

### **Additional file 3. Coding scheme (value-based hospital structures)**

Main codes	subcodes
<i>Initial (deductive) codes</i>	
• DP Unit size	
• DP Unit grouping	- Market-based (grouping)
• DP Liaison devices	- Commission (liaison) - Position (liaison) - Matrix (liaison)
• DP Planning & control systems	- Outcomes - Costs
• DP Training and indoctrination	
• DP Job specialization	
• DP Formalization of behavior	
• DP Decentralization	
<i>Additional (inductive) codes</i>	
• Transition	
• Interdependencies of work(flow)	
• Strategy/vision	
• Extra/not specified	