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# BMJ Open

## Evidence for the effectiveness of interventions to reduce mental health related stigma in the workplace: A Systematic Review

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## Evidence for the effectiveness of interventions to reduce mental health related stigma in the workplace: A Systematic Review

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## Abstract

**Objectives.** Increasing access to mental health support is a key factor for treating mental disorders, however, important barriers complicate help-seeking, among them, mental health related stigma being most prominent. **Aim.** The main aim of this paper is to systematically review the current evidence for interventions focusing on reducing stigma related to mental health problems in Small and Medium Enterprises (SMEs) in various sectors.

**Method.** A systematic literature search was conducted with a focus on interventions targeting mental health related stigma in the workplace in accordance with PRISMA guidelines. The methodological quality of each included article was assessed using the QATQS scale.

**Results.** A total of 19 interventions were selected. Only two interventions enrolled SMEs, and no intervention focused on SMEs specifically. Four of the interventions were delivered online, 13 face-to face, while two had a blended design. Our purpose to focus and review interventions with feasible methodology produced positive results. The included interventions produced significant reductions in stigmatizing attitudes for both employees and managers. Positive effects were identified with different size companies, but most of the interventions were evaluated in larger companies. Online interventions are shorter, and can be just as effective as face-to-face interventions.

**Conclusions.** Although we did not find interventions focusing specifically on SMEs, it is likely that a large proportion of the workforce in these smaller companies may benefit from workplace-based interventions. However, further research with standardized methodology is recommended, with a special focus on their feasibility in smaller enterprises with less resources.

## Introduction

Mental disorders can have significant consequences, not only on the individual level, but also on a societal and economic level. In the context of the workplace[1,2], poor mental health has been linked with absenteeism and presenteeism[3, 4, 5] leading to decreased workplace performance, productivity, and increased risk of unemployment[6, 7]. Depression and anxiety are the two most common mental disorders globally, and are therefore also most likely to impact work performance and productivity[8].

Increasing access to mental health support is a key factor for treating mental disorders. Research highlights several important barriers which complicate help-seeking, with mental health related stigma being the most prominent[9]. Stigma can be defined as the convergence of several interrelated components, such as labeling, stereotyping, separation, status loss, and discrimination which occur together[10]. This includes perceived stigma (also known as social stigma) relating to an individual's perception of what others think and feel, and personal stigma (also known as self-stigma) reflecting individual thoughts and attitudes restricting openness about mental health difficulties, increasing risk of social exclusion, and limiting help seeking behavior[11, 12]. In a nationwide US study, over 90% of first responders found stigma as a main barrier to seeking help for themselves[9]. International evidence indicates that experiences of stigma and discrimination lead to decreased use of mental-health related interventions, including workplace-based mental health promotion programmes[13, 14, 15]. Mental health-related stigma can also lead to the breakdown of social connections including avoidance, rejection, and a perception of reduced competence[16]. As a consequence, the person involved may experience lack of career development, reduction of responsibilities, inequity in workplace policies, and exclusion from work integration and social activities. Stigma has also been found to increase the risk of unemployment, job uncertainty, and reduced the likelihood of being hired [17].

Addressing mental health related stigma is a central component of LaMontagne's [18] model for workplace mental health, which integrates preventing harm and reducing risk factors, promoting the positive aspects of work, and management of mental illness. Investing in mental health in the workplace via mental health promotion actions can not only improve mental health on an individual level, but also increase economic productivity[19, 20, 21]. Several workplace-based mental health promotion programmes have been implemented in the EU, with the majority of these being conducted in large companies. This means that interventions are only reaching a small proportion of all employees as the majority (99%) of EU-based workplaces represent Small or Medium size Enterprises (SMEs)[22]. Despite proportionally more people being employed by SMEs in comparison to larger companies, SMEs often lack the financial and/or human resources (HR) support for mental health promotion. Although face-to-face interventions seem to be more effective, research shows that online interventions can be time- and cost-effective, and also easily implementable which can be favourable for small enterprises with presumably limited budgets to implement mental health promotion activities[23].

Although research has shown that stigma can lead to a number of negative consequences and is a barrier for workplace mental health promotion, more insight is required into how best to reduce stigma. A number of intervention studies investigating the effects of anti-stigma initiatives have been conducted during the last 10-20 years, and so far only one systematic review has been published[24]. This review identified 16 intervention studies targeting stigma of mental illness at the workplace. The review included research published between 2004 and 2014 and found support for anti-stigma interventions leading to improved employee knowledge

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3 and supportive behaviour towards people with mental-health problems. They concluded that  
4 while the majority of interventions demonstrated a positive effect on employee's attitudes, there  
5 remained significant need for improved methodological quality in future evaluations.  
6 Specifically, selection bias might have contributed to the positive effects. In particular, one of  
7 the main findings indicated that the majority of the interventions were conducted with more  
8 highly educated supervisors or in job groups, with more highly educated employees and in the  
9 public sector. This reduces the generalizability to most workplaces in other diverse sectors with  
10 less educated workers. Consistent with workplace mental health research in general, most of  
11 these studies were also conducted in larger organizations, and therefore not providing any  
12 knowledge about interventions designed to reduce stigma in SMEs. The currently ongoing  
13 intervention project Mental Health Promotion and Intervention in Occupational Settings  
14 (MENTUPP Project) aims to contribute to knowledge in this area. A comprehensive online  
15 intervention has been developed and is currently being tested in a number of SMEs across  
16 European countries and Australia[25]. This review has been conducted as part of the  
17 MENTUPP Project to enhance its evidence base.  
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20

21 Therefore, the main aim of this paper was to systematically review the current evidence for  
22 interventions focusing on reducing stigma related to mental health problems in SMEs in various  
23 sectors. A secondary aim of the review was to investigate the mode of delivery and  
24 intensity/duration of interventions.  
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## 28 **Methods**

### 29 **Review procedure**

30  
31 A systematic literature search was conducted with a focus on interventions targeting mental  
32 health related stigma in the workplace. The review was conducted in accordance with the  
33 PRISMA guideline process[26]. Peer-reviewed articles about workplace-based anti-stigma  
34 interventions were searched from January 2010 until 14th July 2021 via PubMed, Ovid  
35 Medline, PsycINFO, Scopus and Cochrane databases. An additional Google Scholar search was  
36 conducted. All results from the database search were uploaded to Covidence  
37 ([www.covidence.org](http://www.covidence.org)), an online tool for managing and streamlining systematic reviews.  
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### 41 **Study selection**

42  
43 The systematic review was conducted addressing the following inclusion criteria: 1) the sample  
44 included employees and/or owners/managers; 2) the intervention at the workplace was aimed  
45 to reduce stigma; 3) the outcomes were measured in terms of stigmatization against depression,  
46 anxiety and/or other mental health problems; 4) studies had an experimental or quasi-  
47 experimental design (including quantitative data); 5) the studies were published in English; 6)  
48 the intervention was delivered through the workplace; and 7) the studies were published  
49 between January 2010 and July 2021.  
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52 Studies were excluded based on the following criteria: 1) no evaluation of the intervention; 2)  
53 only qualitative evaluation (e.g. interview or focus group); or 3) no direct measure on stigma  
54 (studies with indirect measures of stigma, such as knowledge of mental health, or attitudes  
55 towards mentally ill patients, were excluded).  
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3 After duplicates were removed, the records were screened by two independent reviewers (GyP,  
4 SI) following a two-stage procedure: 1. Inspecting titles and abstracts of the studies, and 2. A  
5 full-text read of the articles to assess whether they met inclusion criteria. In the case of  
6 disagreement, a consensus was made together with a third researcher (MDT; first author of the  
7 study).  
8  
9

## 10 11 **Search strategy**

12  
13 The search string was developed by GYP and MDT, reviewed by IS and CL, and subsequently  
14 reviewed by a subject librarian at Semmelweis University Hungary (See search keywords in  
15 Appendix 1). Terms related to the following themes were used: mental health related terms  
16 AND workplace related terms AND stigma-related terms AND intervention related terms.  
17  
18

## 19 20 **Included studies**

21  
22 Supplementary figure 1. displays the PRISMA flow diagram which shows the decision points  
23 during the screening process.  
24

### 25 26 **(SUPPLEMENTARY FIGURE 1)**

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28 The PubMed, Ovid Medline, PsycINFO, Scopus and Cochrane databases and Google Scholar  
29 were searched resulting in initial identification of 2931 articles. After removal of duplicates  
30 (n=215) title screening and abstract review was conducted for 2716 articles, of which 135 were  
31 retained for full-text screening, and 19 met criteria for inclusion.  
32  
33

## 34 35 **Data extraction**

36  
37 Data extraction by two co-authors for the articles after full-text review included the following  
38 and was independently cross-checked by a third reviewer (MDT): (1) Author and year; (2) study  
39 design; (3) number of participants at baseline and follow up; (4) gender of participants (5)  
40 Target group (6) Sector and Size of organization (7) intervention; (8) intervention intensity; (9)  
41 country (10) (Supplementary Table, 1) outcome measure on stigma; (11) evaluation timepoints;  
42 (12) main findings (Supplementary Table 2).  
43  
44

45 The review was conducted according to PRISMA guidelines[26] and registered with  
46 PROSPERO: ID: CRD42020191307.  
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## 50 51 **Quality assessment**

52  
53 The methodological quality of each included article was assessed using the Quality Assessment  
54 Tool for Quantitative Studies (QATQS) scale[27], based on the following aspects rated from  
55 weak to strong: selection bias, design, confounders, blinding, data collection method and drop-  
56 out. The global rating was high, in case of 'no weak rating', moderate in case of one 'weak  
57 rating', and weak in case of 'two or more weak ratings'. Quality assessment was finalized after  
58 two independent reviews by the first and second author of this review, followed by a consensus  
59 meeting together with a third independent reviewer GYP.  
60

## Patient and Public Involvement

No patient involved.

## Results

### Study Characteristics

Of the 19 included intervention studies, six were conducted in Canada, five in Australia, four in Great Britain and one each in Germany, Sweden, Spain and Japan. Seven studies used a Randomized Controlled Trial (RCT) study design and the remaining 12 used a quasi-experimental design. An overview of the studies included is presented in supplementary table 1 and 2.

(SUPPLEMENTARY TABLE 1)

(SUPPLEMENTARY TABLE 2)

### Sector and size of organization

A total of 19 interventions were used by the included studies, most of which (10/19) were conducted in public sector organizations, or in a mixture of public and private sector workplaces (4/19). Only three studies focused solely on private sector companies, and no sector-specific information was provided in two of the studies. The interventions enrolled different professional groups in varying positions including healthcare workers (2 studies), first responders (3), public servants (2), maintenance staff (2), governmental employees (2), housing association (1), managers, leaders (8).

Five studies provided information on the size of the organizations, the four studies in the private sector enrolled large enterprises with more than 250 employees. Two interventions enrolled a mixture of small, medium and large organizations. No intervention study specifically focused on SMEs.

### Quality assessment of the studies

The assessed methodological quality of the included studies varied from weak to strong, with two considered to be of high quality. Two thirds of papers (12/19) were assessed as having moderate quality, most lacking a control group design. Five articles were appraised as weak, a rating driven primarily from low agreement rate and/or high dropout rate (supplementary table 3).

(SUPPLEMENTARY TABLE 3)

The detailed evaluation criteria of the QATQS scale are presented in supplementary table 4.

(SUPPLEMENTARY TABLE 4)

### Interventions

Overall, 49% of the interventions used previously developed standardized interventions, including the Mental Health First Aid program, Psychological First Aid, Applied Suicide

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3 Intervention Skills Training, Beyond Blue or Mental Health-Guru, with other interventions  
4 being designed or modified to fit a workplace-based context. In terms of implementation, four  
5 interventions included in the studies were delivered online, 13 delivered in person, and two  
6 were blended interventions (delivered both online and face to face). All programmes used  
7 multimodal approaches, which included multiple intervention techniques such as  
8 psychoeducation, interactive skills training exercises, and case vignettes/videos of experts with  
9 lived experience. Some of the interventions contained specific leadership-focused elements.  
10 The most frequent topics were: education about the features and symptoms of mental disorders  
11 (special focus on depression and anxiety), warning signs of mental disorders, crisis and suicidal  
12 risk and its management, importance of mental health issues in the workplace, and  
13 communication strategies for supporting employees with mental health problems.  
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16  
17 As a general result we found a significant reduction in stigmatizing attitudes in almost all  
18 studies (17/19), using nine different instruments/scales. A detailed overview of study  
19 characteristics is presented in Supplementary Table 1 and the main findings of each study are  
20 presented in Supplementary Table 2.  
21

### 22 **Mode of delivery**

23  
24 In the next section we will shortly describe some main features of the 19 studies. First, we  
25 present the online interventions, then the face-to-face interventions and finally the blended  
26 interventions. Within each category we begin with presenting studies with a RCT design  
27 followed by studies with a quasi-experimental or other study designs.  
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### 30 **Online interventions**

31  
32 Four out of the 19 studies delivered the intervention in an online format[28 - 31]. Out of the  
33 four studies, three found significant positive effects on stigmatizing attitudes, while one  
34 intervention did not find a positive effect after the intervention[31]. The average length of these  
35 online interventions was 146 minutes, the shortest being 30-45 minutes and the longest six  
36 hours. The positive effects were maintained at three[29] and six months follow up[28, 30].  
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### 40 **RCT design studies**

41  
42 **Griffiths et al** investigated the effectiveness of a 1-hour long online mental health programme  
43 for employees of governmental organizations (N=507) [28]. Significant reduction measured by  
44 the personal subscales of The Depression and Generalized Anxiety Stigma Scales[32, 33] was  
45 found post intervention and 6 months follow-up. **Shann et al** delivered an online leadership  
46 intervention (N=311) [30]. Even a short, 30-45 mins duration intervention resulted in a  
47 significant reduction in stigma scores even at 6-month follow up, which was measured by a 12-  
48 item Managerial Stigma Toward Employee Depression Scale[34].  
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### 51 **Studies with non RCT design**

52  
53 **Paterson et al** delivered a 6-hour long online workplace intervention (N=134) [31]. No  
54 significant difference in pre and post measures stigma scores between intervention and control  
55 group was found, and the methodological quality was rated as weak. The adopted version of  
56 King's stigma Scale was used[35]. **Hanisch et al.** delivered a 2-hour digital training for  
57 managers (N=48)[29]. The intervention resulted in significant reduction regarding  
58 stigmatization toward people with mental health problems, but no control group was enrolled.  
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3 The Opening Minds Scale for Workplace Attitudes was used post-training and at 3 months  
4 follow-up[35].  
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### 8 ***Face-to-face interventions***

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10 Most of the studies used a face-to-face approach (13 out of 19). The average length of these  
11 interventions was 8.6 hours (=516 minutes), the shortest being two hours and the longest 16  
12 hours interventions. Only one intervention did not find a significant positive effect on  
13 stigmatizing attitudes[36], and one revealed rebound effect by 3 months follow up[37]. Two  
14 further studies did not have a follow-up measurement [38, 39]. The length of the follow up  
15 varied between 1 month to 2 years.  
16  
17

### 18 **Studies with RCT design**

19  
20 Five studies used RCT designs, one rated as a methodologically strong study: **Svensson and**  
21 **Hansson**[40] conducted a 12-hour long training for public sector employees (N=199). A  
22 vignette version of the Depression Personal and Perceived Stigma scale[32] showed significant  
23 reduction in personal stigma towards people with depression after 6 months and even at 2 years  
24 follow up, but no significant changes were found in the control group. Similarly, the other three  
25 studies[41, 42, 37] found significant reduction in stigmatizing attitudes in their intervention  
26 group post training, and 1 or 2 months follow-up, but no significant changes were found in the  
27 control groups. The effects of 3 to 4 hours face to face trainings were measured by the modified  
28 version of the Depression Stigma Personal subscale[32], the Opening Minds Scale for  
29 Workplace Attitude[35] and the Opening Minds Stigma Scale for Health Care Providers[43].  
30 Fire service line managers (N=106) were randomly assigned to either a 2-day or 12 hour long  
31 training group or a control group (1 hour leaflet session)[39]. The locally developed Knowledge  
32 and Efficacy about Mental Health Problems scale revealed statistically significant  
33 improvements in stigma on mental health pre- and post-training in both training settings, but  
34 not in the control group.  
35  
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### 39 **Studies with non-RCT design**

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41 Four out of five *weak methodological quality* interventions were performed a face-to face non-  
42 RCT design.

43 **Bond et al.** [44] delivered a 4-hour course for employees in support services (N=284).  
44 Significant reduction was found on stigmatizing items measured by an adapted version of  
45 Depression Stigma Scale[12] after the course and 6-month follow up. **Kubo et al**[45] delivered  
46 a 2-hour long education program (N=91). Right after the intervention, the Japanese version of  
47 the Links Perceived Devaluation-Discrimination Scale[10] showed a significant decrease in  
48 negative attitudes towards mental health problems, but this difference was not maintained after  
49 1 month. Although there was a long-term (2 years) effect in perceived mental health stigma in  
50 **Kristman's et al**[46] 2 year-long quasi-experimental study (N=89), the methodological quality  
51 of the study was assessed as weak. **Quinn et al**[47] conducted a 6-hour long training course for  
52 telecommunication workers (N=101). Relevant questions gathered from the Scottish Public  
53 Attitudes Survey[48] revealed a significant decrease in stigmatizing attitudes between pre and  
54 post intervention, however the methodology was rated as weak.  
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59 Five other face-to-face studies were rated as having *moderate methodological quality*: **Dobson**  
60 et al[49] (N=1292) and **Szetó et al** (N=5598) investigated the effects of a 4- and 8-hour long

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3 stigma reduction program for frontline workers and managers[50]. In both studies, the Opening  
4 Minds Scale for Workplace Attitudes[35] showed a significant reduction in stigma for the total  
5 scale and all the subscales between pre- and post- intervention and 3-month follow up in both  
6 groups. In their longitudinal cohort study, **Hamann** et al [38] delivered a 1-1.5-day long face-  
7 to-face educational workshop for leaders and HR department employees (N=580). Post-  
8 intervention, the Depression Stigma Personal Subscale[32] showed a significant decrease, but  
9 no follow-up measure was performed. On the other hand, reduction in stigma was not  
10 significant in a 1-hour training followed by an 4-hour gate-keeper training for Australian Mates  
11 in Mining co-workers (N=1275) and 117 supervisors[36]. Mental health stigma was measured  
12 by Perceived Stigma Scale[51].  
13  
14

### 15 ***Blended studies***

16  
17  
18 Both of the blended design studies used randomized designs. In a strongly rated methodology  
19 study by Moll et al, mental health literacy training was delivered to healthcare workers (N=192)  
20 in either face-to face or blended setting [52]. Both interventions resulted in a significant  
21 reduction of stigmatized beliefs, but a longer effect was seen by the blended intervention at 6-  
22 month follow up, which was measured by the Opening Minds Scale for Health Care  
23 Providers[43]. In a study by Reavley et al of 608 public sector employees were randomized into  
24 different interventions: two MHFA and PFA online courses and a blended MHFA one[53].  
25 Significant reduction in stigma scores were found in each intervention groups and the Personal  
26 Stigma Scale[12] showed no significant difference between online and blended courses.  
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### 31 **Discussion**

32  
33 The main aim of this systematic review was to identify and evaluate the effectiveness of  
34 different workplace-based anti-stigma interventions, focusing on reducing stigmatizing  
35 attitudes and discrimination of people with mental illness. The review included interventions  
36 that were delivered to employees and employers. A specific focus was placed on Small and  
37 Medium Enterprises.  
38

39 Nineteen articles met the inclusion criteria and we found an overall positive effect for most of  
40 the interventions irrespective of the mode of delivery. Three of the four studies using online  
41 interventions found positive effects. Among the 13 face-to-face interventions, only one study  
42 did not find an effect, although a few studies only found short term effects. This finding appears  
43 to indicate that online anti-stigma interventions can be just as effective as face-to-face  
44 interventions. Similarly, a study comparing training for managers to improve their confidence  
45 in supporting the mental health of their employees found that both the online and face-to-face  
46 version to be effective[23]. As for the intensity of the intervention, we can conclude that the  
47 average length of online interventions was substantially shorter compared to those delivered  
48 face-to-face (146 min vs 516 min on average).  
49

50  
51 The finding that online interventions might be just as effective as face-to-face interventions was  
52 also confirmed by two further randomized control studies identified in this review. Reavley et  
53 al[53] found no significant difference between the effectiveness of blended and purely online  
54 interventions on stigmatizing attitudes, and a longer lasting positive effect was found in a  
55 blended intervention compared to its face-to-face version in another study[52]. These results  
56 underline the possible benefits of online interventions over the conventional face-to-face  
57 approaches: online interventions are shorter, need no presence of the professionals/trainers, and  
58 they have particular potential for the workplace as they can be tailored to participant or  
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workplace needs (i.e., can be used anytime during the day), which may also have favourable cost implications. These features make them especially attractive for SMEs as they typically have fewer resources for implementing workplace mental health interventions. Online interventions can also be beneficial during public health emergencies (such as the Covid-19 pandemic) when face-to-face contact is reduced or not possible.

We can conclude that the quality of the interventions has improved since Hanisch et al.'s review[24], having only three overlapping studies with this previous review (39, 40, 47). We identified studies with larger sample size and longer lasting effects. Our review also confirms the findings of the previous review with more studies with higher methodological quality. However, in this review the majority of the identified studies did not have a control group and the drop-out rate in some studies was high. Only two of the nineteen studies were rated to have strong methodological quality. The majority of the programmes used a multitude of intervention techniques targeting both employees and leaders, which may have made the intervention more effective, but produces difficulties in terms of identifying the most effective elements for stigma-reduction.

With regard to evaluation aspects, 14 studies included follow-up measurements after the intervention, with the duration varying from 1 month to 2 years. Most of the studies used a 1 to 6-month follow up, only two programs followed their participants for 2 years, and both found that the effects were maintained. A few studies however, reported only short-term effects. It remains unclear why some interventions demonstrate long-term effects while other studies only achieved short term effects. More studies with longer follow-up time and more studies with more details about the content of the intervention are needed to investigate this further.

Despite the overall positive outcomes on stigmatizing attitudes by the reviewed studies, it would be important to know if employees actually experience a reduction in exposure to mental health related stigma from their colleagues and managers following the interventions. Measurement tools assess changes in attitudes that do not always translate into differences in behavior and other measures should also be applied in these studies, such as the willingness to seek or offer help.

One of the 2 studies which did not find a significant reduction in stigmatizing attitudes after the intervention, investigated the effects of a 6-hour long online training programme[31]. Authors concluded that the stigma questionnaire[33] used in their evaluation may not have been sensitive enough to capture improvement in mental health related stigma in the workplace context. Similarly, a non-validated stigma-measuring scale could be the reason of another intervention which seems to have no significant reduction in stigma scores[36].

Although our primary aim was to review changes in mental health related stigma, other results are also noteworthy. For example, interventions were also found to contribute to increased mental health literacy[52, 41] and intention to seek help[28]. Increased resilience [49, 50] and help-seeking behavior[28, 52] were also observed, confirming previous findings by Hanisch et al[23].

Workplace-based mental health stigma-reduction programs appear to have very similar key objectives and approaches, although we noted a tendency to use different evaluation approaches using different scales. The use of appropriate, psychometrically sound scales to assess stigma is crucial and facilitates comparison of findings. Both of the interventions [31, 36] with no significant reductions in stigma scores applied scales that may not have been sensitive enough in workplace settings. Moreover, some researchers used semi-structured interviews or primarily

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3 qualitative methods for evaluating program effectiveness meaning they were excluded from our  
4 review, although these also found a reduction in participants' stigmatizing attitudes[54].  
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7 In sum, our main objective was to review effective workplace-based interventions for  
8 addressing mental health related stigma with a particular focus on SMEs. Unfortunately, our  
9 results did not entirely meet our expectations, as none of the reviewed interventions targeted  
10 SMEs specifically. Possible reasons behind this may be due to data protection reasons as limited  
11 data on the exact size and type of the organisations were noted. Most of the interventions were  
12 conducted in larger companies or public organizations, and therefore it is difficult to determine  
13 their feasibility in smaller enterprises with smaller numbers of employees and supervisors.  
14 However, we identified positive effects in studies where differently sized companies  
15 participated. Stigma-reduction in SME workplaces therefore remains unaddressed, although  
16 our review did add some new perspectives for smaller enterprises.  
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19 Our purpose to review interventions with appropriate methodology has produced rather positive  
20 results. The reviewed papers indicate that the included interventions produced significant  
21 reductions in stigmatizing attitudes for both employees and managers, and despite variation in  
22 methodology, common conclusions could be drawn.  
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### 25 **Limitations**

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27 Notwithstanding the positive results of this review, several limitations should be mentioned.  
28 Only English language articles were included from five electronic databases, but we did not use  
29 occupational health databases for primary literature.

30 We have identified a clear dominance of interventions targeting higher educated white collar  
31 employers and employees, inhibiting the generalizability of effectiveness to less educated or  
32 blue-collar employees. In addition, all studies were conducted in either European countries,  
33 North-America, Australia or Japan therefore not representing experiences from other parts of  
34 the world, with lower economic status. Only studies with quantitative measurement were  
35 included in this review, however studies with interview or focus group designs could provide  
36 important additional information. Similarly, we did exclude studies with no direct measure on  
37 stigma, however attitudes towards mentally ill patients and knowledge of mental health are  
38 important factors of stigmatizing behavior. Given the diverse study designs and outcome  
39 measures, no meta-analysis was possible to conduct.  
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### 43 **Conclusions**

44  
45 A large proportion of the workforce could benefit from workplace-based interventions aimed  
46 at reducing mental health related stigma. Although we did not find interventions focusing  
47 specifically on SMEs, we can derive important findings from our review. Online anti-stigma  
48 interventions could have several benefits for smaller enterprises, they are shorter, and appear to  
49 have the same positive effects on stigmatizing attitudes as face-to-face interventions. These  
50 could be very important factors for professionals when trying to choose an intervention for their  
51 company.  
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53 Furthermore, investigations of the feasibility of these programs in smaller enterprises with less  
54 resources are needed, and more studies should go beyond measuring only attitudes.  
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### 57 **Contributorship Statement**

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MDT, GYP, SI and EA conceived the idea for the study. MDT, GYP, SI, BA and CL planned the study design. MDT, SI and GYP carried out the search and quality assessments with input from BA and CL. MDT and GYP wrote the first draft of the report with input from BA, JCS, HR, GC, SS, NF, GQ, FT, VR, SM and ACP. All authors contributed to the interpretation of findings and critical revision of the manuscript. All authors approved the final version of the manuscript for submission, MDT submitted the manuscript.

### Competing interests

The authors declare no competing interests.

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### Data sharing statement

No additional data available.

### Ethics approval

Ethical approval was given by the Hungarian Medical Research Council, reference number: IV/10156-3/2020/EKU.

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Supplementary table 1. Overview of study characteristics

First author/year	Study Design	Population at baseline and follow up	Gender at baseline	Target group	Sector/ Size of organization	Intervention	Intervention Intensity	Country
<b>Bond et al, 2021</b>	longitudinal cohort study	284 pre 98 post	212 female 72 male	support services, police, educators and general community networks	public sector	Mental Health First Aid for the Suicidal Person course	4-hours course	Australia
<b>Dimoff 2016</b>	controlled study active vs wait list	183 pre 142 post	77 female 65 male	Leaders in telecommunication companies	large company, private sector	Mental health awareness training	3 hours training	Canada
<b>Dobson et al, 2021</b>	cluster-randomized trial	123 pre 101 post	115 female 8 male	office workers  kitchen and maintenance staff	large company, public sector	The Working Mind program: <ul style="list-style-type: none"> <li>• trained facilitators,</li> <li>• workshop manuals,</li> <li>• contact-based videos</li> <li>• discussion exercises,</li> <li>• personal goal setting.</li> </ul> Participants allocated to immediate or delayed intervention groups.	4-hours group program	Canada
<b>Dobson et al., 2019</b>	open trial methodology	1292 pre 1155 post	male 419 female 719	government, education, health, energy supervisors and frontline staff	public sector	The Working Mind Program <ul style="list-style-type: none"> <li>• trained facilitators,</li> <li>• workshop manuals,</li> <li>• contact-based videos</li> <li>• discussion exercises,</li> <li>• personal goal setting.</li> </ul> “train-the-trainer” model	Two versions: 4-hour group program for frontline workers  8-hour program for managers	Canada
<b>Eiroa-Orosa et al, 2021</b>	cluster randomized-	371 pre 260 post	314 female 57 male	primary health and mental health care professionals	public sector	awareness-raising intervention  The Targeted, Local, Credible, Continuous Contact (TLC3)	<b>4 workshops</b> 1. Training: pedagogy and contact (face-to face +video) – 4 hours	Spain

	controlled trial			administrative officers, general practitioners, odontologists, nurses, psychiatrists, psychologists, and social workers.		methodology adapted to the Catalan healthcare context	2. self-diagnosis and prioritization – 4 hours 3. self-organized activities 4. follow-up session	
<b>Griffith et al 2016</b>	Randomised controlled trial	507 pre 386 post	MH-guru: male: 29%, female: 70%;	multi-departmental government workplace	public sector	online depression and anxiety educational workplace induction program (“Mental Health Guru”): two modules: depression and General anxiety disorder	1 hour long online depression and anxiety educational program (1 module/week, 30min/module)	Australia
<b>Haman et al., 2016</b>	Longitudinal cohort study	580 pre	210 women 370 men	Leaders, members of the workers' council, workers in HR department	not specified companies (n=30)	“Mental-health-at-the-workplace” educational workshop	1-1,5 days training	Germany
<b>Hanisch et al., 2017</b>	Longitudinal cohort study	48 pre	92% male, 8% female	Leaders	private sector – large enterprise	“Leadership Training in Mental Health Promotion” (LMHP), a digital game-based training program for leaders which is combining games and simulations in a virtual environment.	1.5- 2 hours long single session	UK
<b>Kristman et al., 2019</b>	quasi-experimental	89 pre 61 post	59 male 24 female	Leaders in HR, occupational health and safety management	public and private sector, different size companies	Multi-faceted: 1. “Standard to Action” training program designed to help employers implement the Standard in	2 years	Canada

						<p>their workplaces – 6 sessions;</p> <p>2. Education sessions: MH First Aid sessions;</p> <p>3. Social marketing campaign including a photovoice exhibit.</p>		
<b>Kubo et al, 2018</b>	Single arm pilot trial	91 pre 83 post	male 77% female 23%	office workers	no specific information	“Mental Health First Aid” (MHFA) training program modified for workplace settings.	2-hour training course	Japan
<b>Moffitt et al, 2014</b>	random allocation design	106 pre 89 post	N/A	fire service line managers	public sector	<p>Participants randomly assigned to:</p> <ul style="list-style-type: none"> <li>Looking after Wellbeing at Work” (LWW)</li> <li>Mental Health First Aid (MHFA)</li> <li>leaflet session (LS).</li> </ul>	<p>LWW- 2days</p> <p>MHFA – 12 hours</p> <p>LS- 1 hour</p>	UK
<b>Moll et al, 2018</b>	randomised, parallel-group trial	192 pre 167 post 150 by 6 mo follow up	female 88.5% male 11.5%	Healthcare workers	public sector	<p>“Beyond Silence” (Beyond Silence program includes a contact-based educational approach )</p> <p>Mental Health First Aid training</p>	comprising 6 in-person, 2-h sessions + 5 online sessions co-led by employees who personally experienced mental health issues standardised 2-days training program	Canada

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<b>Paterston et al, 2021</b>		134 pre 57 post	not specified	not specified	public and private, different size companies	Headtorch WORKS - mental health and well-being intervention	3 online episodes + discussion group 6 hours original filmed drama and specialist documentary	UK
<b>Quinn et al, 2011</b>		101 pre 87 post	77% male 23% female	housing association and telecommunication workers	public and private sector	Training course on mental health awareness	One day training (6 hours each)  combination of service user narratives, experiential group learning, and didactic teaching approaches.	Scotland
<b>Reavley et al., 2018</b>	Randomized controlled trial	608 pre 289 post	449 female 159 male	public servants	public sector	Participants randomized to  -eLearning MHFA,  -blended MHFA  -PFA eLearning	- 6-hour eLearning MHFA online course - 6-hour eLearning MHFA plus 4-hour face-to-face session - 4-hour eLearning PFA online course	Australia
<b>Shann et al., 2018</b>	Randomized controlled trial	311 pre 196 post	148 male 163 female	Leaders	public private non- profit other sectors 1%	“Beyondblue” online materials for leaders: Main focus on depression: -written information, -video clips of organizational leaders speaking about mental health in the workplace, -interactive exercises in which participants can calculate the cost of untreated depression and the	30 – 45 min	Australia



						specific risk factors in their organization.		
<b>Svensson and Hansson, 2014</b>	Randomized controlled trial	416 pre 277 post	151 female 48 male	Not specified employees	public sector	Mental Health First Aid training	12 hours course, spread over two days	Sweden
<b>Szeto et al. 2019</b>	non-randomized quasi-experimental	5598 pre 4649 post  Frontline staff 75.8% (3,449) Supervisory staff 26.4% (1,210)	male 55.9% female 44.1%	Corrections 9.0% (418) Emergency Services (9-1-1) 3.9% (192) Fire Services 17.7% (821) Police Services 56.5% (2,623) Paramedics 13.0% (605)	public sector	“Road to Mental Readiness for First Responders” program (R2MR) <b>3 main components:</b> stigma reduction through video contact-based education, the Mental Health Continuum Model, and “Big 4” coping and resilience skills. Additional skills for supervisors.	4-hour program for employees  8-hour program for supervisors	Canada
<b>Tynan et al. 2018</b>	Non-Randomized controlled trial	1275 pre 1163 post  Supervisor: 117 pre 114 post	1014 male; 135 female;  Supervisor training: 92 male; 10 female; 12 not specified.	Manager Professional Trades worker Machinery operator Admin or other	private sector, medium and large	“Working Well Mental health Program”:  peer-based, multi-component mental health and suicide prevention program  supervisor training	- 1 hour ‘general awareness training’ (GAT), - 4 hours of ‘gate-keeper training’, -2-day ‘Applied Suicide Intervention Skills Training’ (ASIST) for key workers.	Australia

Supplementary table 2. Study findings

Results from Randomized Controlled Trials			
First author/year	Outcome measure on stigma	Evaluation timepoints	Main findings
Dimoff 2016	Depression Stigma personal Scale (DSS)	pre training post training  2 months follow up	Significant improvements in stigmatizing attitudes were also observed for the intervention group from T1 (M = 2.98, SD = 0.39) to T2 (M = 3.25, SD = 0.37; $t(87) = -5.60, p < .001$ ) and from T1 to T3 (M = 3.20, SD = 0.42; $t(87) = -4.06, p < .001$ ). No significant improvements in attitude were observed for the intervention group between T2 and T3.
Dobson et al, 2021	Opening Minds Scale for Workplace Attitudes (OMS-WA)	pre, post training 3 months follow up	Stigma scores on the OMS-WA revealed a significant time effect, $F(2/154) = 16.33, P < 0.001$ . There was also a significant group effect, $F(1/76) = 16.23, P < 0.001$ , but the interaction effect was not statistically significant, $F(2/154) = 1.02, P = 0.362$ . Pairwise comparison analyses revealed a significant pre- to postreduction in stigma for both the immediate, $t(154) = 3.22, P = 0.004$ , and the delayed group, $t(154) = 4.12, P < 0.001$ . Significant reduction in stigma from pre- to posttest, which was maintained to the time of the follow-up assessment.
Eiora-Orosa et al, 2021	Opening Minds Scale for Health Care Providers (OMS-HC)  Beliefs and Attitudes towards Mental Health Service users' rights	pre, 1 month follow-up 3 months follow up	At baseline statistically significant difference between the intervention and control groups in the total score of the OMS-HC scale ( $t = 2.138, p < 0.05$ )  Statistically significant decreases were seen between baseline and first follow-up for the OMS-HC total score ( $t = 2.813, p < 0.01$ )  The general linear models showed a statistically significant drop between the first observation and the second for the OMS-HC disclosure scores with statistically significant effects ( $F = 26.881, p < 0.001$ )  Reductions in both PC and MH professionals' stigmatising beliefs and attitudes were found in the 1-month follow-up, although a 'rebound effect' at the 3-month follow up was detected.

Griffith et al. 2016	depression and anxiety personal stigma scale (DSS-personal) (GASS-personal)	baseline, 1 week post-intervention 6-month follow-up	<p>MH-Guru group showed significantly greater <math>\downarrow</math> in depression and anxiety personal stigma. Between group effect sizes in stigma for depression were <math>-0.56</math> and <math>-0.47</math> at post-test and 6-months respectively and <math>-0.42</math> at both time points for anxiety (<math>p &lt; .001</math>)</p> <p>DSS (Mean, SD)  MH-Guru: before: 7.1 (4.9) after: 3.9 (3.8) follow up 4.2 (3.8)  Control: Before: 7.3 (5.2) after: 6.8 (5.0) follow up: 6.6 (5.2)  <math>F(2, 294.1) = 2.5</math> <math>P &lt; .001</math></p> <p>GASS (mean, SD)  MH-guru: before: 5.1 (5.1) after: 2.5 (3.9) follow up: 5.1 (0.48)  control: before: 4.9 (5.6) after: 5.0 (5.3) follow up: 4.9 (0.34)  <math>F(2, 286.1) = 19.8</math> <math>p &lt; .001</math></p>	
Moffitt, 2014	locally developed "Mental Health Stigma Questionnaire"	pre, post intervention	<p>The LWW and MHFA courses were associated with statistically significant improvements in stigma on mental health. The comparisons showed no significant difference at Time 2 between the LWW and MHFA groups on stigma scale (<math>z = 0.57</math>, <math>p = 0.57</math>, <math>r = 0.07</math>).</p>	
Reavley et al, 2018	Personal Stigma Scale (PSS)	Pre, post training	<p>Those in the blended and eLearning MHFA groups were significantly more likely to show reduced stigma towards people with depression and PTSD than those in the PFA eLearning group. No significant differences between the MHFA eLearning and blended courses.</p>	
Shann et al. 2018.	Managerial Stigma Toward Employee Depression Scale <ul style="list-style-type: none"> <li>- Affective Stigma Subscale,</li> <li>- Behavioral Stigma Subscale,</li> </ul>	pre - post intervention 6 month follow up	<p>Significant reductions in behavioral and affective depression-related stigma scores among leaders who completed the intervention, same reduction at 6 months.</p> <p>One-way multivariate analysis of covariance showed a statistically significant difference in survey stigma between experimental and control groups, <math>V = .09</math>, <math>F(3, 189) = 6.26</math>, <math>p &lt; .001</math>. Follow-up univariate analyses of variance showed that at posttest, affective stigma was significantly different between groups, <math>F(1, 191) = 14.55</math>, <math>p &lt; .001</math>.</p>	

	- Cognitive Stigma Subscale		The experimental group had lower affective stigma scores (M= 9.42, SEM=.24) at postsurvey compared with the control group (M= 10.51, SEM= .16).
Svensson and Hansson, 2014	vignette version of the Depression Personal and Perceived Stigma scale (DSS)	pre 6 months and 2 years follow up	Significant reduction in depression personal stigma after 6 months follow up. Intervention group: pre: 35,8 (5,2) post: 36,3 (4,8). Control group: pre: 36,4 (4.5) post: 35.4 (5.3). F=6,3 p<.05, effect size:0,29.  The training after two years still have a notable impact on the awareness of mental health and its treatment.
<b>Results from quasi-experimental or pre-post design studies</b>			
Bond et al., 2021	9 statements designed to measure stigmatising attitudes based on Depression Stigma Scale (DSS) – suicide vignette	pre, post training, 6 month follow-up	Reductions in scores on „weak not sick” item after the course and at follow-up (t(275.6)=8.89, p<.0001 and t(132.7)=2.66, p<.0001. Changes in means of „Dangerous/unpredictable”item from pre-course were significant both postcourse and at follow-up (t(267.0)=11.74, p<.0001 and t(125.5)=3.81, p=0.0002, respectively).
Dobson et al., 2019	- Stigma towards mental health problems (OMS-WA)	pre program post program 3-month follow-up period	The results of the mixed-model analysis revealed statistically significant ↓ in stigma for the total scale, coefficient = .167, SE = .08, z = 20.72, P < 0.001, and all subscales (all Ps < 0.001). The mixed-model analysis for the pre- to post- change on the resiliency skills scale revealed statistically significant improvement at the 95% level of confidence (P < 0.001).
Hamann et al., 2016	Depression Stigma Scale (DSS)	Pre, post training	significant ↓ in personal stigma (mean [SD], 15.5 [3.8]; paired t-test: t = 27.6, p < 0.001)
Hanisch et al., 2017	-Stigma towards mental health problems (OMS-WA)	pre, post-training, 3-month follow-up	Positive changes on attitudes toward people with mental health problems (P<.01).
Kristman et al., 2019	-Perceived mental health stigma on the workplace	presurvey postsurvey - 2 yrs	Intervention group - pre: mean (SD)= 1.84 (0.74) post: 1.71 (0.64) MD: - 0.13, 0.11)

	Questions derived from Workplace Mental Health in Canada survey.		Significant difference in perceived mental health stigma btw intervention and non-intervention group:  Intervention group: mean (SD): 1.52 (0.57) vs. Non-intervention group: 2.00 (0.63), MD: -0.48, 95% CI	
Kubo et al. 2018	-Stigma towards mental health problems: Link's Devaluation-Discrimination Scale	pre-program, post-program, 1 month follow up	↓ after the program (before: mean (SD)=28.29 (4.9), after: mean (SD) 26.11 (5.36) p=0.003), no difference 1 month after the program. mean (SD): 27.26 (5.78)	
Moll et al. 2018	Stigma towards mental health problems – health care (OMS-HC)	presurvey Postsurvey 3-mo assessment, 6-mo follow-up	Stigmatized beliefs significantly ↓ in both programs.  In the stigma analysis, no interactions for treatment arm by time were observed at 3 mo (beta = 0.21, z = 0.22, P = 0.83); although, a possible trend for superior outcomes for Beyond Silence was seen at 6 mo (beta = 1.72, z = 1.7, P = 0.089). To explore whether the anti-stigma effects of Beyond Silence might be more persistent than those of MHFA, a model describing changes from 3 to 6 mo was fit, revealing a significant treatment by time interaction (beta = 1.89, z = 2.09, P 1/4 0.037).	
Paterson et al, 2021	Adopted version of King's stigma scale <sup>1</sup>	pre, post intervention	There was no significant difference in the pre/post-intervention change in stigma score between the experimental and control groups.	
Quinn et al, 2011	questions gathered from the Scottish Public Attitudes Survey <sup>2</sup>	pre, post intervention	Attendance at the workshop reduced the level of stigmatizing attitudes for both first (t = 11.939, df = 86, p < 0.0005) and third (t = 3.535, df = 86, p = 0.001) person views. The workshop was associated with a more marked reduction in stigmatizing attitudes	

<sup>1</sup> King, M., Dinos, S., Shaw, J., Watson, R., Stevens, S., Passetti, F., . . . Serfaty, M. (2007). The stigma scale: Development of a standardised measure of the stigma of mental illness. *British Journal of Psychiatry*, 190(MAR.), 248–254

<sup>2</sup> Braunholtz, S., Davidson, S., & King, S. (2004). *Well? What do you think? The second national Scottish survey of public attitudes to mental health, mental well-being and mental health problems*. Edinburgh: Scottish Executive.

			expressed by first compared with third person views.	
Szeto et al. 2019	Stigma towards mental health problems (OMS-WA)	pre-program, post-program, 3 month follow up	↓in stigma were observed for the total scale and all subscales. before: 1.97 (SD: 0.47). After: 1.85 (SD: 0.49) coeff: 0.123 SE: 0.008 z: 15.87 p<0.001 Reductions in stigma were maintained until the final follow-up for the total scale. coeff: - 0.002 SE: 0.012 z: - 0.13 p=0.899	
Tynan, 2018	-Mental health stigma, measured by a <i>perceived stigma</i> scale <sup>3</sup>	pre-test post-test 10 months follow up	Trend towards a decrease in stigma across both control and intervention sites, however the effect of time or treatment was not significant (p > 0.01)	

**Key.** DSS: Depression Stigma Scale. GASS: The Generalised Anxiety Stigma scale, OMS-WA: Opening Minds Scale for Workplace Attitudes, OMS-HC: Opening Minds Scale for Health Care Providers, PSS: Personal Stigma Scale.

<sup>3</sup> Kelly BJ, Stain HJ, Coleman C, Perkins D, Fragar L, Fuller J, Lewin TJ, Lyle D, Carr VJ, Wilson JM, Beard JR. Mental health and well-being within rural communities: the Australian rural mental health study. *Aust J Rural Health*. 2010;18:16–24.

Supplementary table 3: Quality assessment of the selected studies<sup>1</sup>

<b>Quality of the selected studies</b>		
<b>WEAK</b>	<b>MODERATE</b>	<b>STRONG</b>
Bond et al, 2021	Dimoff et al, 2016	Moll et al, 2018
Kristman et al, 2019	Dobson et al, 2019	
		Svensson and Hansson, 2014
Kubo et al, 2018	Dobson et al, 2021	
Paterson et al, 2021	Eirosa-Orosa et al, 2021	
Quinn et al, 2011	Griffith et al, 2016	
	Hamann et al, 2016	
	Hanisch et al, 2017	
	Moffitt et al, 2014	
	Reavley et al, 2018	
	Shann et al, 2018	
	Szető et al, 2019	
	Tynan et al, 2018	

1: Based on Quality Assessment Tool for Quantitative Studies (QATQS) scale (Ciliska et al, 1998)

Supplementary Table 4: Quality Assessment of the included studies, based on the QATQS

First Author	Selection Bias	Design	Confounders	Blinding	Data Collection Method	Withdrawals and Drop-out	Global Rating
Bond et al, 2021	Strong	Moderate	Weak	Moderate	Strong	Weak	<b>Weak</b>
Dimoff et al, 2016	Weak	Strong	Strong	Strong	Strong	Moderate	<b>Moderate</b>
Dobson et al, 2019	Moderate	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>
Dobson et al, 2021	Moderate	Moderate	Weak	Strong	Strong	Strong	<b>Moderate</b>
Eiroa-Orosa et al, 2021	Moderate	Strong	Weak	Strong	Strong	Moderate	<b>Moderate</b>
Griffith et al, 2016	Weak	Strong	Strong	Strong	Strong	Moderate	<b>Moderate</b>
Hamann et al, 2016	Moderate	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>
Hanisch et al, 2017	Strong	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>
Kristman et al, 2019	Weak	Moderate	Weak	Moderate	Weak	Moderate	<b>Weak</b>
Kubo et al, 2018	Strong	Moderate	Weak	Weak	Strong	Strong	<b>Weak</b>
Moffitt et al, 2014	Moderate	Strong	Strong	Strong	Weak	Strong	<b>Moderate</b>
Moll et al, 2018	Moderate	Strong	Strong	Strong	Strong	Moderate	<b>Strong</b>
Paterson et al, 2021	Weak	Moderate	Weak	Strong	Strong	Weak	<b>Weak</b>
Quinn et al, 2011	Moderate	Moderate	Weak	Weak	Moderate	Strong	<b>Weak</b>
Reavley et al, 2018	Strong	Strong	Strong	Strong	Strong	Weak	<b>Moderate</b>
Shann et al, 2018	Weak	Strong	Strong	Strong	Moderate	Moderate	<b>Moderate</b>
Svensson and Hansson, 2014	Moderate	Strong	Strong	Strong	Strong	Moderate	<b>Strong</b>
Szető et al, 2019	Strong	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>

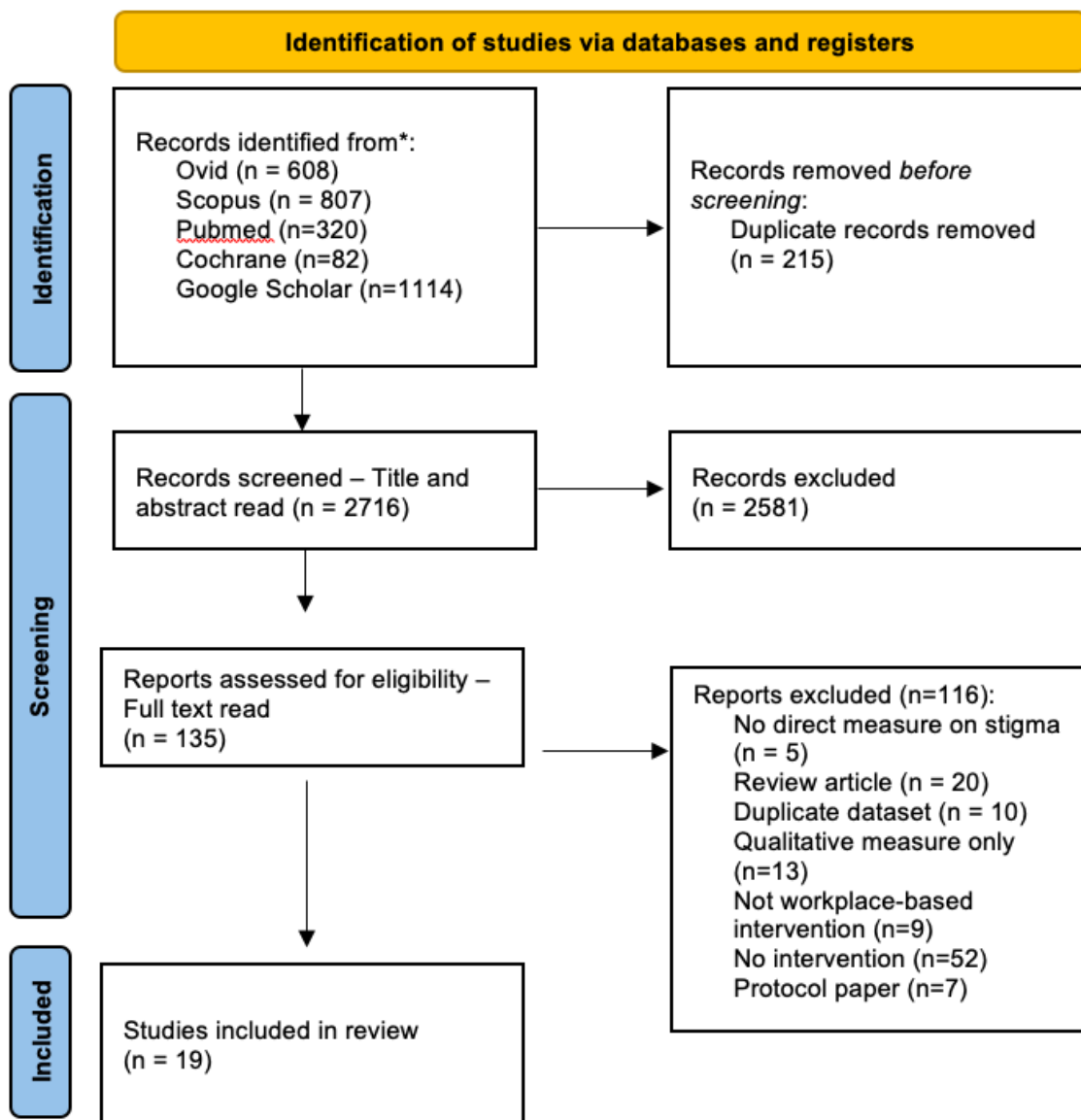


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<b>Tynan et al, 2018</b>	Strong	Moderate	Strong	Strong	Weak	Moderate	<b>Moderate</b>
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Supplementary Figure 1: PRISMA flow chart for the review about workplace interventions against stigma



**Appendix 1:**

The following TI/AB keywords were used:

depress\* OR suic\* OR anx\* OR self-harm OR "mental health" OR discrimination OR  
exclusion  
AND  
occupation\* or workplace or SME OR job OR "small-sized enterprise\*" OR "medium-  
sized enterprise\*" OR "small enterprise\*" OR "medium enterprise\*" OR "small-sized  
compan\*" OR "medium-sized compan\*" OR "small compan\*" OR "medium compan\*"  
OR "small-sized business\*" OR "medium-sized business\*" OR "small business\*" OR  
"medium business\*" OR "small-sized organization\*" OR "small-sized organisation\*" OR  
"medium-sized organization\*" OR "medium-sized organisation\*" OR "small  
organization\*" OR "small organisation\*" OR "medium organization\*" OR "medium  
organisation\*")  
AND  
anti-stigma OR stigma  
AND  
reduced OR promot\* OR program\* OR campaign OR improve\* OR intervention OR  
educat\* OR seminar\* OR workshop\* OR course

## PRISMA 2020 Main Checklist

Topic	No.	Item	Location where item is reported
<b>TITLE</b>			
<b>Title</b>	1	Identify the report as a systematic review.	See Title pp 3.
<b>ABSTRACT</b>			
<b>Abstract</b>	2	See the PRISMA 2020 for Abstracts checklist	pp4
<b>INTRODUCTION</b>			
<b>Rationale</b>	3	Describe the rationale for the review in the context of existing knowledge.	See Introduction pp5
<b>Objectives</b>	4	Provide an explicit statement of the objective(s) or question(s) the review addresses.	See Introduction pp5
<b>METHODS</b>			
<b>Eligibility criteria</b>	5	Specify the inclusion and exclusion criteria for the review and how studies were grouped for the syntheses.	See study selection section pp6
<b>Information sources</b>	6	Specify all databases, registers, websites, organisations, reference lists and other sources searched or consulted to identify studies. Specify the date when each source was last searched or consulted.	See included studies section pp7
<b>Search strategy</b>	7	Present the full search strategies for all databases, registers and websites, including any filters and limits used.	See appendix 1 and search strategy section pp7 and pp37
<b>Selection process</b>	8	Specify the methods used to decide whether a study met the inclusion criteria of the review, including how many reviewers screened each record and each report retrieved, whether they worked independently, and if applicable, details of automation tools used in the process.	See study selection section pp6
<b>Data collection process</b>	9	Specify the methods used to collect data from reports, including how many reviewers collected data from each report, whether they worked independently, any processes for obtaining or confirming data from study investigators, and if applicable, details of automation tools used in the process.	See review procedure section pp6

Topic	No.	Item	Location where item is reported
<b>Data items</b>	10a	List and define all outcomes for which data were sought. Specify whether all results that were compatible with each outcome domain in each study were sought (e.g. for all measures, time points, analyses), and if not, the methods used to decide which results to collect.	See data extraction section pp 7
	10b	List and define all other variables for which data were sought (e.g. participant and intervention characteristics, funding sources). Describe any assumptions made about any missing or unclear information.	See data extraction section pp 7
<b>Study risk of bias assessment</b>	11	Specify the methods used to assess risk of bias in the included studies, including details of the tool(s) used, how many reviewers assessed each study and whether they worked independently, and if applicable, details of automation tools used in the process.	Supplementary Table 3. pp 29
<b>Effect measures</b>	12	Specify for each outcome the effect measure(s) (e.g. risk ratio, mean difference) used in the synthesis or presentation of results.	n/a
<b>Synthesis methods</b>	13a	Describe the processes used to decide which studies were eligible for each synthesis (e.g. tabulating the study intervention characteristics and comparing against the planned groups for each synthesis (item 5)).	n/a
	13b	Describe any methods required to prepare the data for presentation or synthesis, such as handling of missing summary statistics, or data conversions.	n/a
	13c	Describe any methods used to tabulate or visually display results of individual studies and syntheses.	n/a
	13d	Describe any methods used to synthesize results and provide a rationale for the choice(s). If meta-analysis was performed, describe the model(s), method(s) to identify the presence and extent of statistical heterogeneity, and software package(s) used.	n/a
	13e	Describe any methods used to explore possible causes of heterogeneity among study results (e.g. subgroup analysis, meta-regression).	n/a
	13f	Describe any sensitivity analyses conducted to assess robustness of the synthesized results.	n/a

Topic	No.	Item	Location where item is reported
<b>Reporting bias assessment</b>	14	Describe any methods used to assess risk of bias due to missing results in a synthesis (arising from reporting biases).	See Table 4. pp 31
<b>Certainty assessment</b>	15	Describe any methods used to assess certainty (or confidence) in the body of evidence for an outcome.	n/a
<b>RESULTS</b>			
<b>Study selection</b>	16a	Describe the results of the search and selection process, from the number of records identified in the search to the number of studies included in the review, ideally using a flow diagram.	See Result section pp8
	16b	Cite studies that might appear to meet the inclusion criteria, but which were excluded, and explain why they were excluded.	See study selection section pp6
<b>Study characteristics</b>	17	Cite each included study and present its characteristics.	Supplementary Table 1 and 2. pp 19 and 24.
<b>Risk of bias in studies</b>	18	Present assessments of risk of bias for each included study.	Supplementary Table 4. pp 31.
<b>Results of individual studies</b>	19	For all outcomes, present, for each study: (a) summary statistics for each group (where appropriate) and (b) an effect estimate and its precision (e.g. confidence/credible interval), ideally using structured tables or plots.	Supplementary Table 2. pp 24.
<b>Results of syntheses</b>	20a	For each synthesis, briefly summarise the characteristics and risk of bias among contributing studies.	n/a
	20b	Present results of all statistical syntheses conducted. If meta-analysis was done, present for each the summary estimate and its precision (e.g. confidence/credible interval) and measures of statistical heterogeneity. If comparing groups, describe the direction of the effect.	n/a
	20c	Present results of all investigations of possible causes of heterogeneity among study results.	n/a
	20d	Present results of all sensitivity analyses conducted to assess the robustness of the synthesized results.	n/a

Topic	No.	Item	Location where item is reported
<b>Reporting biases</b>	21	Present assessments of risk of bias due to missing results (arising from reporting biases) for each synthesis assessed.	n/a
<b>Certainty of evidence</b>	22	Present assessments of certainty (or confidence) in the body of evidence for each outcome assessed.	Supplementary Table 2. pp 24.
<b>DISCUSSION</b>			
<b>Discussion</b>	23a	Provide a general interpretation of the results in the context of other evidence.	See Discussion section pp 11.
	23b	Discuss any limitations of the evidence included in the review.	See limitation section pp 13
	23c	Discuss any limitations of the review processes used.	See limitation section pp 13
	23d	Discuss implications of the results for practice, policy, and future research.	See Conclusions section pp13
<b>OTHER INFORMATION</b>			
<b>Registration and protocol</b>	24a	Provide registration information for the review, including register name and registration number, or state that the review was not registered.	See data extraction section pp 7
	24b	Indicate where the review protocol can be accessed, or state that a protocol was not prepared.	See review procedure section pp 6
	24c	Describe and explain any amendments to information provided at registration or in the protocol.	n/a
<b>Support</b>	25	Describe sources of financial or non-financial support for the review, and the role of the funders or sponsors in the review.	See Funding section pp 14

Topic	No.	Item	Location where item is reported
<b>Competing interests</b>	26	Declare any competing interests of review authors.	See Competing interest interest section pp 14
<b>Availability of data, code and other materials</b>	27	Report which of the following are publicly available and where they can be found: template data collection forms; data extracted from included studies; data used for all analyses; analytic code; any other materials used in the review.	n/A



## PRISMA Abstract Checklist

Topic	No.	Item	Reported?
<b>TITLE</b>			
<b>Title</b>	1	Identify the report as a systematic review.	Yes
<b>BACKGROUND</b>			
<b>Objectives</b>	2	Provide an explicit statement of the main objective(s) or question(s) the review addresses.	Yes
<b>METHODS</b>			
<b>Eligibility criteria</b>	3	Specify the inclusion and exclusion criteria for the review.	Yes
<b>Information sources</b>	4	Specify the information sources (e.g. databases, registers) used to identify studies and the date when each was last searched.	Yes
<b>Risk of bias</b>	5	Specify the methods used to assess risk of bias in the included studies.	Yes
<b>Synthesis of results</b>	6	Specify the methods used to present and synthesize results.	Yes
<b>RESULTS</b>			
<b>Included studies</b>	7	Give the total number of included studies and participants and summarise relevant characteristics of studies.	Yes
<b>Synthesis of results</b>	8	Present results for main outcomes, preferably indicating the number of included studies and participants for each. If meta-analysis was done, report the summary estimate and confidence/credible interval. If comparing groups, indicate the direction of the effect (i.e. which group is favoured).	Yes
<b>DISCUSSION</b>			
<b>Limitations of evidence</b>	9	Provide a brief summary of the limitations of the evidence included in the review (e.g. study risk of bias, inconsistency and imprecision).	Yes
<b>Interpretation</b>	10	Provide a general interpretation of the results and important implications.	Yes
<b>OTHER</b>			
<b>Funding</b>	11	Specify the primary source of funding for the review.	Yes
<b>Registration</b>	12	Provide the register name and registration number.	Yes

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3 *From:* Page MJ, McKenzie JE, Bossuyt PM, Boutron I, Hoffmann TC, Mulrow CD, et al. The  
4 PRISMA 2020 statement: an updated guideline for reporting systematic reviews.  
5 MetaArXiv. 2020, September 14. DOI: 10.31222/osf.io/v7gm2. For more information, visit:  
6 [www.prisma-statement.org](http://www.prisma-statement.org)  
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# BMJ Open

## Evidence for the effectiveness of interventions to reduce mental health related stigma in the workplace: A Systematic Review

Journal:	<i>BMJ Open</i>
Manuscript ID	bmjopen-2022-067126.R1
Article Type:	Original research
Date Submitted by the Author:	24-Nov-2022
Complete List of Authors:	Ditta Tóth, Mónika; Semmelweis University, Institute of Behavioural Sciences Ihionvien, Sarah; Semmelweis University, Institute of Behavioural Sciences Leduc, Caleb ; University College Cork, School of Public Health Aust, Birgit; National Research Centre for the Working Environment Amann, Benedikt; Hospital del Mar Institute for Medical Research, Mental Health Group; Univ. Pompeu Fabra Cresswell-Smith, Johanna; THL Reich, Hanna; German Foundation for Research and Education on Depression; German Foundation for Research and Education on Depression Cully, Grace; University College Cork School of Public Health Sanches, Sarita; Phrenos Center of Expertise; Altrecht Foundation for Mental Health Care Fanaj, Naim; Mental Health Center, ; Mental Health Center Prizren Qirjako, Gentiana; University of Medicine, Department of Public Health Tsantila, Fotini; KU Leuven, LUCAS, Centre for Care Research and Consultancy Ross, Victoria ; Australian Institute for Suicide Research and Prevention Mathieu, Sharna; Australian Institute for Suicide Research and Prevention Pashoja, Arlinda; London School of Hygiene and Tropical Medicine Faculty of Public Health and Policy, Faculty of Epidemiology and Population Health Arensman , Ella ; University College Cork, School of Public Health; National Suicide Research Foundation Purebl, György; Semmelweis University, Institute of Behavioural Sciences
<b>Primary Subject Heading</b>:	Occupational and environmental medicine
Secondary Subject Heading:	Public health
Keywords:	MENTAL HEALTH, OCCUPATIONAL & INDUSTRIAL MEDICINE, Depression & mood disorders < PSYCHIATRY

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## Evidence for the effectiveness of interventions to reduce mental health related stigma in the workplace: A Systematic Review

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## Abstract

**Objective** Increasing access to mental health support is a key factor for treating mental disorders, however, important barriers complicate help-seeking, among them, mental health related stigma being most prominent. We aimed to systematically review the current evidence for interventions focusing on reducing stigma related to mental health problems in Small and Medium Enterprises (SMEs).

**Design** Systematic review with a focus on interventions targeting mental health related stigma in the workplace in accordance with PRISMA guidelines. The methodological quality of included article was assessed using the QATQS scale.

**Data sources** PubMed, Ovid Medline, PsycINFO, Scopus, and Cochrane databases and Google Scholar were searched from January 2010 until November 2022.

**Eligibility criteria for selecting studies** We included experimental or quasi-experimental studies about workplace interventions aiming to reduce stigma, where the outcomes were measured in terms of stigmatization against depression, anxiety and/or other mental health problems.

**Data extraction and synthesis** Records were screened by two independent reviewers after inspecting titles and abstracts and a full-text read of the articles to assess whether they met inclusion criteria. The results were synthesized narratively.

**Results.** We identified 22 intervention studies, three with high quality, 13 with moderate quality and 6 with weak quality. Only two studies included SMEs, but no study focused on SMEs exclusively. The mode of delivery of the intervention was face-to face in 15 studies, online in four studies, and mixed in three studies. We found a significant reduction in stigmatizing attitudes in almost all studies (20/22), using ten different instruments/scales. Effects seemed to be independent of company size. Online interventions were found to be shorter, but seemed to be as effective as face-to-face interventions.

**Conclusions.** Although we did not find interventions focusing exclusively on SMEs, it is likely that anti-stigma interventions also will work in smaller workplaces.

## Strengths and limitations of this study

- The present systematic review was based on a comprehensive search identifying 22 studies providing an important update since a similar review published in 2016
- The methodological quality of the identified studies was assessed by two independent reviewers using the Quality Assessment Tool for Quantitative Studies (QATQS) scale
- Given the diverse study designs and outcome measures, no meta-analysis was possible to conduct.
- Only studies with quantitative measurement were included in this review, however qualitative studies could provide important additional information, especially about the mechanisms leading to changes in stigma attitudes.

- Because of our search strategy and inclusion criteria - we cannot distinguish between different types of stigma-related changes: knowledge, beliefs and behaviours.

## Introduction

Mental disorders can have significant consequences, not only on the individual level, but also on a societal and economic level. In the context of the workplace[1,2], poor mental health has been linked with absenteeism and presenteeism[3, 4, 5] leading to decreased workplace performance, productivity, and increased risk of unemployment[6, 7]. Depression and anxiety are the two most common mental disorders globally, and are therefore also most likely to impact work performance and productivity[8].

Increasing access to mental health support is a key factor for treating mental disorders. Research highlights several important barriers which complicate help-seeking, with mental health related stigma being the most prominent[9]. Stigma can be defined as the convergence of several interrelated components, such as labeling, stereotyping, separation, status loss, and discrimination which occur together[10]. This includes perceived stigma (also known as social stigma) relating to an individual's perception of what others think and feel, and personal stigma (also known as self-stigma) reflecting individual thoughts and attitudes restricting openness about mental health difficulties, increasing risk of social exclusion, and limiting help seeking behavior[11, 12]. In a nationwide US study, over 90% of first responders found stigma as a main barrier to seeking help for themselves[9]. International evidence indicates that experiences of stigma and discrimination lead to decreased use of mental-health related interventions, including workplace-based mental health promotion programmes[13, 14, 15]. Mental health-related stigma can also lead to the breakdown of social connections including avoidance, rejection, and a perception of reduced competence[16]. As a consequence, the person involved may experience lack of career development, reduction of responsibilities, inequity in workplace policies, and exclusion from work integration and social activities. Stigma has also been found to increase the risk of unemployment, job uncertainty, and reduced the likelihood of being hired [17].

Addressing mental health related stigma is a central component of LaMontagne's [18] model for workplace mental health, which integrates preventing harm and reducing risk factors, promoting the positive aspects of work, and management of mental illness. Investing in mental health in the workplace via mental health promotion actions can not only improve mental health on an individual level, but also increase economic productivity[19, 20, 21]. Several workplace-based mental health promotion programmes have been implemented in the EU, with the majority of these being conducted in large companies. This means that interventions are only reaching a small proportion of all employees as the majority (99%) of EU-based workplaces represent Small or Medium size Enterprises (SMEs)[22]. Despite proportionally more people being employed by SMEs in comparison to larger companies, SMEs often lack the financial and/or human resources (HR) support for mental health promotion. Although face-to-face interventions seem to be more effective, research shows that online interventions can be time- and cost-effective, and also easily implementable which can be favourable for small enterprises with presumably limited budgets to implement mental health promotion activities[23].

Although research has shown that stigma can lead to a number of negative consequences and is a barrier for workplace mental health promotion, more insight is required into how best to



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2  
3 reduce stigma. A number of intervention studies investigating the effects of anti-stigma  
4 initiatives have been conducted during the last 10-20 years, and so far only one systematic  
5 review has been published[24]. This review identified 16 intervention studies targeting stigma  
6 of mental illness at the workplace. The review included research published between 2004 and  
7 2014 and found support for anti-stigma interventions leading to improved employee knowledge  
8 and supportive behaviour towards people with mental-health problems. They concluded that  
9 while the majority of interventions demonstrated a positive effect on employees' attitudes, there  
10 remained significant need for improved methodological quality in future evaluations.  
11 Specifically, selection bias might have contributed to the positive effects. In particular, one of  
12 the main findings indicated that the majority of the interventions were conducted with more  
13 highly educated supervisors or in job groups, with more highly educated employees and in the  
14 public sector. This reduces the generalizability to most workplaces in other diverse sectors with  
15 less educated workers. Consistent with workplace mental health research in general, most of  
16 these studies were also conducted in larger organizations, and therefore not providing any  
17 knowledge about interventions designed to reduce stigma in SMEs. The currently ongoing  
18 intervention project Mental Health Promotion and Intervention in Occupational Settings  
19 (MENTUPP Project) aims to contribute to knowledge in this area. A comprehensive online  
20 intervention has been developed and is currently being tested in a number of SMEs across  
21 European countries and Australia[25]. This review has been conducted as part of the  
22 MENTUPP Project to enhance its evidence base.

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27 Therefore, the main aim of this paper was to systematically review the current evidence for  
28 interventions focusing on reducing stigma related to mental health problems in SMEs in various  
29 sectors. A secondary aim of the review was to investigate the mode of delivery and  
30 intensity/duration of interventions.  
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## 32 33 34 **Methods**

### 35 36 **Review procedure**

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38 A systematic literature search was conducted with a focus on interventions targeting mental  
39 health related stigma in the workplace. The review was conducted in accordance with the  
40 PRISMA guideline process[26]. Peer-reviewed articles about workplace-based anti-stigma  
41 interventions were searched from January 2010 until 14th July 2021 via PubMed, Ovid  
42 Medline, PsycINFO, Scopus and Cochrane databases. An additional Google Scholar search was  
43 conducted. All results from the database search were uploaded to Covidence  
44 ([www.covidence.org](http://www.covidence.org)), an online tool for managing and streamlining systematic reviews.  
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### 48 **Study selection**

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50 The systematic review was conducted addressing the following inclusion criteria: 1) the sample  
51 included employees and/or owners/managers; 2) the intervention at the workplace was aimed  
52 to reduce stigma; 3) the outcomes were measured in terms of stigmatization against depression,  
53 anxiety and/or other mental health problems; 4) studies had an experimental or quasi-  
54 experimental design (including quantitative data); 5) the studies were published in English; 6)  
55 the intervention was delivered through the workplace; and 7) the studies were published  
56 between January 2010 and July 2021.

57  
58 Studies were excluded based on the following criteria: 1) no evaluation of the intervention; 2)  
59 only qualitative evaluation (e.g. interview or focus group); or 3) no direct measure on stigma  
60

(studies with indirect measures of stigma, such as knowledge of mental health, or attitudes towards mentally ill patients, were excluded).

After duplicates were removed, the records were screened by two independent reviewers (GyP, SI) following a two-stage procedure: 1. Inspecting titles and abstracts of the studies, and 2. A full-text read of the articles to assess whether they met inclusion criteria. In the case of disagreement, a consensus was made together with a third researcher (MDT; first author of the study).

### **Search strategy**

The search string was developed by GYP and MDT, reviewed by IS and CL, and subsequently reviewed by a subject librarian at Semmelweis University Hungary (See search keywords in Appendix 1). Terms related to the following themes were used: mental health related terms AND workplace related terms AND stigma-related terms AND intervention related terms.

### **Included studies**

Supplementary figure 1. displays the PRISMA flow diagram which shows the decision points during the screening process.

### **(SUPPLEMENTARY FIGURE 1)**

The PubMed, Ovid Medline, PsycINFO, Scopus and Cochrane databases and Google Scholar were searched resulting in initial identification of 3479 articles. After removal of duplicates (n=221) title screening and abstract review was conducted for 3258 articles, of which 154 were retained for full-text screening, and 23 met criteria for inclusion. However two articles (Reavley 2018 and 2021) reported about the same intervention study, which means that 22 intervention studies were identified.

### **Data extraction**

Data extraction by two co-authors for the articles after full-text review included the following and was independently cross-checked by a third reviewer (MDT): (1) Author and year; (2) study design; (3) number of participants at baseline and follow up; (4) gender of participants (5) Target group (6) Sector and Size of organization (7) intervention; (8) intervention intensity; (9) country (10) (Supplementary Table, 1) outcome measure on stigma; (11) evaluation timepoints; (12) main findings (Supplementary Table 2).

The review was conducted according to PRISMA guidelines[26] and registered with PROSPERO: ID: CRD42020191307.

### **Quality assessment**

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3 The methodological quality of each included article was assessed using the Quality Assessment  
4 Tool for Quantitative Studies (QATQS) scale[27], based on the following aspects rated from  
5 weak to strong: selection bias, design, confounders, blinding, data collection method and drop-  
6 out. The global rating was high, in case of 'no weak rating', moderate in case of one 'weak  
7 rating', and weak in case of 'two or more weak ratings'. Quality assessment was finalized after  
8 two independent reviews by the first and second author of this review, followed by a consensus  
9 meeting together with a third independent reviewer GYP.

### 10 **Patient and Public Involvement**

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13 No patient involved.

## 14 **Results**

### 15 **Study Characteristics**

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18 Of the 22 included intervention studies, seven were conducted in Canada, six in Australia, four  
19 in Great Britain, two in Germany and one each in Sweden, Spain and Japan. Nine studies used  
20 a Randomized Controlled Trial (RCT) study design and the remaining 13 used a quasi-  
21 experimental design. An overview of the studies is presented in supplementary table 1 and 2.

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26 **(SUPPLEMENTARY TABLE 1)**

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31 **(SUPPLEMENTARY TABLE 2)**

### 32 **Sector and size of organization**

33 A total of 22 interventions were used by the included studies, most of which (12/22) were  
34 conducted in public sector organizations, or in a mixture of public and private sector workplaces  
35 (4/22). Only four studies focused solely on private sector companies, and no sector-specific  
36 information was provided in two of the studies. The interventions enrolled different  
37 professional groups in varying positions including healthcare workers (2 studies), first  
38 responders (4), public servants (2), maintenance staff (2), governmental employees (2), housing  
39 association (1), managers, leaders (8), hospitality industry (1).

40 Six studies provided information on the size of the organizations, the four studies in the private  
41 sector enrolled large enterprises with more than 250 employees. Two interventions enrolled a  
42 mixture of small, medium and large organizations. No intervention study specifically focused  
43 on SMEs.

### 44 **Quality assessment of the studies**

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47 The assessed methodological quality of the included studies varied from weak to strong, with  
48 three considered to be of high quality. Almost two thirds of papers (13/22) were assessed as  
49 having moderate quality, most lacking a control group design. Six articles were appraised as  
50 weak, a rating driven primarily from low agreement rate and/or high dropout rate  
51 (supplementary table 3).

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56 **(SUPPLEMENTARY TABLE 3)**

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59 The detailed evaluation criteria of the QATQS scale are presented in supplementary table 4.

## (SUPPLEMENTARY TABLE 4)

### **Interventions**

Overall, ten interventions used previously developed standardized interventions, including the Mental Health First Aid program, Psychological First Aid, Applied Suicide Intervention Skills Training, Beyond Blue or Mental Health-Guru, with other interventions being designed or modified to fit a workplace-based context. Twelve interventions used non-standardized mental health approaches. In terms of implementation, four interventions included in the studies were delivered online, 15 delivered in person, and three were blended interventions (delivered both online and face to face). All programmes used multimodal approaches, which included multiple intervention techniques such as psychoeducation, interactive skills training exercises, and case vignettes/videos of experts with lived experience. Some of the interventions contained specific leadership-focused elements. The most frequent topics were: education about the features and symptoms of mental disorders (special focus on depression and anxiety), warning signs of mental disorders, crisis and suicidal risk and its management, importance of mental health issues in the workplace, and communication strategies for supporting employees with mental health problems.

As a general result we found a significant reduction in stigmatizing attitudes in almost all studies (20/22), using ten different instruments/scales. A detailed overview of study characteristics is presented in Supplementary Table 1 and the main findings of each study are presented in Supplementary Table 2.

### **Mode of delivery**

In the next section we will shortly describe some main features of the 22 studies. First, we present the online interventions, then the face-to-face interventions and finally the blended interventions. Within each category we begin with presenting studies with a RCT design followed by studies with a quasi-experimental or other study designs.

#### ***Online interventions***

Four out of the 22 studies delivered the intervention in an online format[28 - 31]. Out of the four studies, three found significant positive effects on stigmatizing attitudes, while one intervention did not find a positive effect after the intervention[31]. The average length of these online interventions was 146 minutes, the shortest being 30-45 minutes and the longest six hours. The positive effects were maintained at three[29] and six months follow up[28, 30].

#### **RCT design studies**

**Griffiths** et al investigated the effectiveness of a 1-hour long online mental health programme for employees of governmental organizations (N=507) [28]. Significant reduction measured by the personal subscales of The Depression and Generalized Anxiety Stigma Scales[32, 33] was found post intervention and 6 months follow-up. **Shann et al** delivered an online leadership intervention (N=311) [30]. Even a short, 30-45 mins duration intervention resulted in a significant reduction in stigma scores even at 6-month follow up, which was measured by a 12-item Managerial Stigma Toward Employee Depression Scale[34].

#### **Studies with non RCT design**

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4 **Paterson et al** delivered a 6-hour long online workplace intervention (N=134) [31]. No  
5 significant difference in pre and post measures stigma scores between intervention and control  
6 group was found, and the methodological quality was rated as weak. The adopted version of  
7 King's stigma Scale was used[35]. **Hanisch et al.** delivered a 2-hour digital training for  
8 managers (N=48)[29]. The intervention resulted in significant reduction regarding  
9 stigmatization toward people with mental health problems, but no control group was enrolled.  
10 The Opening Minds Scale for Workplace Attitudes was used post-training and at 3 months  
11 follow-up[35].  
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### 15 *Face-to-face interventions*

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18 Most of the studies used a face-to-face approach (15 out of 22). The average length of these  
19 interventions was 10.1 hours (=606 minutes), the shortest being two hours and the longest 16  
20 hours interventions. Only one intervention did not find a significant positive effect on  
21 stigmatizing attitudes[36], and one revealed rebound effect at 3 months follow up[37]. Two  
22 further studies did not have a follow-up measurement [38, 39]. The length of the follow up  
23 varied between 1 month to 2 years.  
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### 26 **Studies with RCT design**

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28 Six studies used RCT designs, one rated as a methodologically strong study: **Svensson and**  
29 **Hansson**[40] conducted a 12-hour long training for public sector employees (N=199). A  
30 vignette version of the Depression Personal and Perceived Stigma scale[32] showed significant  
31 reduction in personal stigma towards people with depression after 6 months and even at 2 years  
32 follow up, but no significant changes were found in the control group. Similarly, the other four  
33 studies[41, 42, 43, 37] found significant reduction in stigmatizing attitudes in their intervention  
34 group post training, and 1-3 months follow-up, but no significant changes were found in the  
35 control groups. The effects of 3 to 7.5 hours face to face trainings were measured by the  
36 modified version of the Depression Stigma Personal subscale[32], the Opening Minds Scale for  
37 Workplace Attitude[35], the Opening Minds Stigma Scale for Health Care Providers[44] and  
38 the Mental Health Knowledge Scale [43]. Fire service line managers (N=106) were randomly  
39 assigned to either a 2-day or 12 hour long training group or a control group (1 hour leaflet  
40 session)[39]. The locally developed Knowledge and Efficacy about Mental Health Problems  
41 scale revealed statistically significant improvements in stigma on mental health pre- and post-  
42 training in both training settings, but not in the control group.  
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### 46 **Studies with non-RCT design**

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48 Five out of six *weak methodological quality* interventions were performed a face-to face non-  
49 RCT design.

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51 **Bond et al.** [45] delivered a 4-hour course for employees in support services (N=284).  
52 Significant reduction was found on stigmatizing items measured by an adapted version of  
53 Depression Stigma Scale[12] after the course and 6-month follow up. **Kubo et al**[46] delivered  
54 a 2-hour long education program (N=91). Right after the intervention, the Japanese version of  
55 the Links Perceived Devaluation-Discrimination Scale[10] showed a significant decrease in  
56 negative attitudes towards mental health problems, but this difference was not maintained after  
57 1 month. Although there was a long-term (2 years) effect in perceived mental health stigma in  
58 **Kristman's et al**[47] 2 year-long quasi-experimental study (N=89), the methodological quality  
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of the study was assessed as weak. **Quinn et al**[48] conducted a 6-hour long training course for telecommunication workers (N=101). Relevant questions gathered from the Scottish Public Attitudes Survey[49] revealed a significant decrease in stigmatizing attitudes between pre and post intervention, however the methodology was rated as weak. **Stelnicki et al** [50] conducted a 16-hour long program for public safety personnel (N=136) which resulted in significant decrease in stigma scores measured by the Opening Minds Scale for Workplace Attitude [35].

Five other face-to-face studies were rated as having *moderate methodological quality*: **Dobson et al**[51] (N=1292) and **Szető et al** (N=5598) investigated the effects of a 4- and 8-hour long stigma reduction program for frontline workers and managers[52]. In both studies, the Opening Minds Scale for Workplace Attitudes[35] showed a significant reduction in stigma for the total scale and all the subscales between pre- and post- intervention and 3-month follow up in both groups. In their longitudinal cohort study, **Hamann et al** [38] delivered a 1-1.5-day long face-to-face educational workshop for leaders and HR department employees (N=580). Post-intervention, the Depression Stigma Personal Subscale[32] showed a significant decrease, but no follow-up measure was performed. On the other hand, reduction in stigma was not significant in a 1-hour training followed by an 4-hour gate-keeper training for Australian Mates in Mining co-workers (N=1275) and 117 supervisors[36]. Mental health stigma was measured by Perceived Stigma Scale[53].

### ***Blended studies***

All of the blended design studies used randomized designs. In a study by **Moll et al** with strong methodological quality, mental health literacy training was delivered to healthcare workers (N=192) in either face-to-face or blended setting [54]. Both interventions resulted in a significant reduction of stigmatizing beliefs, but a longer effect was seen by the blended intervention at 6-month follow up, which was measured by the Opening Minds Scale for Health Care Providers[44]. In a study by **Reavley et al** 608 public sector employees were randomized into different interventions: two MHFA and PFA online courses and a blended MHFA one[55, 56]. Significant reduction in stigma scores were found in each intervention groups post training and 1 year follow up and the Personal Stigma Scale[12] showed no significant difference between online and blended courses. Lam et al's [57] 3-months long study delivered an online Mental Health First Aid training combined with face-to face sessions for various large enterprise employers (N=456). The strong methodological quality study resulted in a significant reduction of stigma scores post training and at 3-months follow up.

### **Discussion**

The main aim of this systematic review was to identify and evaluate the effectiveness of different workplace-based anti-stigma interventions, focusing on reducing stigmatizing attitudes and discrimination of people with mental illness. The review included interventions that were delivered to employees and employers. A specific focus was placed on Small and Medium Enterprises.

Twenty-two articles met the inclusion criteria and we found an overall positive effect for most of the interventions irrespective of the mode of delivery. Three of the four studies using online interventions found positive effects. Among the fifteen face-to-face interventions, only one study did not find an effect, although a few studies only found short term effects. This finding appears to indicate that online anti-stigma interventions can be just as effective as face-to-face interventions. Similarly, a study comparing training for managers to improve their confidence

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3 in supporting the mental health of their employees found that both the online and face-to-face  
4 version to be effective[23]. As for the intensity of the intervention, we can conclude that the  
5 average length of online interventions was substantially shorter compared to those delivered  
6 face-to-face (146 min vs 606 min on average).  
7

8  
9 The finding that online interventions might be just as effective as face-to-face interventions was  
10 also confirmed by two further randomized controlled studies identified in this review. Reavley  
11 et al[55, 56] found no significant difference between the effectiveness of blended and purely  
12 online interventions on stigmatizing attitudes, and a longer lasting positive effect was found in  
13 a blended intervention compared to its face-to-face version in another study[54]. These results  
14 underline the possible benefits of online interventions over the conventional face-to-face  
15 approaches: online interventions are shorter, need no presence of the professionals/trainers, and  
16 they have particular potential for the workplace as they can be tailored to participant or  
17 workplace needs (i.e., can be used anytime during the day), which may also have favourable  
18 cost implications. These features make them especially attractive for SMEs as they typically  
19 have fewer resources for implementing workplace mental health interventions. Online  
20 interventions can also be beneficial during public health emergencies (such as the Covid-19  
21 pandemic) when face-to-face contact is reduced or not possible.  
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25 We can conclude that the quality of the interventions has improved since Hanisch et al.'s  
26 review[24], having only three overlapping studies with this previous review (39, 40, 47). We  
27 identified studies with larger sample size and longer lasting effects. Our review also confirms  
28 the findings of the previous review with more studies with higher methodological quality.  
29 However, in this review the majority of the identified studies did not have a control group and  
30 the drop-out rate in some studies was high. Only two of the twenty-two studies were rated to  
31 have strong methodological quality. The majority of the programmes used a multitude of  
32 intervention techniques targeting both employees and leaders, which may have made the  
33 intervention more effective, but produces difficulties in terms of identifying the most effective  
34 elements for stigma-reduction.  
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37  
38 With regard to evaluation aspects, 17 studies included follow-up measurements after the  
39 intervention, with the duration varying from 1 month to 2 years. Most of the studies used a 1 to  
40 6-month follow up, only two programs followed their participants for 2 years, and both found  
41 that the effects were maintained. A few studies however, reported only short-term effects. It  
42 remains unclear why some interventions demonstrate long-term effects while other studies only  
43 achieved short term effects. More studies with longer follow-up time and more studies with  
44 more details about the content of the intervention are needed to investigate this further.  
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48 Despite the overall positive outcomes on stigmatizing attitudes by the reviewed studies, it  
49 would be important to know if employees actually experience a reduction in exposure to mental  
50 health related stigma from their colleagues and managers following the interventions.  
51 Measurement tools assess changes in attitudes that do not always translate into differences in  
52 behavior and other measures should more frequently be applied in these studies, such as the  
53 willingness to seek or offer help.

54  
55 One of the 2 studies which did not find a significant reduction in stigmatizing attitudes after the  
56 intervention, investigated the effects of a 6-hour long online training programme[31]. Authors  
57 concluded that the stigma questionnaire[33] used in their evaluation may not have been  
58 sensitive enough to capture improvement in mental health related stigma in the workplace  
59 context. Similarly, a non-validated stigma-measuring scale could be the reason of another  
60 intervention which seems to have no significant reduction in stigma scores[36].

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Although our primary aim was to review changes in mental health related stigma, other results are also noteworthy. For example, some interventions were also found to contribute to increased mental health literacy[54, 41] and intention to seek help[28]. Increased resilience [51, 52] and help-seeking behavior[28, 54] were also observed, confirming previous findings by Hanisch et al[23].

Workplace-based mental health stigma-reduction programs appear to have very similar key objectives and approaches, although we noted a tendency to use different evaluation approaches using different scales. The use of appropriate, psychometrically sound scales to assess stigma is crucial and facilitates comparison of findings. Both of the interventions [31, 36] with no significant reductions in stigma scores applied scales that may not have been sensitive enough in workplace settings. Moreover, some researchers used semi-structured interviews or primarily qualitative methods for evaluating program effectiveness meaning they were excluded from our review, although these also found a reduction in participants' stigmatizing attitudes[58].

In sum, our main objective was to review effective workplace-based interventions for addressing mental health related stigma with a particular focus on SMEs. Unfortunately, our results did not entirely meet our expectations, as none of the reviewed interventions targeted SMEs specifically. Possible reasons behind this may be due to data protection reasons as limited data on the exact size and type of the organisations were noted. Most of the interventions were conducted in larger companies or public organizations, and therefore it is difficult to determine their feasibility in smaller enterprises with smaller numbers of employees and supervisors. However, we identified positive effects in studies where differently sized companies participated. Stigma-reduction in SME workplaces therefore remains unaddressed, although our review did add some new perspectives for smaller enterprises.

Our purpose to review interventions with appropriate methodology has produced rather positive results. The reviewed papers indicate that the included interventions produced for the most part significant reductions in stigmatizing attitudes for both employees and managers, and despite variation in methodology, common conclusions could be drawn.

## Limitations

Notwithstanding the positive results of this review, several limitations should be mentioned. Only English language articles were included from five electronic databases, but we did not use occupational health databases for primary literature.

We have identified a clear dominance of interventions targeting higher educated white collar employers and employees, inhibiting the generalizability of effectiveness to less educated or blue-collar employees. In addition, all studies were conducted in either European countries, North-America, Australia or Japan therefore not representing experiences from other parts of the world, with larger parts of the populations with lower economic status. Only studies with quantitative measurement were included in this review, however studies with interview or focus group designs could provide important additional information. Similarly, we did exclude studies with no direct measure on stigma, however attitudes towards mentally ill patients and knowledge of mental health are important factors of stigmatizing behavior. Given the diverse study designs and outcome measures, it was not possible to conduct a meta-analysis.

Having based our review on quantitative studies we found that most programs were effective in changing stigmatizing attitudes and in some studies also were able to lead to behaviour change. However, this review does not provide a better understanding of the mechanisms that



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2  
3 lead to these changes. The knowledge about the effectiveness of the anti-stigma interventions  
4 presented in this review therefore should be supplemented with other reviews, including more  
5 or only qualitative studies, to investigate these aspects. Another important aspect of future  
6 studies can be the evaluation of which elements of interventions act on the level of individual  
7 and structural stigma separately. Again this also requires studies based on qualitative  
8 methodology.  
9

## 10 11 **Conclusions**

12  
13 A large proportion of the workforce could benefit from workplace-based interventions aimed  
14 at reducing mental health related stigma. Although we did not find interventions focusing  
15 specifically on SMEs, we can derive important findings from our review. Online anti-stigma  
16 interventions could have several benefits for smaller enterprises, they are shorter, and appear to  
17 have the same positive effects on stigmatizing attitudes as face-to-face interventions. These  
18 could be very important factors for professionals when trying to choose an intervention for their  
19 company.  
20

21 Furthermore, investigations of the feasibility of these programs in smaller enterprises with less  
22 resources are needed, and more studies should go beyond measuring only attitudes.  
23  
24

## 25 **Contributorship Statement**

26  
27 MDT, GYP, SI and EA conceived the idea for the study. MDT, GYP, SI, BA and CL planned  
28 the study design. MDT, SI and GYP carried out the search and quality assessments with input  
29 from BA and CL. MDT and GYP wrote the first draft of the report with input from BA, JCS,  
30 HR, GC, SS, NF, GQ, FT, VR, SM and ACP. All authors contributed to the interpretation of  
31 findings and critical revision of the manuscript. All authors approved the final version of the  
32 manuscript for submission, MDT submitted the manuscript.  
33  
34

## 35 **Competing interests**

36  
37 The authors declare no competing interests.  
38  
39

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41  
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44

## 45 **Data sharing statement**

46  
47 No additional data available.  
48  
49

## 50 **Ethics approval**

51  
52 Ethical approval was given by the Hungarian Medical Research Council, reference number:  
53 IV/10156-3/2020/EKU.  
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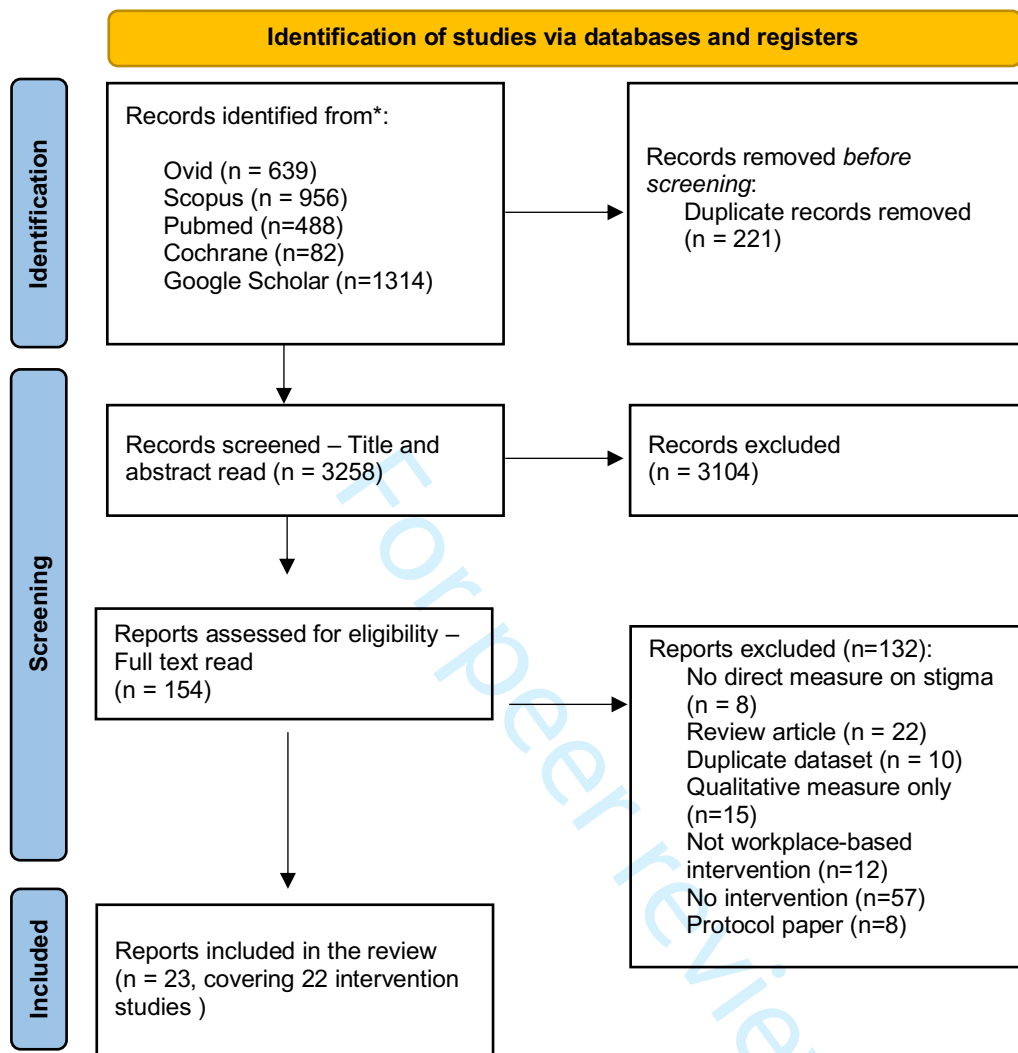
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PRISMA 2020 flow diagram for new systematic reviews which included searches of databases and registers only



From: Page MJ, McKenzie JE, Bossuyt PM, Boutron I, Hoffmann TC, Mulrow CD, et al. The PRISMA 2020 statement: an updated guideline for reporting systematic reviews. *BMJ* 2021;372:n71. doi: 10.1136/bmj.n71

For more information, visit: <http://www.prisma-statement.org/>

**Appendix 1:**

The following TI/AB keywords were used:

depress\* OR suic\* OR anx\* OR self-harm OR "mental health" OR discrimination OR  
exclusion  
AND  
occupation\* or workplace or SME OR job OR "small-sized enterprise\*" OR "medium-  
sized enterprise\*" OR "small enterprise\*" OR "medium enterprise\*" OR "small-sized  
compan\*" OR "medium-sized compan\*" OR "small compan\*" OR "medium compan\*"  
OR "small-sized business\*" OR "medium-sized business\*" OR "small business\*" OR  
"medium business\*" OR "small-sized organization\*" OR "small-sized organisation\*" OR  
"medium-sized organization\*" OR "medium-sized organisation\*" OR "small  
organization\*" OR "small organisation\*" OR "medium organization\*" OR "medium  
organisation\*")  
AND  
anti-stigma OR stigma  
AND  
reduced OR promot\* OR program\* OR campaign OR improve\* OR intervention OR  
educat\* OR seminar\* OR workshop\* OR course



Supplementary table 1. Overview of study characteristics

First author/ year	Study Design	Population at baseline and follow up	Gender at baseline	Target group	Sector/ Size of organization	Intervention	Intervention Intensity	Country
<b>Bond et al, 2021</b>	longitudinal cohort study	284 pre 98 post	212 female 72 male	support services, police, educators and general community networks	public sector	Mental Health First Aid for the Suicidal Person course	4-hours course	Australia
<b>Dimoff 2016</b>	controlled study active vs wait list	183 pre 142 post	77 female 65 male	Leaders in telecommunication companies	large company, private sector	Mental health awareness training	3 hours training	Canada
<b>Dobson et al, 2021</b>	cluster-randomized trial	123 pre 101 post	115 female 8 male	office workers  kitchen and maintenance staff	large company, public sector	The Working Mind program: <ul style="list-style-type: none"> <li>• trained facilitators,</li> <li>• workshop manuals,</li> <li>• contact-based videos</li> <li>• discussion exercises,</li> <li>• personal goal setting.</li> </ul> Participants allocated to immediate or delayed intervention groups.	4-hours group program	Canada
<b>Dobson et al., 2019</b>	open trial methodology	1292 pre 1155 post	male 419 female 719	government, education, health, energy supervisors and frontline staff	public sector	The Working Mind Program <ul style="list-style-type: none"> <li>• trained facilitators,</li> <li>• workshop manuals,</li> <li>• contact-based videos</li> <li>• discussion exercises,</li> <li>• personal goal setting.</li> </ul> “train-the-trainer” model	Two versions: 4-hour group program for frontline workers  8-hour program for managers	Canada
<b>Eiroa-Orosa et al, 2021</b>	cluster randomized-	371 pre 260 post	314 female 57 male	primary health and mental health care professionals	public sector	awareness-raising intervention  The Targeted, Local, Credible, Continuous Contact (TLC3)	<b>4 workshops</b> 1. Training: pedagogy and contact (face-to face +video) – 4 hours	Spain

	controlled trial			administrative officers, general practitioners, odontologists, nurses, psychiatrists, psychologists, and social workers.		methodology adapted to the Catalan healthcare context	2. self-diagnosis and prioritization – 4 hours 3. self-organized activities 4. follow-up session	
<b>Griffith et al 2016</b>	Randomised controlled trial	507 pre 386 post	MH-guru: male: 29%, female: 70%;	multi-departmental government workplace	public sector	online depression and anxiety educational workplace induction program (“Mental Health Guru”): two modules: depression and General anxiety disorder	1 hour long online depression and anxiety educational program (1 module/week, 30min/module)	Australia
<b>Haman et al., 2016</b>	Longitudinal cohort study	580 pre	210 women 370 men	Leaders, members of the workers' council, workers in HR department	not specified companies (n=30)	“Mental-health-at-the-workplace” educational workshop	1-1,5 days training	Germany
<b>Hanisch et al., 2017</b>	Longitudinal cohort study	48 pre	92% male, 8% female	Leaders	private sector – large enterprise	“Leadership Training in Mental Health Promotion” (LMHP), a digital game-based training program for leaders which is combining games and simulations in a virtual environment.	1.5- 2 hours long single session	UK
<b>Kristman et al., 2019</b>	quasi-experimental	89 pre 61 post	59 male 24 female	Leaders in HR, occupational health and safety management	public and private sector, different size companies	Multi-faceted: 1. “Standard to Action” training program designed to help employers implement the Standard in	2 years	Canada

						<p>their workplaces – 6 sessions;</p> <p>2. Education sessions: MH First Aid sessions;</p> <p>3. Social marketing campaign including a photovoice exhibit.</p>		
<b>Kubo et al, 2018</b>	Single arm pilot trial	91 pre 83 post	male 77% female 23%	office workers	no specific information	“Mental Health First Aid” (MHFA) training program modified for workplace settings.	2-hour training course	Japan
<b>Moffitt et al, 2014</b>	random allocation design	106 pre 89 post	N/A	fire service line managers	public sector	<p>Participants randomly assigned to:</p> <ul style="list-style-type: none"> <li>• Looking after Wellbeing at Work” (LWW)</li> <li>• Mental Health First Aid (MHFA)</li> <li>• leaflet session (LS).</li> </ul>	LWW- 2days  MHFA – 12 hours  LS- 1 hour	UK
<b>Moll et al, 2018</b>	randomised, parallel-group trial	192 pre 167 post 150 by 6 mo follow up	female 88.5% male 11.5%	Healthcare workers	public sector	<p>“Beyond Silence” (Beyond Silence program includes a contact-based educational approach )</p> <p>Mental Health First Aid training</p>	comprising 6 in-person, 2-h sessions + 5 online sessions co-led by employees who personally experienced mental health issues standardised 2-days training program	Canada

<b>Pater son et al, 2021</b>		134 pre 57 post	not specified	not specified	public and private, different size companies	Headtorch WORKS - mental health and well-being intervention	3 online episodes + discussion group 6 hours original filmed drama and specialist documentary	UK
<b>Quinn et al, 2011</b>		101 pre 87 post	77% male 23% female	housing association and telecommunication workers	public and private sector	Training course on mental health awareness	One day training (6 hours each)  combination of service user narratives, experiential group learning, and didactic teaching approaches.	Scotland
<b>Reavley et al., 2018</b>	Randomiz ed controlled trial	608 pre 289 post	449 female 159 male	public servants	public sector	Participants randomized to  -eLearning MHFA,  -blended MHFA  -PFA eLearning	- 6-hour eLearning MHFA online course - 6-hour eLearning MHFA plus 4-hour face- to-face session - 4-hour eLearning PFA online course	Australia
<b>Shann et al., 2018</b>	Randomiz ed controlled trial	311 pre 196 post	148 male 163 female	Leaders	public private non- profit other sectors 1%	“Beyondblue” online materials for leaders: Main focus on depression: -written information, -video clips of organizational leaders speaking about mental health in the workplace, -interactive exercises in which participants can calculate the cost of untreated depression and the	30 – 45 min	Australia

						specific risk factors in their organization.		
<b>Svensson and Hansson, 2014</b>	Randomized controlled trial	416 pre 277 post	151 female 48 male	Not specified employees	public sector	Mental Health First Aid training	12 hours course, spread over two days	Sweden
<b>Szeto et al. 2019</b>	non-randomized quasi-experimental	5598 pre 4649 post  Frontline staff 75.8% (3,449) Supervisory staff 26.4% (1,210)	male 55.9% female 44.1%	Corrections 9.0% (418) Emergency Services (9-1-1) 3.9% (192) Fire Services 17.7% (821) Police Services 56.5% (2,623) Paramedics 13.0% (605)	public sector	“Road to Mental Readiness for First Responders” program (R2MR) <b>3 main components:</b> stigma reduction through video contact-based education, the Mental Health Continuum Model, and “Big 4” coping and resilience skills. Additional skills for supervisors.	4-hour program for employees  8-hour program for supervisors	Canada
<b>Tynan et al. 2018</b>	Non-Randomized controlled trial	1275 pre 1163 post  Supervisor: 117 pre 114 post	1014 male; 135 female;  Supervisor training: 92 male; 10 female; 12 not specified.	Manager Professional Trades worker Machinery operator Admin or other	private sector, medium and large	“Working Well Mental health Program”:  peer-based, multi-component mental health and suicide prevention program  supervisor training	- 1 hour ‘general awareness training’ (GAT), - 4 hours of ‘gate-keeper training’, -2-day ‘Applied Suicide Intervention Skills Training’ (ASIST) for key workers.	Australia

Supplementary table 2. Study findings

Results from Randomized Controlled Trials			
First author/year	Outcome measure on stigma	Evaluation timepoints	Main findings
Dimoff 2016	Depression Stigma personal Scale (DSS)	pre training post training  2 months follow up	Significant improvements in stigmatizing attitudes were also observed for the intervention group from T1 (M = 2.98, SD = 0.39) to T2 (M = 3.25, SD = 0.37; $t(87) = -5.60, p < .001$ ) and from T1 to T3 (M = 3.20, SD = 0.42; $t(87) = -4.06, p < .001$ ). No significant improvements in attitude were observed for the intervention group between T2 and T3.
Dobson et al, 2021	Opening Minds Scale for Workplace Attitudes (OMS-WA)	pre, post training 3 months follow up	Stigma scores on the OMS-WA revealed a significant time effect, $F(2/154) = 16.33, P < 0.001$ . There was also a significant group effect, $F(1/76) = 16.23, P < 0.001$ , but the interaction effect was not statistically significant, $F(2/154) = 1.02, P = 0.362$ . Pairwise comparison analyses revealed a significant pre- to postreduction in stigma for both the immediate, $t(154) = 3.22, P = 0.004$ , and the delayed group, $t(154) = 4.12, P < 0.001$ . Significant reduction in stigma from pre- to posttest, which was maintained to the time of the follow-up assessment.
Eiora-Orosa et al, 2021	Opening Minds Scale for Health Care Providers (OMS-HC)  Beliefs and Attitudes towards Mental Health Service users' rights	pre, 1 month follow-up 3 months follow up	At baseline statistically significant difference between the intervention and control groups in the total score of the OMS-HC scale ( $t = 2.138, p < 0.05$ )  Statistically significant decreases were seen between baseline and first follow-up for the OMS-HC total score ( $t = 2.813, p < 0.01$ )  The general linear models showed a statistically significant drop between the first observation and the second for the OMS-HC disclosure scores with statistically significant effects ( $F = 26.881, p < 0.001$ )  Reductions in both PC and MH professionals' stigmatising beliefs and attitudes were found in the 1-month follow-up, although a 'rebound effect' at the 3-month follow up was detected.

Griffith et al. 2016	depression and anxiety personal stigma scale (DSS-personal) (GASS-personal)	baseline, 1 week post-intervention 6-month follow-up	<p>MH-Guru group showed significantly greater ↓ in depression and anxiety personal stigma. Between group effect sizes in stigma for depression were – 0.56 and – 0.47 at post-test and 6-months respectively and – 0.42 at both time points for anxiety (<math>p &lt; .001</math>)</p> <p>DSS (Mean, SD)  MH-Guru: before: 7.1 (4.9) after: 3.9 (3.8) follow up 4.2 (3.8)  Control: Before: 7.3 (5.2) after: 6.8 (5.0) follow up: 6.6 (5.2)  <math>F(2, 294.1) = 2.5</math> <math>P &lt; .001</math></p> <p>GASS (mean, SD)  MH-guru: before: 5.1 (5.1) after: 2.5 (3.9) follow up: 5.1 (0.48)  control: before: 4.9 (5.6) after: 5.0 (5.3) follow up: 4.9 (0.34)  <math>F(2, 286.1) = 19.8</math> <math>p &lt; .001</math></p>	
Moffitt, 2014	locally developed “Mental Health Stigma Questionnaire”	pre, post intervention	<p>The LWW and MHFA courses were associated with statistically significant improvements in stigma on mental health. The comparisons showed no significant difference at Time 2 between the LWW and MHFA groups on stigma scale (<math>z = 0.57</math>, <math>p = 0.57</math>, <math>r = 0.07</math>).</p>	
Reavley et al, 2018	Personal Stigma Scale (PSS)	Pre, post training	<p>Those in the blended and eLearning MHFA groups were significantly more likely to show reduced stigma towards people with depression and PTSD than those in the PFA eLearning group. No significant differences between the MHFA eLearning and blended courses.</p>	
Shann et al. 2018.	Managerial Stigma Toward Employee Depression Scale <ul style="list-style-type: none"> <li>- Affective Stigma Subscale,</li> <li>- Behavioral Stigma Subscale,</li> </ul>	pre – post intervention 6 month follow up	<p>Significant reductions in behavioral and affective depression-related stigma scores among leaders who completed the intervention, same reduction at 6 months.</p> <p>One-way multivariate analysis of covariance showed a statistically significant difference in survey stigma between experimental and control groups, <math>V = .09</math>, <math>F(3, 189) = 6.26</math>, <math>p &lt; .001</math>. Follow-up univariate analyses of variance showed that at posttest, affective stigma was significantly different between groups, <math>F(1, 191) = 14.55</math>, <math>p &lt; .001</math>.</p>	

	- Cognitive Stigma Subscale		The experimental group had lower affective stigma scores (M= 9.42, SEM=.24) at postsurvey compared with the control group (M= 10.51, SEM= .16).
Svensson and Hansson, 2014	vignette version of the Depression Personal and Perceived Stigma scale (DSS)	pre 6 months and 2 years follow up	Significant reduction in depression personal stigma after 6 months follow up. Intervention group: pre: 35,8 (5,2) post: 36,3 (4,8). Control group: pre: 36,4 (4.5) post: 35.4 (5.3). F=6,3 p<.05, effect size:0,29.  The training after two years still have a notable impact on the awareness of mental health and its treatment.
<b>Results from quasi-experimental or pre-post design studies</b>			
Bond et al., 2021	9 statements designed to measure stigmatising attitudes based on Depression Stigma Scale (DSS) – suicide vignette	pre, post training, 6 month follow-up	Reductions in scores on „weak not sick” item after the course and at follow-up (t(275.6)=8.89, p<.0001 and t(132.7)=2.66, p<.0001. Changes in means of „Dangerous/unpredictable”item from pre-course were significant both postcourse and at follow-up (t(267.0)=11.74, p<.0001 and t(125.5)=3.81, p=0.0002, respectively).
Dobson et al., 2019	- Stigma towards mental health problems (OMS-WA)	pre program post program 3-month follow-up period	The results of the mixed-model analysis revealed statistically significant ↓ in stigma for the total scale, coefficient = .167, SE = .08, z = 20.72, P < 0.001, and all subscales (all Ps < 0.001). The mixed-model analysis for the pre- to post- change on the resiliency skills scale revealed statistically significant improvement at the 95% level of confidence (P < 0.001).
Hamann et al., 2016	Depression Stigma Scale (DSS)	Pre, post training	significant ↓ in personal stigma (mean [SD], 15.5 [3.8]; paired t-test: t = 27.6, p < 0.001)
Hanisch et al., 2017	-Stigma towards mental health problems (OMS-WA)	pre, post-training, 3-month follow-up	Positive changes on attitudes toward people with mental health problems (P<.01).
Kristman et al., 2019	-Perceived mental health stigma on the workplace	presurvey postsurvey - 2 yrs	Intervention group - pre: mean (SD)= 1.84 (0.74) post: 1.71 (0.64) MD: - 0.13, 0.11)



	Questions derived from Workplace Mental Health in Canada survey.		Significant difference in perceived mental health stigma btw intervention and non-intervention group:  Intervention group: mean (SD): 1.52 (0.57) vs. Non-intervention group: 2.00 (0.63), MD: -0.48, 95% CI	
Kubo et al. 2018	-Stigma towards mental health problems: Link's Devaluation-Discrimination Scale	pre-program, post-program, 1 month follow up	↓ after the program (before: mean (SD)=28.29 (4.9), after: mean (SD) 26.11 (5.36) p=0.003), no difference 1 month after the program. mean (SD): 27.26 (5.78)	
Moll et al. 2018	Stigma towards mental health problems – health care (OMS-HC)	presurvey Postsurvey 3-mo assessment, 6-mo follow-up	Stigmatized beliefs significantly ↓ in both programs.  In the stigma analysis, no interactions for treatment arm by time were observed at 3 mo (beta = 0.21, z = 0.22, P = 0.83); although, a possible trend for superior outcomes for Beyond Silence was seen at 6 mo (beta = 1.72, z = 1.7, P = 0.089). To explore whether the anti-stigma effects of Beyond Silence might be more persistent than those of MHFA, a model describing changes from 3 to 6 mo was fit, revealing a significant treatment by time interaction (beta = 1.89, z = 2.09, P 1/4 0.037).	
Paterson et al, 2021	Adopted version of King's stigma scale <sup>1</sup>	pre, post intervention	There was no significant difference in the pre/post-intervention change in stigma score between the experimental and control groups.	
Quinn et al, 2011	questions gathered from the Scottish Public Attitudes Survey <sup>2</sup>	pre, post intervention	Attendance at the workshop reduced the level of stigmatizing attitudes for both first (t = 11.939, df = 86, p < 0.0005) and third (t = 3.535, df = 86, p = 0.001) person views. The workshop was associated with a more marked reduction in stigmatizing attitudes	

<sup>1</sup> King, M., Dinos, S., Shaw, J., Watson, R., Stevens, S., Passetti, F., . . . Serfaty, M. (2007). The stigma scale: Development of a standardised measure of the stigma of mental illness. *British Journal of Psychiatry*, 190(MAR.), 248–254

<sup>2</sup> Braunholtz, S., Davidson, S., & King, S. (2004). Well? What do you think? The second national Scottish survey of public attitudes to mental health, mental well-being and mental health problems. Edinburgh: Scottish Executive.

			expressed by first compared with third person views.	
Szeto et al. 2019	Stigma towards mental health problems (OMS-WA)	pre-program, post-program, 3 month follow up	↓in stigma were observed for the total scale and all subscales. before: 1.97 (SD: 0.47). After: 1.85 (SD: 0.49) coeff: 0.123 SE: 0.008 z: 15.87 p<0.001 Reductions in stigma were maintained until the final follow-up for the total scale. coeff: - 0.002 SE: 0.012 z: - 0.13 p=0.899	
Tynan, 2018	-Mental health stigma, measured by a <i>perceived stigma</i> scale <sup>3</sup>	pre-test post-test 10 months follow up	Trend towards a decrease in stigma across both control and intervention sites, however the effect of time or treatment was not significant (p > 0.01)	

**Key.** DSS: Depression Stigma Scale. GASS: The Generalised Anxiety Stigma scale, OMS-WA: Opening Minds Scale for Workplace Attitudes, OMS-HC: Opening Minds Scale for Health Care Providers, PSS: Personal Stigma Scale.

<sup>3</sup> Kelly BJ, Stain HJ, Coleman C, Perkins D, Fragar L, Fuller J, Lewin TJ, Lyle D, Carr VJ, Wilson JM, Beard JR. Mental health and well-being within rural communities: the Australian rural mental health study. *Aust J Rural Health*. 2010;18:16–24.

Supplementary table 3: Quality assessment of the selected studies<sup>1</sup>

Quality of the selected studies		
WEAK	MODERATE	STRONG
Bond et al, 2021	Dimoff et al, 2016	Moll et al, 2018
Kristman et al, 2019	Dobson et al, 2019	
		Svensson and Hansson, 2014
Kubo et al, 2018	Dobson et al, 2021	
Paterson et al, 2021	Eirosa-Orosa et al, 2021	
Quinn et al, 2011	Griffith et al, 2016	
	Hamann et al, 2016	
	Hanisch et al, 2017	
	Moffitt et al, 2014	
	Reavley et al, 2018	
	Shann et al, 2018	
	Szető et al, 2019	
	Tynan et al, 2018	

1: Based on Quality Assessment Tool for Quantitative Studies (QATQS) scale (Ciliska et al, 1998)

Supplementary Table 4: Quality Assessment of the included studies, based on the QATQS

First Author	Selection Bias	Design	Confounders	Blinding	Data Collection Method	Withdrawals and Drop-out	Global Rating
Bond et al, 2021	Strong	Moderate	Weak	Moderate	Strong	Weak	<b>Weak</b>
Dimoff et al, 2016	Weak	Strong	Strong	Strong	Strong	Moderate	<b>Moderate</b>
Dobson et al, 2019	Moderate	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>
Dobson et al, 2021	Moderate	Moderate	Weak	Strong	Strong	Strong	<b>Moderate</b>
Eiroa-Orosa et al, 2021	Moderate	Strong	Weak	Strong	Strong	Moderate	<b>Moderate</b>
Griffith et al, 2016	Weak	Strong	Strong	Strong	Strong	Moderate	<b>Moderate</b>
Hamann et al, 2016	Moderate	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>
Hanisch et al, 2017	Strong	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>
Kristman et al, 2019	Weak	Moderate	Weak	Moderate	Weak	Moderate	<b>Weak</b>
Kubo et al, 2018	Strong	Moderate	Weak	Weak	Strong	Strong	<b>Weak</b>
Moffitt et al, 2014	Moderate	Strong	Strong	Strong	Weak	Strong	<b>Moderate</b>
Moll et al, 2018	Moderate	Strong	Strong	Strong	Strong	Moderate	<b>Strong</b>
Paterson et al, 2021	Weak	Moderate	Weak	Strong	Strong	Weak	<b>Weak</b>
Quinn et al, 2011	Moderate	Moderate	Weak	Weak	Moderate	Strong	<b>Weak</b>
Reavley et al, 2018	Strong	Strong	Strong	Strong	Strong	Weak	<b>Moderate</b>
Shann et al, 2018	Weak	Strong	Strong	Strong	Moderate	Moderate	<b>Moderate</b>
Svensson and Hansson, 2014	Moderate	Strong	Strong	Strong	Strong	Moderate	<b>Strong</b>
Szető et al, 2019	Strong	Moderate	Weak	Moderate	Strong	Strong	<b>Moderate</b>

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<b>Tynan et al, 2018</b>	Strong	Moderate	Strong	Strong	Weak	Moderate	<b>Moderate</b>
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## PRISMA 2020 Main Checklist

Topic	No.	Item	Location where item is reported
<b>TITLE</b>			
<b>Title</b>	1	Identify the report as a systematic review.	See Title pp 3.
<b>ABSTRACT</b>			
<b>Abstract</b>	2	See the PRISMA 2020 for Abstracts checklist	pp4
<b>INTRODUCTION</b>			
<b>Rationale</b>	3	Describe the rationale for the review in the context of existing knowledge.	See Introduction pp5
<b>Objectives</b>	4	Provide an explicit statement of the objective(s) or question(s) the review addresses.	See Introduction pp5
<b>METHODS</b>			
<b>Eligibility criteria</b>	5	Specify the inclusion and exclusion criteria for the review and how studies were grouped for the syntheses.	See study selection section pp6
<b>Information sources</b>	6	Specify all databases, registers, websites, organisations, reference lists and other sources searched or consulted to identify studies. Specify the date when each source was last searched or consulted.	See included studies section pp7
<b>Search strategy</b>	7	Present the full search strategies for all databases, registers and websites, including any filters and limits used.	See appendix 1 and search strategy section pp7 and pp37
<b>Selection process</b>	8	Specify the methods used to decide whether a study met the inclusion criteria of the review, including how many reviewers screened each record and each report retrieved, whether they worked independently, and if applicable, details of automation tools used in the process.	See study selection section pp6
<b>Data collection process</b>	9	Specify the methods used to collect data from reports, including how many reviewers collected data from each report, whether they worked independently, any processes for obtaining or confirming data from study investigators, and if applicable, details of automation tools used in the process.	See review procedure section pp6

Topic	No.	Item	Location where item is reported
<b>Data items</b>	10a	List and define all outcomes for which data were sought. Specify whether all results that were compatible with each outcome domain in each study were sought (e.g. for all measures, time points, analyses), and if not, the methods used to decide which results to collect.	See data extraction section pp 7
	10b	List and define all other variables for which data were sought (e.g. participant and intervention characteristics, funding sources). Describe any assumptions made about any missing or unclear information.	See data extraction section pp 7
<b>Study risk of bias assessment</b>	11	Specify the methods used to assess risk of bias in the included studies, including details of the tool(s) used, how many reviewers assessed each study and whether they worked independently, and if applicable, details of automation tools used in the process.	Supplementary Table 3. pp 29
<b>Effect measures</b>	12	Specify for each outcome the effect measure(s) (e.g. risk ratio, mean difference) used in the synthesis or presentation of results.	n/a
<b>Synthesis methods</b>	13a	Describe the processes used to decide which studies were eligible for each synthesis (e.g. tabulating the study intervention characteristics and comparing against the planned groups for each synthesis (item 5)).	n/a
	13b	Describe any methods required to prepare the data for presentation or synthesis, such as handling of missing summary statistics, or data conversions.	n/a
	13c	Describe any methods used to tabulate or visually display results of individual studies and syntheses.	n/a
	13d	Describe any methods used to synthesize results and provide a rationale for the choice(s). If meta-analysis was performed, describe the model(s), method(s) to identify the presence and extent of statistical heterogeneity, and software package(s) used.	n/a
	13e	Describe any methods used to explore possible causes of heterogeneity among study results (e.g. subgroup analysis, meta-regression).	n/a
	13f	Describe any sensitivity analyses conducted to assess robustness of the synthesized results.	n/a

Topic	No.	Item	Location where item is reported
<b>Reporting bias assessment</b>	14	Describe any methods used to assess risk of bias due to missing results in a synthesis (arising from reporting biases).	See Table 4. pp 31
<b>Certainty assessment</b>	15	Describe any methods used to assess certainty (or confidence) in the body of evidence for an outcome.	n/a
<b>RESULTS</b>			
<b>Study selection</b>	16a	Describe the results of the search and selection process, from the number of records identified in the search to the number of studies included in the review, ideally using a flow diagram.	See Result section pp8
	16b	Cite studies that might appear to meet the inclusion criteria, but which were excluded, and explain why they were excluded.	See study selection section pp6
<b>Study characteristics</b>	17	Cite each included study and present its characteristics.	Supplementary Table 1 and 2. pp 19 and 24.
<b>Risk of bias in studies</b>	18	Present assessments of risk of bias for each included study.	Supplementary Table 4. pp 31.
<b>Results of individual studies</b>	19	For all outcomes, present, for each study: (a) summary statistics for each group (where appropriate) and (b) an effect estimate and its precision (e.g. confidence/credible interval), ideally using structured tables or plots.	Supplementary Table 2. pp 24.
<b>Results of syntheses</b>	20a	For each synthesis, briefly summarise the characteristics and risk of bias among contributing studies.	n/a
	20b	Present results of all statistical syntheses conducted. If meta-analysis was done, present for each the summary estimate and its precision (e.g. confidence/credible interval) and measures of statistical heterogeneity. If comparing groups, describe the direction of the effect.	n/a
	20c	Present results of all investigations of possible causes of heterogeneity among study results.	n/a
	20d	Present results of all sensitivity analyses conducted to assess the robustness of the synthesized results.	n/a



Topic	No.	Item	Location where item is reported
<b>Reporting biases</b>	21	Present assessments of risk of bias due to missing results (arising from reporting biases) for each synthesis assessed.	n/a
<b>Certainty of evidence</b>	22	Present assessments of certainty (or confidence) in the body of evidence for each outcome assessed.	Supplementary Table 2. pp 24.
<b>DISCUSSION</b>			
<b>Discussion</b>	23a	Provide a general interpretation of the results in the context of other evidence.	See Discussion section pp 11.
	23b	Discuss any limitations of the evidence included in the review.	See limitation section pp 13
	23c	Discuss any limitations of the review processes used.	See limitation section pp 13
	23d	Discuss implications of the results for practice, policy, and future research.	See Conclusions section pp13
<b>OTHER INFORMATION</b>			
<b>Registration and protocol</b>	24a	Provide registration information for the review, including register name and registration number, or state that the review was not registered.	See data extraction section pp 7
	24b	Indicate where the review protocol can be accessed, or state that a protocol was not prepared.	See review procedure section pp 6
	24c	Describe and explain any amendments to information provided at registration or in the protocol.	n/a
<b>Support</b>	25	Describe sources of financial or non-financial support for the review, and the role of the funders or sponsors in the review.	See Funding section pp 14

Topic	No.	Item	Location where item is reported
<b>Competing interests</b>	26	Declare any competing interests of review authors.	See Competing interest interest section pp 14
<b>Availability of data, code and other materials</b>	27	Report which of the following are publicly available and where they can be found: template data collection forms; data extracted from included studies; data used for all analyses; analytic code; any other materials used in the review.	n/A

## PRIMSA Abstract Checklist

Topic	No.	Item	Reported?
<b>TITLE</b>			
<b>Title</b>	1	Identify the report as a systematic review.	Yes
<b>BACKGROUND</b>			
<b>Objectives</b>	2	Provide an explicit statement of the main objective(s) or question(s) the review addresses.	Yes
<b>METHODS</b>			
<b>Eligibility criteria</b>	3	Specify the inclusion and exclusion criteria for the review.	Yes
<b>Information sources</b>	4	Specify the information sources (e.g. databases, registers) used to identify studies and the date when each was last searched.	Yes
<b>Risk of bias</b>	5	Specify the methods used to assess risk of bias in the included studies.	Yes
<b>Synthesis of results</b>	6	Specify the methods used to present and synthesize results.	Yes
<b>RESULTS</b>			
<b>Included studies</b>	7	Give the total number of included studies and participants and summarise relevant characteristics of studies.	Yes
<b>Synthesis of results</b>	8	Present results for main outcomes, preferably indicating the number of included studies and participants for each. If meta-analysis was done, report the summary estimate and confidence/credible interval. If comparing groups, indicate the direction of the effect (i.e. which group is favoured).	Yes
<b>DISCUSSION</b>			
<b>Limitations of evidence</b>	9	Provide a brief summary of the limitations of the evidence included in the review (e.g. study risk of bias, inconsistency and imprecision).	Yes
<b>Interpretation</b>	10	Provide a general interpretation of the results and important implications.	Yes
<b>OTHER</b>			
<b>Funding</b>	11	Specify the primary source of funding for the review.	Yes
<b>Registration</b>	12	Provide the register name and registration number.	Yes

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3 *From:* Page MJ, McKenzie JE, Bossuyt PM, Boutron I, Hoffmann TC, Mulrow CD, et al. The  
4 PRISMA 2020 statement: an updated guideline for reporting systematic reviews.  
5 MetaArXiv. 2020, September 14. DOI: 10.31222/osf.io/v7gm2. For more information, visit:  
6 [www.prisma-statement.org](http://www.prisma-statement.org)  
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