

Appendix 1 Mapping from micro-level activities to Cost Categories to Main Activities

| Main Activity | Analysis Cost Categories | Cost Categories | Original description of micro -level activities |
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| Demand side | Personnel | Personnel | |
| Demand side | Demand side incentives | Demand-side incentives | Cash Transfers to districts and facilities |
| Demand side | Capacity building | Capacity building - management | Institutionalisation of the RBF Initiative |
| Demand side | Demand side incentives | Demand-side incentives | Demand side cash transfers |
| Demand side | Capacity building | Capacity building - management | Development of manual for operation, key guidelines |
| Demand side | General management | Operations/Administration | Operational Costs/Admin - Demands Side Related |
| Demand side | General management | General management | Print and distribute eligibility cards |
| Demand side | Capacity building | Capacity building - management | Capacity building (demand side structures and processes) |
| Demand side | Capacity building | Capacity building - management | Capacity building (demand side structures and processes) |
| Demand side | Capacity building | Capacity building - financial management | In conjunction with NLGFC train district accountants on RBF financial management and reconciliation |
| Design | Personnel | Personnel | |
| Design | Initial Feasibility Study | Initial feasibility study | Initial feasibility study |
| M&E | Personnel | Personnel RBF | |
| M&E | Capacity building | Capacity building - management | Improve quality of data |
| M&E | Baseline assessment | Baseline assessment | Baseline Assessment AND Facility Readiness Assessment |
| M&E | Capacity building | Capacity building - Data collection & analysis | Conduct regular data collection and analysis |
| M&E | Capacity building | Capacity building - Data collection & analysis | Train and orient district teams and facilities on the data collection tools and equipment provided |
| M&E | Capacity building | Capacity building - Data collection & analysis | Provide data collection tools and equipment to RBF health facilities |

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| M&E | Capacity building | Capacity building - management | Support partnership and collaboration for M&E (capacity building) |
| M&E | Capacity building | Capacity building - management | Quality Assessment Contributions |
| M&E | Capacity building | Capacity building - Data collection & analysis | Modify the database |
| M&E | Baseline assessment | Baseline assessment | Conduct Baseline Reassessments SHOULD BE: Baseline Assessment and Facility Readiness Assessment |
| M&E | Baseline assessment | Baseline assessment | Printing of MoH key guidelines and tools (MNH Guidelines / Internal Supervision Tools) |
| M&E | Capacity building | Capacity building - management | Orient district M&E officers on collection tool for missing data |
| M&E | Baseline assessment | Baseline assessment | Collect baseline data from RBF health facilities |
| M&E | Baseline assessment | Baseline assessment | Collect missing baseline data for continuous monitoring |
| Management | Personnel | Personnel RBF | |
| Management | Capacity building | Capacity building - management | Orientation and re-orientation of facility and district staff |
| Management | General management | General management | RBF Coordination |
| Management | Transport & Accommodation | Transport/accommodation | International and local travel for foreign personnel |
| Management | Transport & Accommodation | Transport/accommodation | Local Transport |
| Management | Office & equipment | Office and equipment | Project Office |
| Management | Transport & Accommodation | Transport/accommodation | Allowance and accommodation costs for foreign personnel |
| Management | General management | General management | RBF COORDINATION |
| Management | Office & equipment | Office and equipment | Equipment |
| Management | Office & equipment | Office and equipment | Project Office |
| Management | Transport & Accommodation | Transport/accommodation | Local Transport |
| Management | Capacity building | Governance | Support the creation of a RBF steering committee on MoH level (D 2.2) |
| Management | General management | General management | Develop structure of the Initiative |

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| Management | Transport & Accommodation | Transport/accommodation | Allowance and accommodation costs for foreign personnel |
| Management | General management | General management | RBF COORDINATION |
| Management | Office & equipment | Office and equipment | Office and Equipment |
| Management | Capacity building | Fraud mitigation | Set up monitoring system for fraud control |
| Management | Capacity building | Capacity building - management | Briefing District Councils and DHMTs on RBF4MNH Phase II Extension |
| Management | Capacity building | General management | District Coordination Support |
| Management | Capacity building | Capacity building - management | Conduct meetings to increase cooperation with other players like CHAM, Government ministries |
| Management | Capacity building | Capacity building - management | Consultations with key stakeholders (MoH, MoF, MoLGaRD, NLGFC, ...) |
| Management | Transport & Accommodation | Transport/accommodation | International and local travel for foreign personnel |
| Management | Capacity building | Governance | Develop steering processes of the initiative |
| Management | Capacity building | Capacity building - management | Coordinate with partners and stakeholders |
| Management | Capacity building | Fraud mitigation | Set up monitoring systems for fraud control (see S14) SHOULD BE - Set up monitoring system for data fraud control |
| Management | Capacity building | Fraud mitigation | Strengthen monitoring systems for fraud control |
| Management | Capacity building | Capacity building - management | Provide capacity building and promote innovation for partners of RBF4MNH |
| Management | General management | General management | Link RBF4MMH with other related initiatives |
| Management | Capacity building | Capacity building - management | Briefing of MoH officials and partners at National level |
| Management | Capacity building | Capacity building - financial management | Strengthen RBF disbursement and accounting procedures at health facility level |
| Management | Transport & Accommodation | Transport/accommodation | Allowance and accommodation costs for local personnel |
| Management | Capacity building | Capacity building - management | Develop the RBF4MNH Options Office to a centre of excellence |
| Management | Capacity building | Capacity building - management | Briefing MoH top officials (Directors) and CHAM officials |

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| Management | Audit | Audit | RBF Audit & external Evaluation |
| Management | Capacity building | Capacity building - financial management | Establish RBF disbursement and accounting procedures at HF level |
| Management | Personnel | Personnel_MoH | Director RH unit |
| Management | Office & equipment | Office and equipment | Reports and Documents |
| Management | Personnel | Personnel_MoH | Senior officer RH unit |
| Management | Capacity building | Capacity building - financial management | Discuss and develop expenditure guidelines with HF staff |
| Management | Capacity building | Capacity building - financial management | Establish bank accounts at district and facility level SHOULD BE - Support the establishment and management of bank account at district and facility level |
| Management | Capacity building | Capacity building - financial management | Support the establish and management of bank account at district and facility level |
| Management | General management | General management | Bank Charges |
| Management | General management | Management | Overheads MoH |
| Management | General management | General management | Bank Charges |
| Management | Audit | Audit | - |
| Management | Capacity building | Capacity building - financial management | Strengthen district accounts oversight |
| Management | Capacity building | General management | Support MoH organize technical and steering committee meetings |
| Management | Capacity building | Governance | Support regular meetings of the RBF steering committee on MoH level (D 2.2) |
| Management | Capacity building | General management | Support regular meetings of the district RBF steering committee on district level (ME 8.1) |
| Management | General management | General management | Miscellaneous (local) |
| Operations research | Personnel | Consultancy (supportive) | Phase I consultancies |
| Operations research | Personnel | Consultancy (supportive) | Phase II consultancies |
| Operations research | Operation research | Operations research | Conduct workload analysis in RBF facilities in 2016/17 |

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| Operations research | Operation research | Operations research | Disseminate workload analysis results to stakeholders in the RBF participating districts |
| Operations research | Operation research | Operations research | Operational Research |
| Operations research | Operation research | Operations research | utilisation of payments; why women are not delivering at RBF participating HF |
| Promotion | Personnel | | |
| Promotion | Awareness campaign | Communications | Do Awareness Campaign for communities SHOULD BE - Community Awareness Campaigns |
| Promotion | Awareness campaign | Communications | Develop promotional products |
| Promotion | Awareness campaign | Communications | Community Awareness Campaigns |
| Promotion | Awareness campaign | Communications | Develop leaflet (brochure) in English and Chichewa |
| Promotion | Awareness campaign | Communications | Make use of promotional products to market the initiative |
| Promotion | Awareness campaign | Communications | Use the launch of the initiative for promotion SHOULD BE: Launch of the initiative for promotion |
| Promotion | Awareness campaign | Communications | Make use of promotional products to market the initiative |
| Promotion | Awareness campaign | Communications | Develop communication strategy |
| Promotion | Personnel | Consultancy (supportive) | Consultancy for dissemination workshop |
| Promotion | Awareness campaign | Communications | Develop communication strategy |
| Promotion | Awareness campaign | Communications | Community Awareness Campaigns |
| Promotion | Awareness campaign | Communications | Give the initiative a nationally recognised name and logo |
| Promotion | Awareness campaign | Communications | Open days to market the initiative at community level (dramatization etc.) |
| Promotion | Awareness campaign | Communications | Create RBF newsletter |

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| Promotion | Awareness campaign | Communications | Advertising |
| Promotion | Awareness campaign | Communications | Roll out the RBF4MNH Communication strategy |
| Supply side | Infrastructure Investment | structural investment - infrastructure | Provide Infrastructure Investment (IE) |
| Supply side | Capacity building | Supply side incentives | Supply Side Incentives |
| Supply side | Personnel | | |
| Supply side | Supply side incentives | Supply side incentives | Supply Side Incentives |
| Supply side | Equipment investment | structural investment - equipment | Provide Procurement of equipment (IE) |
| Supply side | Capacity building | Capacity building - supportive supervision | Provide capacity building and training for staff SHOULD BE - Provide capacity building and training for health workers |
| Supply side | Infrastructure Investment | structural investment - infrastructure | Provide Infrastructure Investment (IE) |
| Supply side | Capacity building | Investment - Human Resources | Support DHMTs to ensure health facility staff are well staffed and new staff have orientation towards RBF |
| Supply side | Capacity building | Capacity building - supportive supervision | DHMT Bi-monthly supportive supervision |
| Supply side | Capacity building | Capacity building - supportive supervision | Provide Capacity building and training for Health workers |
| Supply side | Equipment investment | structural investment - equipment | Provide Procurement of equipment (IE) |
| Supply side | Capacity building | Capacity building - supportive supervision | Conduct RBF supportive supervision and MNH mentorship |
| Supply side | Capacity building | Capacity building - management | Support Facilities & DHMTs SHOULD BE - Support facilities and DHMT in complying to the RBF SOPs and requirements |
| Supply side | Capacity building | General management | Ensure sufficient staffing levels in facilities according to MoH guidelines as a precursor to signing Quality and Performance Contracts |
| Supply side | Capacity building | Quality assurance | Establish quality assurance and improvement system |
| Supply side | Capacity building | Quality assurance | Establish quality assurance and improvement system |
| Supply side | Capacity building | General management | Ensure sufficient staffing levels in facilities according to MoH guidelines as a precursor to signing Quality and Performance Contracts |

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| Supply side | Capacity building | Capacity building - management | Support facilities and DHMT in complying to the RBF SOPs and requirements |
| Supply side | Capacity building | General management | Ensure sufficient staffing levels in facilities according to MoH guidelines as a precursor to signing Quality and Performance Contracts |
| Supply side | Capacity building | Capacity building - supportive supervision | Make protocols available for 7-9 signal functions |
| Supply side | Capacity building | Capacity building - management | Capacity assessment and re-assessment of new and old facilities |
| Supply side | Capacity building | Capacity building - supportive supervision | Quarterly Zone supervision |
| Verification | Verification agent | Supply side verification | Identify, contract Verification agent, and conduct verification |
| Verification | Verification audit | Internal data audit | Internal Data Verification by RBF Team and MoH Team |
| Verification | Verification agent | Supply side verification | Identify and contract verification agent |
| Verification | Personnel | | |
| Verification | Verification audit | Internal data audit | Data verification (RBF and MoH team) SHOULD BE - Internal Data Verification by RBF Team and MoH Team |
| Verification | Verification agent | Supply side verification | Support to External Data Verification Teams by RBF Team and MoH Team |