participants selected? E.g. purposive, convenience, consecutive, snowball	Page 10
11. Method of approach	How were participants approached? E.g. face-to-face, telephone, mail, email	Page 10
12. Sample size	How many participants were in the study?	Page 11
13. Non-participation	How many people refused to participate or dropped out? Reasons?	None
<i>Setting</i>		
14. Setting of data collection	Where was the data collected? E.g. home, clinic, workplace	Page 11
15. Presence of non-participants	Was anyone else present besides the participants and the researchers?	No
16. Description of the sample	What were the important characteristics of the sample? E.g. demographic data, date	Page 11
<i>Data collection</i>		
17. Interview guide	Were questions, prompts, guides provided by the authors? Was it pilot tested?	Page 11
18. Repeat interviews	Were repeat interviews carried out? If yes, how many?	No
19. Audio/visual recording	Did the research use audio or visual recording to collect the data?	Page 11
20. Field notes	Were field notes made during and/or after the interview or focus group?	Page 11
21. Duration	What was the duration of the interviews or focus group?	Page 11
22. Data saturation	Was data saturation discussed?	Page 12
23. Transcripts returned	Were transcripts return to participants for comment and/or correction?	No, due to lack of resources
Domain 3: analysis and findings		
<i>Data analysis</i>		
24. Number of data coders	How many data coders coded the data?	Page 12
25. Description of the coding tree	Did authors provide a description of the coding tree?	No
26. Derivation of themes	Derived from the data?	Page 12

27. Software	What software, if applicable, was used to manage the data?	Page 12
28. Participant checking	Did participants provide feedback on the findings?	No, due to lack of resources
<i>Reporting</i>		
29. Quotations presented	Were participant quotations presented to illustrate the themes/findings? Was each quotation identified? E.g. participant number	Pages 13-22
30. Data and findings consistent	Was there consistency between the data presented and the findings	Yes, see sages 13-22
31. Clarity of major themes	Were major themes presented in the findings?	Yes
32. Clarity of minor themes	Is there a description of diverse cases or discussion of minor themes?	Yes